

### 2024 Adopted Budget

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Tim Gatz, Secretary of Transportation/Executive Director

John D. Jones, Chairman

Will Berry, Vice Chairman

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#### **ACKNOWLEDGMENTS**

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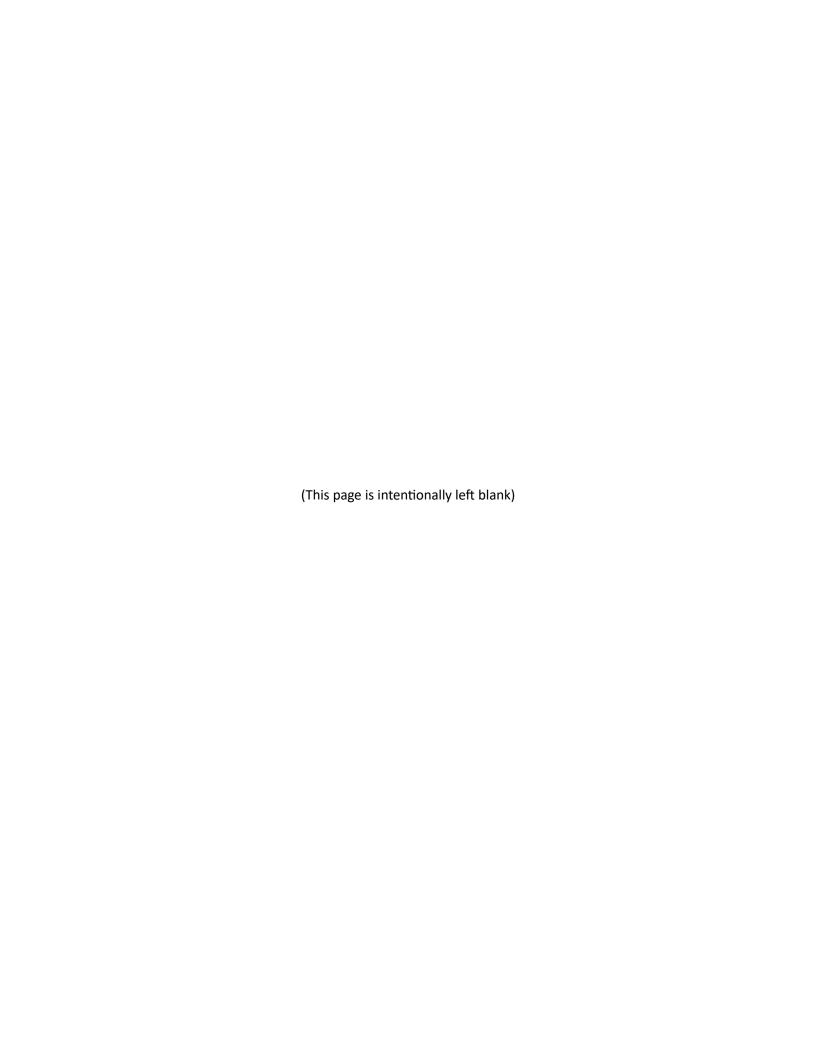
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#### OKLAHOMA TURNPIKE AUTHORITY

3500 Martin Luther King Avenue - P.O. Box 11357 - Oklahoma City, Oklahoma 73136-0357 - 405-427-8331

#### M E M O R A N D U M

Date: December 13, 2023

From: Wendy Smith

Subject: Adopted 2024 Annual Budget

To: Authority Members

On December 12, 2023, the Authority adopted the calendar year 2024 Annual Budget. The 2024 Annual Budget totals \$155,869,240 for operations and maintenance of the turnpike system. A detailed Capital Plan covering the years 2024-2028 can also be found.

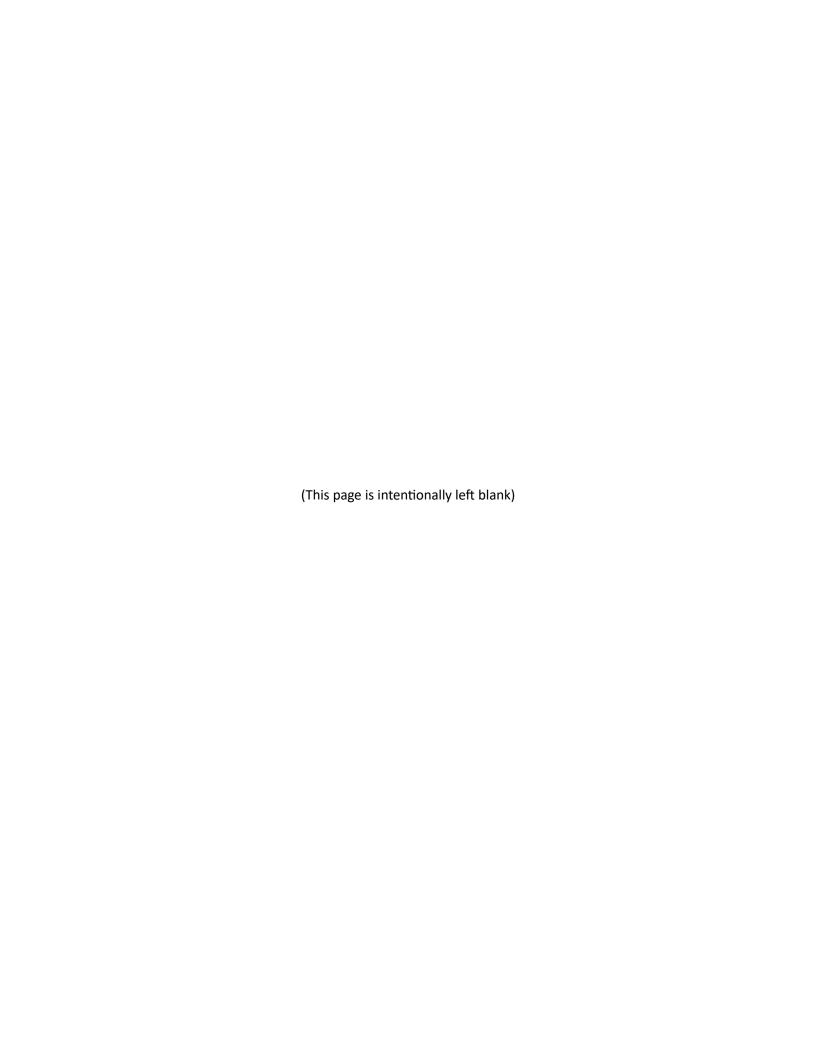
The Construction Budget contains details regarding the Authority's planned ACCESS program. The ACCESS Oklahoma Program focuses on improving highway safety for motorists, increasing travel time reliability, easing congestion in metropolitan areas, moving freight across the State and adding access to communities that previously were not connected to turnpikes. The new turnpike corridors in the ACCESS Oklahoma Program will connect Oklahoma's existing highway system and provide reliever routes for Oklahoma's most congested highways, especially for commercial truck traffic.

Additional details regarding the adopted budget and each division with its associated branches is provided in the budget document.

This budget has been prepared based on criteria established by the Government Finance Officers Association (GFOA).

Sincerely,

Wendy J. Smith, CPA



#### OKLAHOMA TURNPIKE AUTHORITY

3500 Martin Luther King Avenue - P.O. Box 11357 - Oklahoma City, Oklahoma 73136-0357 - 405-427-8331

#### MEMORANDUM

Date: December 12, 2023

From: Wendy Smith

Subject: Adopted 2024 Annual Budget

To: Authority Members

#### **ACCESS Oklahoma Program**

On February 22, 2022, Governor Kevin Stitt and Secretary of Transportation Tim Gatz announced a new \$5 billion(2021 dollars), 15-year improvement and expansion program known as "ACCESS Oklahoma: Advancing and Connecting Communities and Economies Safely Statewide". The ACCESS Oklahoma Program, to be undertaken in cooperation with ODOT, includes plans to make major investments in the Turnpike System to improve traffic safety, facilitate better movement of products and people, and provide new economic development opportunities in urban and rural areas of Oklahoma.

The ACCESS Oklahoma Program focuses on improving highway safety for motorists, increasing travel time reliability, easing congestion in metropolitan areas, moving freight across the State and adding access to communities that previously were not connected to turnpikes. The new turnpike corridors in the ACCESS Oklahoma Program will connect Oklahoma's existing highway system and provide reliever routes for Oklahoma's most congested highways, especially for commercial truck traffic.

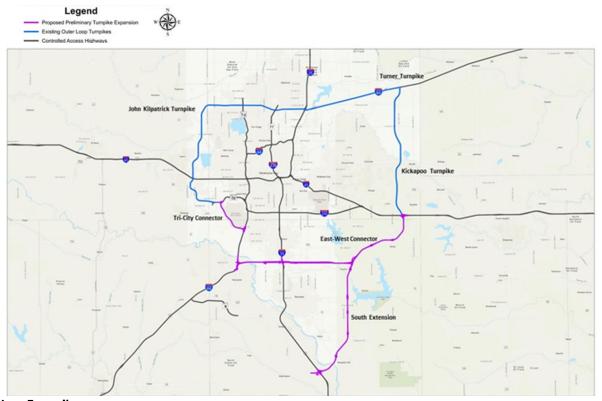
The ACCESS Program continues to have support from many Oklahoma communities, chambers of commerce, local businesses and community members, the governor and Oklahoma Legislature, among other community advocates across Oklahoma. Following the completion of recent projects such as the Kickapoo, the Gilcrease Expressway and the John Kilpatrick extension, many communities have offered tremendous feedback on the future of the turnpike system and are seeking opportunities to coordinate infrastructure planning with their ongoing economic development efforts.

Although the ACCESS program has support for communities across Oklahoma, it is not unusual for the Authority, pursuant to the Enabling Act, to seek a judicial determination of the validity of a proposed issuance of turnpike revenue bonds. The Authority from time to time has sought such judicial determinations, especially with respect to new turnpike financings and initiatives of the Authority. On thirteen prior occasions, the Oklahoma Supreme Court has issued opinions affirming the validity of the Authority's bonds.

To that end, on August 10, 2022, the Authority filed a petition with the Oklahoma Supreme Court seeking a judicial determination of the validity of the Second Senior Bonds (including the Series 2023 Bonds) proposed to be issued by the Authority for the ACCESS Oklahoma program. After approximately one year, the Oklahoma Supreme Court ultimately ruled in favor of the Authority and approved the issuance of the Second Senior Bonds, including the Series 2023 Bonds.

With that approval, studies continue for the projects included in the ACCESS Oklahoma Program. These projects are to be financed from proceeds of the Series 2023 Bonds and additional issuances of Second Senior Revenue Bonds over the next fifteen years.

The ACCESS Oklahoma Program includes both new Turnpikes and improvements to existing Turnpikes described on the next few pages. The current planned alignments of the new Turnpike are shown in the map below:



**New Turnpikes** 

<u>Outer Loop – East-West Connector</u>. A high-speed expressway facility constituting the southern section of the "Outer Loop" expressway system that the Authority intends to complete around the Oklahoma City area. The East-West Connector is planned to extend from west to east from I-44 in the Tri-City area (Newcastle, Blanchard and Tuttle) at SH-37, crossing the South Canadian River, east to I-35, then continuing east along the alignment of the existing Indian Hills Road, and then northeast to I-40, connecting to the Kickapoo Turnpike. The project is intended to expand mobility within the south Oklahoma City metropolitan area by providing greater access to Moore and Norman.

<u>Outer Loop – Tri-City Connector</u>. A high-speed expressway facility constituting a portion of the southwestern section of the planned Outer Loop around the Oklahoma City area. The project is expected to extend from the John Kilpatrick Turnpike terminus at SH-152 (Airport Rd), around the southwestern side of Will Rogers World Airport, to I-44 north of the South Canadian River. The Authority's purpose in constructing the Tri-City Connector is to connect the southwest Oklahoma City area to the rest of the metropolitan area and complete a portion of the Outer Loop. It is intended to increase access and offer an alternative route from I-40 west of Oklahoma City to I-44 and (via I-44 and the East-West Connector) I-35 on the south side of the city.

<u>South Extension Turnpike</u>. A high-speed expressway facility starting from a point on the East-West Connector near the current intersection of E. Indian Hills Road south and 84th Ave. NE east

of Norman, and extending south and southwest to I-35 near Purcell. The project is intended to expand mobility within the southeast sector of the Oklahoma City metropolitan area by providing greater access to communities in the area. The South Extension is anticipated to be a vital corridor for the transportation network of central Oklahoma by providing an alternate route connecting I-44 east of Oklahoma City (via the East-West Connector) and I-35 south of Norman, serving traffic between southern, eastern and northeastern Oklahoma.

The ACCESS Oklahoma program is expected to include an extension of the newly-completed Gilcrease Expressway, but like the rest of the Gilcrease Expressway, the new extension is not expected to become part of the Oklahoma Turnpike System.

In addition to the new Turnpikes, the ACCESS Oklahoma Program includes improvements to existing Turnpikes.

#### **Improvements**

Turner Turnpike. Projects are expected to consist primarily of reconstruction and safety upgrades, including the continuation and completion of reconstruction and widening of the section between I-35 in Oklahoma City and SH-66, east of Bristow, adding lanes, improving and adding interchanges and completing other safety features. These projects are intended to create an "urban turnpike corridor" allowing for the potential future addition of truck-specific and high-occupancy vehicle (HOV) lanes for quick and safe access through the corridor.

John Kilpatrick Turnpike: Projects are expected to include continuation and completion of planned improvements that began in 2012 between I-40 west of the city and I-35 north of the city, including the addition of new driving lanes, safety enhancements, and greater access on and off of the turnpike. In addition, the addition of a new interchange at County Line Road and modification of the existing interchange at SH-74 are intended to provide for more efficient mobility between the municipal and State highway systems and the Turnpike System.

Will Rogers Turnpike. Projects include reconstruction and widening to add additional lanes and enhanced safety features for travel between US-412 in Catoosa and SH-20 in Claremore, as well as improved access at Pine Street in Tulsa. The projects are intended to allow for the future creation of truck-specific and HOV lanes for quick and safe access throughout the corridor.

In addition to the preceding improvements, the ACCESS Oklahoma Program is expected to include new and improved interchanges and other facility updates throughout the remainder of the Turnpike System, including new interchanges on the Cimarron Turnpike, the H.E. Bailey Turnpike and the Indian Nation Turnpike, as well as improvements to bridges and interchanges on the Creek Turnpike, the H.E Bailey Turnpike and the Indian Nation Turnpike.

During 2024, the Oklahoma Turnpike Authority will continue to hire consultants and additional professional services to vet details and start conceptual design plans for this comprehensive long-range plan. These consultants will involve traffic modeling, financial planning, engineering, and working with community partners. More information pertaining to the program are available at www.ACCESSOklahoma.com. The website is updated weekly with new information.

#### **Driving Forward Program**

The Authority has proven itself up to the challenge of a major construction program with the Driving Forward Program quickly winding down.

The Driving Forward Program, announced on October 29, 2015 by then Governor Mary Fallin, was the immediate predecessor to the ACCESS Oklahoma Program, and included approximately \$1.19 billion of projects financed with turnpike revenue bonds issued by the

Authority. The Driving Forward Program was developed to address the critical need to reconstruct, expand and enhance the surface transportation system in Oklahoma.

As part of the Driving Forward Program, two new turnpikes, the Kickapoo Turnpike and the Southwest John Kilpatrick Turnpike extension, were completed and open to traffic by late 2020, slightly earlier than the projected opening dates. The final Driving Forward Project on the east end of the Turner Turnpike is under construction and projected to open in late 2023.

With that final project under construction, the \$1.19 billion Driving Forward Program is projected to come in approximately 3.2% over budget projections demonstrating the ability of the Authority to manage a long-term Capital Improvement Plan of the Oklahoma Turnpike System.

#### Financial Health

Misconceptions regarding the Authority's finances continue to run rampant. An audit of the Authority's financial statements must be performed annually in accordance with generally accepted auditing standards in compliance with Oklahoma State Statute and the requirements of Section 711 of the OTA's Trust Agreement. Under the covenants of the trust indenture, the audit must be performed by an independent firm of certified public accountants of recognized ability and national standing. The OTA's external auditor, as selected through a competitive process and as approved by the Turnpike Authority Board, completed the annual audit for the year ended December 31, 2022. It is available on the OTA's website.

The OTA's independent auditor, on OTA's behalf, annually sends OTA's completed Annual Comprehensive Financial Report (ACFR) to the Office of the State Auditor & Inspector. Additionally, OTA completes a Generally Accepted Accounting Principles reporting package for the SAI every year to ensure that the required financial information is completed and provided for inclusion in the State's ACFR.

In conjunction with the bond funding for the ACCESS Program, on September 5, the Oklahoma Turnpike Authority, along with its Consulting Engineer, Traffic Engineer, and General Counsel, did two-hour conference calls with all three rating agencies including Moody's Investors Service, S&P Global Ratings, and Fitch Ratings. These calls serve as a review of the Authority's current financial position, future traffic levels, pavement and bridge ratings, as well as future long-term capital spending.

Investors utilize credit information from either a single agency or multiple rating agencies. Investors expect credit rating agencies to provide objective information based on sound analytical methods and accurate statistical measurements. These ratings affect borrowing costs, interest rates, investment decisions, and risk management strategies. Entities with higher ratings ultimately get easier access to capital at more favorable terms.

On September 14, Moody's was the first to publish its rating affirming the Authority's Aa3 rating with a stable outlook. According to Moody's, this rating reflects a well-established toll system that not only serves Oklahomans but also facilitates essential national travel movements through the I-44 corridor. Moody's also stressed the Authority's history of sound management and strong financial metrics.

Fitch Ratings followed suit on September 20 with an equivalent rating to the Moody's Aa3 rating at the AA- level rating and a stable outlook. Fitch cited the Authority's critical role for intra- and inter-state traffic along with its healthy financial position, and stable traffic and revenue growth.

On September 21, OTA received S&P's assignment of a AA- rating with a stable outlook, completing the trifecta of ratings. S&P Global cited its view of quote... "the Authority's large and mature system with resilient demand through different economic cycles and very strong management that continues to demonstrate the ability to adjust its expenses and debt when necessary over the outlook horizon."

These ratings are among the highest ratings available to toll authorities. Ratings in the AA category are judged to be of high quality and subject to very low credit risk.

All three pointed out the Authority's strong management. Those comments are a credit to every staff member in the organization, from those people that keep the toll system operating-to the maintenance workers that keep the roads clear and safe--to the Customer Service Representatives who man the phones along with everyone else who keeps this agency up and running.

This strong management served the Authority well during the COVID-19 Pandemic in which it took significant measures to ensure that it could continue servicing its customers and bondholders despite the negative impact on the Authority's toll revenues. With those measures in place, the Authority ultimately was one of the fastest toll entities to return to pre-COVID financial conditions.

Ultimately, with this strong management history, the Authority has proven its capacity to balance the pace of the debt over the life of the ACCESS Oklahoma program while also closely monitoring the timing of the revenue stream. We feel honored to continue to keep these well-earned ratings.

The Authority posted its Preliminary Official Statement two weeks prior to the date of pricing, with an online investor presentation following shortly thereafter, giving investors adequate time to review the ACCESS Program, the plan of finance, and other key updates of the Authority. One-on-one meetings were held with investors via videoconference. The feedback was positive and no investors expressed concerns regarding litigation, the potential investigative audit or any other matters to the Authority, the underwriting syndicate, or the sales force.

OTA ended up leading the market that date and ultimately, the strength of the credit and management team, as well as the syndicate's pre-marketing initiatives, resulted in a very successful pricing. The transaction garnered \$1.47 billion in orders from 50 unique institutional investors, as well as individual retail participation, resulting in 2.9x oversubscription.

On October 26, 2023, the Authority closed on the delivery of \$500 million in Series 2023 Second Senior Revenue Bonds, its first bond issue of the program. The OTA's total all-in-cost of capital for this transaction was just over 5.17%.

#### **Future Turnpike System Capital concerns**

With the system's two oldest turnpikes (Turner and Will Rogers) opening to traffic in the 1950's and three more (Bailey, Muskogee, and Indian Nation) opening to traffic in the 1960's, the Oklahoma Turnpike System's biggest challenge is aging infrastructure with some of the Authority's most notable capital challenges listed below in three main categories:

- a. Safety Improvements
- b. Pavements
- c. Bridges

In order to address these needs, the Authority prioritizes its capital needs: by identifying the maintenance, rehabilitation and improvement needs of its existing system for the next 20 to 30

years. Instituted a five-year maintenance and rehabilitation program designed to keep existing turnpikes in good condition thereby maintaining traffic flows and extending the useful life of the turnpikes. The maintenance, rehabilitation and improvement projects included in the five-year program are designed to significantly increase the functionality and condition of the entire turnpike system. The five-year maintenance program is reviewed and updated on an annual basis.

The Capital Plan for the years 2024-2028 totals \$641,763,316 and includes \$173.8 million for Paving Rehabilitation, \$55.5 million for DBR Grind, \$82.9 million for Bridge Rehabilitation, \$19.1 million in Interchanges, \$113.4 million for other safety, surface treatment, striping, and guardrail improvements, \$105.8 million for PIKEPASS, IT, and toll collection related items, \$16.5 million for Highway Patrol related items, \$14.6 million for Maintenance Machinery & Equipment, \$5.5 million in Building Improvements, \$10 million in concrete panel lifting, \$26 million set aside for the Gilcrease Turnpike, and \$18 million in other capital projects. Details of the 2024-2028 Capital Plan can be found in the Capital Plan Section of this document.

#### **Cashless Tolling**

Converting to cashless tolling creates a much safer travel environment for the Authority's patrons. Existing cash toll plazas on the turnpike network represent a primary safety concern and introduce three points of potential conflict including:

- Exiting from the Mainline;
- The stop condition to pay the toll;
- Re-entry to the mainline

Cashless tolling eliminates these points of potential conflict and will allow the OTA to enhance the safety of all turnpike patrons while also offering the convenience of true open road tolling for non-PIKEPASS customers. Existing toll plazas, especially at interchanges, can then be reconfigured through traffic operational improvements with a focus on safety.

Along with reconfiguring the current toll plazas for safety, a new cashless tolling system also eliminates the need to spend future capital dollars on traditional toll plazas which in the past, included infrastructure such as tollbooths, small offices, bathrooms and breakrooms for employees.

In addition, cash collection machines such as Automatic Coin Machines are obsolete and therefore more expensive or nearly impossible to procure or repair as entities throughout the country adopt the cashless model of collection.

A Cashless System with both transponder and video payment types allows OTA to toll their regular customers using the PIKEPASS transponder as well as occasional customers thus offering the safety and convenience of open road tolling to non-PIKEPASS customers.

For these occasional motorists without transponders, the license plate is photographed and a bill is sent to the registered owner's address to allow them to pay their bill at their convenience thus avoiding the dangerous inconvenience of digging for change while on the road.

The OTA is opening new PIKEPASS accounts at record rates this year. During this conversion from cash collection to cashless tolling, a targeted advertising campaign is continuing in order to inform the public about the benefits of opening a PIKEPASS account as each turnpike readies for conversion.

During 2022, approximately 87.4% of toll transactions were accomplished through PIKEPASS and 83.2% of Authority toll revenues were collected through PIKEPASS. With ever-increasing toll

tag usage and robust interoperability with neighboring states, and the continued conversion to PlatePay cashless tolling, cash utilization across the network has been significantly reduced. As of August 31, only the Turner, Will Rogers, and Indian Nation Turnpikes collect cash with the intent to convert to cashless tolling by the end of 2024.

#### Interoperability

PIKEPASS is working to be interoperable with various agencies around the country and is currently interoperable with a number of toll agencies listed below:

- North Texas Tollway Authority which became officially functional on August 10, 2014;
- Kansas Turnpike Authority which became officially functional on November 1, 2014; and
- Central United States Interoperability HUB ("CUSIOP Hub") is complete with the addition
  of the Texas Department of Transportation, the Central Texas Regional Mobility Authority,
  the Harris County Toll Road Authority and the Fort Bend County Toll Road Authority to the
  network of toll agencies interoperable with PIKEPASS.
- In early March of 2023, four agencies of the CUSIOP Hub including the Authority, became
  interoperable with the Florida entities of the Southeastern Interoperability (SEIOP) Hub
  comprised of Florida Turnpike Enterprise; Lee County; Miami-Dade Expressway Authority;
  and Tampa Hillsborough Expressway Authority.

#### Gilcrease Expressway Project

The OTA is the owner and operator of the Gilcrease Expressway West after working and completing a funding partnership with the City of Tulsa, INCOG, Tulsa County, ODOT, the federal government and a competitively selected Project Company to each partially finance the construction of the Gilcrease Turnpike.

Contemplated as a Driving Forward Project, the Oklahoma Turnpike Authority established this funding partnership for the construction of the Gilcrease Expressway West Project. This project delivery method is the first of its kind in the State of Oklahoma and fulfills a critical transportation need for the western Tulsa Metropolitan Area.

The five-mile, four-lane roadway will include an adjacent multi-use trail and feature 22 bridges, including the two most expensive Arkansas River crossings. This extension from Interstate 44 to West Edison Street will be a toll road owned and operated by the Oklahoma Turnpike Authority, utilizing cashless toll collection including PIKEPASS and PlatePay.

The OTA Board passed several resolutions to facilitate the finance, construction and ultimately the maintenance and operations of the Gilcrease Expressway. No single entity was able to finance and construct the Gilcrease Project, thus the need to form the partnership among the Governmental Entities to leverage available resources. The Authority received 22 responses from interested parties after issuing a Request for Information to the private sector, which helped form the project delivery method. In May of 2018, a Public Sector Comparator was completed, that determined a Build-Finance delivery method was the most cost effective for the OTA. In June of 2018, the Authority issued a Request for Qualifications. These responses were received August 22 and the Authority shortlisted potential private collaborates on September 25. A Request for Proposals was issued to shortlisted respondents on April 17, 2019 and the OTA Board awarded the contract to AECOM-Duit Joint Venture team on July 23, 2019, eventually becoming Gilcrease Developers, LLC.

The estimated cost of completion is \$290 million. The project relied on several sources of funding. In late May 2018, the ODOT GARVEE bonds were issued as an additional funding source for the project in the amount of \$71.4 million. The OTA provided cash contributions and the Project Company will provide \$125 million in interim financing during the construction period.

The Authority also sought access to a low-interest federal Transportation Infrastructure Finance and Innovation Act (TIFIA) loan from the USDOT, which allowed the OTA to take out the Project Company's interim financing. The OTA cash contributions, GARVEE proceeds and short-term private sector financing completed the cost to complete the project. The Oklahoma Development Finance Authority issued \$125 million of limited obligation revenue bonds on behalf of the Project Company and reached financial close on January 30, 2020. The OTA reached financial close on the roughly \$120 million TIFIA loan in May 2020. Construction began in early February 2020 and opened to traffic in mid-November 2022.

#### **Operating & Maintenance**

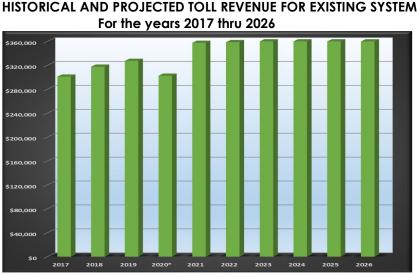
#### **System Revenue Projections**

Revenues through September 30, 2023 are coming in approximately 3.9% over budgeted projections. Revenues from non-passenger vehicles constituted approximately 40% of the Authority's toll revenues in 2022. The increases of heavy truck traffic have continued throughout 2023 as the nation continues to recover from the effects of the pandemic in 2020 and 2021.

Projections of operating revenue generated for the Oklahoma Turnpike System are performed by the Authority's traffic engineer, CDM-Smith. CDM-Smith was retained by the Oklahoma Turnpike Authority to conduct a system traffic and revenue study for the Oklahoma Turnpike System in conjunction with the ACCESS Program's long-term financing plan.

The study took into account socio-economic drivers such as population growth and employment trends, current turnpike performance data, recently collected data on the congestion characteristics along the anticipated ACCESS Program projects, and a revised and updated macroeconomic and toll revenue-forecasting methodology to estimate the long-term growth potential of the respective turnpikes. Future year demand for the OTA System was also estimated using a series of these analyses including multivariate regression analysis of historical traffic and toll revenue trends, and analysis of Oklahoma City and Tulsa area travel demand using local metropolitan planning organization (MPO) models.

Using the forecasted methodologies described, revenue estimates were developed for the thirty-year period between 2023 and 2052. Revenue estimates were developed independently for each of the OTA's existing turnpikes. Below is a graphic showing historical and projected toll revenues for the existing system of turnpikes through 2026.



#### O&M Expense Budget

OTA is beginning to ramp up its work on the ACCESS Oklahoma Program following the issuance of the Series 2023 bonds. Along with that program, the Authority continues to change its toll collection model, which ultimately will give our customers more choice and convenience, as well as staffing up customer service and dealing with inflation. In addition, the Authority is adding 16 additional troopers to its system continuing to increase safety. These initiatives and others have increased the 2024 Operating and Maintenance Budget to a level of \$155,869,240 a 13.08% increase over 2023. The most significant changes to the budget are highlighted below:

#### Increased funding related to the addition of 16 troopers to the System \$2.7 million 2.0%

This increase funds 16 additional troopers on the Oklahoma Turnpike System to provide patrolling and policing the turnpikes, enforcing laws, regulating and directing the movement of traffic, assisting the citizens and motoring public, along with cooperating with other law enforcement officers and public officials.

#### Increased funding due to inflation and supply chain disruption \$6.1 million

This increase funds various items that have been affected by historical inflation including utilities, postage, along with toll and road maintenance costs. This also funds the increase in vehicle and equipment repairs for the Highway Patrol and Maintenance divisions as supply chain disruption for new vehicles and equipment continues. Additionally, this funds salary adjustments to two job classifications—Equipment Operators and Customer Service Representatives. These adjustments support job retention along with attracting new applicants for these two important position classes.

#### Increased funding due to change in Toll Collection Model

\$9.9 million 7.2%

4.4%

As OTA continues its final stretch to finalize cashless tolling on the final three turnpikes, these funds pay for the costs related to cash tolling that is currently in place as well as the costs of cashless tolling throughout 2024. This anticipates increases to the number of customer service agents as phone call volumes increase, increased costs related to interoperability between toll entities, as well as increases to IT, personnel, postage, printing, and banking charges related to cashless tolling and PIKEPASS.

#### Other significant Increase/Decreases

(\$700K) (0.52%)

These expense reductions relate to fuel expenses and worker's compensation premiums. Safety is a priority of the Authority and the Safety program continues to be successful in reducing accidents resulting in a decrease of worker's compensation premiums of more than \$200,000. The other reduction relates to budgeted fuel costs with a reduction in budgeted fuel of almost \$500,000.

Details of the 2024 budget for the Oklahoma Turnpike Authority are contained within this document. The budget contains a summary of expected revenues and expenditures, debt service coverage, and division summaries. There are four major budgets presented within this document: the General Fund Budget and Reserve Maintenance Budgets which fund the Capital Plan, as well as the Construction Fund and the Operating & Maintenance Budget. Within the Operating and Maintenance Budget there is a summary that provides a summary of each division as well as each branch's total operating expenditure types (personnel services, contractual services, commodities, and contingencies). Each division and branch have a detail of expenditures by account and a detail of employees by position. Some divisions also show a detail of the proposed budget by location (turnpike). There are also various graphs throughout this document to better illustrate past achievements through previous budgeted programs.

The following contains the highlights of each division's 2024 Annual Budget.

#### **Division Budget Highlights**

#### **Authority**

The Authority consists of the Governor (member ex-officio) and six members serving without pay for eight-year terms from districts established in the State statute. The 2024 budget for this division remains the same with a budget of \$5,000.

#### **Executive Division**

The Executive Division consists of six branches: Administration, Media & Community Relations, General Counsel, Chief Security, Innovation, and Internal Audit. Asset Management and Concession Administration that had previously been under the Executive Division moved to the ROW and Utilities Division. The remaining branch responsibilities are as follows:

**Administration**: The Executive Director and the Deputy Director facilitate the development of policies, which will provide assurances to bondholders, convenience to patrons, and efficiency of operations.

**Media & Community Relations**: The Media and Community Relations Branch works in an effort to improve customer and public opinions about the Oklahoma Turnpike Authority. This branch is responsible for providing information to the general public and handles the growing public relations needs for the organization.

**Internal Audit:** The Internal Audit Branch is responsible for conducting audit activities of the OTA. This includes both the internal audit and external audit functions. This function evaluates the effectiveness of the organization's system of internal controls and the efficiency of the organization's processes. Internal Audit develops an audit plan addressing the areas of risk and concern within the organization.

**Chief Security Branch**: This branch is charged with Cybersecurity and Incident Response, Internal Audit and Review for compliance and risk, internal investigations for potential information and cyber security related events along with internal OTA information security, compliance, and awareness training programs. This branch also does executive level reporting and collaboration on cyber risk, information security risk, program risk and current control effectiveness to reduce risk.

**Innovation**: This branch is charged with overseeing and implementing changes in approaches, methods, and processes to enhance competitiveness and improve organizational efficiencies. They identify, strategize, develop, and drive transformative initiatives and champion the role of innovation by aligning overall business strategy with innovative practices.

**General Counsel**: The General Counsel is responsible for acting as legal advisor to the Authority, the Managing Director and division administrators in relation to their duties. The General Counsel attends meetings of the Authority, reviews all agenda items for legality and form, reviews all contracts, and financing for all bond-funded expenditures.

The Executive Division decreased from \$3,856,665 in 2023 to \$3,777,580 in 2024, a decrease of 2.05%. This decrease is primarily due to other professional services—ODOT shared services expenses in the Innovation branch being reduced between ODOT and OTA.

#### **Maintenance**

The Maintenance Division is responsible for maintaining the road surface, bridges, overpasses, building structures and right-of-way. In addition to these day-to-day items, maintenance employees respond as dispatched to emergency situations throughout the year. These emergencies include, but are not limited to, snow and ice removal, motorist accidents and assists, fires, chemical spills, occasional livestock on roadways, severe storms, etc.

During 2023, the Maintenance Division has projected to spend approximately \$24,791,552 for the maintenance on the turnpikes, which is less than the 2023 budgeted amount of \$25,603,900. The Maintenance Division has proposed a Budget of \$27,505,035 in 2024. This is an increase of 7.43% over the 2023 Budgeted amount. This increase is due to a 7.42% increase in Personnel Services as well as increased costs for roadway supplies due to inflation.

The Maintenance Division has proposed \$2,819,000 in Capital Vehicle and Equipment for 2024. The Maintenance Division implemented a preventative maintenance program in 2001 that has allowed OTA to extend the service life of its lightweight trucks beyond 150,000 miles. \$770,000 of the Capital Plan is dedicated to replacing Fourteen CNG lightweight pickups that exceed the 150,000-mile replacement threshold.

#### **Engineering**

The Engineering Division will continue to provide a high level of service in 2024 with continuing implementation and oversight of the 5-year Capital Plan. In addition, the Division will continue to provide support for the Driving Forward and ACCESS Bond Programs, which includes oversight of the overall program manager contract, consultant design, design process review program, and cost reporting. The Engineering Division, in cooperation with the General Consulting Engineer, Maintenance, Construction, Toll, and Executive Divisions, is also responsible for planning and prioritizing long-range capital projects, both new and rehabilitative.

The engineering staff is continually discovering improved solutions to every challenge in large part because of their diligence in the design effort as well as a thorough inspection program. The teamwork between the Engineering, Construction, and Maintenance divisions during the planning and design effort for capital projects will lead to an efficient, effective, and constructible set of construction plans.

The Division administers projects designed to increase service levels of critical locations throughout the turnpike system. This is done in close contact with outside consultants in every phase of design, utility relocations, right of way acquisition, including involvement with landowners, city, county, state officials and partnering with other organizations. The Division is also involved in issues related to landowner relations and handles questions and concerns related to construction projects and the potential effects on the landowners as well as the adjacent municipalities.

The Engineering Division's 2024 requested budget of \$1,115,557 increased approximately 1.85% from the 2023 adopted Budget of \$1,095,322. The Total overall increase is primarily related to personnel costs and training.

#### **Construction**

The Construction Division will continue to provide a high level of service in 2024, as Driving Forward is near completion and the focus returns to the Capital Program projects along with the new ACCESS Oklahoma Program, with through construction management, an emphasis on efficient construction schedules and economical solutions based on sound engineering judgment. The staff works closely with Engineering, Maintenance, and ROW & Utilities during the planning and construction so that all the projects are consistent and use modern technologies in their construction.

Within the Construction Division, there are four employee positions. These positions will provide oversight with one Construction Auditor, two Engineering Managers, and the Construction Division Director for the bond program and Capital Plan Projects. The Expenses associated with staff positions are funded from the Capital Plan and assigned to the project the staff oversees. These expenses amount to approximately \$657,078 for 2024; this includes salaries, anticipated training, equipment, and other costs associated with these positions. The staff in the Construction Division provide a variety of knowledge to support the design of future projects for the Capital Plan and ACCESS programs. The Division works closely with the ROW & Utility Division to help facilitate relocations and right-of-way acquisitions as well as entities and partners during construction.

The overall 2024 budget request for Construction Division represents a 10.97% increase compared to 2023. This increase is attributed to staff adjustments in personnel services and moving staff and resources to the operating budget.

#### **Toll Operations**

The Toll Operations Division is committed to providing the best service possible to the customers of the Oklahoma Turnpike system. This division is committed to enhanced customer service through training, and operational enhancements to the Cash, *PIKEPASS*, and PlatePay systems thereby ensuring that customer expectations continue to be exceptional. To achieve this, the toll operations team strives to provide efficient collection of tolls, continued assistance to the traveling public, and the dedicated service of the toll collectors while continually searching for more efficient alternatives in managing toll collection operations.

The division is responsible for overseeing the operations and maintenance of the OTA's toll collection system which includes cash collections, automatic vehicle identification (AVI) collections, PlatePay collections and back-office processing, and toll system integration and maintenance.

During the 2023/24 Budget year(s) the Toll Operations Division is transitioning into other areas as it advances its toll collection technology. As the cash collections operations are being converted to cashless by the end of 2024, other divisions of the agency will absorb the remaining branches from the Toll Division. The transitions will make collecting tolls more efficient, faster, and safer for customers. Therefore, as the Cash Branch of the division nears its conclusion, the Information and Technology Division will absorb the remaining branches of the division and will become responsible for Toll Collections.

**Administration:** This branch manages and provides oversight to the Toll Division and reports to the Assistant Deputy Director of Toll Operations. Included in this branch are:

- Toll-Transportation Manager Cash,
- Toll-Project Manager Electronic Toll.

**Attended Lanes:** This branch is responsible for the attended lane collection of tolls on the three turnpikes that have not been converted to cashless. Toll Collectors have extensive contact with the traveling public on Oklahoma turnpikes and as ambassadors for the State of Oklahoma; they are committed to providing courteous service, as well as helpful information to those traveling through the state. Included in this branch are:

- Three (3) Toll Operations Managers,
- Four (4) Toll Collector Supervisors,
- Four (4) Toll Collector Leads/Trainers
- One hundred fifty-three (153) Toll Collectors,
- Two (2) Administrative Assistants,
- One (1) Material Management Specialist.

**Automatic Vehicle Identification (AVI) Operations:** This branch is responsible for the toll equipment implementation and lane operations and maintenance of the toll equipment in four hundred and fifty-eight (458) tolling lanes on the turnpikes throughout the state. Responsibilities include contract management and project management. Included in this branch is:

• one (1) Project Coordinator

The turnpikes throughout the state have four hundred fifty-eight (458) tolling lanes. These lanes have multiple types of tolling equipment for toll collection that include: 44 – Manual Toll Collection; 22 Automated Coin Machines; 4 Automated Payment Machines; 380 license plate image capture cameras; and 440 Electronic Toll systems. In the previous year, the Toll Operations Division processed 196 million transactions, equivalent to the year prior. Of those transactions, 171.2 million were electronic transactions, an increase of 4.8% and 24.6 million were cash transactions, a decrease of 25%.

The Toll Operations Division budget decreased from \$22,794,028 in 2023 to \$22,243,783 for 2024, a decrease of 2.41%. The decrease is due to the conversion through attrition of permanent attended lane personnel to temporary personnel.

#### **Customer Service**

The benefits of having a PIKEPASS go beyond the driving experience. The Call Center staff is knowledgeable, friendly, and trained in order support the public in remarkably helpful ways---in the journey across the beautiful State of Oklahoma to a commute home, the safety of loved ones and travel savings to and from a destination as well as delivering a bar-setting customer service experience.

The Office of Customer Service is responsible for enhancing customer service for PIKEPASS and PlatePay users. The Office of Customer Service recognizes the importance of providing exceptional customer service to PIKEPASS and PlatePay users. To achieve that objective, \$4,361,426 has been allocated to resources and specific initiatives aimed at enhancing customer service in the upcoming year.

#### Staff Training and Development:

- Allocating funds to conduct comprehensive training programs for customer service representatives. These programs will focus on enhancing their knowledge of PIKEPASS and PlatePay services, tolling policies and procedures, and effective communication techniques.
- Additionally, investing in ongoing professional development opportunities to ensure staff remains up to date with industry trends and best practices in customer service.

#### **Customer Service Technology:**

- Streamlining and enhancing customer service operations, allocating funds for the implementation and maintenance of advanced customer service technology solutions. This includes customer relationship management (CRM) systems, interactive voice response (IVR) systems, and online chat platforms.
- These technology solutions will enable us to efficiently manage customer inquiries, provide selfservice options, and improve response times, ensuring a seamless customer experience.

#### **Customer Support Channels:**

- Recognizing the importance of offering multiple channels for customers to reach a person. To achieve this, allocating funds to expand and enhance the customer support channels, including phone support, email correspondence, and online chat services.
- By offering these various communication channels, the aim is to provide customers with convenient and accessible options for addressing concerns and inquiries.

#### Feedback and Quality Assurance:

- Valuing customer feedback and aiming to continuously improve services based on input. To facilitate this, continued allocation of funds for implementing a robust customer feedback and quality assurance program.
- This program will include mechanisms for collecting and analyzing customer feedback, conducting regular quality assurance checks, and implementing necessary improvements based on the findings.

#### Staffing and Resources:

- To meet the increasing demand for customer service support, allocating funds for staffing additional customer service representatives. This will ensure adequate staffing levels to handle customer inquiries promptly and efficiently.
- Additionally, allocating resources to provide customer service teams with the necessary tools, equipment, and resources to deliver exceptional service to customers.

Overall, the budget allocation for customer service goals reflects a commitment to continuously improving the customer experience for PIKEPASS and PlatePay users. By investing in staff training, technology, diverse support channels, feedback mechanisms, and adequate staffing, staff aims to provide timely and effective assistance to OTA's valued customers.

The 2024 Budget request of \$20,853,430 increased 30.29% over the 2023 Budget of \$16,005,185. The increase is due to additional staff to help manage the increased call volumes and call types.

#### Finance and Revenue

The Finance and Revenue Division consists of two branches, the Budgeting and Financial Analysis Branch and the Debt Administration Branch.

The Budgeting and Financial Analysis Branch is responsible for preparing an annual Operating and Maintenance, Reserve Maintenance, General Fund and Construction Fund Budget; periodic review of actual expenses versus budgeted expenditures; estimating potential revenues; analyzing revenue trends and making recommendations for improvements; financial planning; financial management; cash flow projections; investment administration; establishment of toll rates; overseeing the consulting traffic engineers' preparation of traffic and revenue estimates for existing and new projects; and preparation of various reports containing financial information and management used by the Authority and the Director for making policy and operating decisions of the Authority.

**The Debt Administration Branch** is responsible for payments of principal, interest and premiums from tolls and other revenues generated from ownership or operation of the Oklahoma Turnpike System.

The total budget for the Finance and Revenue Division increased by 2.96%, increasing the total budget from \$946,264 in 2023 to \$974,255 in 2024. This was largely due to an increase in paying agent services related to the bonding for the ACCESS Program.

#### **Business Operations**

The Business Operations Division was created in 2023 and manages business contracts, including contracts for printing and mail services, manual image review, toll apps, registered owner of vehicle look ups, and collections along with any other contracts that affects costs associated with tolls collected via PIKEPASS and PlatePay. It is responsible for providing support to the Customer Service and Comptroller Divisions by working with the Purchasing Branch to ensure OTA's various contracts with outside providers are prepared, negotiated, and meeting defined Key Performance Indicators (KPI).

The Business Operations Division budget is \$27,234,729. The budgeted amount includes salaries, direct costs related to PlatePay and PIKEPASS including Postage and Printing and Manual Image Review.

#### Revenue Assurance

The Revenue Assurance Division is the newest Division for the Oklahoma Turnpike Authority. With the conversion to cashless tolling, Oklahoma Turnpike toll collection is composed of Transponder (PIKEPASS) and Video Toll (PlatePay). This new Division will be vital in working with all Divisions to ensure the implementation of cashless tolling results in a positive net revenue.

The Revenue Assurance Division budget is \$971,118. The budgeted amount includes salaries, training, and associated costs.

#### **ROW & Utilities Division**

The Right-of-Way & Utility Division is responsible for overseeing the delivery of right-of-way projects to meet construction schedules, funding agreements, and administration of professional service contracts, eminent domain process, the coordination of utility adjustments, and the conveyance of surplus property no longer needed for turnpike projects.

With the introduction of the 15-year ACCESS Oklahoma program, this Division will be more vital than ever, working closely with the Construction, Engineering, Tolling, and Maintenance Divisions to ensure construction may begin on schedule, which helps keep the OTA budget on track. The Division will purchase the right-of-way needed and manage extensive reviews and approval processes for timely utility relocations.

The budget proposed by ROW & Utilities Division is \$1,266,204 for 2024. The total overall increase of 5.67% was primarily due to some increased costs related to the Asset Management and Concession Administration branches. These two branches were previously budgeted in the Executive Division.

#### Comptroller

The Comptroller Division is organized into three branches to achieve the following goals:

**Administration**: This branch provides supervision and oversight to the Comptroller Division. Included in this branch are OTA's Comptroller and Assistant Comptrollers and Assistant Director of Cash Management. Responsibilities of this branch of the Comptroller Division include providing advice to the Director on fiscal policies and issues; overseeing all work within the division, as well as the preparation of interim and annual financial reports; assuring that the financial requirements of OTA's Trust Indenture are met; and carrying out all other general administrative functions for the division.

**Cash Management**: This branch is responsible for timely and accurate recording and reconciliation of OTA's revenue transactions that are processed through its *PIKEPASS* and PlatePay subsidiary ledgers; supports the revenue reporting activity performed within the accounting branch.

**Accounting**: This branch is responsible for maintaining appropriate financial record keeping for the Authority. The responsibilities of the employees in this branch include: preparing monthly, quarterly and annual financial reports; coordinating the annual audit of the Authority's financial records and preparing audit schedules for the external auditors; recording all revenue transactions, including those collected by the *PIKEPASS*, PlatePay, and Interoperability Systems; processing all payables and receivables; developing policy and procedures related to all areas of responsibility; processing the organization's payroll; accounting for all OTA fixed assets by maintaining a database of all fixed assets owned by OTA, coordinating physical inventories of fixed assets and calculating depreciation expense on all fixed assets.

The total budget for the Comptroller Division stayed fairly flat when comparing 2024's Annual Budget to 2023.

#### <u>Information & Technology Division</u>

The Information Technology (IT) Division consists of two branches (Information Business Enterprise Services and Network and Operations Services) and the following departments: Network, System Operations & IT Support Services, Content Management Services, Business Development & Data Services, and Traffic Technology Operations.

IT Leadership is committed to retaining and growing exceptional personnel throughout the division. IT strives to provide every individual with a positive and challenging work environment while providing them with training opportunities to continuously enhance their skill sets. IT continually seeks to strengthen its existing culture which is oriented around serving others as it continues to enhance the delivery of services to both internal and external customers.

Technology, risk management, operational efficiency, data analysis and data presentation are all critical components of every facet of the Oklahoma Turnpike Authority's (OTA) operations. All users of information technology and information technology services at the OTA are regarded as customers. The mission of the IT Division is to deliver enterprise level services with a focus on promoting a culture of innovation, transformation and self-service for customers ensuring they have access to the tools and data they need to support their initiatives.

The total budget for the Information Technology Division increased from \$10,214,007 in 2023 to \$12,455,521 in 2024, an increase of 21.95%. This increased funding is primarily due to increased costs related to increased personnel for initiatives related to Interoperability and PlatePay.

#### **Administrative Services**

The Human Resources Branch is responsible to the organization for employee recruitment, classification, compensation, and employee benefits. These services are supported through the development, implementation and maintenance of personnel policies, procedures, and programs. The branch ensures that the organization complies with adopted Personnel policies and procedures, applicable federal, state, and local statutes, and state Merit System Rules. In addition, the Human Resources Branch is responsible for providing relevant benefit information to employees and counseling employees on available employee benefits including administering the Employee Assistance Program. The IT platform currently used for Human Resources is Oracle PeopleSoft and for benefits, HR utilizes the Benefits Administration System administered by OMES. In spring 2022, the State of Oklahoma will implement Workday across all state agencies. Workday is a cloud-based system that will unify and modernize statewide HR, learning, and talent management processes that are currently managed in PeopleSoft.

**The Safety Branch** is responsible for the development of programs to ensure the health and safety of all employees. The Safety Branch ensures that the agency complies with all federal and State safety and health regulations. OTA employee safety has been and remains a critical component of its mission. The OTA has benefited from having a more readily available workforce due to improvements in management and employee performance, the introduction of new equipment, and a greater emphasis on the value of safe work practices. The Workers' Compensation program is also administered through this branch.

**The Training Branch** develops and facilitates workshops that provide required leadership training and other types of training to all OTA employees. The Training Branch develops and distributes monthly training bulletins for IT on system security topics as well as distributes a quarterly safety bulletin to all employees throughout the year. In addition, this Branch provides the entire hiring and training process for the Customer Service Division from recruitment, hiring, administrative processing, training, and then final placement on the floor. OTA tracks training effectiveness by the number of employees trained departmental performance and learner satisfaction.

**The General Organizational Support Branch** is responsible for providing contractual services and commodities for the organization as a whole. This branch is responsible for assuring that adequate insurance is carried on all OTA property, assessing all organizational risk, purchasing services, commodities, and capital equipment, and developing product standards and specifications related to these products. In the area of risk management, this Branch ensures the OTA has adequate and economical insurance coverage. This Branch has been actively involved in the demolition of parcels purchased for the Driving Forward Program.

Administrative Services is required to meet various deadlines for payroll time submittal, benefits administration, operations reporting, workers' compensation program management and disability claim monthly reporting. These various measures help the OTA determine how effectively it is meeting its business objectives and managing its various areas of responsibility.

The budget proposed by the Administrative Services Division has increased from \$1,326,754 in 2023 to \$1,330,141 for 2024. This is an increase of 0.26% to provide an additional budget for training, Executive Coaching, and an FTE to deliver talent management services, such as workforce development, planning and training.

#### **Highway Patrol**

The Oklahoma Highway Patrol is responsible for enforcing traffic laws of the State of Oklahoma, apprehending criminals, and assisting in the preparation of cases for prosecution. Specific activities include patrolling and policing the turnpikes, enforcing laws, regulating, and directing the movement of traffic, assisting the citizens and motoring public, and cooperating with other law enforcement officers and public officials in enforcing the laws of the State on the Oklahoma Turnpike System.

The 2024 OHP Budget increased from \$19,535,054 in 2023 to \$21,316,258. This was primarily due to increased expenses related to the addition of 16 troopers assigned to patrol and police the turnpikes.

## DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

#### What is the Oklahoma Turnpike Authority?

#### Mission

Mission Statement: To construct, operate, and maintain a safe and economical turnpike system for the convenience of turnpike customers and to address transportation needs of the State.

The OTA is a non-tax supported instrumentality of the State of Oklahoma and a body corporate and politic, created by statute in 1947 to provide an alternative means of constructing necessary State roadways without further straining limited State highway funds. The OTA is authorized to construct, maintain, repair and operate the Turnpike System, which presently consists of twelve turnpikes covering approximately 630.1 miles with the completion of the Kickapoo in early 2021. No tax appropriations are received by the OTA; operations and debt service are funded by toll and concession revenues. Only patrons that drive on the road pay for the road through tolling and 37% of toll revenues come from out-of-state drivers.

Turnpikes serve Oklahoma as a mechanism for building and using roads now but gradually paying for the roads as they are used. The OTA is similar to a public utility, providing a needed basic service at a fee that yields a return to its bondholders (investors). The OTA must generate sufficient revenues to operate and maintain its roads at a high quality, as well as provide for debt service payments to its bondholders. Toll rates for the Oklahoma Turnpike System are over 50% below the national average for similar turnpike systems. The OTA also pays for all salaries, benefits, equipment and operating costs for the Highway Patrol Officers that patrol the Turnpike System.

The Oklahoma Legislature has sole discretion to authorize new turnpike projects considered for construction by OTA, with approval from the Oklahoma Department of Transportation. Turnpike Revenue Bonds or Refunding Bonds may be issued for the purpose of paying the costs of turnpike projects or refunding any bonds of the Authority then outstanding. Turnpike bond sales must be approved by the Council of Bond Oversight and must comply with all rules and regulations of the United States Treasury Department and the United States Securities and Exchange Commission. All OTA debt is issued in accordance with the Trust Agreement dated February 1, 1989, as amended. Turnpike Revenue Bonds are payable solely from the tolls and other OTA revenues and do not constitute indebtedness of the State.

#### Financial Structure

The financial structure of the turnpike system is based on "cross-pledging". Costs incurred and revenues received are combined across the system. The total debt is based on the entire system and not on an individual turnpike within the system. "Cross-pledging" was approved by a referendum vote of the people in 1954 for the purpose of financing the construction of other key turnpikes. As stated previously, no tax appropriations are received by the OTA, operations and debt service are funded by toll and concession revenues.

## DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

The Authority's bonds are rated annually by the three Rating Agencies. The OTA carries the highest rating of any Toll Authority from Moody's Investor Services –Aa3. This Aa3 rating (which is equivalent of AA- rating) is based on a stable, well-established turnpike system that serves as an essential inter and intrastate connector. The Authority is also rated AA- by both Fitch and Standard and Poor's. These ratings help the Authority continue to have access to capital in the bond markets at the best possible rates.

Currently, the Oklahoma Turnpike System is comprised of the individual toll roads described below:

The **Turner Turnpike**, 86.0 miles in length and designated as part of Interstate 44, connecting Oklahoma City with Tulsa. It was financed by two revenue bond issues totaling \$38 million and opened to traffic on May 6, 1953.

The **Will Rogers Turnpike**, 88.5 miles in length and designated as part of Interstate 44, extends from Tulsa to the Oklahoma-Missouri state line. It was financed by a \$68 million bond issue and opened to traffic on June 18, 1957.

The **H.E. Bailey Turnpike**, 86.4 miles in length, connects Oklahoma City via Lawton to the Texas state line at a point just north of Wichita Falls, Texas. The Turnpike, which has been designated as part of Interstate 44, was financed by a \$56 million bond issue. The north section opened to traffic on March 1, 1965 and the south section on April 23, 1964.

The **Indian Nation Turnpike** comprised of Section A (41.1 miles in length) and Section B (64.1 miles in length) connects Henryetta, at Interstate 40, with Hugo near the Texas state line. Section A was financed by a \$31 million bond issue and opened to traffic on January 1, 1966. The \$40.8 million construction cost of Section B was financed as a part of the Oklahoma Turnpike System by a revenue bond issue sold on December 1, 1966. It opened to traffic on August 21, 1970.

The **Muskogee Turnpike**, 53.1 miles in length, connecting Interstate 40 at Webbers Falls with Tulsa via Muskogee. The \$32.3 million construction cost was financed as a part of the Oklahoma Turnpike System by a revenue bond issue sold on December 1, 1966. It opened to traffic on October 16, 1969.

The **Cimarron Turnpike**, 67.7 miles in length, extends westward from the Tulsa area to a junction with Interstate Highway 35 and U.S. Highway 64 leading to Enid. It was financed by a \$74 million revenue bond issue and opened to traffic on May 16, 1975.

The **John Kilpatrick Turnpike**, 9.5 miles in length, extends westward from I-35 to an interim terminus with the Hefner Parkway in Oklahoma City. The \$106.7 million construction cost was financed by a revenue bond issue sold in March of 1989, and opened to traffic on September 3, 1991.

The **Cherokee Turnpike**, 32.8 miles in length, extends eastward from U.S. 412 east of the Neosho River, midway between Chouteau and Locust Grove to about 10 miles west of the Arkansas State Line at Siloam Springs. The \$102.6 million construction was financed by a revenue bond issue sold in March of 1989. It opened to traffic on November 5, 1991.

The **Creek Turnpike**, 7.4 miles in length, extends eastward from at U.S. 75 near Jenks to an interim terminus at U.S. 64 immediately south of Tulsa. The \$84.8 million construction cost was financed by a revenue bond issue sold in March of 1989. Initial segments were opened to traffic on March 13, 1992. The final section opened to traffic on July 30, 1992.

## DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

The **Chickasaw Turnpike**, 27.1 miles in length, extends southward from S.H. 3 near Ada to S.H. 7 immediately west of Sulphur. The \$38.8 million construction cost was financed by a revenue bond issue sold in March of 1989. Initial segments were opened to traffic on September 2, 1991. The final section opened to traffic on September 9, 1991.

The **Creek West Turnpike Extension**, 4.9 miles in length, extends from the Turner Turnpike at S.H. 66 to U.S. 75. The \$63 million construction cost was financed by the revenue bond issues sold in 1998. This extension opened to traffic on December 15, 2000.

The **Creek East and Broken Arrow Extensions**, 23 miles in length, extends from U.S. 169 to the I-44 Interchange of the Will Rogers Turnpike. The \$292 million construction Cost was financed by the revenue bond issues sold in 1998. The first 5.3 mile section of this turnpike extending from U.S. 169 to 161st E. Ave. opened to traffic on August 15, 2001. On November 21, 2001, the first section of the Creek East Extension from 101st St. to the Muskogee Turnpike opened to traffic. On April 15, 2002, another 4.2 mile section of the Creek Turnpike Extension from 161st St E. Ave. to 101st St. opened to traffic. On August 16, 2002, the final section of the Creek East Turnpike, connecting the Muskogee Turnpike to the terminus of the Will Rogers Turnpike, opened to traffic.

The **Kilpatrick Extension**, 15.8 miles in length, extends from the current terminus of the Kilpatrick Turnpike at Portland Avenue to I-40 between Mustang and Sara Road. The \$173.8 million construction cost was financed by the revenue bond issues sold in 1998. The first two miles extending from Portland to MacArthur were opened on January 12, 2000, with the next 5.3 miles from MacArthur to S.H. 3 opening on September 1, 2000. The final 8.5 miles opened to traffic on January 31, 2001.

The **H.E. Bailey Turnpike Norman Spur**, 8.2 miles in length, extends from the existing H.E. Bailey Turnpike to S.H. 9. The \$70 million construction cost was financed by the revenue bond issues sold in 1998. On October 19, 2001, the H.E. Bailey Spur, an 8.2 mile four-lane, limited access, urban highway from an interchange of the existing H.E. Bailey Turnpike to S.H. 9, opened to traffic.

The **Southwest Kilpatrick Extension**, 5 miles in length, extends generally along Memorial Road on the north turning south parallel to Sara Road just west of County Line Road passing by Lake Overholser on its west side parallel to Morgan Road to an interchange at I-40.

The **Kickapoo Turnpike**, 18.5 miles in length located in Eastern Oklahoma County connects I-40 the south then extends north to the Turner Turnpike (I-44) along the vicinity of Luther Road.

The **Gilcrease Expressway**, a non-System toll road, is approximately 5 miles in length and completes a segment between I-44 and US-412 in Tulsa.

## DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

#### Why Tolling?

Fuel taxes have been the primary source of highway funding in America since 1919, with the first state enacting the tax and 47 more states following suit by 1930. The federal government first enacted a tax in 1956, creating the federal Highway Trust Fund at the same time, to pay for building the Interstate highway system. Over the years, due to an unwillingness to increase the volumetric fuel tax rate, inflation, improved fuel efficiency, and slowed population growth, these state and federal taxes are increasingly inadequate to maintain the nation's tax supported transportation system. Today, motor fuel tax deposits to the federal Highway Trust Fund fall far short of keeping pace with outlays and it must be periodically infused with general revenue.

While tolling cannot address all infrastructure needs, it does serve Oklahoma and the rest of the country as an investment revenue stream to implement certain, well-defined and critically needed transportation system improvements. This concept is further evident in the fact that forty-two states have tolling entities today and that number grows with each passing year.

Since the Turnpike Authority was created in 1947, turnpikes have allowed the construction of safer, efficient transportation routes for drivers. These roads also provide an opportunity for local development and an economic boost to the surrounding communities, as well as the entire state of Oklahoma. Financing and construction of the Turnpike System has likewise provided infrastructure that would not be possible otherwise. Traditional transportation revenues historically directed to ODOT simply will not support the construction of these types of new roadways.

Per-mile tolling is a direct, rather than indirect, user fee wherein only those who use the road actually pay for it. Traditional motor fuel and income tax-based revenue mechanisms are unable to effectively assess out of state travelers for the use of Oklahoma's tax supported highways unless they stop for fuel; however, 37% of tolls paid on the Oklahoma Turnpike System come from patrons from out of state.

### Does any toll revenue generated from the Turnpikes go to the State of Oklahoma?

Besides being an alternative to state funded roads, state-maintained roads receive motor fuel tax money generated by those who drive on the turnpikes.

In 1992, legislation was enacted which made available additional motor fuel excise taxes, if necessary, for payment of debt service requirements on the Authority's bonds. Each month, if motor fuel excise taxes apportioned to the Authority are not necessary to meet debt requirements, these motor fuel excise taxes are paid to the Oklahoma Department of Transportation. Since that legislation was put in place in July 1992, the Authority has received, and immediately remitted 100% of those receipts to the Department of Transportation. Today, those transferred funds are estimated at over \$50 million per year and have amounted to over \$1 billion since 1992.

## DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

This motor fuel tax "flow through" serves as a "credit enhancement" to the Turnpike bonds which ultimately helps the Authority's bond rating. That "flow through" motor fuel tax money is a LAST resort to pay bond debt. All other resources available to OTA would have to be exhausted. The State of Oklahoma considers the "flow through" a "win-win" for ODOT and OTA with OTA benefiting from the credit enhancement (which translates to lower toll rates for patrons), and the Department of Transportation benefiting from this cash funding source.

In addition to the Motor Fuel Taxes that the Turnpike System generates, the Turnpike Authority also contributes approximately \$25 million annually to the Oklahoma Highway Patrol by funding the patrolmen that are assigned to the Authority's roads. This funding not only pays for trooper salaries but also funds the patrol cars and equipment.

With the current statewide trooper staffing level at the Oklahoma Highway Patrol being down and the need to fund a Trooper Academy, the Authority used its General Fund to participate in the funding of the Trooper Academy. This funding is vital to avoid a reduction in Troopers currently assigned to patrol the existing turnpike network, address the unique challenges during network expansion activities as well as increase Trooper presence during the Driving Forward expansion.

#### **Turnpike Authority Audit and Oversight**

An audit of the Authority's financial statements must be performed annually in accordance with generally accepted auditing standards in compliance with Oklahoma State Statute and the requirements of Section 711 of the OTA's Trust Agreement. Under the covenants of the trust indenture, the audit must be performed by an independent firm of certified public accountants of recognized ability and national standing. BKD, LLP, as selected through a competitive process and as approved by the Turnpike Authority Board, is currently performing the annual audit and the latest audit to be completed was for the year ended December 31, 2022.

FORVIS, LLP, on OTA's behalf, annually sends OTA's completed Annual Comprehensive Financial Report (ACFR) to the State Auditor's office. Additionally, OTA completes a Generally Accepted Accounting Principles (GAAP) reporting package for the State Auditor's office every year to ensure that the required financial information is completed and provided for inclusion in the State's ACFR.

In addition, an Inspection of the Oklahoma Turnpike System must be performed annually in accordance with the requirements of Section 504 of the OTA's Trust Agreement. This report, due October 1st of each year, sets forth (a) their findings as to whether the Oklahoma Turnpike System has been maintained in good repair, working order and condition and (b) their recommendations as to (i) proper maintenance, repair and operation of the OTA System during the ensuing fiscal year and an estimate of the amount of money necessary for such purposes; (ii) the insurance to be carried on the system; and (iii) the amount that should be deposited monthly during the ensuing year to the credit of the Reserve Maintenance Fund.

Also, the Authority's bonds are rated annually by the three Rating Agencies. The OTA carries the highest rating of any Toll Authority from Moody's Investor Services –Aa3. This

## DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

Aa3 rating (which is equivalent of AA- rating) is based on a stable, well-established turnpike system that serves as an essential inter and intrastate connector. The Authority is also rated AA- by both Fitch and Standard and Poor's. These ratings help the Authority continue to have access to capital in the bond markets at the best potential rates, which in turn assists in keeping Oklahoma's toll rates as low as possible.

Turnpike Revenue Bonds or Refunding Bonds may be issued for the purpose of paying the costs of turnpike projects that are defined in Statute by the Legislature or refunding outstanding bonds. Before any bonds are sold, the proposed and very specific turnpike activity targeted to utilize the bond proceeds is subjected to scrutiny by the Governor, the OTA Board, the Oklahoma Transportation Commission (unless there has been a previous route approval), the Council on Bond Oversight and the proposed bonds are often validated by the Oklahoma Supreme Court. After all approvals are obtained, the marketing and sale of the bonds is subjected to and must comply with all rules and regulations of the United States Treasury Department and the United States Securities and Exchange Commission. All OTA debt are allotted in accordance with the Trust Agreement. Turnpike Revenue Bonds are payable solely from the tolls and other OTA revenues and do not constitute indebtedness of the State.

#### Who owns the Turnpike Bonds?

As is common with most issues of bonds sold by public sector entities, the Oklahoma Turnpike Authority (Authority) issues bonds as "book-entry" through the Depository Trust Company (DTC). The use of DTC facilitates the settlement of, and subsequent trading in, bonds issued by public sector entities including the Oklahoma Turnpike Authority. DTC, through its nominee Cede & Co., is the registered owner of all of the securities making up a bond issue, routinely processing interest and principal payments on bonds, facilitating the distribution of notices by issuers of such bonds, and managing the electronic "bookentry" transfer of ownership interests in securities among DTC participants. These DTC participants are commercial banks and investment banks, which often hold and transfer ownership interest in the securities at the direction of their customers, which may be an institution or an individual, the ultimate owner of the bond.

After bonds are issued, the bond trustee, on behalf of the Authority, transfers payments of principal and interest to DTC who makes payment of such amounts to its participants that own the bonds of the Authority on the records of DTC. These DTC participants are typically banks and broker-dealers who receive the payments from DTC and then credit the account of their customers with the principal and interest received on a given payment date. DTC has a list of participants that hold the bonds, but these bondholders can change frequently, even daily, through trading in the bonds subsequent to their original issuance.

Neither DTC nor the DTC participants have an obligation to share the name of the beneficial owner of any certificate with transaction parties and further, this ownership information is likely protected under a confidentiality agreement with the DTC participant or brokerage firm who represents the investor. Therefore, the creation of a "master list" of specific bondholders is technically infeasible and not practical. If it were possible to do so, the exercise would be very expensive to develop and would only be valid for a short time, with it unlikely that a significant number of retail investors holding bonds directly, or through a professional money manager, could be identified. This condition and difficulty

## DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

in identifying specific bondholders is not isolated to the Turnpike Authority, but common to all public sector entities nationwide.

While not required to disclose their ownership position in municipal bonds, institutional holders may elect to disclose such holdings. As a result, the Authority can and does on a periodic basis identify its largest holders of bonds. The amount of bonds held by such holders relative to the amount of bonds of the Authority outstanding indicates, and confirms the Authority's long-held belief, that many of the Authority's bonds are owned by individual retail investors.

When the Authority issues bonds, it receives from the underwriters of its bonds the names of the institutional investors submitting orders and ultimately purchasing the bonds. Orders from individual retail investors submitted directly or on their behalf are not identified by the actual name of the individual submitting the order or purchasing the bonds. Based on the expressed interest in the most recent Authority bond sale, an intuitive snapshot of the holders of the Authority's bonds would include a broad base of investors ranging from individuals, directly and through a professional money manager, to large institutional entities like insurance companies, and bond funds.

Also, it is important to recognize that the Authority takes care to ensure Oklahoma residents have the opportunity to invest in the Oklahoma infrastructure through the purchase of its bonds and that their orders, whether submitted directly or through a money manager, are given the highest priority for being filled, ahead of national retail investors and institutional investors. In addition to allowing state residents to invest in the Authority, retail investors typically offer the Authority and other public sector issuers of tax-exempt debt an attractive cost of funds, making it in the financial interest of the Authority to seek out retail investors in its bonds. The Oklahoma State Bond Advisor and the financial advisor to the Authority review the proposed allotment of bonds before they are finalized, to among other things, ensure all orders submitted by or on behalf of Oklahoma residents are filled by the underwriters of the Authority's bonds.

## Can turnpikes be returned to the State of Oklahoma to be maintained as taxpayer supported highways?

Unfortunately, Oklahoma's tax supported highway system bridge and pavement problems were well recognized and were a direct result of many decades of "deferred maintenance" due to a lack of funding. From 1985 to 2005, transportation investment was flat and as a result, the system experienced a consistent, downward spiral and decline in the condition of the infrastructure that will be difficult to reverse.

ODOT now has a strategy and a plan that wisely and transparently invests its available resources in a balanced manner. This strategy represents the beginning of a monumental effort to return not only Oklahoma's bridges, but also the highway system as a whole to a state of good repair. Oklahoma no longer leads the nation in bad bridges. The Department of Transportation reached its goal of being in the top 10 for Transportation in the United States.

However, there is no instant gratification when implementing improvements to infrastructure. It will take decades to address systemic problems that have developed

## DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

over long periods of inadequate investment. Progress is evident, but much work and the need for continued investment remains. With Oklahoma being 44th in the country with respect to motor fuel tax rates, challenges remain to provide new and non-traditional transportation revenue streams that can provide consistent and increasing funding levels for transportation.

With the funding challenges ODOT already faces, acceptance of the responsibility for the Turnpike System's roads would pose an insurmountable hardship and spread scarce transportation resources even further. If tolls were eliminated, the State would have to repay the infrastructure investment debt and spend at least \$125 million per year to maintain existing turnpikes and provide law enforcement from the Oklahoma Highway Patrol, thereby diverting additional funds away from an already stretched state budget.

Oklahoma's successful infrastructure investment model has included both tax-supported highways managed and maintained by ODOT and toll supported turnpikes since 1947. The Oklahoma Turnpike Authority provides a network of roads that not only serve Oklahomans but also out-of-state travelers and that support hundreds of thousands of vehicles per day. The original focus of the Turnpike Authority remains largely unchanged today. OTA works closely with the Oklahoma Department of Transportation to understand the critical infrastructure needs of the State of Oklahoma that are unable to be addressed with traditional resources and, as authorized in Statute by the Legislature, assess and evaluate the feasibility of implementing toll roads to meet those recognized needs, and construct, enhance, operate and maintain the Turnpike System effectively

# DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

#### **Miscellaneous Statistics:**

1947

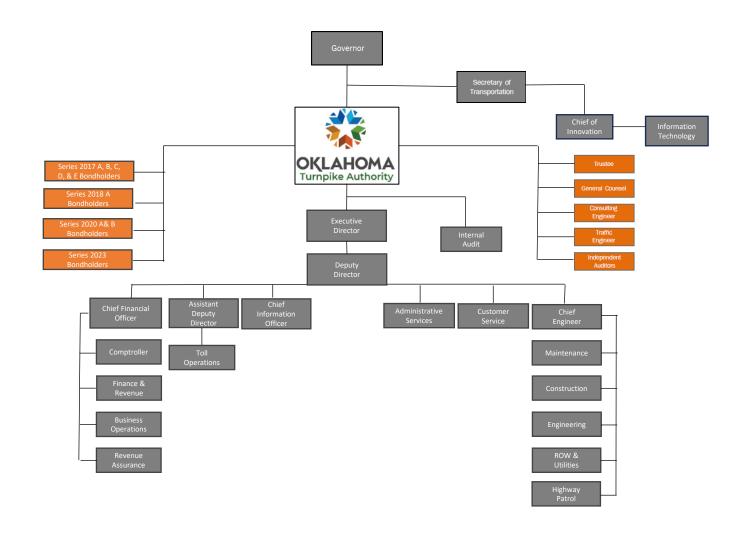
Form of Government	Instrumentality of the
	State of Oklahoma

Date of Incorporation

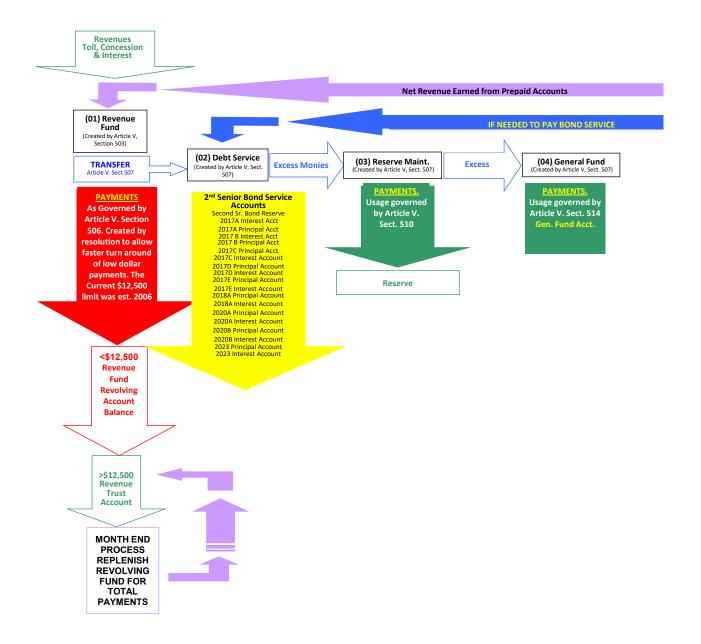
Turnpikes in Operation	Year Opened	Total Miles
Turner	1953	86.0
Will Rogers	1957	88.5
H.E. Bailey	1964	94.6
Indian Nation	1966 & 1970	105.2
Muskogee	1969	53.1
Cimarron	1971	67.7
J. Kilpatrick	1991	30.3
Cherokee	1991	32.8
Chickasaw	1991	13.3
Creek	1992	34.4
Southwest JKT	2019	5.0
Kickapoo	2020	18.5
Gilcrease*	2022	5.7
*Non-System Turnpike		630.1
Total Number of Lane Miles		2,493.7
Number of Facilities Interchanges Service Plazas Maintenance Buildings Administration Buildings PIKEPASS Customer Service Cel	nters/Stores	102 17 183 1 4
Total Number of Crossing over/und Other Highways or Interchange Railroads River and Streams Total Crossings		565 32 <u>335</u> 932

# DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

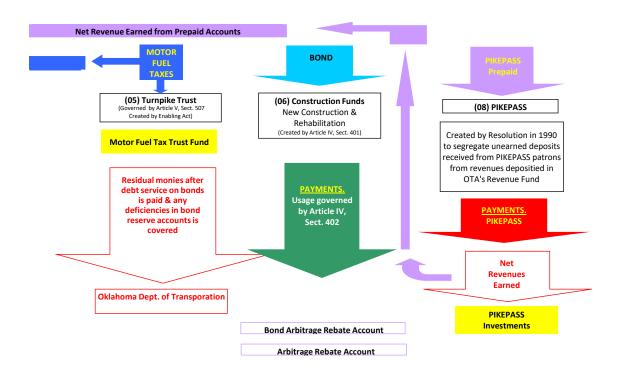
Average toll collected from Passenger Vehicles	\$ 1.22
Average toll collected from Commercial Vehicles	\$ 7.55
Average length of trip for Passenger Vehicles	17.3 miles
Average length of trip for Commercial Vehicles	39.7 miles
Average toll per mile for Passenger Vehicles	7.0¢
Average toll per mile for Commercial Vehicles	18.9¢
Concession Sales Restaurant Sales Service Station Sales Gallons of Gasoline Sold Gallons of Diesel Fuel Sold Concessionaire rent paid to OTA	\$ 21,554,000 \$ 22,997,000 \$ 22,566,000 \$ 17,101,000 \$ 2,850,000

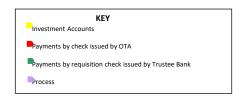


## Oklahoma Turnpike Authority Summary of Cash Investment Accounts Including Regular Flows of Funds



## Oklahoma Turnpike Authority Summary of Cash Investment Accounts Including Regular Flows of Funds





#### Oklahoma Turnpike Authority Summary of Operating Results For Years Ending December 31, XXXX (Dollars in Thousands)

	2017 Actual	2018 Actual	2019 Actual	2020 Actual	2021 Actual
Operating Revenue:	****	****	****	****	*****
Toll Revenue	\$300,811	\$317,716	\$327,429	\$302,617	\$357,625
VPC Revenue/Misc Revenue Concession Revenue	6,654 2,390	2,605 ` 2,342	8,018 2,425	7,696 2,568	13,901 2,538
Total	309,855	322,663	337,872	312,881	374,064
O&M Existing (2) O&M Expanded (2)	83,764	86,381	92,672	92,357	98,878
Total O&M	83,764	86,381	92,672	92,357	98,878
Net Operating Income	226,091	236,282	245,200	220,524	275,186
Motor Fuel Tax Apportionment(3)	46,960	46,380	47,056	43,408	49,216
Interest Income	5,919	8,052	10,967	7,003	4,831
Net Revenues	278,970	290,714	303,223	270,935	329,233
Net Revenue Available for Debt					
Service on Second Senior Bonds	278,970	290,714	303,223	270,935	329,233
Debt Service on Second Senior Bonds (4) Net Revenues Available	99,263	128,770	140,108	73,608	128,163
after Total Debt Service	179,707	161,944	163,115	197,327	201,070
Less: Motor Fuel Tax Flow thru to ODOT	46,960	46,380	47,056	43,408	49,216
Balance available for Capital Expenditures	\$132,747	\$115,564	\$116,059	\$153,919	\$151,854
Required Reserve Maintenance Deposit (5)	\$41,395	\$39,169	\$42,477	\$19,465	\$0
Reserve Fund Credit Facility (6)	1,176	1,405	1,404		
Senior Lien D/S Coverage(1.20x)	2.78	2.23	2.14	3.68	2.57
Total D/S Coverage	2.31	1.88	1.81	3.09	2.18
Excess of Net Revenues over 105% of all Debt + Res. Maint. Deposits(1.00x)	1.58	1.39	1.34	2.35	2.08

<sup>(1)</sup> Toll Revenue Projections provided by Investment Grade traffic studies from CDM Smith

Future apportionments are projected by the Authority based upon historical information and assumptions of the Authority.

All Motor Fuel Excise Taxes that are not required by the Authority to pay monthly pro-rata debt service are transferred to ODOT on a monthly basis. (See "MOTOR FUEL EXCISE TAX")

(4) On October 29, 2020, the Authority closed on the 2020A and 2020B Refunding bonds resulting in a savings of \$65.1 million. To support the liquidity position of the Authority, at closing, the savings were brough forward, with gross savings of approximately \$54.97 million and \$10.12 million in reflected in 2020 and 2021, respectively And 2026 reflects the first debt payment for the ACCESS program from the 2023 Second Senior Revenue Bonds that closed in October 2023

(5)On July 1, 2020, the Authority closed on a \$50.0 Million note structured as a line of credit and deposited to the Reserve Maitnenance Fund to satisfy Trust-required deposits from mid-2020 through mid-2022.

(6) Reserve Fund Loan amortized over the useful life (18 years pursuant to the Trust Agreement), impacts debt ratios only. See "OUTSTANDING OBLIGATIONS OF THE AUTHORITY--Second Senior Bonds and Parity Indebtedness" herein for a description of Reserve Fund Loan. (paid off in late 2020)

<sup>(2)</sup> Projected by Authority's Consulting Engineer's

<sup>(3)</sup> Motor Fuel Excise Tax Monies are available to the Authority for the purpose of making debt service payments as required.

2022 Actual	2023 Anticipated	2024 Projected	2025 Projected	2026 Projected
\$358,737 11,794 2,850	\$364,174 11,912 2,893	\$368,871 12,091 2,936	\$373,207 12,272 2,980	\$377,473 12,456 3,025
373,381	378,979	383,898	388,459	392,954
108,681	137,840	155,869	162,104	168,588
108,681	137,840	155,869	162,104	168,588
264,700	241,138	228,029	226,355	224,366
50,386	51,142	51,909	52,688	53,478
8,595	15,000	15,300	15,606	15,918
323,681	307,280	295,238	294,649	293,762
323,681	307,280	295,238	294,649	293,762
137,528	137,376	137,213	137,041	141,316
186,153	169,904	158,025	157,608	152,446
50,386	51,142	51,909	52,688	53,478
\$135,767	\$118,762	\$106,116	\$104,920	\$98,968
\$21,933	\$41,188	\$43,248	\$45,410	\$48,253
2.35	2.24	2.15	2.15	2.08
1.99	1.86	1.77	1.77	1.70
1.64	1.38	1.30	1.28	1.22

#### **Financial Description of Entity**

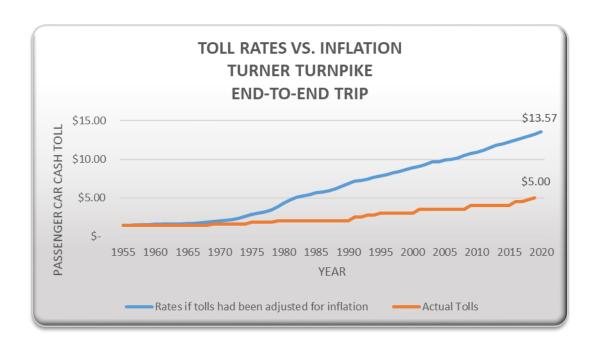
The Oklahoma Turnpike Authority is an instrumentality of the State of Oklahoma (the State) and a body corporate and politic created by statute in 1947. The Authority is authorized to construct, maintain, repair and operate turnpike projects at locations authorized by the Legislature of the State of Oklahoma and approved by the State Department of Transportation. The Authority receives revenues from turnpike tolls and a percentage of the turnpike concession sales. The Authority may issue Turnpike Revenue Bonds for the purpose of paying the costs of turnpike projects and Turnpike Revenue Refunding Bonds for the purpose of refunding any bonds of the Authority then outstanding. Turnpike Revenue Bonds are payable solely from the tolls and other revenues of the Authority and do not constitute indebtedness of the State.

In evaluating how to define the Authority for financial reporting purposes, management has determined that there are no entities over which the Authority exercises significant influence. Significant influence or accountability is based primarily on operational or financial relationships with the Authority. Since the Authority does not exercise significant influence or accountability over other entities, it has no component units.

The operations of the Authority are accounted for as an enterprise fund on an accrual basis in order to recognize the flow of economic resources. Under this basis, revenues are recognized in the period in which they are earned, expenses are recognized in the period in which they are incurred, depreciation of assets is recognized, and all assets and liabilities associated with the operation of the Authority are included in the Authority's Statement of Net Assets. The Trust Agreement and supplements thereto (the Trust Agreement) related to the Series 1989 Bonds requires that the Authority adopt generally accepted accounting principles for government entities; but, it also requires that certain funds and accounts be established and maintained. The Authority consolidates these funds and accounts for the purpose of enterprise fund presentation in its external financial statements.

The Annual Budget is prepared on a modified accrual (non-GAAP) basis for Revenue Fund expenses, Reserve Maintenance Fund deposits and General Fund Project expenditures. Project-length financial plans are established for all Reserve maintenance and General Fund projects and for all new construction projects. All non-projects related, unexpended budget amounts lapse at calendar year end. Expenditures are recognized in the period in which they are paid rather than the period in which they are incurred for budgetary control purposes. Depreciation is not recognized as an expenditure, but capital outlays are recognized as expenditures for budgetary control purposes.

The 2024 Annual Budget was prepared for the November 7, 2023 meeting. The Oklahoma Turnpike Authority recognizes the importance of keeping operating costs as low as possible in order to reduce the need for increasing tolls. This policy has paid off. In the 71 years since the first turnpike on the Oklahoma Turnpike system opened, tolls have been increased only eleven times, most recently in July of 2019. As can be seen in the graph on the following page, the toll to drive from Oklahoma City to Tulsa on the Turner Turnpike has increased from \$1.40 in 1953 to \$5.00 in 2020. However, if tolls had increased with the consumer price index (CPI-U), this toll would be just over \$13.57 in 2020.



The Summary of Operating Results is contained on the previous pages. This contains historical and projected information on an income statement-type basis for the years 2017 through 2026 and the information is illustrated in the Financial Budget Summary Section.

In 2024, it is estimated that the toll, VPC revenues, Interoperability revenues, and concession revenues will be \$383,898,000 and interest income \$15,300,000 for a total of \$399,198,000. These monies are deposited to the Revenue Fund and are held for the payment of the estimated \$155,869,000 in 2024 Operating and Maintenance expenses. The remaining \$243,329,000 is distributed as follows: \$137,213,000 to the Second Lien Senior Bonds Service Account and \$43,248,000 to the Reserve Maintenance Fund. The estimated excess monies of \$62,868,000 are deposited to the General Fund and utilized to fund the 5-year Capital Improvement Plan. In 1994 the Authority began funding a capital improvement program which has been funded by projected fund balances held in the General Fund deposits to the Reserve Maintenance Fund.

More information about the various funds held by the Authority as well as the flow of funds can be found on the following pages.

#### **Description of Funds**

The Oklahoma Turnpike Authority maintains four main funds. These funds are described below:

**Revenue Fund** - Monies flowing into and out of the Revenue Fund account for all tolls and other revenues and all operating expenses derived from the operation and ownership of the Oklahoma Turnpike System.

**Reserve Maintenance Fund** - Monies held to the credit of the Reserve Maintenance Fund shall be disbursed by the Depository or, in the case of item "e", set aside in reserve, only for the purpose of paying the cost of:

- a) resurfacing the Oklahoma Turnpike System or any part thereof,
- b) unusual or extraordinary maintenance or repairs, maintenance or repairs not recurring annually, and renewals and replacements including major items of equipment.
- c) repairs or replacements resulting from an emergency caused by some extraordinary occurrence so characterized by a certificate signed by Consulting Engineers and filed with the Trustee and accompanied by a certificate, signed by the Chief Executive Officer, stating that the monies in the Revenue Fund and insurance proceeds, if any available thereof are insufficient to meet such emergency.
- d) engineering expenses incurred under the provision of Section 510 of the Trust Agreement and
- e) premiums on purchased insurance carried, or payments to be set side in reserve for self insurance maintained, under the provisions of the 1989 Trust Agreement.

All expenses paid through this fund must have the approval of the Director of Finance & Revenue and be reviewed and approved by the consulting engineer, in addition to other approval guidelines.

**Construction Fund -** Payments from the Construction Fund may be made for the cost of any new turnpike project or improvement. All payments from the Construction Fund shall be subject to the provisions and restrictions set forth in Article IV "Custody and Application of Proceeds of Bonds". All expenses paid through this fund must be reviewed and approved by the consulting engineer prior to payment.

**General Fund** - Monies held in the General Fund can be used by the Authority for the purpose of pledging such monies to the payment of junior obligation debt or for any other lawful purpose of the Authority. It may also transfer or deposit to the credit of any Fund or Account created under the provisions of the Trust Agreement monies held for the credit of the General Fund as directed in a Resolution duly adopted by the Authority. All expenses paid through this fund must have the approval of the Director of Finance & Revenue, in addition to other approval guidelines, prior to payment in order to ensure that there is not an alternative funding source and that the appropriate approval by the Authority or the Director has been obtained.

#### Flow of Funds

Section 507 of the Trust Agreement dated February 1, 1989, establishes the flow of funds with which the Authority must comply. The Oklahoma Turnpike Authority must deposit toll and other revenues from its operations into the Revenue Fund on a daily basis. All moneys in the Revenue Fund at the end of the month (less a reserve for current operating expenses shown in the Authority's latest budget) are transferred and deposited as follows:

- 1. bond service accounts in accordance with their respective lien hierarchy for the purpose of paying bond principal and interest;
- 2. bond reserves in accordance with their respective lien hierarchy for the purpose of ensuring sufficient moneys are available to make bond principal and interest payments in the event that current revenues are insufficient;
- 3. the Reserve Maintenance Fund for the purpose of paying special maintenance expenses to keep the turnpike system in good repair; and
- 4. the balance to the General Fund for the purpose of pledging such moneys to the payment of junior obligation debt or any other lawful purpose.

Under the Authority's Enabling Act, and amendments thereto, a portion of the motor fuel excise taxes collected on fuels consumed on the turnpikes is made available to the Authority from the Oklahoma Tax Commission. Since July 1, 1992, the motor fuel taxes moneys have been apportioned to the Authority in the first day of each calendar month. All motor fuel taxes apportioned to the Authority are available to fund debt service; to the extent moneys are not otherwise available. If such motor fuel excise taxes apportioned to the Authority are not necessary in such month, the fuel tax moneys shall be paid over immediately to the Oklahoma Department of Transportation (ODOT). Since July 1992, the Authority received, and immediately remitted to ODOT all of the motor fuel excise taxes apportioned to the Authority during each year amounting to over \$1 billion. All future projections anticipate the immediate remittance of such funds to ODOT. More about the Motor Fuel Tax Trust Fund is explained in the next section.

#### Motor Fuel Tax Trust Fund

By virtue of the "Enabling Act" of 1971 and amendments thereto, a portion of the motor fuel excise taxes collected on fuels consumed on the turnpikes is made available to the Authority from the Oklahoma Tax Commission. Prior to July 1, 1992, this amount was not to exceed \$3,000,000 during a fiscal year of the State. In 1992, Title 69, Section 1730 was amended. This amendment stated the motor fuel taxes due to the Authority would be apportioned to the Authority on the first day of each calendar month. Beginning July 1, 1992, the amount of cash and investments on deposit was frozen as security for the outstanding bonds. All motor fuel taxes apportioned to the Authority shall be available to fund debt service and reserves to the extent monies are not otherwise available to the Authority for such purpose. If such motor fuel excise taxes apportioned to the Authority are not necessary in such month, the motor fuel excise taxes shall be paid over to the Oklahoma Department of Transportation (ODOT).

The Motor Fuel Tax Trust Fund is invested in interest-bearing obligations and with the interest received thereon is used to eliminate deficiencies, if any, in available monies to meet revenue bond interest and principal requirements. No transfers were required in 2019, nor are any anticipated in future projections.

#### **Revenue Bonds**

The Authority issues revenue bonds from time to time for the purpose of financing capital improvements and new projects. On February 1, 1989, the Authority issued \$385,400,000 of 1989 Series First Senior Revenue Bonds and \$173,000,000 of Series 1989 Subordinate Revenue Bonds. The purpose of the Series 1989 Revenue Bonds was (1) to finance the cost of constructing the John Kilpatrick, Creek, Cherokee, Chickasaw Turnpikes, (2) to finance the cost of making certain improvements to the existing turnpikes, and (3) to advance refund all of the outstanding Authority bonds from the 1966 and 1971 issues. The Series 1989 bonds' interest rates ranged from 6.0% to 7.875%.

The Series 1989 Revenue Bonds defeased all Authority revenue bonds from the 1966 and 1971 issues through the escrow deposit of approximately \$131,300,000 with two trustee banks. Consequently, the liability for the 1966 Series A, 1966 Series B, and the 1971 Series C Revenue Bonds have been removed from the Authority's Statement of Net Assets. This advance refunding was undertaken primarily to restructure the Authority's debt in order to enable the debt financing of the new projects in the most economically efficient manner. The Bank of Oklahoma served as the Escrow Trustee on the 1966 Series A and B Bonds. Final payment on the defeased 1966A and B Bonds was satisfied in 2006. Bank One Trust Company served as the Escrow Trustee on the 1971 Series C Bonds. Final payment on the defeased 1971 Series C Bonds was satisfied in 2003.

On October 1, 1991, the Authority issued \$22,000,000 of 6.6% 1991 Series First Senior Bonds and \$28,000,000 of 1991 Series Second Senior Revenue Bonds, \$13,000,000 which were at rates ranging from 4.50% to 6.30% and \$15,000,000 which were variable rate bonds. The Series 1991 bonds were issued to provide funds sufficient, together with other available funds of the authority, for the completion of the Portland Interchange on the Kilpatrick Turnpike and certain other improvements to the Oklahoma Turnpike System.

In May 1992, the Authority issued \$392,265,000 of Series 1992 First Senior Revenue Bonds, \$20,655,000 of Series 1992 Second Senior Revenue bonds and \$195,400,000 of Series 1992 Subordinated Revenue Bonds, with interest rates ranging from 4.35% to 6.30%, 4.25% to 6.25% and 4.25% to 6.25%, respectively. These Series 1992A-E Bonds were issued for the purpose of (a) refunding approximately 94% of the Authority's Oklahoma Turnpike System 1989 Revenue Bonds, (b) funding capital costs of certain turnpike projects, and (c) paying certain costs of issuance, including underwriters' discount of approximately \$4.7 million, and capitalized interest. The principal amount of the bonds advance refunded and considered defeased was \$526,440,000, and the liability for these bonds was removed from the Authority's Statement of Net Assets. Approximately 94% of the Series 1989 bonds were defeased through an escrow deposit with Liberty National Bank and Trust Company. Defeased bonds outstanding at December 31, 2005 and 2004 were \$29,000,000 in both years.

The Series 1992A-E Bonds were issued pursuant to provisions to the Trust Agreement dated February 1, 1989, including supplements thereto, with Bank of Oklahoma, N.A. as Trustee. Interest is payable semi-annually on January 1 and July 1 of each year, commencing on January 1, 1993.

On September 25, 1992, the Authority issued \$22,786,862 of Series 1992 first Senior Revenue Bonds and \$28,017,387 of 1992 Series Second Senior Revenue Bonds, both with interest rates ranging from 3.15% to 5.30%. These bonds were issued to (a) provide funds, combined with other available funds of the Authority, to refund the Authority's

Oklahoma Turnpike System Series 1991 first and Second Senior Revenue Bonds, (b) pay costs of issuance, and (c) make a deposit to the Second Senior Revenue Reserve Account established under the Trust Agreement. The principal amount of the bonds advance refunded and paid in full in October 1992 was \$49,350,000, and the liability was removed from the Authority's Statement of Net Assets.

The Series 1992 F&G bonds were issued pursuant to provisions of the Trust Agreement dated February 1, 1989, including supplements thereto, with Bank of Oklahoma, N.A. as Trustee. The bonds were dated October 1, 1992 with interest payable on January 1 and July 1 of each year, commencing on January 1, 1993. The Series F&G Bonds maturing on January 1 in each of the years 2004-2008, inclusive are Capital Appreciation Bonds. They were issued in the initial amounts and accrete at interest rates set forth in the Official Statement dated October 1, 1992 to arrive at the Compound Accreted Value at maturity. With the issuance of the Series 2006 Bonds, the outstanding Series 1992F-G CABS were defeased to maturity as they are not subject to optional exemption. The final payment on the defeased Series 1992F was made January 1, 2008.

On May 12, 1998, the Authority issued \$350,000,000 of 1998A Second Senior Revenue Bonds. The Series 1998A Bonds were issued to provide funds which, when combined with other available funds of the Authority, will be used for the purpose of (1) funding a portion of the capital costs of Improvements to extend the H.E. Bailey Turnpike, the Creek Turnpike, and the John Kilpatrick Turnpike and for right-of-way acquisition for the Muskogee Turnpike; (2) funding the capitalized interest account for the Series 1998A Bonds and; (3) paying the costs of issuance. The Series 1998A Bonds' interest rates ranged from 4.125% to 6%.

On July 14, 1998, the Authority issued \$337,010,000 of 1998B Second Senior Revenue Bonds. The Series 1998B Bonds were issued to provide funds which when combined with other available funds of the Authority, will be used for the purpose of (1) funding a portion of the capital costs of Improvements to extend the H.E. Bailey Turnpike, the Creek Turnpike, and the John Kilpatrick Turnpike and for right-of-way acquisition for the Muskogee Turnpike; (2) funding the capitalized interest account for the Series 1998A Bonds and; (3) paying the costs of issuance. The Series 1998B Bonds' interest rates ranged from 5% to 5.5%.

The Series 1998A and 1998B Second Senior Revenue Bonds were issued pursuant to provisions of the Trust Agreement dated February 1, 1989, including supplements thereto, with Bank of Oklahoma, N.A. as Trustee.

With the issuance of the Series 2006 Bonds, \$308,105,000 of the 1998A maturities ranging from 2010-2028 and \$301,565,000 of the 1998B maturities ranging from 2010-2028 were refunded to redemption through an escrow deposit. Bank of Oklahoma, N.A. serves as the Escrow Trustee on the Series 1998A and B Bonds. At December 31, 2009 and 2008, the total defeased bonds outstanding through an escrow deposit for the Series 1998A and B bonds were \$308,105,000 and \$301,565,000, respectively.

On May 14, 2002, the Authority issued \$314,065,000 of Series 2002A Refunding Second Senior Revenue Bonds, and \$255,575,000 of Series 2002B Refunding Second Senior Revenue Bonds. The Series 2002 Bonds were issued to provide funds which when combined with other available funds of the Authority, were issued for the purpose of (a) refunding the Series 1989 First Senior and Subordinate Lien Revenue Bonds; refunding the 1992A-E Revenue Bonds; refunding portions of the 1992F and 1992G Revenue Bonds and (b) paying the costs of issuance. The portions of the Series 1992F and 1992G Revenue Bonds not being refunded included Capital Appreciation Bonds which are not callable

and will remain outstanding to their respective maturity dates of January 1, 2004 through 2008. The Series 2002 Bonds interest rates ranged from 4.0% to 5.5%. The principal amount of the bonds refunded and paid in full on July 1, 2002 was \$577,810,000, and the liability was removed from the Authority's Statement of Net Assets.

The Series 2002A and 2002B Refunding Second Senior Revenue Bonds were issued pursuant to provisions of the Trust Agreement dated February 1, 1989, including supplements thereto, with Bank of Oklahoma, N.A. as Trustee.

On August 24, 2006, the Authority issued \$635,590,000 in Second Senior Lien Revenue Bonds six separate series consisting of Series 2006A-F. The Series 2006 Revenue bonds consisted of one series of fixed rate bonds totaling \$104,790,000 (Series 2006A) and six series of variable rate bonds totaling \$530,800,000 (Series 2006 B-F). The fixed rate bonds interest rates ranged from 3.5% to 4%. The variable rate bonds were sold on August 23rd at an initial rate of 3.58% with a weekly reset. The \$530.8 million in variable rate bonds are being hedged with a swap with a fixed rate of 3.859% where the Authority pays the swap providers the fixed rate of 3.859% and the swap providers pay the Authority a rate equal to the Bond Market Association Index (BMA).

The Series 2006A-F Refunding Second Senior Revenue Bonds were issued pursuant to provisions of the Trust Agreement dated February 1, 1989, including supplements thereto, with Bank of Oklahoma, N.A. as Trustee.

On June 6th, 2007, the Oklahoma Turnpike Authority issued its 2007A Refunding Second Senior Revenue Bonds in the amount of \$45,680,000 which refunded portions of its Series 2002A and 2002B Bonds. These bonds were structured as tax-exempt fixed rate "AAA" insured bonds. These fixed rate bonds interest rates ranged from 4.0% to 4.25

On October 13, 2011, the Authority closed on the delivery of Series 2011A Refunding Second Senior Revenue Bonds totaling \$524,010,000. The Series 2011A were issued for the purposes of refunding (a) the 2013-2022 maturities of the Series 2002A&B Refunding Second Senior Revenue Bonds and (b) the Series 2006C&D Refunding Second Senior Revenue Bonds. In conjunction with the defeasance of the Series 2006C&D Bonds, the Authority also terminated two of its swap agreements. Interest rates on these bonds ranged from 0.2% to 5.0%.

On December 15, 2011, the Authority closed on the delivery of the Series 2011B Second Senior Revenue Bonds totaling \$159,650,000. The Series 2011B Bonds were issued to provide funds for the purposes of (1) financing a portion of the capital costs of certain Turnpike projects including capacity improvements for the John Kilpatrick and Creek Turnpikes. Interest rates on these bonds ranged from 2.0% to 5.0%

On February 8, 2017, the Authority closed on the delivery of \$456.1 million in Series 2017A Second Senior Revenue Bonds and \$23.9 million in Series 2017B Second Senior Refunding Revenue Bonds. The Series 2017A&B were issued for the purpose of financing a portion of the capital costs of certain Turnpike projects and improvements and to refund the Series 2007A Bonds. These bonds were structured as tax-exempt fixed rate "AA-" bonds. The net present value savings recognized through the refunding was approximately \$1.5 million. the OTA's total all-in-cost of capital for this transaction was just under 4.0%.

On December 21, 2017, the Authority closed on the delivery of \$312.8 million in Series Second Senior Revenue Bonds, \$275.7 million in Series 2017D and \$95.8 million Series 2017E Second Senior Refunding Revenue Bonds. The Series 2017CDE Bonds were issued to finance a portion of the capital costs of certain Turnpike projects and improvements, to

refund the Series 2006BEF Bonds and terminate the associated 2006 Swaps, and to partially refund the Series 2011B Bonds. These bonds were structured as tax-exempt fixed rate "AA'" bonds. The combined net present value savings recognized through the refunding was approximately \$9.4 million. The OTA's total all-in-cost of capital for this transaction was just over 3.75%.

On October 31, 2018, the Authority closed on the delivery of \$344,310,000 million in Series 2018A Second Senior Revenue Bonds. The Series 2018A Bonds were issued to finance a portion of the capital costs of certain Turnpike projects and improvements for the Driving Forward Program. These bonds were structured as tax-exempt fixed rate "AA'" bonds. The OTA's total all-in-cost of capital for this transaction was just over 4.15%.

On October 14, the Authority issued its Oklahoma Turnpike System Second Senior Refunding Revenue Bonds Series 2020A and Series 2020B which closed on October 29. The Series 2020 Bonds have a final maturity of January 1, 2033 with respect to the Series 2020A, and January 1, 2028 with respect to the Series 2020B. Proceeds of the Series 2020 Bonds are being used to refund all or a part of the Authority's outstanding Oklahoma Turnpike System (a) Refunding Second Senior Revenue Bonds, Series 2011A, (b) Second Senior Revenue Bonds Series 2011B, and (c) the 2029 through and including 2033 maturities of the Second Senior Revenue Bonds Series 2017C. On an overall basis, there was no extension of the final maturity date of the refunded bonds.

On October 26, 2023, the Authority closed on the delivery of \$500 million in Series 2023 Second Senior Revenue Bonds. The Series 2023 Bonds were issued to finance a portion of the capital costs of certain Turnpike projects and improvements for the ACCESS Program. These bonds were structured as tax-exempt fixed rate "AA'" bonds. The OTA's total all-in-cost of capital for this transaction was just over 5.17%.

The following page shows the Schedule of Annual Debt Service Requirements:

## OKLAHOMA TURNPIKE AUTHORITY SCHEDULE OF ANNUAL DEBT SERVICE REQUIREMENTS SECOND SENIOR DEBT

Fiscal Year End	Net New Aggregate Debt Service			Outstanding
December 31st	Principal	Interest	Total P&I	Principal
2024	69,300,000.00	68,076,413.06	137,376,413.06	\$ 2,017,340,000.00
2025	71,880,000.00	65,332,705.46	137,212,705.46	\$ 1,945,460,000.00
2026	74,575,000.00	62,466,155.06	137,041,155.06	\$ 1,870,885,000.00
2027	77,715,000.00	63,601,083.41	141,316,083.41	\$ 1,793,170,000.00
2028	81,005,000.00	82,382,448.56	163,387,448.56	\$ 1,712,165,000.00
2029	58,815,000.00	78,727,275.56	137,542,275.56	\$ 1,653,350,000.00
2030	61,265,000.00	76,278,210.26	137,543,210.26	\$ 1,592,085,000.00
2031	60,965,000.00	73,847,286.46	134,812,286.46	\$ 1,531,120,000.00
2032	42,030,000.00	71,749,221.96	113,779,221.96	\$ 1,489,090,000.00
2033	43,885,000.00	69,892,731.66	113,777,731.66	\$ 1,445,205,000.00
2034	45,520,000.00	68,259,822.50	113,779,822.50	\$ 1,399,685,000.00
2035	47,980,000.00	66,311,797.50	114,291,797.50	\$ 1,351,705,000.00
2036	50,135,000.00	64,157,197.50	114,292,197.50	\$ 1,301,570,000.00
2037	52,405,000.00	61,891,197.50	114,296,197.50	\$ 1,249,165,000.00
2038	54,930,000.00	59,364,697.50	114,294,697.50	\$ 1,194,235,000.00
2039	57,260,000.00	57,032,197.50	114,292,197.50	\$ 1,136,975,000.00
2040	59,795,000.00	54,496,497.50	114,291,497.50	\$ 1,077,180,000.00
2041	62,610,000.00	51,685,397.50	114,295,397.50	\$ 1,014,570,000.00
2042	65,345,000.00	48,741,047.50	114,086,047.50	\$ 949,225,000.00
2043	68,700,000.00	45,670,837.50	114,370,837.50	\$ 880,525,000.00
2044	71,725,000.00	42,566,587.50	114,291,587.50	\$ 808,800,000.00
2045	74,775,000.00	39,519,525.00	114,294,525.00	\$ 734,025,000.00
2046	77,950,000.00	36,341,450.00	114,291,450.00	\$ 656,075,000.00
2047	81,265,000.00	33,027,025.00	114,292,025.00	\$ 574,810,000.00
2048	84,690,000.00	29,606,325.00	114,296,325.00	\$ 490,120,000.00
2049	88,085,000.00	26,206,600.00	114,291,600.00	\$ 402,035,000.00
2050	92,795,000.00	21,496,325.00	114,291,325.00	\$ 309,240,000.00
2051	97,760,000.00	16,534,350.00	114,294,350.00	\$ 211,480,000.00
2052	102,985,000.00	11,307,100.00	114,292,100.00	\$ 108,495,000.00
2053	108,495,000.00	5,800,725.00	114,295,725.00	\$ -
_	\$ 2,086,640,000.00	\$ 1,552,370,233.95	\$ 3,639,010,233.95	

#### **Debt Service Coverage Ratios**

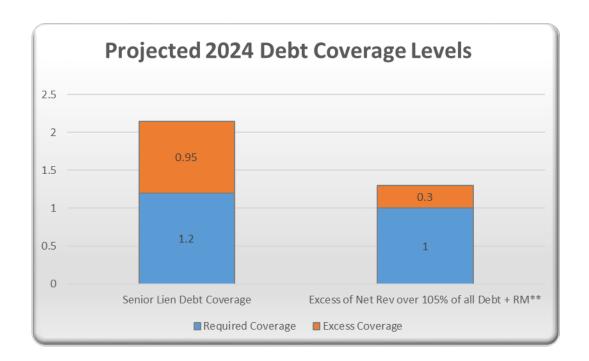
One of the best indicators of the "financial health" of the Oklahoma Turnpike Authority can be found in its Debt Service Coverage Ratios. The Trust Indenture requires that the Authority meet two debt service coverage ratios. These can be found on the bottom of the Summary of Operating Results. The two ratios that must be met include:

- (1) Senior Lien D/S Coverage which is equivalent to ((Net Revenues + Motor Fuel Taxes)/Senior Debt Service Costs) = 1.20 or greater
- (2) Excess of Net Revenues over 105% of all Debt + Reserve Maintenance Deposits which is equivalent to (Net Revenues/(Reserve Maintenance Deposits + (Total Debt Service Costs \* 1.05))) = 1.00 or greater.

If the schedules of tolls in effect for traffic using the Oklahoma Turnpike System are not producing Net Revenue sufficient to satisfy the above requirements, the Authority will request the Traffic Engineers to make recommendations as to a revision of the schedules of tolls in order to produce the maximum amount of Net Revenues possible. Upon

receiving such recommendations, the Authority will revise such schedules of tolls in order to produce the maximum amount of Net Revenues possible. However, the maximum amount produced by the revised schedules of tolls cannot exceed the Net Revenues sufficient to satisfy the debt service ratio requirements.

The debt service ratios are expected to exceed the levels required by the Trust Indenture. As can be seen in the Summary of Operating Results and the graph below, the Senior Lien Debt Service Ratio which has a required level of 1.20 is projected to be a healthy 2.15. Also, the Excess of Net Revenues over 105% of all Debt + Reserve Maintenance Deposits Ratio which has a required level of 1.00 is projected to reach a healthy level of 1.30.



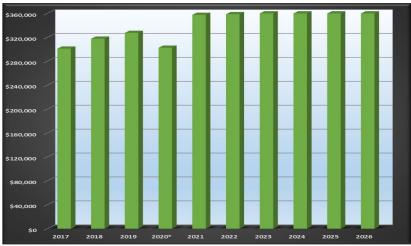
#### **Revenue Projections**

Projections of operating revenue generated for the Oklahoma Turnpike System are performed by the Authority's traffic engineer, CDM-Smith. CDM-Smith was retained by the Oklahoma Turnpike Authority to conduct a system traffic and revenue study for the Oklahoma Turnpike System in conjunction with the ACCESS Program's long-term financing plan.

The study took into account socio-economic drivers such as population growth and employment trends, current turnpike performance data, recently collected data on the congestion characteristics along the anticipated ACCESS Program projects, and a revised and updated macroeconomic and toll revenue-forecasting methodology to estimate the long-term growth potential of the respective turnpikes. Future year demand for the OTA System was also estimated using a series of these analyses including multivariate regression analysis of historical traffic and toll revenue trends, and analysis of Oklahoma City and Tulsa area travel demand using local metropolitan planning organization (MPO) models.

Using the forecasted methodologies described, revenue estimates were developed for the thirty-year period between 2023 and 2052. Revenue estimates were developed independently for each of the OTA's existing turnpikes. Below is a graphic showing historical and projected toll revenues for the existing system of turnpikes through 2026.

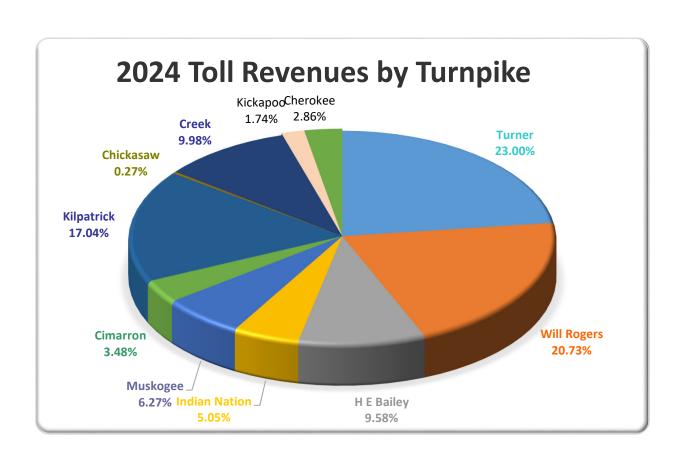
### HISTORICAL AND PROJECTED TOLL REVENUE FOR EXISTING SYSTEM For the years 2017 thru 2026



\*2020 revenues reflect the effects of the pandemic

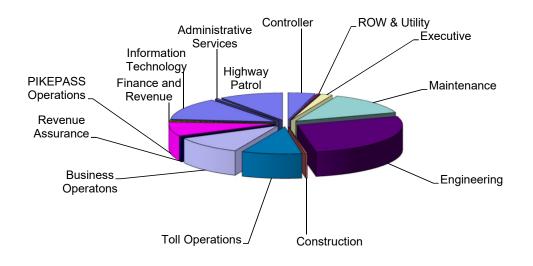
# OKLAHOMA TURNPIKE AUTHORITY Detail of Projected Operating Revenue (Dollars in Thousands)

2024 **Projected Turnpike** Revenues Turner \$84,825,000 Will Rogers 76,474,000 H E Bailey 35,338,000 Indian Nation 18,621,000 Muskogee 23,138,000 Cimarron 12,844,000 Kilpatrick 62,874,000 Chickasaw 984,000 Creek 36,804,000 Kickapoo 6,436,000 Cherokee 10,533,000 Total \$368,871,000



#### Oklahoma Turnpike Authority 2024 Budgeted Funds Summary

Division	Operating and Maintenance	Reserve Maintenance Fund	General Fund	Total
Authority	5,000	0	0	5,000
Comptroller	10,361,912	0	157,204	10,519,116
Executive	3,777,530	0	730,256	4,507,786
Business Operations	27,234,729	0	0	27,234,729
Revenue Assurance	971,118	0	0	971,118
Maintenance	27,505,035	6,319,000	0	33,824,035
Engineering	1,115,557	37,551,500	30,203,894	68,870,951
Construction	657,078	0	0	657,078
Toll Operations	22,243,783	0	975,395	23,219,178
Customer Sevice Operations	20,853,430	0	0	20,853,430
Finance and Revenue	974,255	0	0	974,255
ROW and Utility	1,266,204	0	0	1,266,204
Information Technology	12,455,521	0	20,855,814	33,311,335
Adminstrative Services	1,330,141	0	0	1,330,141
Highway Patrol	21,316,258	0	3,496,744	24,813,002
Contingencies	3,801,689	0	0	3,801,689
	\$155,869,240	\$43,870,500	\$56,419,307	\$256,159,047



## Oklahoma Turnpike Authority Five Year Capital Plan

In November 1994, the Authority adopted a five-year Program of Turnpike System improvements and maintenance projects in the amount of \$196,704,554 to cover the years 1995 through 1999. In developing this plan, the Authority identified the maintenance, rehabilitation and improvement needs of its existing system for the next 20 to 30 years and instituted a five-year maintenance and rehabilitation program designed to keep existing turnpikes in good condition thereby maintaining traffic flows and extending the useful life of the turnpikes. The maintenance, rehabilitation and improvement projects included in the five-year program should significantly increase the functionality and condition of the entire turnpike system. The five-year maintenance program is reviewed and updated on an annual basis.

The Capital Plan is prepared as a component of the Oklahoma Turnpike Authority's budget in cooperation with the Engineering division. A major part of the plan is to identify revenue sources that will be utilized to fund these projects and to insure that resources are utilized in a manner that is consistent with the Authority's long-term goals. The plan addresses such issues as:

- What revenue sources are available to fund the five-year program?
- What limitations impact the use of these funds for various projects?
- How can resources best be utilized to further the long-range plans and financial goals of the Turnpike Authority?

Integral to the conclusions and recommendations contained in the Plan are the assumptions made concerning the long term financial and operating goals of the Turnpike Authority. Certain assumptions have been made while preparing the Capital Plan. Assumptions concerning projected revenues, expenditures, and interest earnings of the turnpike system have been provided by in-house staff based upon past experience, the current budget, and revenue studies prepared by our traffic consultants. Assumptions concerning project costs and the timing of project expenditures have been provided by in-house staff based on engineering studies prepared by consultants as well.

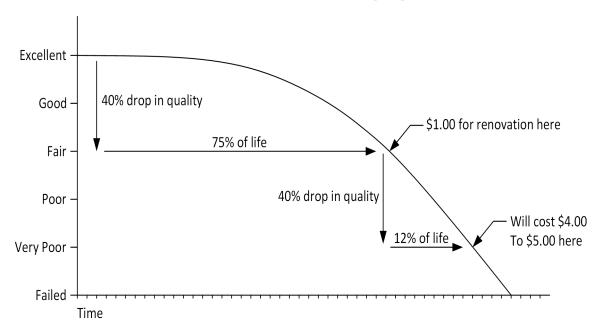
The Capital Plan is based upon the following assumptions:

- An ongoing maintenance and rehabilitation program will extend the useful life of the System.
- Financial resources should be managed to build flexibility for the funding of new projects in the future.
- Financial resources should be managed to maintain a sound financial condition.
- The System must at all times meet the covenants under the Trust Agreement.
- Financial resources should be managed to build and maintain credit rating and investor confidence.

A major basis for having a comprehensive capital plan is because of that first assumption-that an ongoing maintenance and rehabilitation program will extend the useful life of the System. It is indeed a "pay now" or "pay **a lot more** later" proposition. Engineering studies have confirmed that accelerating capital costs and renovating the system sooner can significantly cut costs from the routine maintenance budget. As can be seen from the Pavement Life Cycle graph below, routine maintenance costs can be reduced from approximately \$4 to \$1 if there is a plan for comprehensive renovation in place.

## Oklahoma Turnpike Authority Five Year Capital Plan

### PAVEMENT LIFE CYCLE



Along with the cost-savings issue comes a customer service issue. Our patrons are paying a premium to drive on our roads. For that premium paid, they expect a better than average road-a road in good condition that provides some element of time savings. The capital plan rehabilitation should help maintain the system's conditions as well as facilitate traffic flows thereby leading to greater traffic growth and in turn, higher revenues.

The Capital Plan for the years 2024-2028 totals \$641,763,316 and includes \$173.8 million for Paving Rehabilitation, \$55.5 million for DBR Grind, \$82.9 million for Bridge Rehabilitation, \$19.1 million in Interchanges, \$113.4 million for other safety, surface treatment, striping, and guardrail improvements, \$105.8 million for PIKEPASS, IT, and toll collection related items, \$16.5 million for Highway Patrol related items, \$14.6 million for Maintenance Machinery & Equipment, \$5.5 million in Building Improvements, \$10 million in concrete panel lifting, \$26 million set aside for the Gilcrease Turnpike, and \$18 million in other capital projects.

Details of the 2024-2028 Capital Plan can be found on the following pages.

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<b>TURNPIKE</b>	<u>CAPITAL PROJECT</u>	<b>LOCATION</b>
All Tpks	Concrete Panel Lifting & Replacing	Various Locations
All Tpks	Engineering Consultant	Various Locations
All Tpks	Maintenance Equipment	Various Locations
All Tpks	Surface Treatment & Re-striping	Various Locations
All Tpks	Bridge and Property Insurance	Various Locations
All Tpks	Digital Message Boards	Various Locations
All Tpks	Cameras	Various Locations
All Tpks	Advanced Design Services	Various Locations
Gilcrease	Gilcrease Assistance Payment	Gilcrease - Tulsa
Gilcrease	Gilcreasee costs	Gilcrease - Tulsa
Cimarron	Bridge Rehabilitation (C-MC-34)	Br. 48.58 (MP 48.58)
Cimarron	Bridge Rehabilitation (C-MC-36)	BR 32.97 (32.90)
Creek	Highway Patrol Building (SP-71D)	Riverside Maintenance Yard
H. E. Bailey	Shoulder and Guardrail Reconstruction (HEB-MC-69A)	MP 89-101.6
H. E. Bailey	Shoulder and Guardrail Reconstruction (HEB-MC-69B)	MP 62-78
Indian Nation	Pavement Rehabilitation (IN-MC-74)	MP 96-104 NB
Indian Nation	Bridge Rehabilitation (IN-MC-68)	Br. 49.06 (MP 54.95) / Br. 50.50 (MP 53.50)
Indian Nation	Positive Barrier (IN-MC-62H)	MP 52-70
Will Rogers	Pavement Rehabilitation (WR-MC-140)	MP 260-265
Will Rogers	Pavement Rehabilitation (WR-MC-144)	MP 290-298

#### **Total Roads and Bridges**

Toll	General Technology Consultants	Various Locations
IT	Fiber	Various Locations
IT	Hardware	Various Locations
IT	Interoperability	Various Locations
IT	Software	Various Locations
IT	Professional ServicesStaff Augmentation	Various Locations
IT	Professional Services	Various Locations
Innovation	Professional Services	Headquarters
OHP	OHP Vehicles and Equipment	Various Locations
Marketing	Marketing AET/Driving Forward	Various Locations
Controller	A/P Clerks for Driving Forward	Headquarters

<b>YEAR</b>	<b>Construction Cost</b>	Insp/Testing	<b>Design Cost</b>	<b>Estimated Cost</b>
2024	\$2,000,000	\$0	\$0	\$2,000,000
2024	\$900,000	\$0	\$0	\$900,000
2024	\$2,819,000	\$0	\$0	\$2,819,000
2024	\$1,500,000	\$0	\$0	\$1,500,000
2024	\$1,000,000	\$0	\$0	\$1,000,000
2024	\$1,000,000	\$0	\$0	\$1,000,000
2024	\$1,000,000	\$0	\$0	\$1,000,000
2024	\$1,000,000	\$0	\$0	\$1,000,000
2024	\$4,000,000	\$0	\$0	\$4,000,000
2024	\$1,337,502	\$0	\$0	\$1,162,654
2024	\$2,644,006	\$211,521	\$7,600	\$2,863,127
2024	\$2,170,524	\$173,642	\$184,358	\$2,528,524
2024	\$0	\$0	\$0	\$0
2024	\$8,856,000	\$708,480	\$86,200	\$9,650,680
2024	\$8,798,000	\$703,840	\$87,300	\$9,589,140
2024	\$3,300,000	\$264,000	\$40,000	\$3,604,000
2024	\$5,511,638	\$440,931	\$41,000	\$5,993,569
2024	\$7,000,000	\$560,000	\$69,157	\$7,629,157
2024	\$3,843,139	\$307,451	\$27,933	\$4,178,523
2024	\$10,637,056	\$850,964	\$168,000	\$11,656,020

				\$74,074,394
2024	\$975,395	\$0	\$0	\$975,395
2024	\$1,000,000	\$0	\$0	\$1,000,000
2024	\$4,115,000	\$0	\$0	\$4,115,000
2024	\$256,114	\$0	\$0	\$256,114
2024	\$300,000	\$0	\$0	\$300,000
2024	\$2,051,744	\$0	\$0	\$2,051,744
2024	\$13,132,956	\$0	\$0	\$13,132,956
2024	\$230,256	\$0	\$0	\$230,256
2024	\$3,496,744	\$0	\$0	\$3,496,744
2024	\$500,000	\$0	\$0	\$500,000
2024	\$157,204	\$0	\$0	\$157,204

\$26,215,413 \$26,215,413

**Total 2024 Capital Plan** \$100,289,807

<b>TURNPIKE</b>	<b>CAPITAL PROJECT</b>	<b>LOCATION</b>
All Tpks	Concrete Panel Lifting & Replacing	Various Locations
All Tpks	Engineering Consultant	Various Locations
All Tpks	Maintenance Equipment	Various Locations
All Tpks	Surface Treatment & Re-striping	Various Locations
All Tpks	Bridge and Property Insurance	Various Locations
All Tpks	Digital Message Boards	Various Locations
All Tpks	Cameras	Various Locations
All Tpks	Cash Lane Infrastructure Removal (SP-72)	Various Locations
Cimarron	Shoulder and Guardrail Reconstruction (C-MC-37)	MP 21-40
Creek	Intersection Modification	Peoria-Elm (EB off-ramp)
Gilcrease	Gilcrease Assistance Payment	Gilcrease - Tulsa
Gilcrease	Gilcreasee costs	Gilcrease - Tulsa
H. E. Bailey	Shoulder and Guardrail Reconstruction (HEB-MC-69C)	MP 46.2-62
H. E. Bailey	Bridge Reconstruction - Grady County (HEB-MC-68)	Br. 7.73 Sara Road
Indian Nation	DBR/Grind (IN-MC-62D)	MP 30-52
Indian Nation	Shoulder and Guardrail Reconstruction (IN-MC-71A)	MP 32.3-45
Indian Nation	Bridge Rehabilitation (IN-MC-72A)	Br. 15.83 (MP 88.17)
Indian Nation	Bridge Rehabilitation (IN-MC-72B)	Br. 40.84 (MP 63.10)
Indian Nation	Bridge Rehabilitation (IN-MC-73)	Br. 91.02 (MP 13.35)
Muskogee	Bridge Rehabilitation (Arkansas River)	Br. 32.20 (MP 32.20)
Muskogee	Pavement Reconstruction (MU-MC-53) (1/2)	MP 12-19
Muskogee	Bridge Rehabilitation (MU-MC-52)	BR 41.16 (MP 41.16)
Turner	Heyburn Maintenance Buildings (SP-71A)	MP 207
Will Rogers	Pavement Rehabilitation (WR-MC-139)	MP 325-329

#### **Total Roads and Bridges**

Toll	General Technology Consultants	Various Locations
IT	IT Services	Various Locations
OHP	OHP Patrol Cars and Equipment	Various Locations
Innovation	Professional Services	Headquarters
Marketing	Marketing AET/Driving Forward	Various Locations
Controller	A/P Clerks for Driving Forward	Headquarters

**Total Other Capital Projects** 

Constr.							
<b>YEAR</b>	Construction Cost	Insp/Testing	<b>Design Cost</b>	Estimated Cost			
2025	#2 000 000	e.o.	<b>#</b> 0	<b>#2</b> 000 000			
2025	\$2,000,000	\$0	\$0	\$2,000,000			
2025	\$900,000	\$0	\$0	\$900,000			
2025	\$3,000,000	\$0	\$0	\$3,000,000			
2025	\$1,500,000	\$0	\$0	\$1,500,000			
2025	\$1,000,000	\$0	\$0	\$1,000,000			
2025	\$1,000,000	\$0	\$0	\$1,000,000			
2025	\$1,000,000	\$0	\$0	\$1,000,000			
2025	\$6,000,000	\$480,000	\$240,000	\$6,720,000			
2025	\$11,100,601	\$888,048	\$97,081	\$12,085,730			
2025	\$750,000	\$60,000	\$135,000	\$945,000			
2025	\$4,000,000	\$0	\$0	\$4,000,000			
2025	\$1,391,002	\$0	\$0	\$1,200,000			
2025	\$8,720,000	\$697,600	\$14,000	\$9,431,600			
2025	\$1,500,000	\$120,000	\$0	\$1,620,000			
2025	\$13,905,114	\$1,112,409	\$26,803	\$15,044,326			
2025	\$9,714,432	\$777,155	\$99,702	\$10,591,289			
2025	\$2,715,000	\$217,200	\$122,670	\$3,054,870			
2025	\$2,650,000	\$212,000	\$122,670	\$2,984,670			
2025	\$5,068,910	\$405,513	\$177,156	\$5,651,579			
2025	\$4,000,000	\$320,000	\$240,000	\$4,560,000			
2025	\$23,000,000	\$0	\$248,549	\$23,248,549			
2025	\$1,995,180	\$159,614	\$110,155	\$2,264,949			
2025	\$1,500,000	\$120,000	\$175,000	\$1,795,000			
2025	\$4,800,000	\$384,000	\$16,900	\$5,200,900			

				\$120,798,462
2026	\$1,000,000	\$0	\$0	\$1,000,000
2025	\$20,000,000	\$0	\$0	\$20,000,000
2025	\$3,050,000	\$0	\$0	\$3,050,000
2025	\$230,256	\$0	\$0	\$230,256
2025	\$500,000	\$0	\$0	\$500,000
2025	\$157,204	\$0	\$0	\$157,204

\$24,937,460

Total 2025 Capital Plan \$145,735,922

<u>TURNPIKE</u>	<u>CAPITAL PROJECT</u>	<u>LOCATION</u>
All Tpks	Concrete Panel Lifting & Replacing	Various Locations
All Tpks	Engineering Consultant	Various Locations
All Tpks	Maintenance Equipment	Various Locations
All Tpks	Surface Treatment & Re-striping	Various Locations
All Tpks	Bridge and Property Insurance	Various Locations
All Tpks	Digital Message Boards	Various Locations
All Tpks	Cameras	Various Locations
Cherokee	Maintenance Facility (SP-71C)	MP 17.40
Cimarron	Bridge Rehabilitation	BR 19.74A (MP 19.74)
Cimarron	Bridge Rehabilitation	BR 27.01 (MP 27.01)
Creek	Maintenance Facility (SP-71B)	MP 25.50
Gilcrease	Gilcrease Assistance Payment	Gilcrease - Tulsa
Gilcrease	Gilcreasee costs	Gilcrease - Tulsa
H. E. Bailey	DBR/Grind (HEB-MC-65D)	MP 17.80-30.40
H. E. Bailey	Shoulder and Guardrail Reconstruction (HEB-MC-66)	MP 5-20
H. E. Bailey	DBR/Grind (HEB-MC-65E)	MP 5.3-17.80
H. E. Bailey	Shoulder and Guardrail Reconstruction	MP 20-30
H. E. Bailey	Drainage Structure	MP 27.16
Indian Nation	Bridge Rehabilitation	Br. 75.83 (MP 28.20)
Indian Nation	Bridge Rehabilitation	Br. 92.67 (MP 11.61)
Indian Nation	Shoulder and Guardrail Reconstruction (IN-MC-71B)	MP 45-62
Muskogee	Pavement Reconstruction (MU-MC-53) (2/2)	MP 12-19
Muskogee	Coweta Interchange - Design/ROW/Utilities (MU-MC-48)	MP 7
Muskogee	DBR/Diamond Grind (MU-MC-51B)	MP 19-29
Will Rogers	Pavement Rehabilitation	MP 255-260

#### **Total Roads and Bridges**

Toll	General Technology Consultants	Various Locations
IT	IT Services	Various Locations
OHP	OHP Patrol Cars and Equipment	Various Locations
Marketing	Marketing AET/Driving Forward	Various Locations
Controller	A/P Clerks for Driving Forward	Headquarters
Innovation	Professional Services	Headquarters

#### **Total Other Capital Projects**

<b>YEAR</b>	<b>Construction Cost</b>	Constr. Insp/Testing	Design Cost	<b>Estimated Cost</b>
2026	\$2,000,000	\$0	\$0	\$2,000,000
2026	\$900,000	\$0	\$0	\$900,000
2026	\$3,000,000	\$0	\$0	\$3,000,000
2026	\$1,500,000	\$0	\$0	\$1,500,000
2026	\$1,000,000	\$0	\$0	\$1,000,000
2026	\$1,000,000	\$0	\$0	\$1,000,000
2026	\$1,000,000	\$0	\$0	\$1,000,000
2026	\$1,500,000	\$120,000	\$280,000	\$1,900,000
2026	\$3,930,000	\$314,400	\$189,000	\$4,433,400
2026	\$1,940,000	\$155,200	\$160,000	\$2,255,200
2026	\$1,500,000	\$120,000	\$280,000	\$1,900,000
2026	\$4,000,000	\$0	\$0	\$4,000,000
2026	\$1,446,642	\$0	\$0	\$1,200,000
2026	\$9,119,714	\$729,577	\$10,000	\$9,859,291
2026	\$7,500,000	\$600,000	\$25,000	\$8,125,000
2026	\$7,500,000	\$600,000	\$10,000	\$8,110,000
2026	\$5,000,000	\$400,000	\$135,000	\$5,535,000
2026	\$100,000	\$8,000	\$35,000	\$143,000
2026	\$2,700,000	\$216,000	\$240,000	\$3,156,000
2026	\$3,900,000	\$312,000	\$185,000	\$4,397,000
2026	\$8,500,000	\$680,000	\$75,076	\$9,255,076
2026	\$17,000,000	\$1,360,000	\$30,000	\$18,390,000
2026	\$7,000,000	\$0	\$0	\$7,000,000
2026	\$7,613,357	\$609,069	\$87,500	\$8,309,926
2026	\$4,950,000	\$396,000	\$155,000	\$5,501,000
				\$113,869,893
2026	\$1,000,000	\$0	\$0	\$1,000,000
2025	\$20,000,000	\$0	\$0	\$20,000,000
2026	\$3,172,000	\$0	\$0	\$3,172,000
2026	\$500,000	\$0	\$0	\$500,000
2026	\$157,204	\$0	\$0	\$157,204
2025	\$230,256	\$0	\$0	\$230,256
2023	Ψ230,230	ΨΟ	Ψ	Ψ230;230

\$25,059,460

Total 2026 Capital Plan \$138,929,353

<b>TURNPIKE</b>	TURNPIKE CAPITAL PROJECT	
All Tpks	Concrete Panel Lifting & Replacing	Various Locations
All Tpks	Engineering Consultant	Various Locations
All Tpks	Maintenance Equipment	Various Locations
All Tpks	Surface Treatment & Re-striping	Various Locations
All Tpks	Bridge and Property Insurance	Various Locations
All Tpks	Digital Message Boards	Various Locations
All Tpks	Cameras	Various Locations
Cimarron	Shoulder Rehabilitation	MP 19.74A-28A
Cimarron	Bridge Rehabilitation	BR 50.83 (MP 50.83)
Cimarron	Bridge Rehabilitation	BR 28.69 (MP 28.69)
Gilcrease	Gilcrease Assistance Payment	Gilcrease - Tulsa
Gilcrease	Gilcreasee costs	Gilcrease - Tulsa
Indian Nation	Bridge Rehabilitation	Br. 36.45 (MP 67.6)
Indian Nation	Bridge Rehabilitation (South Canadian)	Br. 20.43 (MP 84.08)
Indian Nation	Bridge Rehabilitation (North Canadian)	Br. 8.23 (MP 95.7)
Muskogee	DBR/Diamond Grind (MU-MC-51A)	MP 37-56
Muskogee	Shoulder Rehabilitation (MU-MC-46B)	MP 37-56
Will Rogers	Pavement Rehabilitation	MP 33-255
Will Rogers	Pavement Rehabilitation	MP 312-320
	<b>Total Roads and Bridges</b>	
Toll	General Technology Consultants	Various Locations
IT	IT Services	Various Locations
OHP	OHP Patrol Cars and Equipment	Various Locations
Marketing	Marketing AET/Driving Forward	Various Locations
Controller	A/P Clerks for Driving Forward	Headquarters
Innovation	Professional Services	Headquarters

**Total Other Capital Projects** 

Constr.					
<b>YEAR</b>	<b>Construction Cost</b>	Insp/Testing	<b>Design Cost</b>	<b>Estimated Cost</b>	
2027	¢2 000 000	\$0	\$0	¢2 000 000	
	\$2,000,000	* -	* -	\$2,000,000	
2027	\$900,000	\$0	\$0	\$900,000	
2027	\$3,000,000	\$0	\$0	\$3,000,000	
2027	\$1,500,000	\$0	\$0	\$1,500,000	
2027	\$1,000,000	\$0	\$0	\$1,000,000	
2027	\$1,000,000	\$0	\$0	\$1,000,000	
2027	\$1,000,000	\$0	\$0	\$1,000,000	
2027	\$4,150,000	\$332,000	\$135,000	\$4,617,000	
2027	\$2,000,000	\$160,000	\$160,000	\$2,320,000	
2027	\$2,420,000	\$193,600	\$175,000	\$2,788,600	
2027	\$4,000,000	\$0	\$0	\$4,000,000	
2027	\$1,504,508	\$0	\$0	\$1,200,000	
2027	\$4,100,000	\$328,000	\$195,000	\$4,623,000	
2027	\$14,000,000	\$1,120,000	\$240,000	\$15,360,000	
2027	\$13,000,000	\$1,040,000	\$240,000	\$14,280,000	
2027	\$10,400,000	\$832,000	\$100,000	\$11,332,000	
2027	\$9,500,000	\$760,000	\$75,000	\$10,335,000	
2027	\$4,950,000	\$396,000	\$135,000	\$5,481,000	
2027	\$7,920,000	\$633,600	\$150,000	\$8,703,600	
			ı	\$95,440,200	
				4, -, -,	
2026	\$1,000,000	\$0	\$0	\$1,000,000	
2025	\$20,000,000	\$0	\$0	\$20,000,000	
2027	\$3,298,880	\$0	\$0	\$3,298,880	
2027	\$500,000	\$0	\$0	\$500,000	
2027	\$157,204	\$0	\$0	\$157,204	
2027	\$230,256	\$0	\$0	\$230,256	
	. , , , , , , , , , , , , , , , , , , ,		•	, , , , , , , , , , , , , , , , , , , ,	

\$25,186,340

Total 2027 Capital Plan \$120,626,540

<b>TURNPIKE</b>	CAPITAL PROJECT	<b>LOCATION</b>
All Tpks	Concrete Panel Lifting & Replacing	Various Locations
All Tpks	Engineering Consultant	Various Locations
All Tpks	Maintenance Equipment	Various Locations
All Tpks	Surface Treatment & Re-striping	Various Locations
All Tpks	Bridge and Property Insurance	Various Locations
All Tpks	Digital Message Boards	Various Locations
All Tpks	Cameras	Various Locations
Cherokee	DBR/Grind	Various Locations
Cimarron	Pavement Reconstruction	MP 52-59
Gilcrease	Gilcrease Assistance Payment	Gilcrease - Tulsa
Gilcrease	Gilcreasee costs	Gilcrease - Tulsa
H. E. Bailey	Pavement Reconstruction	MP 20-27
Indian Nation	Antlers Interchange Modifications	MP 16
Indian Nation	McAlester Toll Plaza Completion - Pavement	MP 63
Muskogee	Pavement Reconstruction	MP 29-33.2
Turner	Pavement Rehabilitation	MP 192-197
Turner	Salt Barn	Chandler (MP 167)
Will Rogers	Pavement Rehabilitation	MP 280-285
Will Rogers	Pavement Rehabilitation	MP 285-290
Will Rogers	Pavement Rehabilitation	MP 270-280

#### **Total Roads and Bridges**

Toll	General Technology Consultants	Various Locations
IT	IT Services	Various Locations
OHP	OHP Patrol Cars and Equipment	Various Locations
Marketing	Marketing AET/Driving Forward	Various Locations
Controller	A/P Clerks for Driving Forward	Headquarters
Innovation	Professional Services	Headquarters

#### **Total Other Capital Projects**

<u>YEAR</u>	Construction Cost	Constr. Insp/Testing	<u>Design Cost</u>	Estimated Cost
2028	\$2,000,000	\$0	\$0	\$2,000,000
2028	\$900,000	\$0	\$0	\$900,000
2028	\$3,000,000	\$0	\$0	\$3,000,000
2028	\$1,500,000	\$0	\$0	\$1,500,000
2028	\$1,000,000	\$0	\$0	\$1,000,000
2028	\$1,000,000	\$0	\$0	\$1,000,000
2028	\$1,000,000	\$0	\$0	\$1,000,000
2028	\$2,500,000	\$200,000	\$120,000	\$2,820,000
2028	\$15,000,000	\$1,200,000	\$320,000	\$16,520,000
2028	\$4,000,000	\$0	\$0	\$4,000,000
2028	\$1,564,688	\$0	\$0	\$1,200,000
2028	\$17,000,000	\$1,360,000	\$320,000	\$18,680,000
2028	\$6,200,000	\$496,000	\$20,000	\$6,716,000
2028	\$4,200,000	\$336,000	\$20,000	\$4,556,000
2028	\$14,000,000	\$1,120,000	\$320,000	\$15,440,000
2028	\$6,930,000	\$554,400	\$216,000	\$7,700,400
2028	\$700,000	\$56,000	\$216,000	\$972,000
2028	\$4,950,000	\$396,000	\$155,000	\$5,501,000
2028	\$4,950,000	\$396,000	\$155,000	\$5,501,000
2028	\$9,900,000	\$792,000	\$165,000	\$10,857,000
			[	\$110,863,400
2026	\$1,000,000	\$0	\$0	\$1,000,000
2025	\$20,000,000	\$0	\$0	\$20,000,000
2028	\$3,430,835	\$0	\$0	\$3,430,835
2028	\$500,000	\$0	\$0	\$500,000
2028	\$157,204	\$0	\$0	\$157,204
2028	\$230,256	\$0	\$0	\$230,256
	,			\$25,318,295
		Total 2028	3 Capital Plan	\$136,181,695
	<b>Total 2024-20</b>	28 Capital I	Plan =	\$641,763,316

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#### Oklahoma Turnpike System General Fund

The "Oklahoma Turnpike System General Fund" (sometimes called the "General Fund") was created pursuant to Section 507 of the 1989 Trust Agreement.

Subject to provisions in Section 514 of the 1989 Trust Agreement, the Authority may use monies held to the credit of the General Fund for any lawful purpose of the Authority. It may also from time to time transfer or deposit to the credit of any Fund or Account created under these provisions monies held for the credit of the General Fund as directed in a Resolution duly adopted by the Authority.

For the 2024 Budget, approximately \$56.4 million is expected to be expended from the General Fund. This money is needed for the following expenses:

- To provide major improvements to the Turner Turnpike Service Plaza
- To provide Bridge and Pavement Rehabilitation for the Oklahoma Turnpike System
- To fund the Authority's Gilcrease Turnpike
- To provide funding for toll collection improvements
- To fund vital expenses for the Oklahoma Highway Patrol who patrol OTA's System

In accordance with the Authority's Capitalization Policy, these amounts are considered a capital expense.

#### Oklahoma Turnpike Authority 2024 General Fund Detail

### Engineer, Construction & Maintenance Division (Capital Assets)

Description	Turnpike	2024 Budget
Digital Message Boards	Various Locations	1,000,000
Cameras	Various Locations	1,000,000
Gilcrease Assistance Payment	Gilcrease - Tulsa	4,000,000
Gilcreasee costs	Gilcrease - Tulsa	1,162,654
Cimarron Bridge Rehab	C-MC-34	2,863,127
Cimarron Bridge Rehab	C-MC-36	2,528,524
Indian Nation Bridge Rehab	IN-MC-68	5,993,569
Will Rogers Pavement Rehab	WR-MC-144	11,656,020
Total Engineering, Construction & M	aintenance Division	\$ 30,203,894

#### **Highway Patrol**

Description	Turnpike	2024 Budget
OHP Patrol Cars & Equipment	Systemwide	3,496,744
Total Highway Patrol	_	\$ 3,496,744

#### Information Technology and Innovation Divisions

Description	Turnpike	2024 Budget
Fiber		\$ 1,000,000
Hardware		4,115,000
Interoperability		256,114
Software		300,000
Professional Services		13,132,956
Professional ServicesStaff Augmentation		2,051,744
Total Information Technology Division		\$ 20,855,814

#### Oklahoma Turnpike Authority 2024 General Fund Detail

- 11	•	•	•	
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Toll	יוט	713		' 1

Description	2024 Budget	
General Technology Consultants	\$	975,395
Total Toll Division	\$	975,395

#### **Executive & Comptroller Division**

Description	2024 Budget		
Marketing AET/Driving Forward Innovation A/P Clerks for Driving Forward	\$	500,000 230,256 157,204	
Total Executive & Comptroller Divisions	\$	887,460	
Positions charged to General Fund		2	
Total GENERAL FUND requests	\$	56,419,307	
Total Positions charged to General Fund	2		

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# **ACCESS Oklahoma Program**

On February 22, 2022, Governor Kevin Stitt and Authority Executive Director/Oklahoma Secretary of Transportation Tim Gatz announced a new \$5 billion, 15-year turnpike improvement and expansion program known as Connectina "ACCESS Oklahoma: Advancing and Communities Safely Statewide" ("ACCESS Economies Oklahoma"). The Oklahoma program, to be undertaken in cooperation with ODOT, includes plans to make major investments in the turnpike system in the State to improve traffic safety, facilitate better movement of products and people, and provide new economic development opportunities in urban areas and rural Oklahoma.

ACCESS Oklahoma focuses on improving highway safety for motorists, increasing travel time reliability, easing congestion in metropolitan areas of the State, moving freight across the State and adding access to communities that previously were not connected to turnpikes. The new turnpike corridors in ACCESS Oklahoma will connect Oklahoma's existing highway system maintained by the State and provide reliever routes for Oklahoma's most congested highways, especially for commercial truck traffic.

Studies and preliminary design are underway for the projects currently expected to be included in the ACCESS Oklahoma program. These projects are expected to be financed from a portion of the proceeds of the Series 2023 Bonds and a number of additional issuances of Second Senior Bonds.

On Aug. 1, 2023, the Oklahoma Supreme Court affirmed the Oklahoma Turnpike Authority's request for bond validation for the ACCESS Oklahoma long-range plan. This means that the 15- year plan, including three new routes to complete the Oklahoma City Outer Loop and relieve I- 35 congestion, are now able to move forward.

We are at the beginning stages of this long-range plan. OTA will move forward to enter the bond market, which will allow the Authority to restart the preliminary engineering activities for projects across the state in the coming months.

This long-range plan has always been about the safety of Oklahoma motorists. OTA's mission is to help facilitate traffic throughout the state by seamlessly connecting with the state highway system, thereby providing a choice for a safe, convenient and efficient user-funded transportation network. Our goal is to provide safe infrastructure while maintaining the lowest toll rate for our customers.

# INTERCHANGE IMPROVEMENTS

#### **TYPE**

New or improved interchanges and other facility updates on existing turnpikes.

# **OVERVIEW**

An important part of the ACCESS Long Range Plan includes several projects that will improve existing facilities or provide new or improved access points to communities throughout the state.

# **TURNER TURNPIKE**

# **TYPE**

Continuation and completion of the reconstruction and widening from I-35 in Oklahoma City to SH-66, east of Bristow, adding lanes, improving/adding interchanges and other safety features to include lights.

#### **OVERVIEW**

The Turner Turnpike is a vital corridor that connects Oklahoma's two metro areas. Improving safety and convenience on this road is a priority for OTA. This reconstruction/safety project will occur between I-35 and SH-66, East of Bristow. These projects will create an "urban turnpike corridor" with lighting, wider lanes and additional lanes. It will allow for the future addition of truck-specific and high-occupancy vehicle (HOV) lanes for quick and safe access. The design package includes interchanges at Post Rd, SH-102, SH-18 in Chandler, N 3503 at Davenport, SH-99 in Stroud, S 481st at Depew, SH-16 and SH-48 at Bristow, and SH-66 East of Bristow.

# **OUTER LOOP: EAST-WEST CONNECTOR**

# **TYPE**

New alignment high-speed expressway facility.

#### **OVERVIEW**

The East-West Connector is a section of the OKC Outer Loop. The construction includes a new east-west turnpike from I-44 Tri-City area (Newcastle, Blanchard, Tuttle) at SH-37, crossing the South Canadian River, east to I-35, then continuing east along Indian Hills Road and then northeast to I-40, connecting to the new Kickapoo Turnpike. This project expands the mobility of the south Oklahoma City metro by providing greater access to Moore and Norman while continuing the Outer Loop.

# **OUTER LOOP: TRI-CITY CONNECTOR**

#### **TYPE**

New alignment high-speed expressway facility from SH-152 (Airport Rd), south and east to I-44.

# **OVERVIEW**

The Tri-City Connector is a section of the OKC Outer Loop. The construction includes a new connection from the John Kilpatrick Turnpike terminus at SH-152 (Airport Rd), around the Will Rogers World Airport to I-44, north of the South Canadian River. This project will connect Southwest OKC and the metro area and continue the Outer Loop. It will increase access and offer alternative routes from I-40 to I-44 and, ultimately, I-35. The project includes interchanges at I-44 and SH-152.

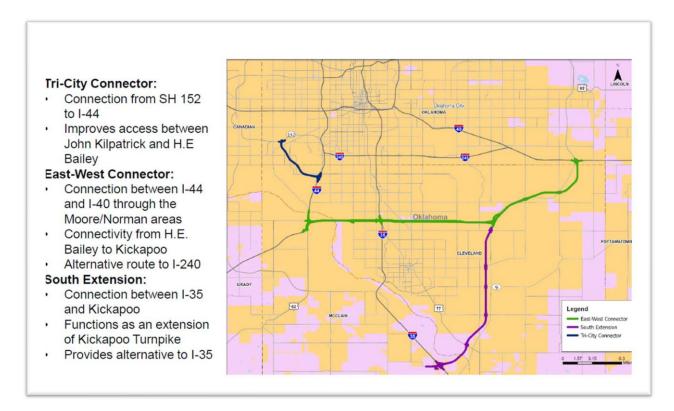
# **SOUTH EXTENSION TURNPIKE**

# **TYPE**

New alignment high-speed expressway facility.

# **OVERVIEW**

The extension from the East-West Connector near Indian Hills Rd. south to I-35 near Purcell expands the mobility of the southeast Oklahoma City metro by providing greater access to local communities. This will be a vital corridor for the transportation network of central Oklahoma by providing an alternate route to I-35 for traffic between southern, eastern and northeastern Oklahoma as well as providing an additional Canadian River Crossing.



# JOHN KILPATRICK TURNPIKE

#### **TYPE**

Continuation and completion of improvements to the John Kilpatrick Turnpike from I-40 to I-35, adding driving lanes, safety enhancements, and greater access on and off of the turnpike.

#### **OVERVIEW**

Completing the widening of the John Kilpatrick Turnpike that began in 2012 is an important part of the ACCESS Oklahoma Long Range Plan. Additionally, adding access to the turnpike at County Line Road and modifying the access at SH-74 will provide for more efficient mobility between the Municipal, State, and Turnpike systems.

# **WILL ROGERS TURNPIKE**

#### **TYPE**

This project will provide additional lanes and enhanced safety features for travel between US- 412 and SH-20 and will include improved access at Pine Street. It will allow for the future creation of truck-specific and HOV lanes for quick and safe access throughout the corridor.

#### **OVERVIEW**

This project will provide additional lanes and enhanced safety features for travel between US- 412 and SH-20 and will include improved access at Pine Street. It will allow for the future creation of truck-specific and HOV lanes for quick and safe access throughout the corridor.

# Oklahoma Turnpike System Reserve Maintenance Fund

The "Oklahoma Turnpike System Reserve Maintenance Fund" (sometimes called the "Reserve Maintenance Fund") was created pursuant to Section 507 of the 1989 Trust Agreement.

Section 510 of the 1989 Trust Agreement, "Use of Reserve Maintenance Fund" prescribes the use of the Reserve Maintenance monies. The monies held for the credit of the Reserve Maintenance Fund shall be disbursed by the Depository or, in the case of item (e), set aside in reserve, only for the purpose of paying the cost of:

- (a) resurfacing the Oklahoma Turnpike System or any part thereof,
- (b) unusual or extraordinary maintenance or repairs, maintenance or repairs not recurring annually, and renewals and replacements including major items of equipment,
- (c) repairs or replacements resulting from an emergency caused by some extraordinary occurrence so characterized by a certificate signed by Consulting Engineers and filed with the Trustee and accompanied by a certificate, signed by the Chief Executive Officer, stating that the monies in the Revenue Fund and insurance proceeds, if any, available thereof are insufficient to meet such emergency,
- (d) engineering expenses incurred under the provisions of this Section, and
- (e) premiums on purchased insurance carried, or payments to be set aside in reserve for self insurance maintained, under the provisions of the 1989 Trust Agreement.

As a part of the Oklahoma Turnpike Authority's Capital Plan, \$43,248,000 is expected to deposited to the Reserve Maintenance Fund for proposed Road and Bridge rehabilitation to the existing turnpike system in 2024.

# Oklahoma Turnpike System Reserve Maintenance Fund (Continued)

With latest Official Statement projecting the amount to be expended in accordance with the restrictions (a) - (e) (on the previous page) was prepared. The planned roadway and bridge improvements in this budget are to be funded from deposits to the Reserve Maintenance Fund during 2024. The \$43,248,000 is to be deposited during 2024 as required and will be deposited according to the following schedule:

2024 Month	Amount to be Deposited
January	\$ 3,604,000
February	3,604,000
March	3,604,000
April	3,604,000
May	3,604,000
June	3,604,000
July	3,604,000
August	3,604,000
September	3,604,000
October	3,604,000
November	3,604,000
December	<u>3,604,000</u>
Total Deposits	\$43,248,000

In addition, the 2024 Reserve Maintenance Budget includes an additional \$622,500 for roadway and bridge improvements which will be funded from the Reserve Maintenance Balance.

# Oklahoma Turnpike Authority 2024 Reserve Maintenance Detail

# **Engineering and Maintenance**

Description	Turnpike	2024 Budget
Concrete Panel Lifting & Replacing Engineering Consultant Maintenance Equipment Surface Treatment & Re-striping Advanced Design Services Bridge and Property Insurance Pavement Rehabilitation Pavement Rehabilitation Postive Barrier Shoulder & Guardrail reconstruction	Various Locations Various Locations Various Locations Various Locations Various Locations Various Locations WR-MC-140 IN-MC-74 IN-MC-62H HEB-MC-69A	2,000,000 900,000 2,819,000 1,500,000 1,000,000 4,178,523 3,604,000 7,629,157 9,650,680
Shoulder & Guardrail reconstruction	HEB-MC-69B	9,589,140
Total RESERVE MAINTENANCE FUN	D requests \$	3 <b>43,870,500</b>

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# Oklahoma Turnpike Authority 2024 Operating and Maintenance Budget

# **Operating Budget**

OTA is beginning to ramp up its work on the ACCESS Oklahoma Program following the issuance of the Series 2023 bonds. Along with that program, the Authority continues to change its toll collection model, which ultimately will give our customers more choice and convenience, as well as staffing up customer service and dealing with inflation. In addition, the Authority is adding 16 additional troopers to its system continuing to increase safety. These initiatives and others have increased the 2024 Operating and Maintenance Budget to a level of \$155,869,240 a 13.08% increase over 2023. The most significant changes to the budget are highlighted below:

# Increased funding related to the addition of 16 troopers to the System

\$2.7 million 2.0%

This increase funds 16 additional troopers on the Oklahoma Turnpike System to provide patrolling and policing the turnpikes, enforcing laws, regulating and directing the movement of traffic, assisting the citizens and motoring public, along with cooperating with other law enforcement officers and public officials.

# Increased funding due to inflation and supply chain disruption

\$6.1 million 4.4%

This increase funds various items that have been affected by historical inflation including utilities, postage, along with toll and road maintenance costs. This also funds the increase in vehicle and equipment repairs for the Highway Patrol and Maintenance divisions as supply chain disruption for new vehicles and equipment continues. Additionally, this funds salary adjustments to two job classifications—Equipment Operators and Customer Service Representatives. These adjustments support job retention along with attracting new applicants for these two important position classes.

# Increased funding due to change in Toll Collection Model

\$9.9 million 7.2%

As OTA continues its final stretch to finalize cashless tolling on the final three turnpikes, these funds pay for the costs related to cash tolling that is currently in place as well as the costs of cashless tolling throughout 2024. This anticipates increases to the number of customer service agents as phone call volumes increase, increased costs related to interoperability between toll entities, as well as increases to IT, personnel, postage, printing, and banking charges related to cashless tolling and *PIKEPASS*.

# Other significant Increase/Decreases

(\$700K) (0.52%)

These expense reductions relate to fuel expenses and worker's compensation premiums. Safety is a priority of the Authority and the Safety program continues to be successful in reducing accidents resulting in a decrease of worker's compensation premiums of more than \$200,000. The other reduction relates to budgeted fuel costs with a reduction in budgeted fuel of almost \$500,000.

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# Oklahoma Turnpike Authority 2024 Operating and Maintenance Budget Totals All Divisions

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget
	Budget	Expenses	Budget	Expenses	Request	Change
Authority	5,000	7,597	5,000	5,000	5,000	0.00%
Comptroller 📉	18,044,995	15,154,973	10,322,998	9,581,357	10,361,912	0.38%
Maintenance	23,574,120	27,102,635	25,603,900	24,791,552	27,505,035	7.43%
Toll Operations	29,085,041	23,476,483	22,794,028	18,689,847	22,243,783	-2.41%
Customer Service	12,886,483	12,474,333	16,005,185	13,754,836	20,853,430	30.29%
Highway Patrol	17,191,624	15,365,794	19,535,054	17,883,290	21,316,258	9.12%
<b>Executive</b>	4,467,372	4,122,814	3,856,665	3,690,540	3,777,530	-2.05%
Finance and Revenue	935,031	815,452	946,264	901,886	974,255	2.96%
Information Technology	8,629,848	6,750,878	10,214,007	7,979,680	12,455,521	21.95%
Administrative Services	1,533,008	1,225,308	1,326,754	1,223,253	1,330,141	0.26%
Engineering	1,238,327	937,937	1,095,322	1,003,529	1,115,557	1.85%
Construction	156,089	400,192	592,146	392,312	657,078	10.97%
ROW and Utility	155,100	313,870	1,198,286	1,181,107	1,266,204	5.67%
<b>Business Operations</b>	0	0	21,116,539	18,915,085	27,234,729	28.97%
Revenue Assurance	0	0	154,198	499,766	971,118	529.79%
Contingencies	2,984,775	0	3,073,935	0	3,801,689	23.67%
TOTAL EXPENSES	120,886,813	108,148,266	137,840,281	120,493,042	155,869,240	13.08%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget
	Budget	Expenses	Budget	Expenses	Request	Change
Authority	0	0	0	0	0	0.00%
Comptroller 📗	32	20	24	23	25	4.17%
Maintenance	213	194	213	201	214	0.47%
Toll Operations	253	237	191	153	153	-19.90%
Customer Service	149	120	226	178	265	17.26%
Highway Patrol	0	0	0	0	0	0.00%
Executive	20	13	18	18	18	0.00%
Finance and Revenue	6	5	6	6	6	0.00%
Information Technology	30	20	39	31	43	10.26%
Administrative Services	11	6	9	7	8	-11.11%
Engineering	10	8	8	7	8	0.00%
Construction	2	3	4	2	4	0.00%
ROW and Utility	0	0	4	4	4	0.00%
<b>Business Operations</b>	0	0	3	3	6	100.00%
Revenue Assurance	0	0	2	2	7	250.00%
TOTAL POSITIONS	726	626	747	635	761	1.87%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
DIVISION	Adopted	Actual	Adopted	Anticipated	Budget	Budget
DIVISION	Budget	Expenses	Budget	Expenses	Request	Change
TOTAL OF ALL DIVISIONS						
Personnel Services	47,985,882	44,512,344	51,458,269	44,794,251	60,123,180	16.84%
Contractual Services	61,158,896	51,215,562	74,226,084	69,417,114	85,352,852	14.99%
Commodities	9,267,852	12,902,168	9,813,964	6,819,956	6,748,723	-31.23%
Contingencies	2,984,775	-	3,073,935	-	3,801,689	23.67%
Charged to other Funds	(510,592)	(481,808)	(731,971)	(538,279)	(157,204)	-78.52%
TOTAL	120,886,813	108,148,266	137,840,281	120,493,042	155,869,240	13.08%
Authority						
Personnel Services	0	0	0	0	0	0.00%
Contractual Services	5,000	7,597	5,000	5,000	5,000	0.00%
Commodities	0	0	0	0	0	0.00%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	5,000	7,597	5,000	5,000	5,000	0.00%
Comptroller						
Personnel Services	2,811,007	2,103,337	2,752,207	2,437,859	2,432,216	-11.63%
Contractual Services	15,354,985	13,146,569	7,711,875	7,299,391	8,076,400	4.73%
Commodities	28,475	4,781	17,437	1,000	10,500	-39.78%
Contingencies						0.00%
Charged to other Funds	(149,472)	(99,713)	(158,521)	(156,893)	(157,204)	-0.83%
TOTAL	18,044,995	15,154,973	10,322,998	9,581,357	10,361,912	0.38%
Maintenance						
Personnel Services	14,393,932	14,802,683	16,087,297	15,321,863	17,280,814	7.42%
Contractual Services	5,653,948	3,901,662	5,878,363	5,589,783	6,454,781	9.81%
Commodities	3,526,240	8,398,290	3,638,240	3,879,906	3,769,440	3.61%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	23,574,120	27,102,635	25,603,900	24,791,552	27,505,035	7.43%
Toll Operations						
Personnel Services	14,805,207	12,363,194	12,351,731	8,252,094	11,803,034	-4.44%
Contractual Services	13,852,321	10,835,978	10,162,883	10,251,094	10,261,274	0.97%
Commodities	427,513	277,312	279,414	186,659	179,475	-35.77%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	29,085,041	23,476,483	22,794,028	18,689,847	22,243,783	-2.41%
<b>Customer Service Operations</b>						
Personnel Services	7,671,802	7,907,417	10,710,699	9,942,208	16,492,004	53.98%
Contractual Services	1,790,415	1,705,277	1,707,456	2,602,720	3,474,888	103.51%
Commodities	3,424,266	2,861,639	3,587,030	1,209,908	886,538	-75.28%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	12,886,483	12,474,333	16,005,185	13,754,836	20,853,430	30.29%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
DIVISION	Adopted	Actual	Adopted	Anticipated	Budget	Budget
	Budget	Expenses	Budget	Expenses	Request	Change
Highway Patrol						
Personnel Services	0	0	0	0	0	0.00%
Contractual Services	15,797,349	14,413,700	17,730,850	16,636,009	19,947,213	12.50%
Commodities	1,394,275	952,094	1,804,204	1,247,281	1,369,045	-24.12%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	17,191,624	15,365,794	19,535,054	17,883,290	21,316,258	9.12%
Executive						
Personnel Services	1,809,871	1,552,930	1,659,327	2,168,670	2,174,723	31.06%
Contractual Services	2,592,376	2,544,351	2,168,788	1,497,020	1,574,656	-27.39%
Commodities	65,125	25,533	28,550	24,850	28,150	-1.40%
Contingencies						0.00%
Charged to other Funds	4 465 050	4.400.044	2.056.665	2 522 - 12	2	0.00%
TOTAL	4,467,372	4,122,814	3,856,665	3,690,540	3,777,529	-2.05%
Finance and Revenue				<b>6</b> 644	c=c =4.4	4.000/
Personnel Services	645,016	564,261	648,572	655,644	656,714	1.26%
Contractual Services	290,015	251,191	297,692	246,242	316,941	6.47%
Commodities	0	0	0	0	600	100.00%
Contingencies						0.00%
Charged to other Funds	025 024	045 453	046.364	004.006	074 255	0.00%
TOTAL	935,031	815,452	946,264	901,886	974,255	2.96%
Information Technology Division	2 206 702	2 404 626	2 764 404	2 740 024	4 600 000	24.020/
Personnel Services	3,306,703	2,491,626	3,764,491	2,710,034	4,699,009	24.82%
Contractual Services	5,396,307	4,088,138	6,567,636	5,520,555	7,470,762	13.75%
Commodities	287,958	306,858	262,576	130,477	285,750	8.83%
Contingencies	(201 120)	(125.744)	(200 000)	(201 206)	0	0.00%
Charged to other Funds	(361,120)	(135,744)	(380,696)	(381,386)		-100.00%
TOTAL	8,629,848	6,750,878	10,214,007	7,979,680	12,455,521	21.95%
Administrative Services	1 100 730	027 220	1 010 154	055 603	040 541	C 000/
Personnel Services	1,106,728	927,339	1,010,154	855,683	949,541	-6.00%
Contractual Services Commodities	318,180	229,142	229,500	268,970	282,000	22.88%
	108,100	68,827	87,100	98,600	98,600	13.20%
Contingencies Charged to other Funds						0.00% 0.00%
TOTAL	1 522 009	1 225 209	1,326,754	1 222 252	1 220 1/1	0.26%
Engineering	1,533,008	1,225,308	1,320,734	1,223,253	1,330,141	0.26%
Personnel Services	1,135,677	852,351	985,422	915,429	991,425	0.61%
Contractual Services	98,750	85,085	106,100	86,350	119,932	13.04%
Commodities	3,900	85,085 501	3,800	1,750	4,200	10.53%
Contingencies	3,300	301	3,000	1,730	7,200	0.00%
Charged to other Funds						0.00%
TOTAL	1,238,327	937,937	1,095,322	1,003,529	1,115,557	1.85%
IOIAL	1,230,327	331,331	1,000,022	1,003,323	1,113,337	1.03/0

# Oklahoma Turnpike Authority FY24 Operating and Maintenance Budget Total All Divisions

	FY22	FY22	FY23	FY23	FY24	23 vs 24
DIVISION	Adopted	Actual	Adopted	Anticipated	Budget	Budget
BIVISION	Budget	Expenses	Budget	Expenses	Request	Change
Construction						
Personnel Services	447,685	636,234	716,000	381,512	583,228	-18.54%
Contractual Services	11,850	4,482	12,400	9,800	16,750	35.08%
Commodities	57,500	5,827	56,500	1,000	57,100	1.06%
Contingencies						0.00%
Charged to other Funds	(360,946)	(246,351)	(192,754)	0	0	-100.00%
TOTAL	156,089	400,192	592,146	392,312	657,078	10.97%
ROW and Utility						
Personnel Services	155,100	310,972	449,231	444,152	492,349	9.60%
Contractual Services	0	2,391	710,980	698,430	725,430	2.03%
Commodities	0	507	38,075	38,525	48,425	27.18%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	155,100	313,870	1,198,286	1,181,107	1,266,204	5.67%
<b>Business Operations</b>						
Personnel Services	0	0	168,940	213,235	614,379	263.67%
Contractual Services	0	0	20,936,561	18,701,850	26,613,350	27.11%
Commodities	0	0	11,038	0	7,000	-36.58%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	0	0	21,116,539	18,915,085	27,234,729	28.97%
Revenue Assurance						
Personnel Services	0	0	154,198	495,866	953,743	518.52%
Contractual Services	0	0	0	3,900	13,475	100.00%
Commodities	0	0	0	0	3,900	100.00%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	0	0	154,198	499,766	971,118	529.79%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	48,288,728	44,512,344	51,458,269	44,794,251	60,123,180	16.84%
Contractual Services Commodities	61,161,496 9,323,352	51,215,562 12,902,168	74,226,084 9,813,964	69,417,114 6,819,956	85,352,852 6,748,723	14.99% -31.23%
Contingencies	2,984,775	12,302,108	3,073,935	0,813,330	3,801,689	23.68%
Charged to other Funds	(871,538)	(481,808)	(731,971)	(538,279)	(157,204)	-78.52%
TOTAL EXPENSES	120,886,813	108,148,266	137,840,281	120,493,042	155,869,240	13.08%
Positions	726	626	747	635	761	1.87%
Positions Charged to Other funds Total Positions charged to Oper.	9 717	6 620	6 741	5 630	2 759	-66.67% 2.43%
PERSONNEL SERVICES (100-199)	,1,	020	, , , ,	030	,33	2.4370
101000 - Regular Full-time Salaries	24,811,465	24,400,135	28,030,158	26,407,672	36,186,282	29.10%
105000 - Regular Overtime Salaries	385,238	457,967	510,839	305,705	471,931	-7.62%
106000 - Holiday Overtime Salaries	134,135	54,072	95,339	0	0	-100.00%
107000 - Shift Differential Salaries	161,040	49,695	117,480	0	0	-100.00%
108000 - On-call Salaries	136,140	1,375	3,300	0	0	-100.00%
109000 - Longevity	573,906	511,047	550,058	450,772	502,089	-8.72%
111000 - Certification Incentives	500,377	36.306	17.550	0	0	0.00%
116000 - Hazardous Weather Pay 119000 - Temporary Personnel Services	22,522 6,796,731	26,396 6,286,531	17,558 6,750,309	0 3,858,573	0 5,170,235	-100.00% -23.41%
120000 - Defined Contribution Plan Match	0,750,751	965,220	0,750,505	0	0,170,233	0.00%
121000 - FICA	2,011,534	1,967,129	2,196,921	2,200,200	3,078,585	40.13%
122000 - Retirement	4,287,614	3,183,453	4,514,040	4,414,463	6,028,959	33.56%
123000 - Health Benefits	7,642,725	6,165,724	7,776,068	6,570,375	7,997,439	2.85%
124000 - Workers Compensation	496,704	374,482	579,226	268,893	314,299	-45.74%
125000 - Unemployment	5,930	2,545	6,071	5,198	6,111	0.66%
126000 - Deferred Compensation	192,357	58,846	187,732	202,703	238,323	26.95%
127000 - Payroll Transaction Fees 128000 - Pathfinder Admin Fees	36,860 1,000	38,565 5,639	35,520 500	31,185 550	36,665 600	3.22% 20.00%
130000 - GASB 51 Payroll Reclass	1,000	(31,789)	0	0	0	0.00%
131000 - Merit System Charge	90,450	(4,687)	87,150	77,963	91,663	5.18%
141000 - Educational Benefits	2,000	0	0	0	0	0.00%
TOTAL PERSONNEL SERVICES	48,288,728	44,512,344	51,458,269	44,794,251	60,123,180	16.84%
	-,, -	,512,5	0-, 100,-00	,,		
CONTRACTUAL SERVICES (200-299)						
201000 - Postage	7,031,150	5,807,826	14,229,770	13,249,287	17,017,670	19.59%
201000 - Postage 202000 - Freight & Shipping	7,031,150 18,000	5,807,826 12,573	14,229,770 18,000	13,249,287 3,720	17,017,670 10,400	19.59% -42.22%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications	7,031,150 18,000 1,333,003	5,807,826 12,573 849,027	14,229,770 18,000 1,341,443	13,249,287 3,720 1,047,658	17,017,670 10,400 1,449,540	19.59% -42.22% 8.06%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing	7,031,150 18,000 1,333,003 1,235,000	5,807,826 12,573 849,027 729,460	14,229,770 18,000 1,341,443 3,034,450	13,249,287 3,720 1,047,658 2,543,724	17,017,670 10,400 1,449,540 3,681,000	19.59% -42.22% 8.06% 21.31%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications	7,031,150 18,000 1,333,003	5,807,826 12,573 849,027	14,229,770 18,000 1,341,443	13,249,287 3,720 1,047,658	17,017,670 10,400 1,449,540	19.59% -42.22% 8.06%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing	7,031,150 18,000 1,333,003 1,235,000 310,600	5,807,826 12,573 849,027 729,460 463,724	14,229,770 18,000 1,341,443 3,034,450 310,600	13,249,287 3,720 1,047,658 2,543,724 85,740	17,017,670 10,400 1,449,540 3,681,000 485,600	19.59% -42.22% 8.06% 21.31% 56.34% 11.21%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 206000 - Cellular Telecommunications	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512	5,807,826 12,573 849,027 729,460 463,724 297,585	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774	19.59% -42.22% 8.06% 21.31% 56.34% 11.21%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 206000 - Cellular Telecommunications 207000 - Radar Telecommunications 208000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service)	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 208000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500 80,641	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 208000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500 80,641 283,227	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 208000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500 80,641 283,227 1,529,445	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 4.19%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 207000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity 214000 - Solid Waste/Trash Disposal	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793 460,389	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820 242,570	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500 80,641 283,227 1,529,445 456,974	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973 219,530	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526 450,853	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 4.19% -1.34%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 208000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820 242,570 88,339	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500 80,641 283,227 1,529,445 456,974	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973 219,530 85,000	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 4.19% -1.34% 0.00%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 207000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity 214000 - Solid Waste/Trash Disposal 214100 - Litter Removal	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793 460,389 140,124	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820 242,570	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500 80,641 283,227 1,529,445 456,974	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973 219,530	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526 450,853 140,124	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 4.19% -1.34% 0.00% -18.10%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 207000 - Cable Service 210000 - Miscellaneous Municipal Service Charges (i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity 214000 - Solid Waste/Trash Disposal 214100 - Litter Removal 216000 - Pest Control Services	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793 460,389 140,124 13,365	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820 242,570 88,339 17,424	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500 80,641 283,227 1,529,445 456,974 140,124 13,424	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973 219,530 85,000 12,397	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526 450,853 140,124 10,994	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 4.19% 0.00% -18.10% 6.62%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 208000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity 214000 - Solid Waste/Trash Disposal 214100 - Litter Removal 216000 - Pest Control Services 217000 - Alarm monitoring services (security and fire)	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793 460,389 140,124 13,365 34,132	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820 242,570 88,339 17,424 40,316	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500 80,641 283,227 1,529,445 456,974 140,124 13,424 32,232	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973 219,530 85,000 12,397 34,750	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526 450,853 140,124 10,994 34,367	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 4.19% 0.00% -18.10% 6.62% 3.42%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 208000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity 214000 - Solid Waste/Trash Disposal 214100 - Litter Removal 216000 - Pest Control Services 217000 - Alarm monitoring services (security and fire) 221000 - Training & Education 221100 - Training & Education Mileage Reimbursement 221200 - Training & Education Travel Expenses	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793 460,389 140,124 13,365 34,132 232,984 8,856 50,485	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820 242,570 88,339 17,424 40,316 169,564 1,113 52,152	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500 80,641 283,227 1,529,445 456,974 140,124 13,424 13,242 2,232 276,214 23,242 62,185	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973 219,530 85,000 12,397 34,750 229,773 18,567 59,357	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526 450,853 140,124 10,994 34,367 285,650 11,200 126,900	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 4.19% -1.34% 0.00% 6.62% 3.42% -51.81%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 207000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity 214000 - Solid Waste/Trash Disposal 214100 - Litter Removal 216000 - Pest Control Services 217000 - Alarm monitoring services (security and fire) 221000 - Training & Education 221100 - Training & Education Mileage Reimbursement 221200 - Training & Education Travel Expenses	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793 460,389 140,124 13,365 34,132 232,984 8,856 50,485 44,157	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820 242,570 88,339 17,424 40,316 169,564 1,113 52,152 51,069	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 80,641 283,227 1,529,445 456,974 140,124 13,424 22,32 276,214 23,242 62,185 47,345	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973 219,530 85,000 12,397 34,750 229,773 18,567 59,357 35,327	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526 450,853 140,124 10,994 34,367 285,650 11,200 126,900 56,720	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 4.19% -1.34% 0.00% 6.62% 3.42% -51.81% 104.07% 19.80%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 208000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity 214000 - Solid Waste/Trash Disposal 214100 - Litter Removal 216000 - Pest Control Services 217000 - Alarm monitoring services (security and fire) 221000 - Training & Education 221100 - Training & Education Mileage Reimbursement 221200 - Business Expenses 222000 - Business & Travel Mileage Reimbursement	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793 460,389 140,124 13,365 34,132 232,984 8,856 50,485 44,157 24,549	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820 242,570 88,339 17,424 40,316 169,564 1,113 52,152 51,069 15,270	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500 80,641 283,227 1,529,445 456,974 140,124 13,424 32,232 276,214 23,242 62,185 47,345 5,950	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973 219,530 85,000 12,397 34,750 229,773 18,567 59,357 35,327 18,380	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526 450,853 140,124 10,994 34,367 285,650 11,200 126,900 56,720 6,750	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 0.00% -18.10% 6.62% 3.42% -51.81% 104.07% 19.80% 13.45%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 208000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity 214000 - Solid Waste/Trash Disposal 214100 - Litter Removal 216000 - Pest Control Services 217000 - Alarm monitoring services (security and fire) 221100 - Training & Education 221100 - Training & Education Mileage Reimbursement 221200 - Training & Education Travel Expenses 222000 - Business Expenses	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793 460,389 140,124 13,365 34,132 232,984 8,856 50,485 44,157 24,549 45,250	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820 242,570 88,339 17,424 40,316 169,564 1,113 52,152 51,069 15,270 31,504	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500 80,641 283,227 1,529,445 456,974 140,124 13,424 32,232 276,214 23,242 5,950 47,000	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973 219,530 85,000 12,397 34,750 229,773 18,567 59,357 35,327 18,380 48,142	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526 450,853 140,124 10,994 34,367 285,650 11,200 126,900 56,720 6,750 109,400	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 4.19% -1.34% 0.00% -18.10% 6.62% 3.42% -51.81% 104.07% 19.80% 13.45%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 208000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity 214000 - Solid Waste/Trash Disposal 214100 - Litter Removal 216000 - Pest Control Services 217000 - Alarm monitoring services (security and fire) 221000 - Training & Education 221100 - Training & Education Mileage Reimbursement 221200 - Training & Education Travel Expenses 222000 - Business Expenses 222100 - Business & Travel Mileage Reimbursement 222200 - Business & Travel Expenses 223000 - Professional Organization Memberships	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793 460,389 140,124 13,365 34,132 232,984 8,856 50,485 44,157 24,549 45,250 121,635	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820 242,570 88,339 17,424 40,316 169,564 1,113 52,152 51,069 15,270 31,504 122,829	14,229,770 18,000 1,341,443 3,034,450 310,600 91,885 1,500 80,641 283,227 1,529,445 456,974 140,124 13,424 32,232 276,214 23,242 62,185 5,950 47,000 129,835	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973 219,530 85,000 12,397 34,750 229,773 18,567 59,357 35,327 18,380 48,142 123,510	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526 450,853 140,124 10,994 34,367 285,650 11,200 126,900 56,720 6,750 109,400 126,717	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 4.19% 0.00% -18.10% 6.62% 3.42% -51.81% 104.07% 19.80% 13.45% 132.77% -2.40%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 208000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity 214000 - Solid Waste/Trash Disposal 214100 - Litter Removal 216000 - Pest Control Services 217000 - Alarm monitoring services (security and fire) 221000 - Training & Education 221100 - Training & Education Mileage Reimbursement 221200 - Training & Education Travel Expenses 222000 - Business Expenses 222100 - Business & Travel Mileage Reimbursement 222200 - Business Travel Expenses 223000 - Professional Organization Memberships 224000 - Publications & Subscriptions	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793 460,389 140,124 13,365 34,132 232,984 8,856 50,485 44,157 24,549 45,250 121,635 8,915	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820 242,570 88,339 17,424 40,316 169,564 1,113 52,152 51,069 15,270 31,504 122,829	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500 80,641 283,227 1,529,445 456,974 140,124 13,424 32,232 276,214 23,242 62,185 47,345 5,950 47,000 129,835 11,065	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973 219,530 85,000 12,397 34,750 229,773 18,567 59,357 35,327 18,380 48,142 123,510 7,675	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526 450,853 140,124 10,994 34,367 285,650 11,200 126,900 56,720 6,750 109,400 126,717 9,170	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 4.19% 0.00% -18.10% 6.62% 3.42% -51.81% 104.07% 19.80% 13.45% 132.77% -2.40% -17.13%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 208000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity 214000 - Solid Waste/Trash Disposal 214100 - Litter Removal 216000 - Pest Control Services 217000 - Alarm monitoring services (security and fire) 221000 - Training & Education 221100 - Training & Education Mileage Reimbursement 221200 - Training & Education Travel Expenses 222000 - Business Expenses 222100 - Business & Travel Mileage Reimbursement 222200 - Business & Travel Expenses 223000 - Professional Organization Memberships	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793 460,389 140,124 13,365 34,132 232,984 8,856 50,485 44,157 24,549 45,250 121,635	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820 242,570 88,339 17,424 40,316 169,564 1,113 52,152 51,069 15,270 31,504 122,829	14,229,770 18,000 1,341,443 3,034,450 310,600 91,885 1,500 80,641 283,227 1,529,445 456,974 140,124 13,424 32,232 276,214 23,242 62,185 5,950 47,000 129,835	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973 219,530 85,000 12,397 34,750 229,773 18,567 59,357 35,327 18,380 48,142 123,510	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526 450,853 140,124 10,994 34,367 285,650 11,200 126,900 56,720 6,750 109,400 126,717	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 4.19% 6.134% 0.00% -18.10% 6.62% 3.42% -51.81% 104.07% 13.45% 132.77% -2.40% -17.13% 0.12%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 208000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity 214000 - Solid Waste/Trash Disposal 214100 - Litter Removal 216000 - Pest Control Services 217000 - Alarm monitoring services (security and fire) 221000 - Training & Education 221100 - Training & Education Mileage Reimbursement 221200 - Business Expenses 222000 - Business & Travel Mileage Reimbursement 222200 - Business Travel Expenses 223000 - Professional Organization Memberships 224000 - Publications & Subscriptions 227000 - Annual Software Renewal & Subscriptions	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793 460,389 140,124 13,365 34,132 232,984 8,856 50,485 44,157 24,549 45,250 121,635 8,915 2,530,769	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820 242,570 88,339 17,424 40,316 169,564 1,113 52,152 51,069 15,270 31,504 122,829 1,232	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500 80,641 283,227 1,529,445 456,974 140,124 13,424 22,232 276,214 23,242 62,185 47,345 5,950 47,000 129,835 11,065 3,089,656	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973 219,530 85,000 12,397 34,750 229,773 18,567 59,357 35,327 18,380 48,142 123,510 7,675 2,554,441	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526 450,853 140,124 10,994 34,367 285,650 11,200 126,900 56,720 6,750 109,400 126,717 9,170 3,093,266	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 4.19% -1.34% 0.00% 3.42% -51.81% 104.07% 19.80% 13.45% 132.77% -2.40% -17.13% 0.12% -27.64%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 207000 - Radar Telecommunications 208000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity 214000 - Solid Waste/Trash Disposal 214100 - Litter Removal 214000 - Pest Control Services 217000 - Alarm monitoring services (security and fire) 221000 - Training & Education 221100 - Training & Education Mileage Reimbursement 221200 - Training & Education Travel Expenses 222000 - Business Expenses 222100 - Business & Travel Mileage Reimbursement 222200 - Business Travel Expenses 223000 - Professional Organization Memberships 224000 - Publications & Subscriptions 227000 - Annual Software Renewal & Subscriptions 231000 - Equipment Rental	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793 460,389 140,124 13,365 34,132 232,984 8,856 50,485 44,157 24,549 45,250 121,635 8,915 2,530,769 189,229	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820 242,570 88,339 17,424 40,316 169,564 1,113 52,152 51,069 15,270 31,504 122,829 1,232 1,666,307 231,262	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500 80,641 283,227 1,529,445 456,974 140,124 32,232 276,214 23,242 62,185 47,345 5,950 47,000 129,835 11,065 3,089,656 274,644	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973 219,530 85,000 12,397 34,750 229,773 18,567 59,357 35,327 18,380 48,142 123,510 7,675 2,554,441 155,262	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526 450,853 140,124 10,994 34,367 285,650 11,200 126,900 56,720 6,750 109,400 126,717 9,170 3,093,266 198,720	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 4.19% -1.34% 0.00% 6.62% 3.42% -51.81% 104.07% 19.80% 13.45% 132.77% -2.40% -17.13% 0.12% -27.64%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 208000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity 214000 - Solid Waste/Trash Disposal 214100 - Litter Removal 216000 - Pest Control Services 217000 - Alarm monitoring services (security and fire) 221000 - Training & Education 221100 - Training & Education Mileage Reimbursement 221200 - Training & Education Travel Expenses 222000 - Business Expenses 222100 - Business & Travel Mileage Reimbursement 222200 - Business Travel Expenses 223000 - Professional Organization Memberships 224000 - Publications & Subscriptions 227000 - Annual Software Renewal & Subscriptions 231000 - Equipment Rental 232000 - Building & Real Estate Rental 233000 - Building Maintenance Services 234000 - Sweeping Services	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793 460,389 140,124 13,365 34,132 232,984 8,856 50,485 44,157 24,549 45,250 121,635 8,915 2,530,769 189,229 291,148 39,738 574,956	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820 242,570 88,339 17,424 40,316 169,564 1,113 52,152 51,069 15,270 31,504 122,829 1,232 1,666,307 231,262 209,339 52,459 536,207	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500 80,641 283,227 1,529,445 456,974 140,124 13,424 32,232 276,214 23,242 62,185 47,345 5,950 47,000 129,835 11,065 3,089,656 274,644 63,200 37,728 574,956	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973 219,530 85,000 12,397 34,750 229,773 18,567 59,357 35,327 18,380 48,142 123,510 7,675 2,554,441 155,262 14,326 24,790 604,184	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526 450,853 140,124 10,994 34,367 285,650 11,200 126,900 56,720 6,750 109,400 126,717 9,170 3,093,266 198,720 73,157 38,728 661,039	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 4.19% 0.00% -18.10% 6.62% 3.42% -51.81% 104.07% 19.80% 13.45% 132.77% -2.40% -17.13% 0.12% -27.64% 15.75% 2.65%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 208000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity 214000 - Solid Waste/Trash Disposal 214100 - Litter Removal 216000 - Pest Control Services 217000 - Alarm monitoring services (security and fire) 221000 - Training & Education 221100 - Training & Education Mileage Reimbursement 221200 - Training & Education Travel Expenses 222000 - Business Expenses 222100 - Business & Travel Mileage Reimbursement 222200 - Business Travel Expenses 223000 - Professional Organization Memberships 224000 - Publications & Subscriptions 231000 - Equipment Rental 232000 - Building & Real Estate Rental 233000 - Building & Real Estate Rental 233000 - Sweeping Services 235000 - Mowing Services	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793 460,389 140,124 13,365 34,132 232,984 8,856 50,485 44,157 24,549 45,250 121,635 8,915 2,530,769 189,229 291,148 39,738 574,956 2,209,543	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820 242,570 88,339 17,424 40,316 169,564 1,113 52,152 51,069 15,270 31,504 122,829 1,232 1,666,307 231,262 209,339 52,459 536,207 1,701,365	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500 80,641 283,227 1,529,445 456,974 140,124 13,424 32,232 276,214 23,242 62,185 47,345 5,950 47,000 129,835 11,065 3,089,656 274,644 63,200 37,728 574,956 2,310,477	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973 219,530 85,000 12,397 34,750 229,773 18,567 59,357 35,327 18,380 48,142 123,510 7,675 2,554,441 155,262 14,326 24,790 604,184 2,611,124	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526 450,853 140,124 10,994 34,367 285,650 11,200 126,900 56,720 6,750 109,400 126,717 9,170 3,093,266 198,720 73,157 38,728 661,039 2,700,862	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 4.19% 6.62% 3.42% -51.81% 104.07% 19.80% 13.45% 132.77% -2.40% -17.13% 0.12% -27.64% 15.75% 2.65% 14.97%
201000 - Postage 202000 - Freight & Shipping 203000 - Telecommunications 204000 - Printing 205000 - Advertising & Marketing 205000 - Cellular Telecommunications 207000 - Radar Telecommunications 208000 - Cable Service 210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer 212000 - Natural & Propane Gas 213000 - Electricity 214000 - Solid Waste/Trash Disposal 214100 - Litter Removal 216000 - Pest Control Services 217000 - Alarm monitoring services (security and fire) 221000 - Training & Education 221100 - Training & Education Mileage Reimbursement 221200 - Training & Education Travel Expenses 222000 - Business Expenses 222100 - Business & Travel Mileage Reimbursement 222200 - Business Travel Expenses 223000 - Professional Organization Memberships 224000 - Publications & Subscriptions 227000 - Annual Software Renewal & Subscriptions 231000 - Equipment Rental 232000 - Building & Real Estate Rental 233000 - Building Maintenance Services 234000 - Sweeping Services	7,031,150 18,000 1,333,003 1,235,000 310,600 259,512 34,000 22,888 1,500 81,768 274,942 1,397,793 460,389 140,124 13,365 34,132 232,984 8,856 50,485 44,157 24,549 45,250 121,635 8,915 2,530,769 189,229 291,148 39,738 574,956	5,807,826 12,573 849,027 729,460 463,724 297,585 0 25,674 1,200 76,622 228,482 1,336,820 242,570 88,339 17,424 40,316 169,564 1,113 52,152 51,069 15,270 31,504 122,829 1,232 1,666,307 231,262 209,339 52,459 536,207	14,229,770 18,000 1,341,443 3,034,450 310,600 293,835 34,000 91,885 1,500 80,641 283,227 1,529,445 456,974 140,124 13,424 32,232 276,214 23,242 62,185 47,345 5,950 47,000 129,835 11,065 3,089,656 274,644 63,200 37,728 574,956	13,249,287 3,720 1,047,658 2,543,724 85,740 325,217 0 32,152 450 54,900 267,829 1,401,973 219,530 85,000 12,397 34,750 229,773 18,567 59,357 35,327 18,380 48,142 123,510 7,675 2,554,441 155,262 14,326 24,790 604,184	17,017,670 10,400 1,449,540 3,681,000 485,600 326,774 34,000 46,885 450 72,084 302,691 1,593,526 450,853 140,124 10,994 34,367 285,650 11,200 126,900 56,720 6,750 109,400 126,717 9,170 3,093,266 198,720 73,157 38,728 661,039	19.59% -42.22% 8.06% 21.31% 56.34% 11.21% 0.00% -48.97% -70.00% -10.61% 6.87% 4.19%

	FY22	FY22 Actual	FY23	FY23	FY24	23 vs 24
	Adopted Budget	Expenses	Adopted Budget	Anticipated Expenses	Budget Request	Budget Change
240000 - Governmental Permits and Licenses	4,682	12,874	4,450	4,824	4,450	0.00%
241000 - Property Taxes	6,000	(19,003)	6,000	6,000	6,000	0.00%
242000 - Environmental Permit	85,000	81,880	85,000	81,000	85,000	0.00%
251000 - Legal Services 253000 - Armor Car Services	193,500 1,698,178	140,587	173,500 929,036	195,500 949,772	173,500 705,524	0.00% -24.06%
254000 - Medical Services	14,194	1,334,415 12,967	13,300	11,425	14,550	9.40%
255000 - Paying Agent Services	150,715	112,784	150,392	107,892	171,179	13.82%
256000 - Banking & Financial Services	6,811,000	346,174	7,345,240	364,536	446,000	-93.93%
256100 - Credit Card Service Charges	992,547	6,081,212	262,000	6,915,600	7,515,600	2,768.55%
257000 - Trustee Services	45,000	45,000	45,000	45,000	45,000	0.00%
258000 - Data Processing Services	500	0	200	0	200	0.00%
259000 - Noncapitalizable Software	5,000	2,935	28,985	14,999	20,000	-31.00% -4.85%
261000 - Auditing & Accounting Services 262000 - Public Safety Services	205,714 31,085	155,513 0	220,714 31,085	195,000 0	210,000 31,085	0.00%
262001 - Public Safety Services-Fire Calls	2,300	1,000	2,300	4,100	6,100	165.22%
263000 - Other Professional Services	295,588	1,362,263	467,182	711,626	1,163,700	149.09%
263004 - Other Professional Services - Controller	0	13,560	0	0	0	0.00%
263119 - Other Professional Services - staff aug	1,604,863	615,214	1,513,655	1,268,656	1,353,860	-10.56%
263718 - Other Professional Services-ODOT SS	0	100,858	161,623	40,000	86,818	-46.28%
265000 - OHP Personnel Costs - Indirect Costs for Overhead	14,878,857	14,116,187	16,718,765	16,373,693	19,395,027	16.01%
268000 - PIKEPASS Tag Agency Fees 270000 - Other Maintenance	276,759 900,444	144,320	276,759	294,585	334,500	20.86% -9.22%
270000 - Other Maintenance 270287 - Other Maintenance-OHP Vehicles	900,444	719,670 85,569	1,710,420 12,149	1,215,917 42,143	1,552,797 50,000	-9.22% 311.56%
271000 - Road Maintenance	368,000	41,858	368,000	321,650	368,000	0.00%
271100 - Striping Services	0	20,832	0	0	0	0.00%
271200 - Concrete Panel Lifting	0	6,800	0	0	0	0.00%
272000 - Equipment Repairs	139,950	357,965	199,850	381,075	279,100	39.65%
273000 - Custodial Services	85,314	65,777	91,464	65,395	73,918	-19.18%
274000 - Landscaping Services	27,600	20,110	27,600	27,600	27,600	0.00%
275000 - Automatic Vehicle Identification System Maintenance	4,943,544	3,955,809	6,792,361	6,792,361	7,556,231	11.25%
276000 - Automated Toll Collection System Maintenance	667,121	667,313	608,526	651,698	526,625	-13.46%
278000 - Camera Surveillance System Maintenance 279000 - Other Toll Collection Equipment Maintenance	126,711 49,906	26,178 13,683	0 20,496	0 20,496	150,000 9,000	100.00% -56.09%
280000 - Automatic Coin Machine Maintenance	1,354,418	1,541,446	450,864	450,864	318,331	-29.40%
284000 - Equipment Replacement - FSR	155,000	184,411	155,000	155,000	25,000	-83.87%
286000 - Laundry Services	7,436	30,379	7,072	9,792	6,000	-15.16%
287000 - Other Contractual Services	3,950,416	2,798,787	4,422,322	3,725,353	6,991,690	58.10%
287217 - Other Contractual - Security Services	375,000	339,779	375,000	375,000	375,000	0.00%
288001 - NTTA OOS Tag Processing Fee	474,908	472,238	474,908	536,100	589,710	24.17%
288002 - KTA OOS Tag Processing Fee	343,340	296,357	343,340	343,340	377,674	10.00%
288003 - TXDOT OOS Tag Processing Fee	48,767	67,038	48,767	82,460	90,706	86.00%
288006 - HCTRA OOS Tag Processing Fee 288021 - FTE OOS Tag Processing Fee	53,132 0	144,385 0	53,132 0	243,970 20,925	249,645 23,018	369.86% 100.00%
289000 - Inmate Services Prisoner Portion	4,000	7,695	4,000	3,100	4,000	0.00%
291000 - Tort Liability Insurance	44,000	18,164	44,000	50,000	50,000	13.64%
292000 - Property Insurance	3,530	8,574	6,000	7,000	7,000	16.67%
293000 - Auto Liability Insurance	82,700	59,111	82,700	40,000	56,000	-32.29%
293287 - Auto Liability Insurance-OHP Vehicles	0	14,916	2,402	11,137	20,000	732.64%
294000 - Other Insurance	24,000	60,220	30,000	30,000	37,000	23.33%
296000 - Property Recoveries TOTAL CONTRACTUAL SERVICES	61,161,496	(785,669) 51,215,562	74,226,084	69,417,114	85,352,852	0.00% 14.99%
COMMODITIES (300-399)	01,101,490	31,213,302	74,220,004	03,417,114	63,332,632	14.55%
301000 - Office Supplies	102,062	61,280	69,836	36,420	59,600	-14.66%
302000 - Data Processing Supplies	59,582	93,757	118,882	57,653	99,436	-16.36%
303000 - Noncapitalizable Data Processing Equipment < \$5,000	125,000	165,019	75,000	26,878	104,000	38.67%
305000 - Noncapitalizable Office Equipment < \$5,000	29,750	7,545	21,300	9,750	19,900	-6.57%
306000 - Noncapitalizable Office Furniture < \$5,000	49,000	111,612	44,000	32,176	40,000	-9.09%
307000 - Noncapitalizable Radio & Comm. Equip.	53,638	29,568	23,146	8,372	20,000	-13.59%
308000 - Noncapitalizable Building Improvements < \$5,000	26,000	31,743	22,000	41,792	22,000	0.00%
309000 - Noncapitalizable Signs and Striping < \$5,000	61,950	284,637	52,761	87,031	43,500	-17.55%
310000 - Noncapitalizable OHP Mobile Equipment < \$5,000	0 339,023	7,942 802 590	8,000 442 930	640 947	0 58/1 122	-100.00% 31.88%
311000 - Vehicle Parts and Supplies 312000 - Fuel & Gasoline	2,476,092	802,590 2,341,643	442,930 2,811,214	640,947 1,994,245	584,122 2,339,191	31.88% -16.79%
314000 - Fuel & Gasonne 314000 - Equipment Parts and Supplies	304,750	478,797	304,500	257,002	314,500	3.28%
315000 - Noncapitalizable Equipment	2,500	59,258	2,500	12,812	4,500	80.00%
316000 - Hardware	10,300	28,425	10,550	8,529	10,750	1.90%
317000 - Roadway Lighting Maint. Supplies	134,600	201,974	159,600	124,039	159,600	0.00%
318000 - Welding Supplies	10,000	22,428	10,000	9,715	10,000	0.00%
319000 - Traffic Control and Safety Supplies	103,892	1,792,009	101,000	447,607	100,200	-0.79%
320000 - Ice and Snow Control Supplies	648,000	1,870,840	648,000	468,218	648,000	0.00%
321000 - Fertilizer & Nursery Supplies (includes potting soil, flower pots)	6,562	3,629	5,250	2,000	4,250	-19.05%
322000 - Trees & Plants (includes sod, flowers, seeds, etc.) 323000 - Insecticides & herbicides (includes bug sprays and weed killer)	8,329 96,900	2,567 197,813	7,476 96,400	2,240 138,369	5,330 92,400	-28.71% -4.15%
323000 - mseculcides & nerbicides (includes bug sprays and weed killer)	90,500	137,013	50,400	130,309	52,400	-4.13%

FY22   FY22   FY23   FY23   FY24   Adopted Actual Budget   Adopted Expenses   Request   Reques	23 vs 24 Budget Change 0.37% 0.00% 0.35% 8.86% 0.00% 5.68% 28.11% 100.00% 33.41% 21.15% 35.40% -33.33% 0.00% 0.00%
324000 - Building Maintenance Supplies (includes pvc pipe, caulk)   52,771   129,069   50,771   42,267   50,959   325000 - Signing Supplies (sign components)   44,700   115,453   44,700   33,623   44,700   326000 - Painting Supplies (paint, brushes, tape, etc)   42,358   20,966   42,350   14,432   42,500   327000 - Asphalt & Concrete Supplies (includes rebar, base rock)   316,000   355,330   316,000   357,475   344,000   328000 - Fencing Supplies (includes posts, wire, components to create fence)   27,300   26,825   27,300   13,116   27,300   329000 - Other Road Maintenance Supplies (includes crack sealant)   63,000   173,131   63,000   143,878   83,000   33000 - Other Maintenance Supplies (includes solvent for cleaning, oil pick up)   28,000   22,263   28,000   15,329   28,000   331000 - Small Tools & Equipment   52,301   120,035   51,665   63,048   54,600   332000 - Uniforms   98,164   23,858   77,275   85,056   99,000   333000 - Engineering Supplies   100   0   0   0   100   334000 - Safety & Medical Supplies   77,736   104,560   44,600   55,918   59,500   335000 - Toll Booth Supplies   57,456   58,218   26,000   23,000   31,500   337000 - ATM Tickets   45,200   30,647   45,200   71,229   61,200   337000 - DN ATM Tickets   18,000   4,624   18,000   18,000   12,000   339000 - DO NOT USE Issuance of PPS Sticker Tags   3,200,000   0   0   0   0   0   0   0   0	0.37% 0.00% 0.35% 8.86% 0.00% 31.75% 0.00% 5.68% 28.11% 100.00% 33.41% 21.15% 35.40% -33.33% 0.00%
325000 - Signing Supplies (sign components)       44,700       115,453       44,700       33,623       44,700         326000 - Painting Supplies (paint, brushes, tape, etc)       42,358       20,966       42,350       14,432       42,500         327000 - Asphalt & Concrete Supplies (includes rebar, base rock)       316,000       355,330       316,000       357,475       344,000         328000 - Fencing Supplies (includes posts, wire, components to create fence)       27,300       26,825       27,300       13,116       27,300         329000 - Other Road Maintenance Supplies (includes crack sealant)       63,000       173,131       63,000       143,878       83,000         330000 - Other Maintenance Supplies (includes solvent for cleaning, oil pick up)       28,000       22,263       28,000       15,329       28,000         332000 - Small Tools & Equipment       52,301       120,035       51,665       63,048       54,600         332000 - Uniforms       98,164       23,858       77,275       85,056       99,000         333000 - Engineering Supplies       100       0       0       0       0       100         334000 - Safety & Medical Supplies       77,736       104,560       44,600       55,918       59,500         335000 - Toll Booth Supplies       57,456 <td< th=""><th>0.00% 0.35% 8.86% 0.00% 31.75% 0.00% 5.68% 28.11% 100.00% 33.41% 21.15% 35.40% -33.33% 0.00%</th></td<>	0.00% 0.35% 8.86% 0.00% 31.75% 0.00% 5.68% 28.11% 100.00% 33.41% 21.15% 35.40% -33.33% 0.00%
326000 - Painting Supplies (paint, brushes, tape, etc)       42,358       20,966       42,350       14,432       42,500         327000 - Asphalt & Concrete Supplies (includes rebar, base rock)       316,000       355,330       316,000       357,475       344,000         328000 - Fencing Supplies (includes posts, wire, components to create fence)       27,300       26,825       27,300       13,116       27,300         329000 - Other Road Maintenance Supplies (includes crack sealant)       63,000       173,131       63,000       143,878       83,000         330000 - Other Maintenance Supplies (includes solvent for cleaning, oil pick up)       28,000       22,263       28,000       15,329       28,000         331000 - Small Tools & Equipment       52,301       120,035       51,665       63,048       54,600         332000 - Uniforms       98,164       23,858       77,275       85,056       99,000         333000 - Engineering Supplies       100       0       0       0       0       100         334000 - Safety & Medical Supplies       77,736       104,560       44,600       55,918       59,500         335000 - Toll Booth Supplies       57,456       58,218       26,000       23,000       31,500         337000 - ATM Tickets       45,200       30,647       4	0.35% 8.86% 0.00% 31.75% 0.00% 5.68% 28.11% 100.00% 33.41% 21.15% 35.40% -33.33% 0.00%
327000 - Asphalt & Concrete Supplies (includes rebar, base rock)       316,000       355,330       316,000       357,475       344,000         328000 - Fencing Supplies (includes posts, wire, components to create fence)       27,300       26,825       27,300       13,116       27,300         329000 - Other Road Maintenance Supplies (includes crack sealant)       63,000       173,131       63,000       143,878       83,000         330000 - Other Maintenance Supplies (includes solvent for cleaning, oil pick up)       28,000       22,263       28,000       15,329       28,000         331000 - Small Tools & Equipment       52,301       120,035       51,665       63,048       54,600         332000 - Uniforms       98,164       23,858       77,275       85,056       99,000         334000 - Engineering Supplies       100       0       0       0       100         334000 - Safety & Medical Supplies       77,736       104,560       44,600       55,918       59,500         335000 - Toll Booth Supplies       57,456       58,218       26,000       23,000       31,500         336000 - Drainage and Culverts       45,200       30,647       45,200       71,229       61,200         338000 - Noncapitalizable Toll Collection & Auditing Equipment       0       2,630       0	8.86% 0.00% 31.75% 0.00% 5.68% 28.11% 100.00% 33.41% 21.15% 35.40% -33.33% 0.00%
328000 - Fencing Supplies (includes posts, wire, components to create fence)       27,300       26,825       27,300       13,116       27,300         329000 - Other Road Maintenance Supplies (includes crack sealant)       63,000       173,131       63,000       143,878       83,000         330000 - Other Maintenance Supplies (includes solvent for cleaning, oil pick up)       28,000       22,263       28,000       15,329       28,000         331000 - Small Tools & Equipment       52,301       120,035       51,665       63,048       54,600         332000 - Uniforms       98,164       23,858       77,275       85,056       99,000         333000 - Engineering Supplies       100       0       0       0       100         334000 - Safety & Medical Supplies       77,736       104,560       44,600       55,918       59,500         335000 - Toll Booth Supplies       57,456       58,218       26,000       23,000       31,500         336000 - Drainage and Culverts       45,200       30,647       45,200       71,229       61,200         338000 - Noncapitalizable Toll Collection & Auditing Equipment       0       2,630       0       0       0         339000 - DO NOT USE Issuance of PPS Sticker Tags       3,200,000       0       0       0       0	0.00% 31.75% 0.00% 5.68% 28.11% 100.00% 33.41% 21.15% 35.40% -33.33% 0.00%
329000 - Other Road Maintenance Supplies (includes crack sealant)       63,000       173,131       63,000       143,878       83,000         330000 - Other Maintenance Supplies (includes solvent for cleaning, oil pick up)       28,000       22,263       28,000       15,329       28,000         331000 - Small Tools & Equipment       52,301       120,035       51,665       63,048       54,600         332000 - Uniforms       98,164       23,858       77,275       85,056       99,000         333000 - Engineering Supplies       100       0       0       0       100         334000 - Safety & Medical Supplies       77,736       104,560       44,600       55,918       59,500         335000 - Toll Booth Supplies       57,456       58,218       26,000       23,000       31,500         336000 - Drainage and Culverts       45,200       30,647       45,200       71,229       61,200         337000 - ATM Tickets       18,000       4,624       18,000       18,000       12,000         338000 - Noncapitalizable Toll Collection & Auditing Equipment       0       2,630       0       0       0         339000 - DO NOT USE Issuance of PPS Sticker Tags       3,200,000       0       0       0       0       0         339137 - Purch	31.75% 0.00% 5.68% 28.11% 100.00% 33.41% 21.15% 35.40% -33.33% 0.00%
330000 - Other Maintenance Supplies (includes solvent for cleaning, oil pick up)       28,000       22,263       28,000       15,329       28,000         331000 - Small Tools & Equipment       52,301       120,035       51,665       63,048       54,600         332000 - Uniforms       98,164       23,858       77,275       85,056       99,000         333000 - Engineering Supplies       100       0       0       0       0       100         334000 - Safety & Medical Supplies       77,736       104,560       44,600       55,918       59,500         335000 - Toll Booth Supplies       57,456       58,218       26,000       23,000       31,500         336000 - Drainage and Culverts       45,200       30,647       45,200       71,229       61,200         337000 - ATM Tickets       18,000       4,624       18,000       18,000       12,000         338000 - Noncapitalizable Toll Collection & Auditing Equipment       0       2,630       0       0       0         339000 - DO NOT USE Issuance of PPS Sticker Tags       3,200,000       0       0       0       0         339137 - Purchase of Micro Mini Sticker Tags \$5.506       0       12,229       0       0       0	0.00% 5.68% 28.11% 100.00% 33.41% 21.15% 35.40% -33.33% 0.00%
331000 - Small Tools & Equipment       52,301       120,035       51,665       63,048       54,600         332000 - Uniforms       98,164       23,858       77,275       85,056       99,000         333000 - Engineering Supplies       100       0       0       0       0       100         334000 - Safety & Medical Supplies       77,736       104,560       44,600       55,918       59,500         335000 - Toll Booth Supplies       57,456       58,218       26,000       23,000       31,500         336000 - Drainage and Culverts       45,200       30,647       45,200       71,229       61,200         337000 - ATM Tickets       18,000       4,624       18,000       18,000       12,000         338000 - Noncapitalizable Toll Collection & Auditing Equipment       0       2,630       0       0       0         339000 - DO NOT USE Issuance of PPS Sticker Tags       3,200,000       0       0       0       0         339137 - Purchase of Micro Mini Sticker Tags \$5.506       0       12,229       0       0       0	5.68% 28.11% 100.00% 33.41% 21.15% 35.40% -33.33% 0.00%
332000 - Uniforms     98,164     23,858     77,275     85,056     99,000       333000 - Engineering Supplies     100     0     0     0     100       334000 - Safety & Medical Supplies     77,736     104,560     44,600     55,918     59,500       335000 - Toll Booth Supplies     57,456     58,218     26,000     23,000     31,500       336000 - Drainage and Culverts     45,200     30,647     45,200     71,229     61,200       337000 - ATM Tickets     18,000     4,624     18,000     18,000     12,000       338000 - Noncapitalizable Toll Collection & Auditing Equipment     0     2,630     0     0     0       339000 - DO NOT USE Issuance of PPS Sticker Tags     3,200,000     0     0     0     0       339137 - Purchase of Micro Mini Sticker Tags \$5.506     0     12,229     0     0     0	28.11% 100.00% 33.41% 21.15% 35.40% -33.33% 0.00%
333000 - Engineering Supplies       100       0       0       0       100         334000 - Safety & Medical Supplies       77,736       104,560       44,600       55,918       59,500         335000 - Toll Booth Supplies       57,456       58,218       26,000       23,000       31,500         336000 - Drainage and Culverts       45,200       30,647       45,200       71,229       61,200         337000 - ATM Tickets       18,000       4,624       18,000       18,000       12,000         338000 - Noncapitalizable Toll Collection & Auditing Equipment       0       2,630       0       0       0         339000 - DO NOT USE Issuance of PPS Sticker Tags       3,200,000       0       0       0       0         339137 - Purchase of Micro Mini Sticker Tags \$5.506       0       12,229       0       0       0	100.00% 33.41% 21.15% 35.40% -33.33% 0.00%
334000 - Safety & Medical Supplies       77,736       104,560       44,600       55,918       59,500         335000 - Toll Booth Supplies       57,456       58,218       26,000       23,000       31,500         336000 - Drainage and Culverts       45,200       30,647       45,200       71,229       61,200         337000 - ATM Tickets       18,000       4,624       18,000       18,000       12,000         338000 - Noncapitalizable Toll Collection & Auditing Equipment       0       2,630       0       0       0         339000 - DO NOT USE Issuance of PPS Sticker Tags       3,200,000       0       0       0       0         339137 - Purchase of Micro Mini Sticker Tags \$5.506       0       12,229       0       0       0	33.41% 21.15% 35.40% -33.33% 0.00%
335000 - Toll Booth Supplies       57,456       58,218       26,000       23,000       31,500         336000 - Drainage and Culverts       45,200       30,647       45,200       71,229       61,200         337000 - ATM Tickets       18,000       4,624       18,000       18,000       12,000         338000 - Noncapitalizable Toll Collection & Auditing Equipment       0       2,630       0       0       0         339000 - DO NOT USE Issuance of PPS Sticker Tags       3,200,000       0       0       0       0         339137 - Purchase of Micro Mini Sticker Tags \$5.506       0       12,229       0       0       0	21.15% 35.40% -33.33% 0.00%
336000 - Drainage and Culverts       45,200       30,647       45,200       71,229       61,200         337000 - ATM Tickets       18,000       4,624       18,000       18,000       12,000         338000 - Noncapitalizable Toll Collection & Auditing Equipment       0       2,630       0       0       0         339000 - DO NOT USE Issuance of PPS Sticker Tags       3,200,000       0       0       0       0         339137 - Purchase of Micro Mini Sticker Tags \$5.506       0       12,229       0       0       0	35.40% -33.33% 0.00%
337000 - ATM Tickets     18,000     4,624     18,000     18,000     12,000       338000 - Noncapitalizable Toll Collection & Auditing Equipment     0     2,630     0     0     0       339000 - DO NOT USE Issuance of PPS Sticker Tags     3,200,000     0     0     0     0       339137 - Purchase of Micro Mini Sticker Tags \$5.506     0     12,229     0     0     0	-33.33% 0.00%
338000 - Noncapitalizable Toll Collection & Auditing Equipment       0       2,630       0       0       0         339000 - DO NOT USE Issuance of PPS Sticker Tags       3,200,000       0       0       0       0         339137 - Purchase of Micro Mini Sticker Tags \$5.506       0       12,229       0       0       0	0.00%
339000 - DO NOT USE Issuance of PPS Sticker Tags       3,200,000       0       0       0       0         339137 - Purchase of Micro Mini Sticker Tags \$5.506       0       12,229       0       0       0	
339137 - Purchase of Micro Mini Sticker Tags \$5.506 0 12,229 0 0 0	0.00%
· ·	0.0070
339138 - Purchase of Micro Mini Sticker Tags \$4.956 0 2.556.290 3.400.000 34.380 0	0.00%
-,, 0,100,000 01,000	-100.00%
339139 - Purchase of 6C Mini Sticker Tags \$0.796 PPS 0 0 721,400 493,520	100.00%
339527 - Purchase of mini hardcase Sticker Tags \$11.03 0 4,644 0 0 0	0.00%
339528 - Purchase of mini hardcase Sticker Tags \$10.03 0 136,589 0 0 0	0.00%
339530 - Purchase of 6C Hardcase Tags \$5.63 PPS 0 0 0 156,334 108,096	100.00%
339721 - Purchase of LPT Sticker Tags \$24.84 (\$24.67 cost + \$.17 freight) PPS 0 10,184 0 26,384 8,910	100.00%
339810 - Purchase of 6C Motorcycle Headlamp Tags \$1.31 PPS 0 0 0 109,800 41,920	100.00%
341000 - Other Commodities & Supplies 213,464 174,907 251,220 233,362 202,425	-19.42%
341004 - Other Commodities & Supplies 0 1,656 0 0 0	0.00%
341009 - Other Commodities & Supplies - exec 0 59 0 0 0	0.00%
342000 - Coffee Expense (Reimbursement) 2,225 1,180 2,225 2,225 2,225	0.00%
343000 - Employee Incentive Awards 102,627 (15,586) 86,390 37,331 78,360	-9.30%
343200 - Employee Incentive Awards - Food, Catering 41,545 42,839 35,695 22,573 33,727	-5.51%
343300 - Employee Incentive Awards - Gift Cards, Gift Baskets, etc 100,164 118,295 98,239 84,218 89,600	-8.79%
344000 - Bottled Drinking Water (provider by water contractor) 18,027 23,312 16,198 6,838 9,391	-42.02%
345000 - Cleaning and Janitorial Supplies 74,284 52,887 54,791 42,945 60,911	11.17%
TOTAL COMMODITIES 9,323,352 12,902,168 9,813,964 6,819,956 6,748,723	-31.23%
Contingencies 2,984,775 0 3,073,935 0 3,801,689	23.68%
TOTAL O & M EXPENSES 121,758,351 108,630,074 138,572,252 121,031,321 156,026,682	12.60%
	<b>50 5</b> 511
Amount Charged to Other Funds (871,538) (481,808) (731,971) (538,279) (157,204)	-78.52%
TOTAL EXPENSES 120,886,813 108,148,266 137,840,281 120,493,042 155,869,240	13.08%

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# Authority Division



# Authority Division

# **Division Goals**

To provide executive leadership in policy establishment and administrative review.

# **Division Responsibilities**

The Authority consists of the Governor (member ex-Officio) and six members serving without pay for eight-year terms from districts established in the State statute. They have full control over all turnpike operations; however the OTA must operate in strict compliance with the trust agreement which defines the operating procedures to be followed. The Authority is responsible for establishing all policies which are implemented by the Executive Director through the administrative staff.

# **Service Levels**

Provides administrative review of operations and establishment of policies.

# 2024 Annual Budget - Major Budgetary Issues

There is no change in the budget for this division.

# Oklahoma Turnpike Authority Authority All Branches

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	0	0	0	0	0	0.00%
Contractual Services	5,000	7,597	5,000	5,000	5,000	0.00%
Commodities	0	0	0	0	0	0.00%
Charged to other Funds	0	0	0	0	0	0.00%
Total Expenses	5,000	7,597	5,000	5,000	5,000	0.00%
Personnel Services (100-199)						
120000 - Personnel	0	0	0	0	0	0.00%
Total Personnel Services	0	0	0	0	0	0.00%
Contractual Services (200-299)	•					
222000 - Business Expenses	5,000	0	5,000	5,000	5,000	0.00%
222100 - Business & Travel Mileage Reimbursement	0	7,597	0	0	0	0.00%
Total Contractual Services	5,000	7,597	5,000	5,000	5,000	0.00%
Commodities Services (300-399)	•					
399000 - Commodity Contingencies	0	0	0	0	0	0.00%
Total Commodities Services	0	0	0	0	0	0.00%
Total O & M Expenses	5,000	7,597	5,000	5,000	5,000	0.00%
Total Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	5,000	7,597	5,000	5,000	5,000	0.00%

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# **Executive Division**

# **Description of Division**

Serves as a liaison between the legislature, the Authority and Administration and facilitates the development of priorities and goals for divisions and coordinates the accomplishment of those goals.

# **Division Responsibilities**

The Executive Division consists of seven branches: Administration, Media & Community Relations, General Counsel, Secretary of Transportation, Chief Security, Chief of Innovation, and Internal Audit. Their responsibilities are as follows:

**Administration**: The Executive Director and the Debuty Director facilitates the development of policies which will provide assurances to bondholders, convenience to patrons, and efficiency of operations.

**Media & Community Relations**: The Media and Community Relations Branch works in an effort to improve customer and public opinions about the Oklahoma Turnpike Authority. This branch is responsible for providing information to the general public and handles the growing public relations needs for the organization.

**Internal Audit:** The Internal Audit Branch is responsible for conducting audit activities of the OTA. This includes both the internal audit and external audit functions. This function evaluates the effectiveness of the organization's system of internal controls and the efficiency of the organization's processes. Internal Audit develops an audit plan addressing the areas of risk and concern within the organization.

**Chief Security Branch**: This branch is charged with Cybersecurity and Incident Response, Internal Audit and Review for compliance and risk, Internal investigations for potential information and cyber security related events along with internal OTA information security, compliance and awareness training programs. This branch also does executive level reporting and collaboration on cyber risk, information security risk, program risk and current control effectiveness to reduce risk.

**Chief of Innovation**: This branch is charged with overseeing and implementing changes in approaches, methods, and processes to enhance competitiveness and improve organizational efficiencies. They identify, strategize, develop, and drive transformative initiatives and champion the role of innovation by aligning overall business strategy with innovative practices.

**General Counsel**: The General Counsel is responsible for acting as legal advisor to the Authority, the Managing Director and division administrators in relation to their duties. The General Counsel attends meetings of the Authority, reviews all agenda items for legality and form, reviews all contracts, and financing for all bond funded expenditures.

# 2024 Annual Budget - Major Budgetary Issues

The Executive Division decreased from \$3,856,665 in 2023 to \$3,777,530 in 2024, a decrease of 2.05%. This decrease is primarily due to personnel and expense-related costs for the Asset Management and Concession Administration branch moving to ROW & Utility division; which was previously budgeted in the Executive Division.

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	1,809,871	1,552,930	1,659,327	2,168,670	2,174,724	31.06%
Contractual Services	2,592,376	2,544,351	2,168,788	1,497,020	1,574,656	-27.39%
Commodities	65,125	25,533	28,550	24,850	28,150	-1.40%
Charged to other Funds	0	0	0	0	0	0.00%
Total Expenses	4,467,372	4,122,814	3,856,665	3,690,540	3,777,530	-2.05%
						_
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	1,220,400	1,067,878	1,140,654	1,451,750	1,442,700	26.48%
105000 - Regular Overtime Salaries	0	7,046	0	0	0	0.00%
109000 - Longevity	29,140	22,283	25,068	28,292	29,805	18.90%
120000 - Defined Contribution Plan Match	0	11,405	0	0	0	0.00%
121000 - FICA	93,690	81,459	85,187	231,573	240,083	181.83%
122000 - Retirement	206,174	180,467	192,432	227,027	225,767	17.32%
123000 - Health Benefits	246,898	175,610	204,330	218,017	224,668	9.95%
124000 - Workers Compensation	4,955	3,730	4,369	726	721	-83.50%
125000 - Unemployment	150	0	146	185	180	23.29%
126000 - Deferred Compensation	5,104	3,118	4,306	7,215	7,020	63.03%
127000 - Payroll Transaction Fees	960	0	810	1,110	1,080	33.33%
128000 - Pathfinder Admin Fees	0	39	0	0	0	0.00%
131000 - Merit System Charge	2,400	(104)	2,025	2,775	2,700	33.33%
Total Personnel Services	1,809,871	1,552,930	1,659,327	2,168,670	2,174,724	31.06%
Combinatival Comitions (200, 200)						
Contractual Services (200-299)	100	0	100	100	100	0.00%
201000 - Postage						
204000 - Printing	1,100	108	850	850	850	0.00% -93.33%
205000 - Advertising & Marketing	300,000	444,543	300,000	20,000 0	20,000 0	
211000 - Water & Sewer	12,000	(2,165)	0	0	0	0.00% 0.00%
212000 - Natural & Propane Gas	5,700	17,668	0	0	0	0.00%
213000 - Electricity	130,000	39,251	0	0	0	
214000 - Solid Waste/Trash Disposal	4,250	2,383				0.00%
216000 - Pest Control Services	1,500	3,300	0	0	0	0.00%
217000 - Alarm monitoring services (security and fire)	1,780	300		_	_	0.00%
221000 - Training & Education	39,350	9,131	39,150	40,400	40,900	4.47%
221200 - Training & Education Travel Expenses	8,000	6,298	6,200	10,300	14,000	125.81% 169.23%
222000 - Business Expenses	3,900	7,696	3,900	10,500	10,500 15,450	0.00%
222200 - Business Travel Expenses 223000 - Professional Organization Memberships	15,450	4,519	15,450	15,300	=	
·	66,800	67,227 910	68,600	67,250	67,650	-1.38% -22.73%
224000 - Publications & Subscriptions 231000 - Equipment Rental	5,550 0	174	5,500 0	4,250 0	4,250 0	0.00%
				0		
233000 - Building Maintenance Services 236000 - Snow and Ice Removal Services	2 500	20,883 0	0	0	0	0.00% 0.00%
240000 - Show and ice Removal Services  240000 - Governmental Permits and Licenses	2,500 250	413	250	250	250	0.00%
			_	_	_	
241000 - Property Taxes	6,000	(19,003)	162.500	162.500	162.500	0.00%
251000 - Legal Services	163,500	138,455	163,500	163,500	163,500	0.00%
256000 - Banking & Financial Services	600	90	600	0	600	0.00%
256100 - Credit Card Service Charges	170,000	622	195 000	600 105 000	600 310 000	0.00%
261000 - Auditing & Accounting Services	170,000	155,513	185,000	195,000	210,000	13.51%
263000 - Other Professional Services	125,000	1,021,160	248,969	95,000	120,000	-51.80%
263119 - Other Professional Services - staff aug	988,996	37,716	988,996	853,620	853,620	-13.69%
263718 - Other Professional Services-ODOT SS	0 45 000	91,313	141,623	20,000	52,886	-62.66%
270000 - Other Maintenance 273000 - Custodial Services	45,000 32,500	93,398 24,130	0	0	0	0.00% 0.00%
27 3000 - Custodiai Sci vices	32,300	24,130	U	U	U	0.00/0

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted Budget	Actual Expenses	Adopted Budget	Anticipated Expenses	Budget Request	Budget % of Change
Personnel Services	1,809,871	1,552,930	1,659,327	2,168,670	2,174,724	31.06%
Contractual Services	2,592,376	2,544,351	2,168,788	1,497,020	1,574,656	-27.39%
Commodities	65,125	25,533	28,550	24,850	28,150	-1.40%
Charged to other Funds	0	0	0	0	0	0.00%
Total Expenses	4,467,372	4,122,814	3,856,665	3,690,540	3,777,530	-2.05%
274000 - Landscaping Services	27,600	20,110	0	0	0	0.00%
287000 - Other Contractual Services	57,950	29,319	100	100	100	0.00%
287217 - Other Contractual - Security Services	375,000	328,890	0	0	0	0.00%
292000 - Property Insurance	2,000	0	0	0	0	0.00%
Total Contractual Services	2,592,376	2,544,351	2,168,788	1,497,020	1,574,656	-27.39%
Commodities Services (300-399)						
301000 - Office Supplies	550	890	700	550	550	-21.43%
305000 - Noncapitalizable Office Equipment < \$5,000	5,000	0	5,000	0	5,000	0.00%
306000 - Noncapitalizable Office Furniture < \$5,000	15,500	8,914	3,500	3,500	3,500	0.00%
308000 - Noncapitalizable Building Improvements < \$5,000	10,000	60	0	0	0	0.00%
309000 - Noncapitalizable Signs and Striping < \$5,000	0	2,108	0	1,700	0	0.00%
324000 - Building Maintenance Supplies (includes pvc pipe, caulk)	4,500	2,420	0	0	0	0.00%
326000 - Painting Supplies (paint, brushes, tape, etc)	0	141	0	0	0	0.00%
331000 - Small Tools & Equipment	0	38	0	0	0	0.00%
332000 - Uniforms	1,750	6 110	1,750	1,500	1,500	-14.29%
341000 - Other Commodities & Supplies 342000 - Coffee Expense (Reimbursement)	10,500	6,110 1,180	2,500 0	2,500 0	2,500 0	0.00% 0.00%
343000 - Corree Expense (Kermbursement) 343000 - Employee Incentive Awards	2,225 5,050	(1,159)	5,050	5,050	5,050	0.00%
343200 - Employee Incentive Awards - Food, Catering	6,500	2,140	6,500	6,500	6,500	0.00%
343300 - Employee Incentive Awards - Tood, Catering 343300 - Employee Incentive Awards - Gift Cards, Gift Baskets, etc	3,500	2,216	3,500	3,500	3,500	0.00%
344000 - Bottled Drinking Water (provider by water contractor)	50	0	50	50	50	0.00%
345000 - Cleaning and Janitorial Supplies	0	475	0	0	0	0.00%
Total Commodities Services	65,125	25,533	28,550	24,850	28,150	-1.40%
Total O & M Expenses	4,467,372	4,122,814	3,856,665	3,690,540	3,777,530	-2.05%
Total Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	4,467,372	4,122,814	3,856,665	3,690,540	3,777,530	-2.05%
Positions						
Accounting Technician	1	1	1	0	0	-100.00%
Accounting Technician II	1	1	1	2	2	100.00%
Administrative Assistant	0	0	0	1	1	100.00%
Assistant Deputy Director	1	1	1	1	1	0.00%
Auditor IV	0	0	1	1	1	0.00%
Chief Information Security Officer	1	1	1	1	1	0.00%
Chief Innovation Officer Chief Internal Auditor	1 1	1 1	1 1	1 1	1 1	0.00% 0.00%
Deputy Director	1	1	1	1	1	0.00%
Dir of Internal Audit (CPA)	0	0	1	1	1	0.00%
Director of Engineering	0	0	1	1	1	0.00%
Director of Public Relations	1	0	1	1	1	0.00%
Executive Secretary	1	2	2	2	2	0.00%
Information Technology Analyst I	0	0	1	1	1	0.00%
Internal Auditor	2	2	2	2	2	0.00%
Marketing Specialist	1	1	1	0	0	-100.00%
Project Coordinator	1	0	0	0	0	0.00%
Project Manager	5	1	0	0	0	0.00%
Secretary of Transportation	1	1	1	1	1	0.00%
Total Positions	19	14	18	18	18	0.00%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	607,814	524,239	706,307	1,042,312	1,042,778	47.64%
Contractual Services	85,550	51,510	85,550	95,400	95,400	11.51%
Commodities	12,000	5,159	12,000	12,000	12,000	0.00%
Total Expenses	705,364	580,908	803,857	1,149,712	1,150,178	43.08%
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Personnel Services (100-199)						
101000 - Regular Full-time Salaries	432,150	375,483	509,800	666,800	666,800	30.80%
105000 - Regular Overtime Salaries	0	7,046	0	0	0	0.00%
109000 - Longevity	11,900	7,962	11,750	13,400	13,800	17.45%
121000 - FICA	32,070	27,160	36,174	174,756	174,772	383.14%
122000 - Retirement	73,268	63,269	86,055	104,478	104,528	21.47%
123000 - Health Benefits	54,515	36,655	58,221	78,885	78,885	35.49%
123101 - Excess Benefit Allowance Expense	0	4,152	0	0	0	0.00%
124000 - Workers Compensation	1,755	1,321	1,881	333	333	-82.30%
125000 - Unemployment	40	0	45	60	60	33.33%
126000 - Deferred Compensation	1,276	1,140	1,436	2,340	2,340	62.95%
127000 - Payroll Transaction Fees	240	0	270	360	360	33.33%
131000 - Merit System Charge	600	50	675	900	900	33.33%
Total Personnel Services	607,814	524,239	706,307	1,042,312	1,042,778	47.64%
Contractual Services (200-299)						
201000 - Postage	100	0	100	100	100	
204000 - Printing	100	0	100	100	100	0.00%
221000 - Training & Education	1,250	0	1,250	2,500	2,500	100.00%
221200 - Training & Education Travel Expenses	3,000	0	3,000	5,000	5,000	66.67%
222000 - Business Expenses	1,900	7,689	1,900	8,500	8,500	347.37%
222200 - Business Travel Expenses	5,700	152	5,700	5,700	5,700	0.00%
223000 - Professional Organization Memberships	65,050	41,477	65,050	65,050	65,050	0.00%
224000 - Publications & Subscriptions	4,000	910	4,000	4,000	4,000	0.00%
231000 - Equipment Rental	0	174	0	0	0	0.00%
240000 - Governmental Permits and Licenses	250	396	250	250	250	0.00%
251000 - Legal Services	3,500	0	3,500	3,500	3,500	0.00%
256000 - Banking & Financial Services	0	90	0	0	0	0.00%
256100 - Credit Card Service Charges	600	622 0	600	600	600	0.00%
287000 - Other Contractual Services	85,550	51,510	100 85,550	95,400	95,400	0.00%
Total Contractual Services	85,550	51,510	85,550	95,400	95,400	11.51%
Commodities Services (300-399)	400	200	400	400	400	0.000/
301000 - Office Supplies	400 1 500	366 1 507	400	400 1 500	400	0.00% 0.00%
341000 - Other Commodities & Supplies 343000 - Employee Incentive Awards	1,500 50	1,597	1,500 50	1,500 50	1,500 50	0.00%
• •	6,500	(1,159) 2,140	6,500	6,500	6,500	0.00%
343200 - Employee Incentive Awards - Food, Catering 343300 - Employee Incentive Awards - Gift Cards, Gift Baskets, etc	3,500	2,140	3,500	3,500	3,500	0.00%
344000 - Bottled Drinking Water (provider by water contractor)	50	2,210	50	50	50	0.00%
Total Commodities Services	12,000	5,159	12,000	12,000	12,000	0.00%
Total O & M Expenses	705,364	580,908	803,857	1,149,712	1,150,178	43.08%
Total Expenses	705,364	580,908	803,857	1,149,712	1,150,178	43.08%
		220,000	220,001	_,,	_,_50,_70	
Positions						
Director of Engineering	0	0	1	1	1	0.00%
Deputy Director	1	0	1	1	1	0.00%
Secretary of Transportation	1	1	1	1	1	0.00%
Assistant Deputy Director	1	1	1	1	1	0.00%
Executive Secretary	1	2	2	2	2	0.00%
Total Positions	4	4	6	6	6	0.00%

# Oklahoma Turnpike Authority General Counsel Fund 01, Division 09, Branch 03

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Contractual Services	160,000	138,455	160,000	160,000	160,000	0.00%
Total Expenses	160,000	138,455	160,000	160,000	160,000	0.00%
Personnel Services (100-199)						
Contractual Services (200-299)						
251000 - Legal Services	160,000	138,455	160,000	160,000	160,000	0.00%
<b>Total Contractual Services</b>	160,000	138,455	160,000	160,000	160,000	0.00%
Commodities Services (300-399)						
Total O & M Expenses	160,000	138,455	160,000	160,000	160,000	0.00%
Total Expenses	160,000	138,455	160,000	160,000	160,000	0.00%

### Oklahoma Turnpike Authority Asset Management Fund 01, Division 09, Branch 09

# Moved to ROW and UTILITY Division

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	81,839	84,355	55,515	47,415	0	-100.00%
Contractual Services	603,680	596,692	0	0	0	0.00%
Commodities	37,225	16,386	0	0	0	0.00%
Total Expenses	722,744	697,434	55,515	47,415		-100.00%
- 1- 1 (						
Personnel Services (100-199)					_	
101000 - Regular Full-time Salaries	52,200	29,999	33,450	33,450	0	-100.00%
101120 - Regular Full-time Salaries	0	27,875	0	0	0	0.00%
109000 - Longevity	426	850	0	0	0	0.00%
120000 - Defined Contribution Plan Match	0	1,673	0	0	0	0.00%
121000 - FICA	4,026	4,398	2,599	2,559	0	-100.00%
122000 - Retirement	8,683	8,017	5,607	5,519	0	-100.00%
123000 - Health Benefits	15,753	10,381	13,318	5,570	0	-100.00%
123101 - Excess Benefit Allowance Expense	0	865	0	0	0	0.00%
124000 - Workers Compensation	212	160	272	17	0	-100.00%
125000 - Unemployment	10	0	5	0	0	-100.00%
126000 - Deferred Compensation	319	139	159	195	0	-100.00%
127000 - Payroll Transaction Fees	60	0	30	30	0	-100.00%
128000 - Pathfinder Admin Fees	0	10	0	0	0	0.00%
131000 - Merit System Charge	150	(10)	75	75	0	-100.00%
Total Personnel Services	81,839	84,355	55,515	47,415	0	-100.00%
Contractual Services (200-299)						
211000 - Water & Sewer	12,000	13,607	0	0	0	0.00%
212000 - Natural & Propane Gas	2,500	11,426	0	0	0	0.00%
213000 - Electricity	85,000	66,606	0	0	0	0.00%
214000 - Solid Waste/Trash Disposal	4,250	2,383	0	0	0	0.00%
216000 - Pest Control Services	1,500	3,300	0	0	0	0.00%
217000 - Alarm monitoring services (security and fire)	1,680	300	0	0	0	0.00%
221000 - Training & Education	1,000	0	0	0	0	0.00%
223000 - Professional Organization Memberships	0	25,550	0	0	0	0.00%
224000 - Publications & Subscriptions	300	0	0	0	0	0.00%
233000 - Building Maintenance Services	0	20,883	0	0	0	0.00%
236000 - Snow and Ice Removal Services	2,500	0	0	0	0	0.00%
240000 - Governmental Permits and Licenses	0	17	0	0	0	0.00%
263000 - Other Professional Services	5,000	175	0	0	0	0.00%
270000 - Other Maintenance	45,000	60,393	0	0	0	0.00%
273000 - Custodial Services	32,500	21,480	0	0	0	0.00%
274000 - Landscaping Services	27,600	20,110	0	0	0	0.00%
287000 - Other Contractual Services	7,850	21,573	0	0	0	0.00%
287217 - Other Contractual - Security Services	375,000	328,890	0	0	0	0.00%
Total Contractual Services	603,680	596,692	0	0	0	0.00%

### Oklahoma Turnpike Authority Asset Management Fund 01, Division 09, Branch 09

# Moved to ROW and UTILITY Division

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted Budget	Actual Expenses	Adopted Budget	Anticipated Expenses	Budget Request	Budget % of Change
Personnel Services	81,839	84,355	55,515	47,415	0	-100.00%
Contractual Services	603,680	596,692	0	0	0	0.00%
Commodities	37,225	16,386	0	0	0	0.00%
Total Expenses	722,744	697,434	55,515	47,415		-100.00%
Commodities Services (300-399)						
301000 - Office Supplies	0	314	0	0	0	0.00%
306000 - Noncapitalizable Office Furniture < \$5,000	12,500	8,914	0	0	0	0.00%
308000 - Noncapitalizable Building Improvements < \$5,000	10,000	60	0	0	0	0.00%
309000 - Noncapitalizable Signs and Striping < \$5,000	0	54	0	0	0	0.00%
324000 - Building Maintenance Supplies (includes pvc pipe, caulk)	4,500	2,420	0	0	0	0.00%
326000 - Painting Supplies (paint, brushes, tape, etc)	0	141	0	0	0	0.00%
331000 - Small Tools & Equipment	0	38	0	0	0	0.00%
341000 - Other Commodities & Supplies	8,000	2,790	0	0	0	0.00%
342000 - Coffee Expense (Reimbursement)	2,225	1,180	0	0	0	0.00%
345000 - Cleaning and Janitorial Supplies	0	475	0	0	0	0.00%
Total Commodities Services	37,225	16,386	0	0	0	0.00%
Total O & M Expenses	722,744	697,434	55,515	47,415	0	-100.00%
Total Expenses	722,744	697,434	55,515	47,415	0	-100.00%
Positions						
Project Manager	1	1	0	0	0	0.00%
Total Positions	1	1	0	0	0	0.00%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	480,144	475,233	466,327	583,375	588,727	26.25%
Contractual Services	174,150	196,990	190,250	199,300	215,750	13.40%
Commodities	1,650	0	2,300	2,150	2,150	-6.52%
Total Expenses	655,944	672,223	658,877	784,825	806,627	22.42%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	304,250	311,092	293,904	392,167	395,900	34.70%
109000 - Longevity	9,350	10,070	9,962	11,192	11,768	18.13%
120000 - Defined Contribution Plan Match	0	2,134	0	0	0	0.00%
121000 - FICA	23,991	24,543	23,245	28,952	29,282	25.97%
122000 - Retirement	51,744	50,971	50,138	62,448	63,159	25.97%
123000 - Health Benefits	86,340	74,153	84,853	84,150	84,150	-0.83%
124000 - Workers Compensation	1,235	930	1,193	196	198	-83.40%
125000 - Unemployment	60	0	70	70	70	0.00%
126000 - Deferred Compensation	1,914	1,394	1,786	2,730	2,730	52.86%
127000 - Payroll Transaction Fees	360	0	336	420	420	25.00%
128000 - Pathfinder Admin Fees	0	5	0	0	0	0.00%
131000 - Merit System Charge	900	(59)	840	1,050	1,050	25.00%
Total Personnel Services	480,144	475,233	466,327	583,375	588,727	26.25%
Contractual Services (200-299)						
221000 - Training & Education	2,200	2,852	3,000	3,000	3,500	16.67%
221200 - Training & Education Travel Expenses	1,000	0	1,000	300	1,000	0.00%
222200 - Business Travel Expenses	250	0	250	100	250	0.00%
223000 - Professional Organization Memberships	700	75	1,000	900	1,000	0.00%
261000 - Auditing & Accounting Services	170,000	155,513	185,000	195,000	210,000	13.51%
263718 - Other Professional Services-ODOT SS	0	38,550	0	0	0	0.00%
Total Contractual Services	174,150	196,990	190,250	199,300	215,750	13.40%
Commodities Services (300-399)						
301000 - Office Supplies	150	0	300	150	150	-50.00%
306000 - Noncapitalizable Office Furniture < \$5,000	1,500	0	2,000	2,000	2,000	0.00%
<b>Total Commodities Services</b>	1,650	0	2,300	2,150	2,150	-6.52%
Total O & M Expenses	655,944	672,223	658,877	784,825	806,627	22.42%
Total Expenses	655,944	672,223	658,877	784,825	806,627	22.42%
Positions						
Auditor IV	1	1	1	1	1	0.00%
Auditor	2	1	2	2	2	0.00%
Accounting Technician	1	1	1	0	0	-100.00%
Chief Internal Auditor	1	1	1	1	1	0.00%
Dir of Internal Audit (CPA)	1	0	1	1	1	0.00%
Accounting Technician II	1	1	1	2	2	100.00%
Total Positions	7	5	7	7	7	0.00%

# Oklahoma Turnpike Authority Chief Security Officer Fund 01, Division 09, Branch 13

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	175,704	181,332	181,194	280,004	289,352	59.69%
Contractual Services	1,114,496	775,408	1,116,496	954,620	982,620	-11.99%
Commodities	2,500	0	2,500	2,500	2,500	0.00%
Total Expenses	1,292,700	956,740	1,300,190	1,237,124	1,274,472	-1.98%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	125,600	130,000	130,000	199,900	199,900	53.77%
109000 - Longevity	2,400	2,400	2,400	2,400	2,600	8.33%
121000 - FICA	9,792	10,373	9,823	15,476	24,591	150.34%
122000 - Retirement	21,120	21,846	21,846	33,380	33,413	52.95%
123000 - Health Benefits	15,753	16,068	16,068	27,529	27,529	71.33%
124000 - Workers Compensation	510	384	528	100	100	-81.06%
125000 - Unemployment	0	0	0	20	20	100.00%
126000 - Deferred Compensation	319	342	319	780	780	144.51%
127000 - Payroll Transaction Fees	60	0	60	120	120	100.00%
131000 - Merit System Charge	150	(82)	150	300	300	100.00%
Total Personnel Services	175,704	181,332	181,194	280,004	289,352	59.69%
Contractual Services (200-299)		•				
221000 - Training & Education	21,000	3,866	21,000	21,000	21,000	0.00%
221200 - Training & Education Travel Expenses	2,000	1,143	2,000	2,000	5,000	150.00%
222000 - Business Expenses	0	228	0	0	0	0.00%
222200 - Business Travel Expenses	2,000	1,577	2,000	2,000	2,000	0.00%
223000 - Professional Organization Memberships	500	125	2,000	1,000	1,000	-50.00%
224000 - Publications & Subscriptions	0	0	500	0	0	-100.00%
263000 - Other Professional Services	100,000	730,754	100,000	75,000	100,000	0.00%
263119 - Other Professional Services - staff aug	988,996	37,716	988,996	853,620	853,620	-13.69%
<b>Total Contractual Services</b>	1,114,496	775,408	1,116,496	954,620	982,620	-11.99%
Commodities Services (300-399)						
306000 - Noncapitalizable Office Furniture < \$5,000	1,500	0	1,500	1,500	1,500	0.00%
332000 - Uniforms	1,000	0	1,000	1,000	1,000	0.00%
<b>Total Commodities Services</b>	2,500	-	2,500	2,500	2,500	0.00%
Total O & M Expenses	1,292,700	956,740	1,300,190	1,237,124	1,274,472	-1.98%
Total Expenses	1,292,700	956,740	1,300,190	1,237,124	1,274,472	-1.98%
Positions						
Chief Information Security Officer	1	1	1	1	1	0.00%
Information Technology Analyst I	0	0	0	1	1	100.00%
Total Positions	1	1	1	2	2	100.00%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	202,571	177,806	136,845	154,451	109,273	-20.15%
Contractual Services	21,500	45,809	148,169	21,750	74,636	-49.63%
Commodities	6,750	. 0	6,750	6,500	6,500	-3.70%
Total Expenses	230,821	223,615	291,764	182,701	190,409	-34.74%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	128,000	124,767	96,000	118,600	82,100	-14.48%
109000 - Longevity	2,750	375	956	450	575	-39.85%
121000 - FICA	10,002	9,535	7,417	6,642	3,858	-47.98%
122000 - Retirement	21,574	20,648	15,998	14,324	8,323	-47.97%
123000 - Health Benefits	38,648	21,936	15,802	13,156	13,156	-16.74%
124000 - Workers Compensation	519	391	180	59	41	-77.22%
125000 - Unemployment	20	0	16	20	20	25.00%
126000 - Deferred Compensation	638	103	287	780	780	171.78%
127000 - Payroll Transaction Fees	120	0	54	120	120	122.22%
131000 - Merit System Charge	300	52	135	300	300	122.22%
Total Personnel Services	202,571	177,806	136,845	154,451	109,273	-20.15%
Contractual Services (200-299)	,	•	•	•	•	
204000 - Printing	1,000	0	750	750	750	0.00%
221000 - Training & Education	12,500	2,413	12,500	12,500	12,500	0.00%
221200 - Training & Education Travel Expenses	2,000	5,155	200	3,000	3,000	1,400.00%
222000 - Business Expenses	. 0	(483)	0	. 0	. 0	0.00%
222200 - Business Travel Expenses	5,000	2,790	5,000	5,000	5,000	0.00%
223000 - Professional Organization Memberships	500	. 0	500	250	250	-50.00%
224000 - Publications & Subscriptions	500	0	250	250	250	0.00%
263000 - Other Professional Services	0	35,932	128,969	0	0	-100.00%
263718 - Other Professional Services-ODOT SS	0	. 0	. 0	0	52,886	100.00%
Total Contractual Services	21,500	45,809	148,169	21,750	74,636	-49.63%
Commodities Services (300-399)						·
332000 - Uniforms	750	0	750	500	500	-33.33%
341000 - Other Commodities & Supplies	1,000	0	1,000	1,000	1,000	0.00%
343000 - Employee Incentive Awards	5,000	0	5,000	5,000	5,000	0.00%
Total Commodities Services	6,750	-	6,750	6,500	6,500	-3.70%
Total O & M Expenses	230,821	223,615	291,764	182,701	190,409	-34.74%
Total Expenses	230,821	223,615	291,764	182,701	190,409	-34.74%
Positions						
Project Manager	4	1	1	1	1	0.00%
Chief Innovation Officer	1	1	1	1	1	0.00%
Innovation Coordinator	0	0	1	0	0	-100.00%
Total Positions	5	2	3	2	2	-33.33%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	261,799	110,015	113,139	61,109	144,594	27.80%
Contractual Services	326,700	751,975	468,323	65,950	46,250	-90.12%
Commodities	5,000	3,988	5,000	1,700	5,000	0.00%
Total Expenses	593,499	865,978	586,462	128,759	195,844	-66.61%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	178,200	68,663	77,500	40,833	98,000	26.45%
109000 - Longevity	2,314	626	0	850	1,062	100.00%
120000 - Defined Contribution Plan Match	. 0	7,598	0	0	. 0	0.00%
121000 - FICA	13.809	5,462	5,929	3.189	7.579	27.82%
122000 - Retirement	29,785	15,716	12,788	6,878	16,345	27.82%
123000 - Health Benefits	35,889	11,400	16,068	8,729	20,949	30.38%
124000 - Workers Compensation	724	545	315	20	49	-84.44%
125000 - Unemployment	20	0	10	10	10	0.00%
126000 - Deferred Compensation	638	0	319	390	390	22.26%
127000 - Payroll Transaction Fees	120	0	60	60	60	0.00%
128000 - Pathfinder Admin Fees	0	25	0	0	0	0.00%
131000 - Merit System Charge	300	(20)	150	150	150	0.00%
Total Personnel Services	261,799	110,015	113,139	61,109	144,594	27.80%
Contractual Services (200-299)	,	•	•	•	,	
204000 - Printing	0	108	0	0	0	0.00%
205000 - Advertising & Marketing	300,000	444.543	300,000	20,000	20,000	-93.33%
221000 - Training & Education	1,400	0	1.400	1.400	1.400	0.00%
222000 - Business Expenses	2,000	262	2,000	2,000	2,000	0.00%
222200 - Business Travel Expenses	2,500	0	2,500	2,500	2,500	0.00%
223000 - Professional Organization Memberships	50	0	50	50	350	600.00%
224000 - Publications & Subscriptions	750	0	750	0	0	-100.00%
263000 - Other Professional Services	20,000	254.299	20.000	20.000	20.000	0.00%
263718 - Other Professional Services-ODOT SS	20,000	52,764	141,623	20,000	20,000	-100.00%
Total Contractual Services	326,700	751,975	468,323	65,950	46.250	-90.12%
Commodities Services (300-399)	0_0,:00	70-,070	.00,020	33,333	.0,200	30:11/0
301000 - Office Supplies	0	210	0	0	0	0.00%
305000 - Noncapitalizable Office Equipment < \$5,000	5,000	0	5,000	0	5,000	0.00%
309000 - Noncapitalizable Office Equipment < \$5,000	0,000	2,054	0	1,700	0,000	0.00%
341000 - Other Commodities & Supplies	0	1,724	0	1,700	0	0.00%
Total Commodities Services	5,000	3,988	5.000	1.700	5.000	0.00%
Total O & M Expenses	593,499	865,978	586,462	128,759	195,844	-66.61%
Total Expenses	593,499	865,978	586,462	128,759	195,844	-66.61%
Total Expenses	333,433	003,370	300,402	120,733	133,044	00.0170
Positions						
Director of Public Relations	1	0	1	1	1	0.00%
Marketing Specialist	1	1	0	0	0	0.00%
Total Positions	1	1	1	1	1	0.00%

# **Oklahoma Turnpike Authority**

Fund 01, Division 09, Branch 27

# Moved to ROW and UTILITY Division

	FY22	FY22	*FY23	*FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	<b>Budget % of</b>
	Budget	Expenses	Budget	Expenses	Request	Change
Contractual Services	106,300	(12,487)	0	0	0	0.00%
Total Expenses	106,300	(12,487)	0	0	0	0.00%
Personnel Services (100-199)						
Contractual Services (200-299)						
211000 - Water & Sewer	0	(15,771)	0	0	0	0.00%
212000 - Natural & Propane Gas	3,200	6,242	0	0	0	0.00%
213000 - Electricity	45,000	(27,355)	0	0	0	0.00%
217000 - Alarm monitoring services (security and fire)	100	0	0	0	0	0.00%
241000 - Property Taxes	6,000	(19,003)	0	0	0	0.00%
270000 - Other Maintenance	0	33,005	0	0	0	0.00%
273000 - Custodial Services	0	2,650	0	0	0	0.00%
287000 - Other Contractual Services	50,000	7,745	0	0	0	0.00%
292000 - Property Insurance	2,000	0	0	0	0	0.00%
Total Contractual Services	106,300	(12,487)	0	0	0	0.00%
Commodities Services (300-399)						
Total O & M Expenses	106,300	(12,487)	0	0	0	0.00%
Total Expenses	106,300	(12,487)	0	0	0	0.00%





## Maintenance Division

#### **Description of Division**

The Maintenance Division is responsible for maintaining the road surface, bridges, overpasses, building structures and right-of-way. In addition to these day-to-day items, maintenance employees respond as dispatched to emergency situations throughout the year. These emergencies include, but are not limited to, snow and ice removal, motorist accidents and assists, fires, chemical spills, occasional livestock on roadways, severe storms, etc.

#### **Division Goals**

To efficiently maintain the Oklahoma Turnpikes in order to offer motorists safe, enjoyable and direct routes as needed during their travels through Oklahoma. To ensure the established maintenance priorities and aesthetic guidelines of the Oklahoma Turnpike Authority are met. To perform in the safest, most economical way possible while addressing the maintenance needs of the infrastructure for future years and to ensure the preservation of the Authority's assets.

#### **Service Level**

The eleven Oklahoma turnpikes have approximately 2,536.9 lane miles of road surface, 793 bridges and overpasses, 246 building structures and 33,094 acres of terrain to maintain. Daily maintenance is performed in each area to ensure aesthetically pleasing and structurally sound facilities along the turnpikes.

An advantage of the single Oklahoma Turnpike System is that the ten individual turnpikes can operate more effectively by better utilizing the heavy and specialized equipment needed to maintain the roadways and facilities. Also, specialized crews can address some of the more technical needs of the system resulting in greater efficiency and more effective handling of ongoing maintenance projects and emergency demands.

During 2023, the Maintenance Division has projected to spend approximately \$24,791,552 for the eleven turnpikes, which is less than the 2023 budgeted amount of \$25,603,900. The Maintenance Division has proposed a Budget of \$27,505,035 in 2024. This is an increase of 7.43% over the 2023 Budgeted amount. This increase is due to a 7.42% increase in Personnel Services.

The Maintenance Division has proposed \$2,819,000 in Capital Vehicle and Equipment for 2024. The Maintenance Division implemented a preventative maintenance program in 2001 that has allowed us to extend the service life of our lightweight trucks beyond 150,000 miles. \$770,000 of the Capital Plan is dedicated to replacing Fourteen CNG light weight pickups that exceeds the 150,000 mile replacement threshold.

#### **PRODUCTIVITY BREAKOUTS**

During each year, both past and proposed, we have or plan to accomplish certain units of work per each category and sub item of the maintenance categories listed below. A breakdown of the items, completed units, and proposed units is as follows:

	2024 Propo	osed	2023 Comp		2022 Completed				
<u>ltem</u>	<u>Units</u>		<u>Anticipate</u>	<u>d Units</u>	<u>Uni</u>	<u>†s</u>			
Roadway Surface:									
Joint Seal/Repair	2,000,000	LF	1,689,200	LF	1,735,144	LF			
Emergency Patching	340,000	LB	925,100	LB	783,785	LB			
Milling Grinding	500	SY	100	SY	475	SY			
Patching Concrete	1,000	CY	1,240	CY	865	CY			
Bridges:									
Bridge Joints	5,000	LF	2,460	LF	2,119	LF			
Bridge Deck Repairs	1,000	SY	990	SY	378	SY			
Substructure Repairs	500	Man Hrs	200	Man Hrs	210	Man Hrs			
Superstructure Repairs	500	Man Hrs	150	Man Hrs	337	Man Hrs			
<u>Safety:</u>									
Roadway Striping	900,000	LF	1,210,000	LF	1,100,000	LF			
Sign Repair (small)	850	Each	1,275	Each	1,573	Each			
Sign Repair (large)	8,500	SF	14,412	SF	10,240	SF			
Guardrail Repair	8,000	LF	8,760		10,750	LF			
Crash Systems	85	Each		Each	47	Each			
Fence Repairs	30,000	LF	43,919	LF	31,678	LF			
<u>Drainage:</u>									
Erosion Repair	150,000	SY	96,500	SY	107,650	SY			
Drainage Repair	4,000	Man Hrs	3,670	Man Hrs	3,124	SY			
Brush Control	7,500	Man Hrs	9,925	Man Hrs	10,230	Man Hrs			

Aesthetics:						
Trash Removal	50,000	Man Hrs	21,500	Man Hrs	14,839	Man Hrs
Daily Road Run	24,000	Man Hrs	22,500	Man Hrs	25,500	Man Hrs
Mowing	33,000	Acres	26,700	Acres	20,392	Acres
Seeding Grass/Wildflowers	10	Acres	10	Acres	5	Acres
Slab Sod	100	SF	100	SF	100	SF
<u>Building/Utilities:</u>						
General Repairs	5,000	Man Hrs	2,460	Man Hrs	2,954	Man Hrs
Electrical	3,000	Man Hrs	1,810	Man Hrs	1,793	Man Hrs
Plumbing	1,000	Man Hrs	581	Man Hrs	670	Man Hrs
Emergencies:						
Snow/Ice Control	100,000	LM	102,700	LM	121,673	LM
Accident/Traffic Control	1,200	Man Hrs	7,000	Man Hrs	6,869	Man Hrs

Maintenance programs that are being proposed for improvement in the 2023 work program include the following:

#### **Bridges:**

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The FHWA has increased concerns in reference to all bridge repair programs. In an effort to stay consistent with the bridge needs, we are proposing to continue the increased efforts in the area of bridge maintenance/repair. In 2021, the Maintenance Division implemented a scheduled bridge maintenance program utilizing VueWorks, OTA's Maintenance Tracking System, to address the bridge maintenance needs of our System. Maintenance Crews will focus on addressing minor substructure repairs, joint repairs, deck repairs, deck sealing, bridge cleaning, and spall repairs. We anticipate positive results from these efforts.

The Maintenance Division assisted the Consulting Engineer in completing the assurance inspections of the bridges by providing a snooper truck, traffic control, and man-power to assist with the inspections.

#### Safety:

The Maintenance Division will continue the efforts made thus far in the safety aspects of bridge and road maintenance. Without this proactive approach to safety, the Authority would suffer from high insurance claims and declining public support that has been gained from the current outstanding safety efforts. We will continue to maintain the equipment currently in place, as well as improve and expand the safety items, markers, and painting. An aggressive roadway striping program was implemented in 2005. The Authority dedicates \$1,500,000 annually to insure roadway striping is maintained to the highest standards. Maintenance crews target areas in accordance with scheduled Capital Projects. We also plan to enhance the safety and efficiency of the turnpike crews performing the work along the turnpikes through the Equipment Operator Training Program. In addition, the Equipment Operator Training program offers a snowplow-training program for all new employees.

#### **Cable Barrier:**

Cable Barrier Systems are designed to assist in preventing head-on collisions by capturing and redirecting errant vehicles that would otherwise traverse the median of a roadway. The specially designed posts with strategically positioned cables increase the system's ability to restrain vehicles. Cable barriers are ideal for retro-fit application or existing median areas.

Median cross-over crashes tend to be severe, and median encroachments are likely to increase with higher traffic volumes. Most states utilizing cable median barriers have reported a decrease in cross-over median crash fatalities of 90% or more. Cable barrier systems are a cost effective solution and accepted by the FHA.

To date, the OTA has installed 313 miles throughout the turnpike system, which has resulted in the cable barriers absorbing 2,364 hits while saving countless lives and preventing excessive damage to turnpike assets or patrons. Currently, OTA has three active Capital Projects that include an additional 53 miles. Projects are on the Cherokee, Indian Nation and Cimarron Turnpikes.

#### **Drainage:**

The OTA crews will continue cleaning and repairing drain structures along the turnpikes. This work is needed to assure adequate drain channels along the roadways. Studies have shown that poor drainage decreases the useful life of the roadways. Where needed and cost effective, specialized equipment will be used to enhance these efforts. Drainage repairs will be concentrated in areas of need as identified in the Consulting Engineers Annual Inspection Reports.

#### **Aesthetics:**

In 1997, a program implemented to mow only the clear zone (the median and approximately 30 feet from the shoulder) and the interchanges. The clear zone will be mowed on a regular basis and the fence-to-fence mowing would be done once just prior to the fall frost. Modifications to the existing mowing contracts will allow us the option to add a fence-to-fence mowing cycle prior to July 4. This added cycle allows us to better control noxious weeds, reduce fire danger, and improve the overall aesthetics of our roadways.

#### **Community Service:**

At the Governor and Tulsa City Mayors request, OTA Maintenance assisted the City of Tulsa with major wind damage that occurred on June 18, 2023.

Ota crews dedicated more than 1,000 man-hours, utilizing a sixty person crew daily.

Crews removed in excess of 1,425 truckloads of tree damage.

Additionally, OTA assisted PSO in its efforts to restore power with a full closure of the Gilcrease Expressway for several hours while they repaired power lines.

It was our privilege to assist and serve the City of Tulsa and the State of Oklahoma during their hour of need.

	FY22 Adopted	FY22 Actual	FY23 Adopted	FY23 Anticipated	FY24 Budget	23 vs 24 Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	14,393,932	14,802,683	16,087,297	15,321,863	17,280,814	7.42%
Contractual Services	5,653,948	3,901,662	5,878,363	5,589,783	6,454,781	9.81%
Commodities Charged to other Funds	3,526,240 0	8,398,290 0	3,638,240 0	3,879,906 0	3,769,440 0	3.61% 0.00%
Total Expenses	23,574,120	27,102,635	25,603,900	24,791,552	27,505,035	7.43%
Total Expenses	23,374,120	27,102,033	23,003,300	L+,/ 31,33L	27,303,033	714370
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	8,009,057	9,181,700	9,713,050	9,612,408	10,859,030	11.80%
105000 - Regular Overtime Salaries	183,500	275,429	375,500	209,950	375,500	0.00%
108000 - On-call Salaries	132,000	0	0	0	0	0.00%
109000 - Longevity 111000 - Certification Incentives	234,276 500,377	204,891 0	228,618 0	180,890 0	205,634 0	-10.05% 0.00%
11900 - Temporary Personnel Services	0 000	15,193	0	0	0	0.00%
120000 - Defined Contribution Plan Match	0	357,687	0	0	0	0.00%
121000 - FICA	678,983	752,378	760,544	758,272	855,519	12.49%
122000 - Retirement	1,442,643	1,175,498	1,627,977	1,615,893	1,825,670	12.14%
123000 - Health Benefits	2,696,480	2,515,379	2,780,482	2,567,692	2,737,411	-1.55%
124000 - Workers Compensation	401,809	302,486	487,754	255,621	290,900	-40.36%
125000 - Unemployment	2,130	0	2,130	1,986	2,150	0.94%
126000 - Deferred Compensation	67,947	21,949	66,512	77,448	83,850	26.07%
127000 - Payroll Transaction Fees	12,780	2.166	12,780	11,915	12,900	0.94%
128000 - Pathfinder Admin Fees 131000 - Merit System Charge	0 31,950	2,166 (2,073)	0 31,950	0 29,788	0 32,250	0.00% 0.94%
Total Personnel Services	14,393,932	14,802,683	16,087,297	15,321,863	17,280,814	7.42%
Contractual Services (200-299)	, ,	,,	.,,	-,- ,	,,-	
201000 - Postage	2,150	818	2,150	1,050	2,150	0.00%
202000 - Freight & Shipping	500	(233)	500	520	500	0.00%
204000 - Printing	2,600	531	2,600	855	2,600	0.00%
205000 - Advertising & Marketing	10,600	10,983	10,600	10,740	10,600	0.00%
208000 - Cable Service	6,000	0	0	0	0	0.00%
210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service)	0	292	0	0	0	0.00%
211000 - Water & Sewer	40,400	44,969	40,400	32,485	40,400	0.00%
212000 - Natural & Propane Gas 213000 - Electricity	201,550 413,575	179,954 317,252	201,550 413,575	174,950 266,800	207,600 413,575	3.00% 0.00%
214000 - Solid Waste/Trash Disposal	437,800	229,250	437,800	206,530	437,800	0.00%
214100 - Litter Removal	140,124	88,339	140,124	85,000	140,124	0.00%
216000 - Pest Control Services	. 0	7,382	1,500	1,050	1,500	0.00%
217000 - Alarm monitoring services (security and fire)	8,000	16,028	8,000	8,030	8,000	0.00%
221000 - Training & Education	16,850	84,298	16,850	20,220	16,150	-4.15%
221200 - Training & Education Travel Expenses	0	4,409	0	0	0	0.00%
222000 - Business Expenses	8,825	27,681	8,825	4,491	8,825	0.00%
222200 - Business Travel Expenses	0	1,585	0	0	0	0.00%
223000 - Professional Organization Memberships 224000 - Publications & Subscriptions	0 150	4,242 0	0 150	0	0 150	0.00% 0.00%
231000 - Equipment Rental	0	142,617	61,000	56,455	61,000	0.00%
233000 - Building Maintenance Services	34,728	30,742	34,728	20,790	34,728	0.00%
234000 - Sweeping Services	574,956	536,207	574,956	604,184	661,039	14.97%
235000 - Mowing Services	2,209,543	1,701,365	2,310,477	2,611,124	2,700,862	16.90%
236000 - Snow and Ice Removal Services	460,978	53,310	460,978	251,960	460,978	0.00%
237000 - Contracted Signing Services	146,919	202,803	152,000	109,135	152,000	0.00%
240000 - Governmental Permits and Licenses	1,500	11,360	1,500	2,162	1,500	0.00%
254000 - Medical Services	9,900	12,895	9,900	8,225	9,900	0.00%
256000 - Banking & Financial Services 263000 - Other Professional Services	0 2,550	469 0	2 550	0 300	0 2,550	0.00% 0.00%
270000 - Other Maintenance	16,250	22,720	2,550 16,250	6,535	16,250	0.00%
271000 - Other Wallierlance	368,000	41,858	368,000	321,650	368,000	0.00%
271100 - Striping Services	0	20,832	0	0	0	0.00%
272000 - Equipment Repairs	114,000	344,346	175,900	367,052	255,500	45.25%
273000 - Custodial Services	17,000	20,105	17,000	13,245	17,000	0.00%
286000 - Laundry Services	6,000	29,571	6,000	7,875	6,000	0.00%
287000 - Other Contractual Services	398,500	442,751	398,500	393,270	413,500	3.76%
289000 - Inmate Services Prisoner Portion	4,000	7,695	4,000	3,100	4,000	0.00%
296000 - Property Recoveries	0 E 6E2 049	(737,764) 3,901,662	E 979 262	0 E E90 793	6 454 791	0.00%
Total Contractual Services	5,653,948	3,501,002	5,878,363	5,589,783	6,454,781	9.81%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	<b>Budget % of</b>
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	14,393,932	14,802,683	16,087,297	15,321,863	17,280,814	7.42%
Contractual Services	5,653,948	3,901,662	5,878,363	5,589,783	6,454,781	9.81%
Commodities	3,526,240	8,398,290	3,638,240	3,879,906	3,769,440	3.61%
Charged to other Funds	0	0	0	0	0	0.00%
Total Expenses	23,574,120	27,102,635	25,603,900	24,791,552	27,505,035	7.43%
Commodities Services (300-399)						
301000 - Office Supplies	12,250	11,653	12,250	7,720	12,250	0.00%
302000 - Data Processing Supplies	0	2,357	0	25	0	0.00%
303000 - Noncapitalizable Data Processing Equipment < \$5,000	0	0	0	150	0	0.00%
305000 - Noncapitalizable Office Equipment < \$5,000	0	5,897	0	4,000	0	0.00%
306000 - Noncapitalizable Office Furniture < \$5,000	1,500	76,710	1,500	1,500	1,500	0.00%
307000 - Noncapitalizable Radio & Comm. Equip.	0	468	0	0	0	0.00%
308000 - Noncapitalizable Building Improvements < \$5,000	2,000	31,683	2,000	26,792	2,000	0.00%
309000 - Noncapitalizable Signs and Striping < \$5,000	42,800	275,113	42,800	74,707	42,800	0.00%
311000 - Vehicle Parts and Supplies	265,500	627,323	265,500	405,074	321,000	20.90%
312000 - Fuel & Gasoline	1,145,000	1,537,882	1,232,000	1,072,603	1,237,000	0.41%
314000 - Equipment Parts and Supplies	304,000	478,484	304,000	257,002	314,000	3.29%
315000 - Noncapitalizable Equipment	1,500	58,549	1,500	9,991	1,500	0.00%
316000 - Hardware	10,250	28,114	10,250	8,157	10,250	0.00%
317000 - Roadway Lighting Maint. Supplies	134,600	201,642	159,600	124,039	159,600	0.00%
318000 - Welding Supplies	10,000	22,428	10,000	9,715	10,000	0.00%
319000 - Traffic Control and Safety Supplies	99,000	1,791,077	99,000	445,607	99,000	0.00%
320000 - Ice and Snow Control Supplies	648,000	1,870,840	648,000	468,218	648,000	0.00%
321000 - Fertilizer & Nursery Supplies (includes potting soil, flower pots)	4,250	3,495	4,250	1,000	4,250	0.00%
322000 - Trees & Plants (includes sod, flowers, seeds, etc.)	5,330	1,689	5,330	650	5,330	0.00%
323000 - Insecticides & herbicides (includes bug sprays and weed killer)	96,400	197,708	96,400	138,369	92,400	-4.15%
324000 - Building Maintenance Supplies (includes pvc pipe, caulk)	44,400	123,476	44,400	35,896	44,400	0.00%
325000 - Signing Supplies (sign components)	42,700	115,498	42,700	31,623	42,700	0.00%
326000 - Painting Supplies (paint, brushes, tape, etc)	42,200	20,815	42,200	14,132	42,200	0.00%
327000 - Asphalt & Concrete Supplies (includes rebar, base rock)	316,000	355,330	316,000	357,475	344,000	8.86%
328000 - Fencing Supplies (includes posts, wire, components to create fence)	27,300	26,825	27,300	13,116	27,300	0.00%
329000 - Other Road Maintenance Supplies (includes crack sealant)	63,000	173,131	63,000	143,878	83,000	31.75%
330000 - Other Maintenance Supplies (includes solvent for cleaning, oil pick up)	28,000	22,263	28,000	15,329	28,000	0.00%
331000 - Small Tools & Equipment	39,300	111,062	39,300	56,543	39,300	0.00%
332000 - Uniforms	750	9,934	750	900	1,450	93.33%
334000 - Safety & Medical Supplies	27,500	85,564	27,500	34,318	27,500	0.00%
335000 - Toll Booth Supplies	0	494	0	0	0	0.00%
336000 - Drainage and Culverts	45,200	30,647	45,200	71,229	61,200	35.40%
341000 - Other Commodities & Supplies	42,000	57,980	42,000	25,891	42,000	0.00%
343000 - Employee Incentive Awards	10,510	870	10,510	1,100	10,510	0.00%
343200 - Employee Incentive Awards - Food, Catering	0	7,747	0	500	0	0.00%
343300 - Employee Incentive Awards - Gift Cards, Gift Baskets, etc	0	69	0	0	0	0.00%
344000 - Bottled Drinking Water (provider by water contractor)	0	7,404	0	1,175	0	0.00%
345000 - Cleaning and Janitorial Supplies	15,000	26,068	15,000	21,482	15,000	0.00%
Total Commodities Services	3,526,240	8,398,290	3,638,240	3,879,906	3,769,440	3.61%
Total O & M Expenses	23,574,120	27,102,635	25,603,900	24,791,552	27,505,035	7.43%
Total Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	23,574,120	27,102,635	25,603,900	24,791,552	27,505,035	7.43%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted Budget	Actual Expenses	Adopted Budget	Anticipated Expenses	Budget Request	Budget % of Change
Personnel Services	14,393,932	14,802,683	16,087,297	15,321,863	17,280,814	7.42%
Contractual Services	5,653,948	3,901,662	5,878,363	5,589,783	6,454,781	
Commodities	3,526,240	8,398,290	3,638,240	3,879,906	3,769,440	
Charged to other Funds	0	0	0	0	0	
Total Expenses	23,574,120	27,102,635	25,603,900	24,791,552	27,505,035	7.43%
Positions						
Transportation Equipment Opr II	35	27	36	2	2	-94.44%
Transportation Equipment Opr I	31	20	26	0	0	-100.00%
Assistant Director of Maintenance	3	5	3	1	1	-66.67%
Administrative Assistant	14	14	14	0	0	-100.00%
Transportation Equipment Opr III	71	61	71	8	8	-88.73%
Transportation Superintendent	26	29	28	1	1	-96.43%
Project Manager	1	1	1	3	3	200.00%
Administrative Assistant II	14	14	14	11	12	-14.29%
Transportation Superintendent I	0	0	0	2	2	100.00%
Transportation Manager	4	4	4	0	0	-100.00%
Automotive/Engine Mechanic	0	0	0	0	0	0.00%
Mechanical Systems Technician	0	0	0	0	0	0.00%
Fleet Specialist III	0	0	0	7	7	100.00%
Electrician	2	4	1	0	0	-100.00%
Director of Maintenance	1	2	1	0	0	-100.00%
Transportation Specialist	0	0	2	0	0	-100.00%
Administrative Assistant I	1	1	1	1	1	0.00%
Transportation Manager II	1	1	1	1	1	0.00%
Transportation Manager I	3	3	3	3	3	0.00%
Construction/Maintenance Techn	1	2	1	0	0	-100.00%
Transportation Manager III	2	2	2	2	2	0.00%
Fleet Specialist IV	1	1	1	1	1	0.00%
Heavy Equipment Operator I	0	0	0	30	35	100.00%
Heavy Equipment Operator II	0	0	0	41	45	100.00%
Heavy Equipment Operator III	0	0	0	60	61	100.00%
Transportation Specialist VI	1	1	1	0	0	-100.00%
Road Maintenance Supv	0	0	0	25	25	100.00%
Electrician II	0	0	0	2	2	100.00%
Mechanical Systems Technician II	1	2	2	0	2	0.00%
Total Positions	213	194	213	201	214	0.47%

## Oklahoma Turnpike Authority Administration Fund 01, Division 05, Branch 01

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted Budget	Actual Expenses	Adopted Budget	Anticipated Expenses	Budget Request	Budget % of Change
Personnel Services	714,812	580,704	784,661	791,140	792,183	0.96%
Contractual Services	6,000	25,328	6,000	8,015	5,300	-11.67%
Commodities	33,500	40,488	33,500	28,725	39,200	17.01%
Total Expenses	754,312	646,520	824,161	827,880	836,683	1.52%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	484,250	401,621	542,750	537,600	537,600	-0.95%
109000 - Longevity	14,900	13,400	18,226	17,076	17,926	-1.65%
121000 - FICA	38,186	31,915	42,890	51,518	51,570	20.24%
122000 - Retirement	82,360	83,277	92,510	91,522	91,662	-0.92%
123000 - Health Benefits	89,917	47,686	83,027	89,496	89,496	7.79%
123101 - Excess Benefit Allowance Expense	0	406	0	0	0	0.00%
124000 - Workers Compensation	1,965	1,479	1,953	269	269	-86.23%
125000 - Unemployment	60	0	60	60	60	0.00%
126000 - Deferred Compensation	1,914	944	1,985	2,340	2,340	17.88%
127000 - Payroll Transaction Fees	360	0	360	360	360	0.00%
131000 - Merit System Charge	900	(23)	900	900	900	0.00%
Total Personnel Services	714,812	580,704	784,661	791,140	792,183	0.96%
Contractual Services (200-299)						
201000 - Postage	100	0	100	0	100	0.00%
205000 - Advertising & Marketing	1,000	0	1,000	200	1,000	0.00%
221000 - Training & Education	750	18,356	750	4,500	50	-93.33%
221200 - Training & Education Travel Expenses	0	570	0	0	0	0.00%
222000 - Business Expenses	1,500	2,458	1,500	751	1,500	0.00%
222200 - Business Travel Expenses	0	1,307	0	0	0	0.00%
223000 - Professional Organization Memberships	0	222	0	0	0	0.00%
224000 - Publications & Subscriptions	150	0	150	0	150	0.00%
240000 - Governmental Permits and Licenses	1,000	1,463	1,000	1,462	1,000	0.00%
263000 - Other Professional Services	500	0	500	150	500	0.00%
272000 - Equipment Repairs	1,000	953	1,000	952	1,000	0.00%
Total Contractual Services	6,000	25,328	6,000	8,015	5,300	-11.67%
Commodities Services (300-399)						
301000 - Office Supplies	500	30	500	220	500	0.00%
306000 - Noncapitalizable Office Furniture < \$5,000	1,500	0	1,500	750	1,500	0.00%
312000 - Fuel & Gasoline	25,000	31,314	25,000	19,980	30,000	20.00%
332000 - Uniforms	500	4,949	500	600	1,200	140.00%
334000 - Safety & Medical Supplies	500	0	500	250	500	0.00%
311000 - Vehicle Parts and Supplies	2,500	4,131	2,500	5,750	2,500	0.00%
341000 - Other Commodities & Supplies	500	0	500	175	500	0.00%
343000 - Employee Incentive Awards	2,500	0	2,500	1,000	2,500	0.00%
343200 - Employee Incentive Awards - Food, Catering	0	65	0	0	0	0.00%
Total Commodities Services	33,500	40,488	33,500	28,725	39,200	17.01%
Total O & M Expenses	754,312	646,520	824,161	827,880	836,683	1.52%
Total Expenses	754,312	646,520	824,161	827,880	836,683	1.52%

## Oklahoma Turnpike Authority Vehicle Maintenance Fund 01, Division 05, Branch 25

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	<b>Budget % of</b>
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	79,804	85,629	86,221	81,320	81,584	-5.38%
Contractual Services	5,500	2,928	5,500	9,150	5,500	0.00%
Commodities	48,750	60,857	48,750	39,410	48,750	0.00%
Total Expenses	134,054	149,414	140,471	129,880	135,834	-3.30%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	48,000	52,700	52,700	52,700	52,700	0.00%
109000 - Longevity	3,000	3,000	3,200	1,688	1,900	-40.63%
121000 - FICA	3,902	4,191	4,276	4,161	4,177	-2.32%
122000 - Retirement	8,415	9,191	9,224	8,974	9,009	-2.33%
123000 - Health Benefits	15,753	16,068	16,068	13,161	13,161	-18.09%
124000 - Workers Compensation	195	147	214	26	26	-87.85%
125000 - Unemployment	10	0	10	10	10	0.00%
126000 - Deferred Compensation	319	342	319	390	390	22.26%
127000 - Payroll Transaction Fees	60	0	60	60	60	0.00%
131000 - Merit System Charge	150	(10)	150	150	150	0.00%
Total Personnel Services	79,804	85,629	86,221	81,320	81,584	-5.38%
Contractual Services (200-299)						_
240000 - Governmental Permits and Licenses	500	700	500	700	500	0.00%
272000 - Equipment Repairs	5,000	2,229	5,000	8,450	5,000	0.00%
Total Contractual Services	5,500	2,928	5,500	9,150	5,500	0.00%
Commodities Services (300-399)						_
311000 - Vehicle Parts and Supplies	8,000	11,340	8,000	9,100	8,000	0.00%
312000 - Fuel & Gasoline	40,000	49,154	40,000	29,600	40,000	0.00%
331000 - Small Tools & Equipment	500	0	500	410	500	0.00%
332000 - Uniforms	250	248	250	300	250	0.00%
341000 - Other Commodities & Supplies	0	115	0	0	0	0.00%
<b>Total Commodities Services</b>	48,750	60,857	48,750	39,410	48,750	0.00%
Total O & M Expenses	134,054	149,414	140,471	129,880	135,834	-3.30%
Total Expenses	134,054	149,414	140,471	129,880	135,834	-3.30%

	FY22 Adopted	FY22 Actual	FY23 Adopted	FY23 Anticipated	FY24 Budget	23 vs 24 Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	13,599,316	14,136,350	15,216,415	14,449,402	16,407,048	7.82%
Contractual Services	5,642,448	3,873,406	5,866,863	5,572,618	6,443,981	9.84%
Commodities	3,443,990	8,296,945	3,555,990	3,811,771	3,681,490	3.53%
Total Expenses	22,685,754	26,306,701	24,639,268	23,833,791	26,532,519	7.68%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	7,476,807	8,727,379	9,117,600	9,022,108	10,268,730	12.63%
105000 - Regular Overtime Salaries	183,500	275,429	375,500	209,950	375,500	0.00%
108000 - On-call Salaries	132,000	0	0	0	0	0.00%
109000 - Longevity	216,376	188,491	207,192	162,126	185,808	-10.32%
111000 - Certification Incentives	500,377	0	0	0	0	0.00%
119000 - Temporary Personnel Services	0	15,193	0	0	0	0.00%
120000 - Defined Contribution Plan Match	0	357,687	0	0	0	0.00%
121000 - FICA	636,895	716,271	713,378	702,594	799,772	12.11%
122000 - Retirement	1,351,868	1,083,031	1,526,243	1,515,399	1,724,999	13.02%
123000 - Health Benefits	2,590,810	2,451,219	2,681,387	2,465,035	2,634,754	-1.74%
124000 - Workers Compensation 125000 - Unemployment	399,649 2,060	300,860 0	485,587 2,060	255,323 1,916	290,605 2,080	-40.15% 0.97%
126000 - Deferred Compensation	65,714	20,663	64,208	74,718	81,120	26.34%
127000 - Payroll Transaction Fees	12,360	0	12,360	11,495	12,480	0.97%
128000 - Pathfinder Admin Fees	0	2,166	0	0	0	0.00%
131000 - Merit System Charge	30,900	(2,039)	30,900	28,738	31,200	0.97%
Total Personnel Services	13,599,316	14,136,350	15,216,415	14,449,402	16,407,048	7.82%
Contractual Services (200-299)						
201000 - Postage	2,050	818	2,050	1,050	2,050	0.00%
202000 - Freight & Shipping	500	(233)	500	520	500	0.00%
204000 - Printing	2,600	531	2,600	855	2,600	0.00%
205000 - Advertising & Marketing	9,600	10,983	9,600	10,540	9,600	0.00%
208000 - Cable Service	6,000	0	0	0	0	0.00%
210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service) 211000 - Water & Sewer	0 40,400	292 44,969	0 40,400	0 32,485	0 40,400	0.00% 0.00%
212000 - Water & Sewer 212000 - Natural & Propane Gas	201,550	179,954	201,550	174,950	207,600	3.00%
213000 - Natural & Propane das	413,575	317,252	413,575	266,800	413,575	0.00%
214000 - Solid Waste/Trash Disposal	437,800	229,250	437,800	206,530	437,800	0.00%
214100 - Litter Removal	140,124	88,339	140,124	85,000	140,124	0.00%
216000 - Pest Control Services	. 0	7,382	1,500	1,050	1,500	0.00%
217000 - Alarm monitoring services (security and fire)	8,000	16,028	8,000	8,030	8,000	0.00%
221000 - Training & Education	16,100	65,942	16,100	15,720	16,100	0.00%
221200 - Training & Education Travel Expenses	0	3,839	0	0	0	0.00%
222000 - Business Expenses	7,325	25,223	7,325	3,740	7,325	0.00%
222200 - Business Travel Expenses	0	278	0	0	0	0.00%
223000 - Professional Organization Memberships	0	4,020	0	0	0	0.00%
231000 - Equipment Rental	24.720	142,617 30,742	61,000 34,728	56,455 20,790	61,000	0.00% 0.00%
233000 - Building Maintenance Services 234000 - Sweeping Services	34,728 574,956	536,207	574,956	604,184	34,728 661,039	14.97%
235000 - Mowing Services	2,209,543	1,701,365	2,310,477	2,611,124	2,700,862	16.90%
236000 - Snow and Ice Removal Services	460,978	53,310	460,978	251,960	460,978	0.00%
237000 - Contracted Signing Services	146,919	202,803	152,000	109,135	152,000	0.00%
240000 - Governmental Permits and Licenses	0	9,198	0	0	0	0.00%
254000 - Medical Services	9,900	12,895	9,900	8,225	9,900	0.00%
256000 - Banking & Financial Services	0	469	0	0	0	0.00%
263000 - Other Professional Services	2,050	0	2,050	150	2,050	0.00%
270000 - Other Maintenance	16,250	22,720	16,250	6,535	16,250	0.00%
271000 - Road Maintenance	368,000	41,858	368,000	321,650	368,000	0.00%
271100 - Striping Services	109 000	20,832	160 000	257.650	249 500	0.00%
272000 - Equipment Repairs 273000 - Custodial Services	108,000 17,000	341,165 20,105	169,900 17,000	357,650 13,245	249,500 17,000	46.85% 0.00%
2/3000 - Custodial Services 286000 - Laundry Services	6,000	20,105	6,000	13,245 7,875	6,000	0.00%
287000 - Other Contractual Services	398,500	442,751	398,500	393,270	413,500	3.76%
289000 - Inmate Services Prisoner Portion	4,000	7,695	4,000	3,100	4,000	0.00%
296000 - Property Recoveries	0	(737,764)	0	0	0	0.00%
Total Contractual Services	5,642,448	3,873,406	5,866,863	5,572,618	6,443,981	9.84%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	13,599,316	14,136,350	15,216,415	14,449,402	16,407,048	7.82%
Contractual Services	5,642,448	3,873,406	5,866,863	5,572,618	6,443,981	9.84%
Commodities	3,443,990	8,296,945	3,555,990	3,811,771	3,681,490	3.53%
Total Expenses	22,685,754	26,306,701	24,639,268	23,833,791	26,532,519	7.68%
Commodities Services (300-399)						
301000 - Office Supplies	11,750	11,623	11,750	7,500	11,750	0.00%
302000 - Data Processing Supplies	0	2,357	0	25	0	0.00%
303000 - Noncapitalizable Data Processing Equipment < \$5,000	0	0	0	150	0	0.00%
305000 - Noncapitalizable Office Equipment < \$5,000	0	5,897	0	4,000	0	0.00%
306000 - Noncapitalizable Office Furniture < \$5,000	0	76,710	0	750	0	0.00%
307000 - Noncapitalizable Radio & Comm. Equip.	0	468	0	0	0	0.00%
308000 - Noncapitalizable Building Improvements < \$5,000	2,000	31,683	2,000	26,792	2,000	0.00%
309000 - Noncapitalizable Signs and Striping < \$5,000	42,800	275,113	42,800	74,707	42,800	0.00%
311000 - Vehicle Parts and Supplies	255,000	611,852	255,000	390,224	310,500	21.76%
312000 - Fuel & Gasoline	1,080,000	1,457,414	1,167,000	1,023,023	1,167,000	0.00%
314000 - Equipment Parts and Supplies	304,000	478,484	304,000	257,002	314,000	3.29%
315000 - Noncapitalizable Equipment	1,500	58,549	1,500	9,991	1,500	0.00%
316000 - Hardware	10,250	28,114	10,250	8,157	10,250	0.00%
317000 - Roadway Lighting Maint. Supplies	134,600	201,642	159,600	124,039	159,600	0.00%
318000 - Welding Supplies	10,000	22,428	10,000	9,715	10,000	0.00%
319000 - Traffic Control and Safety Supplies	99,000	1,791,077	99,000	445,607	99,000	0.00%
320000 - Ice and Snow Control Supplies	648,000	1,870,840	648,000	468,218	648,000	0.00%
321000 - Fertilizer & Nursery Supplies (includes potting soil, flower pots)	4,250	3,495	4,250	1,000	4,250	0.00%
322000 - Trees & Plants (includes sod, flowers, seeds, etc.)	5,330	1,689	5,330	650	5,330	0.00%
323000 - Insecticides & herbicides (includes bug sprays and weed killer)	96,400	197,708	96,400	138,369	92,400	-4.15%
324000 - Building Maintenance Supplies (includes pvc pipe, caulk)	44,400	123,476	44,400	35,896	44,400	0.00%
325000 - Signing Supplies (sign components)	42,700	115,498	42,700	31,623	42,700	0.00%
326000 - Painting Supplies (paint, brushes, tape, etc)	42,200	20,815	42,200	14,132	42,200	0.00%
327000 - Asphalt & Concrete Supplies (includes rebar, base rock)	316,000	355,330	316,000	357,475	344,000	8.86%
328000 - Fencing Supplies (includes posts, wire, components to create fence)	27,300	26,825	27,300	13,116	27,300	0.00%
329000 - Other Road Maintenance Supplies (includes crack sealant)	63,000	173,131	63,000	143,878	83,000	31.75%
330000 - Other Maintenance Supplies (includes solvent for cleaning, oil pick up)	28,000	22,263	28,000	15,329	28,000	0.00%
331000 - Small Tools & Equipment	38,800	111,062	38,800	56,133	38,800	0.00%
332000 - Uniforms	0	4,738	0	0	0	0.00%
334000 - Safety & Medical Supplies	27,000	85,564	27,000	34,068	27,000	0.00%
335000 - Toll Booth Supplies	0	494	0	0	0	0.00%
336000 - Drainage and Culverts	45,200	30,647	45,200	71,229	61,200	35.40%
341000 - Other Commodities & Supplies	41,500	57,865	41,500	25,716	41,500	0.00%
343000 - Employee Incentive Awards	8,010	870	8,010	100	8,010	0.00%
343200 - Employee Incentive Awards - Food, Catering	0	7,682	0	500	0	0.00%
343300 - Employee Incentive Awards - Gift Cards, Gift Baskets, etc	0	69	0	0	0	0.00%
344000 - Bottled Drinking Water (provider by water contractor)	0	7,404	0	1,175	0	0.00%
345000 - Cleaning and Janitorial Supplies	15,000	26,068	15,000	21,482	15,000	0.00%
Total Commodities Services	3,443,990	8,296,945	3,555,990	3,811,771	3,681,490	3.53%
Total O & M Expenses	22,685,754	26,306,701	24,639,268	23,833,791	26,532,519	7.68%
Total Expenses	22,685,754	26,306,701	24,639,268	23,833,791	26,532,519	7.68%

	Turner	Will Rogers	H. E. Bailey	Muskogee	Indian Nation	Cimarron	John Kilpatrick	Creek	Cherokee	Chickasaw	Kickapoo	TOTALS
Personnel Services	2,398,754	2,392,962	2,245,092	1,423,325	1,941,970	1,291,304	1,428,993	1,501,200	743,445	424,623	615,379	16,407,048
Contractual Services	801,856	1,059,865	798,071	608,889	777,140	485,448	569,394	918,649	163,008	132,433	129,228	6,443,981
Commodities	561,850	503,990	449,000	385,800	407,300	344,250	319,000	300,400	206,150	131,550	72,200	3,681,490
Charged to other Funds												
Total Expenses	3,762,460	3,956,817	3,492,163	2,418,014	3,126,410	2,121,002	2,317,387	2,720,249	1,112,603	688,606	816,807	26,532,519
Personnel Services (100-199)												
101000 - Regular Full-time Salaries	1,473,300	1,464,300	1,379,200	913,730	1,229,300	829,400	904,600	945,700	479,200	261,500	388,500	10,268,730
105000 - Regular Overtime Salaries	80,000	80,000	35,000	25,000	25,000	32,000	30,000	25,000	20,000	7,500	16,000	375,500
109000 - Longevity	24,656	32,842	23,208	21,452	24,654	10,338	10,114	11,430	15,452	6,912	4,750	185,808
121000 - FICA	114,594	114,531	107.284	71,541	95,927	64,240	69.976	73,220	37.841	20.534	30,084	799,772
122000 - Retirement	247,163	247,028	231,397	154,305	206,902	138,557	150,928	157,926	81,618	44,288	64,886	1,724,999
123000 - Health Benefits	399,047	395,130	412,891	199,848	310,147	182,928	226,795	248,960	90,283	73,439	95,285	2,634,754
124000 - Workers Compensation	41,694	41,440	39,031	25,859	34,789	23,472	25,600	26,763	13,561	7,400	10,995	290,605
125000 - Unemployment	300	290	280	190	250	170	180	200	90		80	2,080
126000 - Deferred Compensation	11.700	11,310	10.920	7.410	9.750	6.630	7.020	7.800	3.510	1.950	3.120	81.120
127000 - Payroll Transaction Fees	1.800	1,740	1.680	1.140	1,500	1.020	1,080	1,200	540		480	12,480
131000 - Merit System Charge	4,500	4,350	4,200	2,850	3,750	2,550	2,700	3,000	1,350	750	1,200	
Total Personnel Services	2,398,754	2,392,962	2,245,092	1,423,325	1,941,970	1,291,304	1,428,993	1,501,200	743,445	424,623	615,379	16,407,048
Contractual Services (200-299)												
201000 - Postage	125	200	200	300	250	300	150	125	200	200	0	2,050
202000 - Freight & Shipping	0	0	200	0	100	100	0	100	0	0	0	500
204000 - Printing	100	1,500	200	50	300	200	0	250	0	0	0	2,600
205000 - Advertising & Marketing	2,000	500	1,000	500	2,000	500	500	1,100	1,000	0	500	9,600
211000 - Water & Sewer	7,000	7,500	4,500	2,500	2,500	1,400	8,000	5,000	1,000	1,000	0	40,400
212000 - Natural & Propane Gas	20,000	28,950	23,950	33,950	22,000	17,950	9,950	24,950	12,950	12,950	0	207,600
213000 - Electricity	85,000	22,225	32,225	36,225	18,225	28,225	75,000	75,000	13,725	14,225	13,500	413,575
214000 - Solid Waste/Trash Disposal	96,000	98,000	70,000	55,000	55,000	12,500	4,000	40,000	5,500	1,800	0	437,800
214100 - Litter Removal	0	. 0	0	0	0	. 0	0	140,124	. 0	. 0	0	140,124
216000 - Pest Control Services	0	0	0	500	500	0	0	. 0	500	0	0	1,500
217000 - Alarm monitoring services (security and fire)	2,000	0	2,000	2,000	0	2,000	0	0	0	0	0	8,000
221000 - Training & Education	2.500	2.000	2.000	1.200	1.950	1.250	1.500	2.000	1.200	500	0	16.100
222000 - Business Expenses	500	500	500	1,200	1,000	800	500	1,200	875	250	Ó	7,325
231000 - Equipment Rental	10.000	8,000	8,000	5,500	10,000	2,000	7.000	4.000	4.000	2.000	500	61,000
233000 - Building Maintenance Services	1,500	2,500	2,227	2,174	2.000	1,970	8.763	11.667	1,071	856	0	34,728
234000 - Sweeping Services	92,900	136,500	104.527	47,976	73.017	53.875	60,000	75,500	_,	16.744	ō	661,039
235000 - Mowing Services	270,000	440,000	400,000	196.097	465,932	246.158	235,546	300,000	35.209	23,692	88.228	2.700.862
236000 - Snow and Ice Removal Services	39.081	43,765	35,942	35,517	35,666	34,270	76,985	93,508	38,778	27,466	00,220	
237000 - Contracted Signing Services	5,000	15,000	10,000	10,000	10,000	10,000	32,000	50,000	5,000	5,000	ň	152,000
254000 - Medical Services	1.400	1,500	1,500	1.000	1,000	750	500	500	1.000	250	500	
263000 - Other Professional Services	50	1,500	500	1,000	500	300	500	200	1,000	230	0	2.050
270000 - Other Maintenance	1.500	1.025	2.400	2.500	2.000	400	4.000	925	1.000	500	0	16.250
271000 - Other Maintenance	46.000	40.000	35,000	105,000	35.000	35.000	12.000	50.000	10.000	300	0	368.000
272000 - Road Waliterlance 272000 - Equipment Repairs	34.000	30.000	25.000	25.000	25.000	24.000	24.000	22.500	20.000	10.000	10.000	
273000 - Equipment Repairs 273000 - Custodial Services	5,000	4,000	25,000	3,500	25,000	3,500	24,000	22,500	20,000	10,000	1,000	17,000
286000 - Laundry Services	1.200	1,200	1.200	1,200	1.200	3,300	0	0	0	0	1,000	6,000
			1,200	1,200	1,200	U	U	U	U	U	U	0,000
		175 000	25,000	40,000	12 000	9 000	9 500	20,000	10 000	15 000	15 000	412 EOO
287000 - Other Contractual Services 289000 - Inmate Services Prisoner Portion	75,000 4,000	175,000 0	35,000 0	40,000 0	12,000 0	8,000 0	8,500 0	20,000 0	10,000 0	15,000 0	15,000 0	413,500 4,000

	Turner	Will Rogers	H. E. Bailey	Muskogee	Indian Nation	Cimarron	John Kilpatrick	Creek	Cherokee	Chickasaw	Kickapoo	TOTALS
Personnel Services	2,398,754	2,392,962	2,245,092	1,423,325	1,941,970	1,291,304	1,428,993	1,501,200	743,445	424,623	615,379	16,407,0
Contractual Services	801,856	1,059,865	798,071	608,889	777,140	485,448	569,394	918,649	163,008	132,433		6,443,9
Commodities	561,850	503,990	449,000	385,800	407,300	344,250	319,000	300,400	206,150	131,550	72,200	3,681,49
Charged to other Funds												
Total Expenses	3,762,460	3,956,817	3,492,163	2,418,014	3,126,410	2,121,002	2,317,387	2,720,249	1,112,603	688,606	816,807	26,532,51
Commodities Services (300-399)												
301000 - Office Supplies	800	2,000	2,400	1,500	1,000	1,200	250	1,500	500	600	0	11,79
308000 - Noncapitalizable Building Improvements < \$5,000	2,000	0	0	0	0	0	0	0	0	0	0	2,00
309000 - Noncapitalizable Signs and Striping < \$5,000	2,000	7,000	2,000	1,800	2,000	2,000	17,000	2,000	3,000	2,000	2,000	42,80
311000 - Vehicle Parts and Supplies	50,000	35,000	38,000	40,000	37,500	24,000	25,000	30,000	14,000	8,500	8,500	310,50
312000 - Fuel & Gasoline	225,000	151,000	145,000	120,000	120,000	100,000	110,000	90,000	78,000	28,000	0	1,167,00
314000 - Equipment Parts and Supplies	27,500	40,000	25,000	45,000	27,500	30,000	25,000	32,000	20,000	21,000	21,000	314,00
315000 - Noncapitalizable Equipment	0	0	500	0	0	0	1,000	0	0	0	0	1,50
316000 - Hardware	1,250	2,000	1,500	1,200	100	1,400	1,000	500	500	300	500	10,25
317000 - Roadway Lighting Maint. Supplies	25,000	5,000	9,250	16,200	8,200	11,600	40,000	35,000	4,100	1,250	4,000	159,60
318000 - Welding Supplies	2,000	1,000	500	1,000	500	2,200	300	1,000	500	500	500	10,00
319000 - Traffic Control and Safety Supplies	15,000	20,000	8,500	8,000	8,500	9,500	15,000	8,000	2,500	2,000	2,000	99,00
320000 - Ice and Snow Control Supplies	110,000	110,000	90,000	50,000	58,000	50,000	50,000	50,000	40,000	20,000	20,000	648,00
321000 - Fertilizer & Nursery Supplies (includes potting soil, flower pots)	150	100	100	500	500	100	2,000	500	0	300	0	4,25
322000 - Trees & Plants (includes sod, flowers, seeds, etc.)	1,000	30	0	500	500	500	1,000	500	800	500	0	5,33
323000 - Insecticides & herbicides (includes bug sprays and weed killer)	12,000	17,500	14,000	10,000	7,000	10,000	4,000	6,000	7,500	4,400	0	92,40
324000 - Building Maintenance Supplies (includes pvc pipe, caulk)	5,000	10,000	2,000	7,500	5,000	1,500	2,000	5,500	2,500	1,700	1,700	44,40
325000 - Signing Supplies (sign components)	2,500	10,000	5,000	3,000	5,000	3,000	2,000	5,700	2,500	2,000	2,000	42,70
326000 - Painting Supplies (paint, brushes, tape, etc)	3,000	8,000	2,000	3,000	14,000	4,000	1,200	1,000	2,000	2,000	2,000	42,20
327000 - Asphalt & Concrete Supplies (includes rebar, base rock)	30,000	42,000	72,000	40,000	60,000	60,000	4,000	5,000	10,000	19,000	2,000	344,00
328000 - Fencing Supplies (includes posts, wire, components to create	5,000	7,500	800	1,500	1,000	2,000	2,000	2,000	2,500	3,000	0	27,30
329000 - Other Road Maintenance Supplies (includes crack sealant)	16,000	5,500	15,000	4,000	25,000	5,000	1,000	5,500	1,000	5,000	0	83,00
330000 - Other Maintenance Supplies (includes solvent for cleaning, oil	4,000	3,500	500	2,000	3,500	2,000	2,000	5,000	2,500	1,500	1,500	28,00
331000 - Small Tools & Equipment	4,000	3,800	3,500	5,000	5,000	4,000	3,000	3,500	3,000	2,000	2,000	38,80
334000 - Safety & Medical Supplies	2,500	3,000	3,500	4,000	3,000	4,000	1,500	2,000	2,000	500	1,000	27,00
336000 - Drainage and Culverts	10,000	12,000	2,000	10,000	10,000	10,000	1,500	2,200	1,000	2,500	0	61,20
341000 - Other Commodities & Supplies	3,000	5,000	3,000	7,500	3,000	4,000	5,000	4,000	4,000	1,500	1,500	41,50
343000 - Employee Incentive Awards	1,650	1,560	1,450	1,100	0	750	750	500	250	0	0	8,01
345000 - Cleaning and Janitorial Supplies Total Commodities Services	1,500 561,850	1,500 503,990	1,500 449,000	1,500 385,800	1,500 407,300	1,500 344,250	1,500 319,000	1,500 300,400	1,500 206,150	1,500 131,550	72,200	15,00 3,681,49
Total O & M Expenses	3,762,460	3,956,817	3,492,163	2.418.014	3,126,410	-	2,317,387	2,720,249	1,112,603		816,807	26,532,51
·	5,702,100	3,330,017	3,432,103	2,410,014	5,125,415	2,121,002	2,317,307	2,720,243	1,112,003	000,000	010,007	20,552,52
Positions Transportation Family Con III	0	0		0	0	- 1	0	0	0	0		
Transportation Equipment Opr II	-	-	1	-		1		-	-		0	
Transportation Equipment Opr III	3	1 0	1 0	0	0	0	1	2	0	0	0	
Transportation Superintendent	1	2	2	0 1	0	0	-	-	-	0	0	1
Administrative Assistant II	2	_	_	_	2	0	1	1	1	-	0	
Transportation Superintendent I	•	1	1	0	•	•	0	0	0	0	0	
Fleet Specialist III	1	1	1 0	1 0	1	1	0	1 0	0	0	0	
Administrative Assistant I	•	•	-		•	0	-	-	-	0	0	
Transportation Manager I	1	1	1	0 6	0	2	0	0 5	0	-	0	
Heavy Equipment Operator I	4 8	4	2		6	3	2	5 4	0	1	3	:
Heavy Equipment Operator II	-	4	10	1	-	-	-	-	_	2	2	
Heavy Equipment Operator III	8	p	6	6	8	6	6	3	4	1	1	
Road Maintenance Supv	2	2	2	3	4	2	3	3	2	1	1	
Electrician II	0	0	0	1	0	0	0	1	0	0	0	
Mechanical Systems Technician II	30	17	0 27	0 19	0 25	1 17	0 18	20	0	0	0	19
Total Positions	30	17	2/	19	25	17	18	20	9	5	7	19

# Engineering Division



# Engineering Division

## **Description of Division**

The Engineering Division is responsible for the prioritization and design of Capital Plan projects as well as providing technical and administrative oversight for Expansion Bond Programs. The division establishes priorities for roadway, bridge, toll, service plazas, maintenance facilities, and safety projects. The division also administers the selection process for professional design services and oversees preliminary and final engineering plan reviews, conducts the bidding process, finalizing as-built plans and maintaining all project records.

#### **Division Goals**

Provide high quality transportation infrastructure for our customers by ensuring fiscal responsible and competent design with an emphasis on Safety.

#### **Service Levels**

The Engineering Division will continue to provide a high level of service in 2024 with continuing implementation and oversight of the 5-year Capital Plan. In addition, the Division will continue to provide support for the Driving Forward and ACCESS Bond Programs, which includes oversight of the overall program manager contract, consultant design, design process review program, and cost reporting. The Engineering Division in cooperation with the General Consulting Engineer, Maintenance, Construction, Toll and Executive Divisions, is also responsible for planning and prioritizing long-range capital projects, both new and rehabilitative.

The engineering staff is continually discovering improved solutions to every challenge in large part because of their diligence in the design effort as well as a thorough inspection program. The teamwork between the Engineering, Construction, and Maintenance divisions during the planning and design effort for capital projects will lead to an efficient, effective, and constructible set of construction plans.

The Division administers projects designed to increase service levels of critical locations throughout the turnpike system. This is done in close contact with outside consultants in every phase of design, utility relocations, right of way acquisition, including involvement with landowners, city, county, state officials and partnering with other organizations. The Division is also involved in issues related to landowner relations and handles questions and concerns related to construction projects and the potential effects on the landowners as well as the adjacent municipalities.

#### 2024 Annual Budget - Major Budgetary Issues

The Engineering Division's 2024 requested budget of \$1,115,557 increased approximately 1.85% from the 2023 adopted Budget of \$1,095,322. The Total overall increase is primarily related to personnel costs and training.

	FY22 Adopted	FY22 Actual	FY23 Adopted	FY23 Anticipated	FY24 Budget	23 vs 24 Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	1,135,677	852,351	985,422	915,429	991,425	0.61%
Contractual Services	98,750	85,085	106,100	86,350	119,932	13.04%
Commodities	3,900	501	3,800	1,750	4,200	10.53%
Charged to other Funds	0	0	0	0	0	0.00%
Total Expenses	1,238,327	937,937	1,095,322	1,003,529	1,115,557	1.85%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	761,144	572,195	674,080	629,590	674,590	0.08%
109000 - Longevity	10,688	9,040	9,088	7,500	8,650	-4.82%
120000 - Defined Contribution Plan Match	0	3,665	0	0	0	0.00%
121000 - FICA	59,046	45,535	51,682	48,737	61,372	18.75%
122000 - Retirement	121,601	108,353	112,723	105,120	105,310	-6.58%
123000 - Health Benefits	174,718	94,260	130,798	119,897	136,287	4.20%
123101 - Excess Benefit Allowance Expense	0	11,027	0	0	0	0.00%
124000 - Workers Compensation	3,090	2,326	2,739	315	337	-87.70%
125000 - Workers compensation	100	2,320	80	70	80	0.00%
126000 - Oriential Oriente 126000 - Deferred Compensation	3,190	1,997	2,552	2,730	3,120	22.26%
127000 - Payroll Transaction Fees	600	0	480	420	480	0.00%
128000 - Patylon Hansaction Fees	0	17	0	0	0	0.00%
131000 - Patrimuer Admin Fees 131000 - Merit System Charge	1,500	(63)	1,200	1,050	1,200	0.00%
Total Personnel Services	1,135,677	852,351	985,422	915,429	991,425	0.61%
Contractual Services (200-299)	1,100,077	032,031	303,422	313,423	331,423	0.0170
204000 - Printing	0	62	0	0	0	0.00%
-	5,000	1,354	5,000	2,000	5,000	0.00%
221000 - Training & Education	•	1,334	3,000	2,000	3,000	0.00%
221200 - Training & Education Travel Expenses	1,000 500	254	500	250	600	20.00%
222000 - Business Expenses						
222100 - Business & Travel Mileage Reimbursement	1,400	681	1,200	600	1,000	-16.67%
222200 - Business Travel Expenses	2,250	0	2,000	600	2,000	0.00%
223000 - Professional Organization Memberships	1,000	700	800	600	800	0.00%
224000 - Publications & Subscriptions	300	0	200	0	200	0.00%
240000 - Governmental Permits and Licenses	800	154	500	1,300	500	0.00%
242000 - Environmental Permit	85,000	81,880	85,000	81,000	85,000	0.00%
258000 - Data Processing Services	500	0	200	0	200	0.00%
263000 - Other Professional Services	500	0	10,200	0	10,200	0.00%
263718 - Other Professional Services-ODOT SS	0	0	0	0	13,932	100.00%
287000 - Other Contractual Services	500	0	500	0 00 350	500	0.00%
Total Contractual Services	98,750	85,085	106,100	86,350	119,932	13.04%
Commodities Services (300-399)		_				
301000 - Office Supplies	500	0	2,600	200	500	-80.77%
305000 - Noncapitalizable Office Equipment < \$5,000	500	0	0	0	500	100.00%
306000 - Noncapitalizable Office Furniture < \$5,000	1,500	0	0	1,000	1,500	100.00%
331000 - Small Tools & Equipment	100	0	0	0	100	100.00%
332000 - Uniforms	400	404	500	350	500	0.00%
333000 - Engineering Supplies	100	0	0	0	100	100.00%
341000 - Other Commodities & Supplies	500	97	700	0	200	-71.43%
343200 - Employee Incentive Awards - Food, Catering	300	0	0	200	600	100.00%
343300 - Employee Incentive Awards - Gift Cards, Gift Baskets, etc	0	0	0	0	200	100.00%
Total Commodities Services	3,900	501	3,800	1,750	4,200	10.53%
Total O & M Expenses	1,238,327	937,937	1,095,322	1,003,529	1,115,557	1.85%
Total Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	1,238,327	937,937	1,095,322	1,003,529	1,115,557	1.85%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	<u>Budget</u>	Expenses	Request	Change
Personnel Services	1,135,677	852,351	985,422	915,429	991,425	0.61%
Contractual Services	98,750	85,085	106,100	86,350	119,932	13.04%
Commodities	3,900	501	3,800	1,750	4,200	10.53%
Charged to other Funds	0	0	0	0	0	0.00%
Total Expenses	1,238,327	937,937	1,095,322	1,003,529	1,115,557	1.85%
Positions						
Administrative Assistant	1	1	1	1	1	0.00%
Project Manager	5	4	4	4	4	0.00%
Director of Engineering	1	1	1	1	1	0.00%
Engineering Manager	0	0	0	0	0	0.00%
Director of Right-of-Way & Utilities	1	0	0	0	0	0.00%
Assistant Director of Engineering	1	1	1	1	1	0.00%
Engineer Intern	1	1	1	0	1	0.00%
Total Positions	10	8	8	7	8	0.00%





# Construction Division

#### **Description of Division**

The Construction Division is responsible for the coordination of OTA construction projects in the Capital Plan and those that are part of the Driving Forward and ACCESS Oklahoma bond programs. This is accomplished by coordinating activities with other divisions within OTA including Engineering, Maintenance, Comptroller, and ROW and Utilities, among others. Construction Division also works closely with the Driving Forward Program and ACCESS Oklahoma Management Consultant and the OTA General Consultant.

Members of Construction Division are tasked with reviewing construction plans and attending plan review meetings, assisting with the scheduling of bid lettings, selecting and scheduling Construction Management consultants and consultant inspection services, as well as processing construction estimates, change orders and supplemental agreements. Construction Division is also involved in asset management tracking and coordination and the execution of All Electronic Tolling (AET) within the system.

#### **Division Goals**

Provide high quality transportation infrastructure for our customers with efficient, economical construction with an emphasis on safety.

#### Service Level

The Construction Division will continue to provide a high level of service in 2024, as Driving Forward is near completion and the focus returns to the Capital Program projects along with the new ACCESS Oklahoma Program, with through construction management, an emphasis on efficient construction schedules and economical solutions based on sound engineering judgment. The staff will work closely with Engineering, Maintenance, ROW & Utilities during the planning and construction so that all the projects are consistent and use modern technologies in their construction.

Within the Construction Division, there are four employee positions. These positions will provide oversight with one Construction Auditor, two Engineering Managers, and the Construction Division Director for the bond program and Capital Plan Projects. The Expenses associated with staff positions are funded from the Capital Plan and assigned to the project the staff oversees. These expenses amount to approximately \$657,078 for 2024; this includes salaries, anticipated training, equipment, and other costs associated with these positions. The staff in Construction Division provides a variety of knowledge to support design of future projects for the Capital Plan and

ACCESS programs. The Division works closely with the ROW & Utility Division to help facilitate relocations and right-of-way acquisitions as well as entities and partners during construction.

## 2024 Annual Budget – Major Budgetary Issues

The overall 2024 budget request for Construction Division represents a 10.97% increase compared to 2023. This increase is attributed to staff adjustments in personnel services and moving staff and resources to the operating budget.

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	447,685	636,234	716,000	381,512	583,228	-18.54%
Contractual Services	11,850	4,482	12,400	9,800	16,750	35.08%
Commodities	57,500	5,827	56,500	1,000	57,100	1.06%
Charged to other Funds	(360,946)	(246,351)	(192,754)	0	0	-100.00%
Total Expenses	156,089	400,192	592,146	392,312	657,078	10.97%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	292,200	292,027	509,500	274,321	417,839	-17.99%
101120 - Regular Full-time Salaries	0	137,097	0	0	0	0.00%
109000 - Longevity	9,550	9,990	5,502	1,052	1,252	-77.24%
109120 - Longevity	0	426	0	0	0	0.00%
120000 - Defined Contribution Plan Match	0	18,630	0	0	0	0.00%
121000 - FICA	23,148	34,216	38,874	21,066	32,060	-17.53%
122000 - Retirement	49,763	88,500	80,446	45,437	69,150	-14.04%
123000 - Health Benefits	68,777	51,154	76,905	37,059	60,278	-21.62%
123101 - Excess Benefit Allowance Expense	0	2,549	0	0	0	0.00%
124000 - Workers Compensation	1,502	1,692	2,098	137	209	-90.04%
125000 - Unemployment	0	0	30	40	40	33.33%
126000 - Deferred Compensation	1,595	0	1,595	1,560	1,560	-2.19%
127000 - Payroll Transaction Fees	400	0	300	240	240	-20.00%
128000 - Pathfinder Admin Fees	0	32	0	0	0	0.00%
131000 - Merit System Charge	750	(80)	750	600	600	-20.00%
Total Personnel Services	447,685	636,234	716,000	381,512	583,228	-18.54%
Contractual Services (200-299)						
204000 - Printing	50	0	0	0	100	100.00%
221000 - Training & Education	4,250	1,350	4,250	3,000	6,000	41.18%
221200 - Training & Education Travel Expenses	4,000	0	4,000	4,000	5,000	25.00%
222000 - Business Expenses	1,000	246	1,000	1,000	2,000	100.00%
222200 - Business Travel Expenses	1,500	1,797	1,500	1,000	2,000	33.33%
223000 - Professional Organization Memberships	0	0	600	600	600	0.00%
240000 - Governmental Permits and Licenses	600	350	600	100	600	0.00%
254000 - Medical Services	0	0	0	0	350	100.00%
272000 - Equipment Repairs	450	739	450	100	100	-77.78%
Total Contractual Services	11,850	4,482	12,400	9,800	16,750	35.08%
Commodities Services (300-399)						
311000 - Vehicle Parts and Supplies	56,000	5,276	0	0	6,000	100.00%
312000 - Fuel & Gasoline	0	0	0	0	50,000	100.00%
332000 - Uniforms	500	550	500	500	600	20.00%
341000 - Other Commodities & Supplies	1,000	0	56,000	500	500	-99.11%
Total Commodities Services	57,500	5,827	56,500	1,000	57,100	1.06%
Total O & M Expenses	517,035	646,543	784,900	392,312	657,078	-16.29%
Total Charged to Other Funds	(360,946)	(246,351)	(192,754)	0	0	-100.00%
Total Expenses	156,089	400,192	592,146	392,312	657,078	10.97%
B 111						
Positions Transportation Manager						E0 000/
Transportation Manager	2	1	2	0	1	-50.00%
Engineering Manager	1	2	2	2	2	0.00%
Assistant Division Director	1	1	1	0	0	-100.00%
Director of Construction	0	0	0	0	1	100.00%
Transportation Specialist	2	0	0	0	0	0.00%
Total Positions	6	4	5	2	4	-20.00%





# Toll Operations Division

#### **Division Mission Statement**

Toll Division Mission Statement: We are committed to collecting tolls expeditiously and accurately, while happily serving our customers beyond their highest expectations.

#### **Division Vision Statement**

Toll Division Vision Statement: To be known for providing excellence in customer service and meeting our fiscal responsibilities with the highest integrity.

It is the mission of the Toll Operations Division to collect tolls in the most cost-effective manner and achieve the highest level of voluntary compliance with the state of Oklahoma's bond trust agreement.

#### **Division Responsibilities**

The Toll Operations Division is committed to providing the best service possible to the customers of the Oklahoma Turnpike system. This division is committed to enhanced customer service through training, and operational enhancements to the Cash, *PIKEPASS*, and PlatePay systems thereby ensuring that customer expectations continue to be exceptional. To achieve this, the toll operations team strives to provide efficient collection of tolls, continued assistance to the traveling public, and the dedicated service of the toll collectors while continually searching for more efficient alternatives in managing toll collection operations.

The division is responsible for overseeing the operations and maintenance of the OTA's toll collection system which includes cash collections, automatic vehicle identification (AVI) collections, PlatePay collections and back office processing, and toll system integration and maintenance.

During the 2023/24 Budget year(s) the Toll Operations Division is transitioning into other areas as we advance our toll collection technology. As the cash collections operations are being converted to cashless by the end of 2024, other divisions of the agency will absorb the remaining branches from the Toll Division. The transitions will make collecting tolls more efficient, faster, and safer for our customers. Therefore, as the Cash Branch of the division nears its conclusion, the Information and Technology Division will absorb the remaining branches of the division and will become responsible for Toll Collections.

**Administration:** This branch manages and provides oversight to the Toll Division and reports to the Assistant Deputy Director of Toll Operations. Included in this branch are:

- Toll-Transportation Manager Cash,
- Toll-Project Manager Electronic Toll.

**Attended Lanes:** This branch is responsible for the attended lane collection of tolls on three of the eleven turnpikes. The Toll Collectors have extensive contact with the traveling public on Oklahoma turnpikes and as ambassadors for the State of Oklahoma; they are committed to providing courteous service, as well as helpful information to those traveling through the state. Included in this branch are:

- Three (3) Toll Operations Managers,
- Four (4) Toll Collector Supervisors,
- Four (4) Toll Collector Leads/Trainers
- One hundred fifty-three (153) Toll Collectors,
- Two (2) Administrative Assistants,
- One (1) Material Management Specialist.

**Automatic Vehicle Identification (AVI) Operations:** This branch is responsible for the toll equipment implementation and lane operations and maintenance of the toll equipment in four hundred and fifty-eight (458) tolling lanes on twelve turnpikes throughout the state. Responsibilities include: contract management and project management. Included in this branch is:

• one (1) Project Coordinator

#### **Division Service Levels**

The twelve turnpikes throughout the state have four hundred fifty-eight (458) tolling lanes. These lanes have multiple types of tolling equipment for toll collection that include: 44 – Manual Toll Collection; 22 Automated Coin Machines; 4 Automated Payment Machines; 380 license plate image capture cameras; and 440 Electronic Toll systems. In the previous year, the Toll Operations Division processed 196 million transactions, equivalent to the year prior. Of those transactions, 171.2 million were electronic transactions an increase of 4.8% and 24.6 million were cash transactions, a decrease of 25%.

#### 2024 Annual Budget - Major Budgetary Items and Initiatives

The Toll Operations Division budget decreased from \$22,794,028 in 2023 to \$22,243,783 for 2024, a decrease of 2.41%. The decrease is due to the conversion through attrition of permanent attended lane personnel to temporary personnel.

Major budgetary items and initiatives for the Toll Division are:

• Continue to prepare for future conversion to Cashless Tolling through the upgrade of *PIKEPASS* lane toll equipment and the transition of Collectors to non-cash capacities and conversion to temporary personnel through attrition.

- Upgrade the DVAS (Digital Video Auditing System) to DVAS 360. This system will enhance the field of view to cover 360 degrees.
- Continue the upgrade of the lane controller blades from 6" to 4" due to end of life of Intel CPU; allowing for long-term supportability of hardware equipment and increased reliability with reduction in downtime.
- Install toll equipment and implement Cashless Tolling on the remaining Turnpikes: Turner, Will Rogers, and Indian Nation.
- Purchase a VCATS (Vehicle Classification and Tracking System) for testing in a test lane for possible deployment in toll lanes. This system provides a single gantry solution that could replace current equipment with a fully redundant system that allows for maximum uptime of equipment operation and revenue collection during failures and/or maintenance activities. This system allows repairs and maintenance to take place on the lane shoulder rather than by lane closure(s). This solution also allows for vehicle classification without any roadway equipment installation or concrete work and greatly reduces the need for emergency lane closures.

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	14,805,207	12,363,194	12,351,731	8,252,094	11,803,034	-4.44%
Contractual Services Commodities	13,852,321 427,513	10,835,978 277,312	10,162,883 279,414	10,251,094 186.659	10,261,274 179.475	0.97% -35.77%
Charged to other Funds	0	0	0	0	0	0.00%
Total Expenses	29,085,041	23,476,483	22,794,028	18,689,847	22,243,783	-2.41%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	4,826,208	4,021,336	3,523,146	2,652,615	4,571,120	29.75%
105000 - Regular Overtime Salaries 106000 - Holiday Overtime Salaries	163,559 134,135	125,739 52,271	128,160 95,339	87,576 0	47,252 0	-63.13% -100.00%
107000 - Holiday Overtime Salaries	154,440	38,475	108,240	0	0	-100.00%
107120 - Shift Differential Salaries	0	7,150	0	0	0	0.00%
108000 - On-call Salaries	2,160	550	1,320	0	0	-100.00%
109000 - Longevity	160,366	132,455	127,522	92,694	81,902	-35.77%
116000 - Hazardous Weather Pay	22,522	26,396	17,558	0	0	-100.00%
119000 - Temporary Personnel Services	6,254,131	5,714,952	6,141,109	3,858,573	5,170,235	-15.81%
120000 - Defined Contribution Plan Match	0	90,997	0	0	0	0.00%
121000 - FICA	403,710	340,250	295,056	210,016	466,915	58.25%
122000 - Retirement 123000 - Health Benefits	844,917	577,970	618,332	452,976	767,749	24.16% -46.06%
124000 - Workers Compensation	1,717,851 47,405	1,182,883 35,657	1,208,532 35,080	849,811 6,201	651,900 13,021	-46.06% -62.88%
125000 - Unemployment	1,330	2,323	950	683	540	-43.16%
126000 - Deferred Compensation	43,703	15,801	30,517	26,618	21,060	-30.99%
127000 - Payroll Transaction Fees	8,220	0	5,820	4,095	3,240	-44.33%
128000 - Pathfinder Admin Fees	0	496	500	0	0	-100.00%
131000 - Merit System Charge	20,550	(2,507)	14,550	10,238	8,100	-44.33%
Total Personnel Services	14,805,207	12,363,194	12,351,731	8,252,094	11,803,034	-4.44%
Contractual Services (200-299)				200	500	22 222/
201000 - Postage 204000 - Printing	900 500	0 70	900 500	200 0	600 0	-33.33% -100.00%
210000 - Miscellaneous Municipal Service Charges (i.e. ambulance/fire service)	1,500	908	1,500	450	450	-70.00%
211000 - Water & Sewer	20,435	26,504	20,635	15,562	11,584	-43.86%
212000 - Natural & Propane Gas	55,884	22,115	64,884	74,504	77,166	18.93%
213000 - Electricity	793,037	941,615	953,156	987,606	1,024,300	7.46%
214000 - Solid Waste/Trash Disposal	1,000	0	1,000	0	0	-100.00%
216000 - Pest Control Services	6,826	4,620	5,385	6,105	3,441	-36.10%
217000 - Alarm monitoring services (security and fire)	9,112	7,728	7,212	7,212	6,672	-7.49%
221000 - Training & Education	23,170	30,257	56,000	65,000	6,300	-88.75%
221100 - Training & Education Mileage Reimbursement	4,856 500	1,053 1,387	19,242 2,000	17,567 8,000	7,200 500	-62.58% -75.00%
221200 - Training & Education Travel Expenses 222000 - Business Expenses	5,112	5,232	7,700	4,762	3,050	-60.39%
222100 - Business & Travel Mileage Reimbursement	22,149	4,409	3,750	14,080	750	-80.00%
222200 - Business Travel Expenses	16,450	3,572	16,450	7,500	7,500	-54.41%
223000 - Professional Organization Memberships	3,975	395	3,975	0	1,200	-69.81%
224000 - Publications & Subscriptions	520	0	520	500	500	-3.85%
231000 - Equipment Rental	29,496	18,131	10,000	0	0	-100.00%
232000 - Building & Real Estate Rental	18,000	13,675	7,000	7,000	7,000	0.00%
240000 - Governmental Permits and Licenses	200	0	200	200	200	0.00%
251000 - Legal Services	1 640 055	1 271 276	070.013	12,000 879,913	620.774	0.00%
253000 - Armor Car Services 254000 - Medical Services	1,649,055 2,994	1,271,276 0	879,913 2,100	1,500	629,774 1,500	-28.43% -28.57%
256000 - Banking & Financial Services	7,000	4,163	8,000	8,000	1,000	-87.50%
256100 - Credit Card Service Charges	767,947	12,823	15,000	15,000	15,000	0.00%
263000 - Other Professional Services	0	1,472	0	0	0	0.00%
270000 - Other Maintenance	18,516	28,042	16,860	16,860	9,800	-41.87%
271200 - Concrete Panel Lifting	0	6,800	0	0	0	0.00%
272000 - Equipment Repairs	500	3,065	500	0	500	0.00%
275000 - Automatic Vehicle Identification System Maintenance	4,943,544	3,955,809	6,792,361	6,792,361	7,556,231	11.25%
276000 - Automated Toll Collection System Maintenance	667,121	667,313	608,526	651,698	526,625	-13.46%
279000 - Other Toll Collection Equipment Maintenance 280000 - Automatic Coin Machine Maintenance	49,906	13,683	20,496	20,496	9,000	-56.09% -29.40%
284000 - Automatic Coin Machine Maintenance 284000 - Equipment Replacement - FSR	1,354,418 155,000	1,541,446 184,411	450,864 155,000	450,864 155,000	318,331 25,000	-29.40% -83.87%
	_35,550	,	_55,550	_55,556	_5,556	

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted Budget	Actual Expenses	Adopted Budget	Anticipated Expenses	Budget Request	Budget % of Change
Personnel Services	14,805,207	12,363,194	12,351,731	8,252,094	11,803,034	-4.44%
Contractual Services	13,852,321	10,835,978	10,162,883	10,251,094	10,261,274	0.97%
Commodities	427,513	277,312	279,414	186,659	179,475	-35.77%
Charged to other Funds	0	0	0	0	0	0.00%
Total Expenses	29,085,041	23,476,483	22,794,028	18,689,847	22,243,783	-2.41%
286000 - Laundry Services	1,436	760	1,072	1,072	0	-100.00%
287000 - Other Contractual Services	3,221,262	2,111,148	30,182	30,082	10,100	-66.54%
296000 - Property Recoveries	0	(47,904)	0	. 0	. 0	0.00%
Total Contractual Services	13,852,321	10,835,978	10,162,883	10,251,094	10,261,274	0.97%
Commodities Services (300-399)						
301000 - Office Supplies	15,772	20,523	10,536	7,603	6,600	-37.36%
302000 - Data Processing Supplies	750	5,140	1,500	1,500	0,000	-100.00%
305000 - Noncapitalizable Office Equipment < \$5,000	3,750	715	800	750	0	-100.00%
306000 - Noncapitalizable Office Furniture < \$5,000	10,000	2,003	7,000	2,000	0	-100.00%
307000 - Noncapitalizable Radio & Comm. Equip.	3,638	4,214	2,846	1,086	0	-100.00%
309000 - Noncapitalizable Signs and Striping < \$5,000	19,150	3,179	9,961	9,961	0	-100.00%
311000 - Vehicle Parts and Supplies	16,300	8,959	16,300	7,700	5,000	-69.33%
312000 - Fuel & Gasoline	33,250	30,727	42,000	44,000	8,000	-80.95%
314000 - Equipment Parts and Supplies	0	313	0	0	0	0.00%
316000 - Hardware	0	11	0	0	0	0.00%
319000 - Traffic Control and Safety Supplies	4,892	932	2,000	2,000	1.200	-40.00%
321000 - Fertilizer & Nursery Supplies (includes potting soil, flower pots)	2,312	134	1,000	1,000	0	-100.00%
322000 - Trees & Plants (includes sod, flowers, seeds, etc.)	2,999	878	2,146	1,590	0	-100.00%
323000 - Insecticides & herbicides (includes bug sprays and weed killer)	500	104	, 0	0	0	0.00%
324000 - Building Maintenance Supplies (includes pvc pipe, caulk)	2,000	3,047	0	0	0	0.00%
326000 - Painting Supplies (paint, brushes, tape, etc)	. 0	10	0	0	0	0.00%
331000 - Small Tools & Equipment	2,501	2,270	1,865	1,300	1,800	-3.49%
332000 - Uniforms	23,939	2,146	2,000	2,000	0	-100.00%
334000 - Safety & Medical Supplies	36,250	13,071	5,000	5,000	3,000	-40.00%
335000 - Toll Booth Supplies	57,456	57,724	26,000	23,000	31,500	21.15%
337000 - ATM Tickets	18,000	4,624	18,000	18,000	12,000	-33.33%
338000 - Noncapitalizable Toll Collection & Auditing Equipment	0	2,630	0	0	0	0.00%
341000 - Other Commodities & Supplies	58,657	40,550	45,395	23,785	40,950	-9.79%
343000 - Employee Incentive Awards	20,738	4,628	14,330	6,181	10,800	-24.63%
343200 - Employee Incentive Awards - Food, Catering	9,370	4,844	8,820	3,373	6,252	-29.12%
343300 - Employee Incentive Awards - Gift Cards, Gift Baskets, etc	16,364	27,089	14,439	3,718	6,100	-57.75%
344000 - Bottled Drinking Water (provider by water contractor)	13,957	12,343	12,026	3,862	5,087	-57.70%
345000 - Cleaning and Janitorial Supplies	54,968	24,503	35,450	17,250	41,186	16.18%
Total Commodities Services	427,513	277,312	279,414	186,659	179,475	-35.77%
Total O & M Expenses	29,085,041	23,476,483	22,794,028	18,689,847	22,243,783	-2.41%
Total Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	29,085,041	23,476,483	22,794,028	18,689,847	22,243,783	-2.41%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted Budget	Actual Expenses	Adopted Budget	Anticipated Expenses	Budget Request	Budget % of Change
Personnel Services	14,805,207	12,363,194	12,351,731	8,252,094	11,803,034	-4.44%
Contractual Services	13,852,321	10,835,978	10,162,883	10,251,094	10,261,274	0.97%
Commodities	427,513	277,312	279,414	186,659	179,475	-35.77%
Charged to other Funds	0	0	0	0	0	0.00%
Total Expenses	29,085,041	23,476,483	22,794,028	18,689,847	22,243,783	-2.41%
Positions						
Administrative Assistant	3	1	1	0	0	-100.00%
Toll Collector	108	76	62	44	45	-27.42%
Toll Collector Lead/Trainer	2	2	2	0	0	-100.00%
Toll Collector Supervisor	7	5	6	0	0	-100.00%
Project Manager	1	1	1	2	2	100.00%
Administrative Assistant II	0	0	0	0	0	0.00%
Director of Toll Operations	1	1	1	0	0	-100.00%
Quality Analyst	1	1	1	0	0	-100.00%
Toll Operations Manager	3	3	3	0	0	-100.00%
Analyst	3	0	4	0	0	-100.00%
Toll Operations Manager I	0	0	0	3	3	100.00%
Business Analyst	3	3	3	0	0	-100.00%
Toll Collector IV	0		0	4	3	100.00%
Asisstant Toll Director	3	3	3	0	0	-100.00%
Systems Integration Specialist	2	2	3	0	0	-100.00%
Transportation Manager III	0	0	0	1	1	100.00%
Permanent Employees	137	98	90	54	54	-40.00%
Temporary Toll Employees	116	139	101	99	99	-1.98%
Total Positions	253	237	191	153	153	-19.90%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted Budget	Actual Expenses	Adopted Budget	Anticipated Expenses	Budget Request	Budget % of Change
Personnel Services	12,653,952	10,366,567	10,828,740	6,908,598	10,685,143	-1.33%
Contractual Services	4,110,793	2,967,337	2,691,667	2,781,923	1,573,060	-41.56%
Commodities	344,763	226,704	197,814	123,579	150,975	-23.68%
Total Expenses	17,109,508	13,560,608	13,718,221	9,814,100	12,409,178	-9.54%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	3,486,153	2,692,707	2,477,846	1,741,006	3,834,143	54.74%
105000 - Regular Overtime Salaries	163,559	125,529	128,160	87,576	47,252	-63.13%
106000 - Holiday Overtime Salaries	134,135	52,271	95,339	0	0	-100.00%
107000 - Shift Differential Salaries	154,440	45,625	108,240	0	0	-100.00%
108000 - On-call Salaries	0	550	1,320	0	0	-100.00%
109000 - Longevity	137,624	111,865	112,522	75,282	70,576	-37.28%
116000 - Hazardous Weather Pay	22,522	26,396	17,558	0	0	-100.00%
119000 - Temporary Personnel Services	6,104,131	5,630,101	6,141,109	3,858,573	5,170,235	-15.81%
120000 - Defined Contribution Plan Match	0	38,934	0	0	0	0.00%
121000 - FICA	299,289	237,431	213,832	138,946	298,711	39.69%
122000 - Retirement	620,056	409,714	443,142	299,688	644,279	45.39%
123000 - Health Benefits	1,427,031	950,276	1,014,619	668,232	578,015	-43.03%
124000 - Workers Compensation	41,949	31,580	29,816	5,745	12,653	-57.56%
125000 - Unemployment	1,170	2,323	830	550 31 450	480 18 730	-42.17% -29.30%
126000 - Deferred Compensation 127000 - Payroll Transaction Fees	37,323 7,020	13,349 0	26,477 4,980	21,450 3,300	18,720 2,880	-29.30% -42.17%
128000 - Pathfinder Admin Fees	7,020	333	500	3,300	2,000	-42.17%
131000 - Patrimider Admini Fees  131000 - Merit System Charge	17,550	(2,417)	12,450	8,250	7,200	-100.00% -42.17%
Total Personnel Services	12,653,952	10,366,567	10,828,740	6,908,598	10,685,143	-1.33%
Contractual Services (200-299)	12,033,332	10,300,307	10,020,740	0,500,550	10,003,143	1.55/0
201000 - Postage	500	0	500	200	200	-60.00%
204000 - Printing	0	70	0	0	0	0.00%
210000 - Miscellaneous Municipal Service Charges ( i.e. ambulance/fire service)	1,500	908	1,500	450	450	-70.00%
211000 - Water & Sewer	19,835	25,630	19,835	15,562	3,800	-80.84%
212000 - Natural & Propane Gas	55,884	22,115	64,884	74,504	45,538	-29.82%
213000 - Electricity	793,037	941,615	953,156	987,606	303,690	-68.14%
214000 - Solid Waste/Trash Disposal	1,000	. 0	1,000	. 0	. 0	-100.00%
216000 - Pest Control Services	6,826	4,620	5,385	6,105	3,441	-36.10%
217000 - Alarm monitoring services (security and fire)	9,112	7,728	7,212	7,212	3,192	-55.74%
221000 - Training & Education	12,170	920	45,000	45,000	1,800	-96.00%
221100 - Training & Education Mileage Reimbursement	3,756	1,053	18,242	17,067	6,700	-63.27%
222000 - Business Expenses	2,412	3,189	5,000	4,762	1,850	-63.00%
222100 - Business & Travel Mileage Reimbursement	21,899	4,409	3,500	13,830	500	-85.71%
231000 - Equipment Rental	9,096	0	0	0	0	0.00%
232000 - Building & Real Estate Rental	18,000	13,675	7,000	7,000	7,000	0.00%
253000 - Armor Car Services	1,649,055	1,266,965	879,913	879,913	629,774	-28.43%
254000 - Medical Services	2,394	0	1,500	1,500	1,500	0.00%
256000 - Banking & Financial Services	7,000	4,097	8,000	8,000	1,000	-87.50%
256100 - Credit Card Service Charges	767,947	12,823	15,000	15,000	15,000	0.00%
270000 - Other Maintenance	18,516	26,022	13,860	13,860	9,500	-31.46%
272000 - Equipment Repairs	0	926	0	0	0	0.00%
276000 - Automated Toll Collection System Maintenance	667,121	667,313	608,526	651,698	526,625	-13.46%
279000 - Other Toll Collection Equipment Maintenance	3,500	970	1,500	1,500	1,500	0.00%
284000 - Equipment Replacement - FSR	0	1,332	0	0	0	0.00%
286000 - Laundry Services	1,436	760	1,072	1,072	0	-100.00%
287000 - Other Contractual Services	38,797	8,101	30,082	30,082	10,000	-66.76%
296000 - Property Recoveries	0	(47,904)	0	2 704 022	0	0.00%
Total Contractual Services	4,110,793	2,967,337	2,691,667	2,781,923	1,573,060	-41.56%

	FY22 Adopted	FY22 Actual	FY23 Adopted	FY23 Anticipated	FY24 Budget	23 vs 24 Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	12,653,952	10,366,567	10,828,740	6,908,598	10,685,143	-1.33%
Contractual Services	4,110,793	2,967,337	2,691,667	2,781,923	1,573,060	-41.56%
Commodities	344,763	226,704	197,814	123,579	150,975	-23.68%
Total Expenses	17,109,508	13,560,608	13,718,221	9,814,100	12,409,178	-9.54%
Commodities Services (300-399)						
301000 - Office Supplies	10,772	19,853	8,036	5,603	5,600	-30.31%
302000 - Data Processing Supplies	750	5,140	1,500	1,500	0	-100.00%
305000 - Noncapitalizable Office Equipment < \$5,000	2,950	715	0	750	0	0.00%
306000 - Noncapitalizable Office Furniture < \$5,000	5,000	2.003	2.000	2.000	0	-100.00%
307000 - Noncapitalizable Radio & Comm. Equip.	3,638	4,214	2,846	1,086	0	-100.00%
309000 - Noncapitalizable Signs and Striping < \$5,000	19,150	219	9,961	9,961	0	-100.00%
311000 - Vehicle Parts and Supplies	5,000	0	5,000	2,500	0	-100.00%
312000 - Venicle Falts and Supplies 312000 - Fuel & Gasoline	5,000	0	10,000	10,000	0	-100.00%
314000 - Fuel & Gasonile 314000 - Equipment Parts and Supplies	0,000	313	10,000	10,000	0	0.00%
316000 - Hardware	0	11	0	0	0	0.00%
		932	2.000	-		-40.00%
319000 - Traffic Control and Safety Supplies	4,892		,	2,000	1,200 0	
321000 - Fertilizer & Nursery Supplies (includes potting soil, flower pots)	2,312	134	1,000	1,000	-	-100.00%
322000 - Trees & Plants (includes sod, flowers, seeds, etc.)	2,999	878	2,146	1,590	0	-100.00%
323000 - Insecticides & herbicides (includes bug sprays and weed killer)	500	104	0	0	0	0.00%
324000 - Building Maintenance Supplies (includes pvc pipe, caulk)	2,000	629	0	0	0	0.00%
326000 - Painting Supplies (paint, brushes, tape, etc)	0	10	0	0	0	0.00%
331000 - Small Tools & Equipment	2,501	2,270	1,865	1,300	1,800	-3.49%
332000 - Uniforms	23,939	2,146	2,000	2,000	0	-100.00%
334000 - Safety & Medical Supplies	36,250	13,071	5,000	5,000	3,000	-40.00%
335000 - Toll Booth Supplies	57,456	57,724	26,000	23,000	31,500	21.15%
337000 - ATM Tickets	0	4,624	0	0	0	0.00%
341000 - Other Commodities & Supplies	52,257	39,857	41,395	20,485	38,450	-7.11%
343000 - Employee Incentive Awards	20,713	4,628	14,305	6,181	10,800	-24.50%
343200 - Employee Incentive Awards - Food, Catering	7,895	3,611	7,345	2,793	6,252	-14.88%
343300 - Employee Incentive Awards - Gift Cards, Gift Baskets, etc	9,864	26,771	7,939	3,718	6,100	-23.16%
344000 - Bottled Drinking Water (provider by water contractor)	13.957	12.343	12.026	3.862	5.087	-57.70%
345000 - Cleaning and Janitorial Supplies	54,968	24,503	35,450	17,250	41,186	16.18%
Total Commodities Services	344,763	226,704	197,814	123,579	150,975	-23.68%
Total O & M Expenses	17,109,508	13,560,608	13,718,221	9,814,100	12,409,178	-9.54%
Total Expenses	17,109,508	13,560,608	13,718,221	9,814,100	12,409,178	-9.54%
Positions						
Toll Collector	108	76	63	42	45	-28.57%
Toll Operations Manager	1	1	1	0	0	-100.00%
Toll Operations Manager I	7	5	6	0	0	-100.00%
Toll Collector IV	0	0	0	4	3	100.00%
Total Positions	116	82	70	46	48	-31.43%
Temporary Toll Employees	116	139	101	99	99	-1.98%
Total Positions	232	221	171	145	147	-14.04%

		Will Rogers	Indian Nation	
	Turner Turnpike	Turnpike	Turnpike	TOTALS
Personnel Services	3,547,341	4,972,713	2,165,089	10,685,143
Contractual Services	526,059	621,852	425,149	1,573,060
Commodities	47,193	81,206	22,576	150,975
Charged to other Funds	0	0	0	0
Total Expenses	4,120,593	5,675,771	2,612,814	12,409,178
Personnel Services (100-199)				
101000 - Regular Full-time Salaries	1,555,454	1,599,564	679,124	3,834,143
105000 - Regular Overtime Salaries	18,900	19,847	8,505	47,252
109000 - Longevity	27,800	29,000	13,776	70,576
119000 - Temporary Personnel Services	1,335,386	2,628,531	1,206,318	5,170,235
121000 - FICA	121,119	124,585	53,007	298,711
122000 - Retirement	261,237	268,713	114,329	644,279
123000 - Health Benefits	210,111	285,604	82,299	578,015
124000 - Workers Compensation	5,133	5,279	2,241	12,653
125000 - Unemployment	200	190	90	480
126000 - Deferred Compensation	7,800	7,410	3,510	18,720
127000 - Payroll Transaction Fees	1,200	1,140	540	2,880
131000 - Merit System Charge	3,000	2,850	1,350	7,200
Total Personnel Services	3,547,341	4,972,713	2,165,089	10,685,143
Contractual Services (200-299)				
201000 - Postage	200	0	0	200
210000 - Miscellaneous Municipal Service Charges (i.e. ambulance/fire service)	450	0	0	450
211000 - Water & Sewer	3,800	0	0	3,800
212000 - Natural & Propane Gas	23,987	13,216	8,335	45,538
213000 - Electricity	101,230	101,230	101,230	303,690
216000 - Pest Control Services	1,467	1,974	0	3,441
217000 - Alarm monitoring services (security and fire)	1,140	1,368	684	3,192
221000 - Training & Education	900	900	0	1,800
221100 - Training & Education Mileage Reimbursement	6,700	0	o	6,700
222000 - Business Expenses	1,850	0	0	1,850
222100 - Business & Travel Mileage Reimbursement	500	0	o	500
232000 - Building & Real Estate Rental	0	0	7,000	7,000
253000 - Armor Car Services	181,418	219,682	228,674	629,774
254000 - Medical Services	500	500	500	1,500
256000 - Banking & Financial Services	1,000	0	o	1,000
256100 - Credit Card Service Charges	15,000	0	o	15,000
270000 - Other Maintenance	3,500	3,500	2,500	9,500
276000 - Automated Toll Collection System Maintenance	172,417	277,982	76,226	526,625
279000 - Other Toll Collection Equipment Maintenance	. 0	1,500	Ó	1,500
287000 - Other Contractual Services	10,000	0	o	10,000
Total Contractual Services	526,059	621,852	425,149	1,573,060

	Turner Turnpike	Will Rogers Turnpike	Indian Nation Turnpike	TOTALS
Personnel Services	3,547,341	4,972,713	2,165,089	10,685,143
Contractual Services	526,059	621,852	425,149	1,573,060
Commodities	47,193	81,206	22,576	150,975
Charged to other Funds	0	0	0	0
Total Expenses	4,120,593	5,675,771	2,612,814	12,409,178
Commodities Services (300-399)				
301000 - Office Supplies	2,200	2,200	1,200	5,600
319000 - Traffic Control and Safety Supplies	0	0	1,200	1,200
331000 - Small Tools & Equipment	650	650	500	1,800
334000 - Safety & Medical Supplies	1,500	1,500	o	3,000
335000 - Toll Booth Supplies	8,500	20,000	3,000	31,500
341000 - Other Commodities & Supplies	12,500	18,700	7,250	38,450
343000 - Employee Incentive Awards	4,500	4,200	2,100	10,800
343200 - Employee Incentive Awards - Food, Catering	2,852	2,500	900	6,252
343300 - Employee Incentive Awards - Gift Cards, Gift Baskets, etc	2,600	2,250	1,250	6,100
344000 - Bottled Drinking Water (provider by water contractor)	998	3,113	976	5,087
345000 - Cleaning and Janitorial Supplies	10,893	26,093	4,200	41,186
Total Commodities Services	47,193	81,206	22,576	150,975
Total O & M Expenses	4,120,593	5,675,771	2,612,814	12,409,178
Positions				
Toll Collector	19	19	9	47
Temporary Toll Collectors	34	50	22	106
Total Positions	53	69	31	153

#### Oklahoma Turnpike Authority AVI Operations Fund 01, Division 06, Branch 32

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Contractual Services	5,125,954	4,147,438	6,947,361	6,947,361	8,344,733	20.11%
Total Expenses	5,125,954	4,147,438	6,947,361	6,947,361	8,344,733	20.11%
Personnel Services (100-199)						
Contractual Services (200-299)						
211000 - Water & Sewer	0	0	0	0	7,784	100.00%
212000 - Natural & Propane Gas	0	0	0	0	31,628	100.00%
213000 - Electricity	0	0	0	0	720,610	100.00%
217000 - Alarm monitoring services (security and fire)	0	0	0	0	3,480	100.00%
271200 - Concrete Panel Lifting	0	6,800	0	0	0	0.00%
275000 - Automatic Vehicle Identification System Maintenance	4,943,544	3,955,809	6,792,361	6,792,361	7,556,231	11.25%
279000 - Other Toll Collection Equipment Maintenance	27,410	0	0	0	0	0.00%
284000 - Equipment Replacement - FSR	155,000	183,078	155,000	155,000	25,000	-83.87%
287000 - Other Contractual Services	0	1,750	0	0	0	0.00%
Total Contractual Services	5,125,954	4,147,438	6,947,361	6,947,361	8,344,733	20.11%
Commodities Services (300-399)						
Total O & M Expenses	5,125,954	4,147,438	6,947,361	6,947,361	8,344,733	20.11%
Total Expenses	5,125,954	4,147,438	6,947,361	6,947,361	8,344,733	20.11%

	Turner	Will Rogers	H. E. Bailey	Muskogee	Indian Nation	Cimarron	John Kilpatrick	Creek	Cherokee	Chickasaw	Kickapoo	TOTALS
Contractual Services	815,503	659,638	643,967	376,664	259,779	528,054	1,920,099	1,972,878	552,892	88,617	526,642	8,344,733
Charged to other Funds	0	0	0	0	0	0	0	0	0	0	0	(
Total Expenses	815,503	659,638	643,967	376,664	259,779	528,054	1,920,099	1,972,878	552,892	88,617	526,642	8,344,733
Personnel Services (100-199)												
Contractual Services (200-299)												
211000 - Water & Sewer	0	0	0	0	0	2,457	0	2,457	0	2,870	0	7,784
212000 - Natural & Propane Gas	0	0	8,045	6,675	0	4,790	7,500	2,223	2,395	0	0	31,628
213000 - Electricity	0	0	101,230	101,230	0	101,230	101,230	101,230	101,230	12,000	101,230	720,610
217000 - Alarm monitoring services (security and fire)	0	0	684	600	0	0	456	684	228	228	600	3,480
275000 - Automatic Vehicle Identification System Maintenance	808,503	653,638	534,008	265,159	257,779	419,577	1,810,913	1,866,284	442,039	73,519	424,812	7,556,231
284000 - Equipment Replacement - FSR	7,000	6,000	0	3,000	2,000	0	0	0	7,000	0	0	25,000
Total Contractual Services	815,503	659,638	643,967	376,664	259,779	528,054	1,920,099	1,972,878	552,892	88,617	526,642	8,344,733
Commodities Services (300-399)			•		•		•					
Total O & M Expenses	815.503	659.638	643.967	376.664	259,779	528.054	1.920.099	1.972.878	552.892	88.617	526.642	8.344.733

#### Oklahoma Turnpike Authority Auto Coin Machines Fund 01, Division 06, Branch 34

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	<b>Budget % of</b>
	Budget	Expenses	Budget	Expenses	Request	Change
Contractual Services	1,354,418	1,541,446	450,864	450,864	318,331	-29.40%
Commodities	4,900	2,630	2,500	2,500	2,000	-20.00%
Total Expenses	1,359,318	1,544,075	453,364	453,364	320,331	-29.34%
Personnel Services (100-199)						
Contractual Services (200-299)						
280000 - Automatic Coin Machine Maintenance	1,354,418	1,541,446	450,864	450,864	318,331	-29.40%
Total Contractual Services	1,354,418	1,541,446	450,864	450,864	318,331	-29.40%
Commodities Services (300-399)						
338000 - Noncapitalizable Toll Collection & Auditing Equipment	0	2,630	0	0	0	0.00%
341000 - Other Commodities & Supplies	4,900	0	2,500	2,500	2,000	-20.00%
Total Commodities Services	4,900	2,630	2,500	2,500	2,000	-20.00%
Total O & M Expenses	1,359,318	1,544,075	453,364	453,364	320,331	-29.34%
Total Expenses	1,359,318	1,544,075	453,364	453,364	320,331	-29.34%

#### Oklahoma Turnpike Authority Auto Coin Machines Fund 01, Division 06, Branch 34

	Turner	Will Rogers	<b>Indian Nation</b>	TOTALS
Contractual Services	64,656	75,813	177,862	318,331
Commodities	1,000	500	500	2,000
Charged to other Funds	0	0	0	0
Total Expenses	65,656	76,313	178,362	320,331
Personnel Services (100-199)				
Contractual Services (200-299)				
280000 - Automatic Coin Machine Maintenance	64,656	75,813	177,862	318,331
<b>Total Contractual Services</b>	64,656	75,813	177,862	318,331
Commodities Services (300-399)				
341000 - Other Commodities & Supplies	1,000	500	500	2,000
Total Commodities Services	1,000	500	500	2,000
Total O & M Expenses	65,656	76,313	178,362	320,331

#### Oklahoma Turnpike Authority Auto Ticket Issuing Machines Fund 01, Division 06, Branch 35

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Contractual Services	18,996	12,713	18,996	18,996	7,500	-60.52%
Commodities	18,000	0	18,000	18,000	12,000	-33.33%
Total Expenses	36,996	12,713	36,996	36,996	19,500	-47.29%
Personnel Services (100-199)						
Contractual Services (200-299)						
279000 - Other Toll Collection Equipment Maintenance	18,996	12,713	18,996	18,996	7,500	-60.52%
Total Contractual Services	18,996	12,713	18,996	18,996	7,500	-60.52%
Commodities Services (300-399)						
337000 - ATM Tickets	18,000	0	18,000	18,000	12,000	-33.33%
<b>Total Commodities Services</b>	18,000	0	18,000	18,000	12,000	-33.33%
Total O & M Expenses	36,996	12,713	36,996	36,996	19,500	-47.29%
Total Expenses	36,996	12,713	36,996	36,996	19,500	-47.29%

#### Oklahoma Turnpike Authority Auto Ticket Issuing Machines Fund 01, Division 06, Branch 35

	Turner	Will Rogers	TOTALS
Contractual Services	0	7,500	7,500
Commodities	3,000	9,000	12,000
Charged to other Funds	0	0	0
Total Expenses	3,000	16,500	19,500
Personnel Services (100-199)			
Contractual Services (200-299)			
279000 - Other Toll Collection Equipment Maintenance	0	7,500	7,500
Total Contractual Services	0	7,500	7,500
Commodities Services (300-399)			
337000 - ATM Tickets	3,000	9,000	12,000
Total Commodities Services	3,000	9,000	12,000
Total O & M Expenses	3,000	16,500	19,500

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
Paragraph Complete	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	1,722,718	1,614,381	1,254,278	1,153,207	1,117,891	-10.87%
Contractual Services Commodities	59,795	61,555	53,995	51,950	17,650	-67.31%
	59,850	47,978	61,100	42,580	14,500	-76.27%
Total Expenses	1,842,363	1,723,915	1,369,373	1,247,737	1,150,041	-16.02%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	1,047,105	697,540	862,400	791,660	736,977	-14.54%
101120 - Regular Full-time Salaries	0	372,479	0	0	0	0.00%
105000 - Regular Overtime Salaries	0	210	0	0	0	0.00%
108000 - On-call Salaries	2,160	0	0	0	0	0.00%
109000 - Longevity	17,104	16,726	11,812	16,350	11,326	-4.11%
109120 - Longevity	0	676	0	0	0	0.00%
119000 - Temporary Personnel Services	150,000	84,852	0	0	0	0.00%
120000 - Defined Contribution Plan Match	. 0	41,669	0	0	0	0.00%
121000 - FICA	81,578	82,812	66,988	61,813	168,204	151.10%
122000 - Retirement	175,594	136,079	144,485	133,322	123,470	-14.54%
123000 - Health Benefits	236,305	161,326	157,307	142,805	73,885	-53.03%
123101 - Excess Benefit Allowance Expense	0	14,965	0	0	0	0.00%
124000 - Workers Compensation	4,248	3,198	5,244	396	368	-92.98%
125000 - Unemployment	160	0	120	112	60	-50.00%
126000 - Deferred Compensation	5,104	1,767	3,402	4,388	2,340	-31.22%
127000 - Payroll Transaction Fees	960	0	720	675	360	-50.00%
128000 - Pathfinder Admin Fees	0	130	0	0/3	0	0.00%
131000 - Patrimuer Admin Fees 131000 - Merit System Charge	2,400	(48)	1,800	1,688	900	-50.00%
Total Personnel Services	1,722,718	1,614,381	1,254,278	1,153,207	1,117,891	-10.87%
Contractual Services (200-299)	1,722,710	1,014,301	1,234,270	1,133,207	1,117,031	-10.0770
· ,	400	0	400	0	400	0.00%
201000 - Postage	500	0	500	0	400	-100.00%
204000 - Printing	600	874	800	0	0	-100.00%
211000 - Water & Sewer						
221000 - Training & Education	11,000	29,337	11,000	20,000	4,500	-59.09%
221100 - Training & Education Mileage Reimbursement	1,100	0	1,000	500	500	-50.00%
221200 - Training & Education Travel Expenses	500	1,387	2,000	8,000	500	-75.00%
222000 - Business Expenses	2,700	2,043	2,700	0	1,200	-55.56%
222100 - Business & Travel Mileage Reimbursement	250	0	250	250	250	0.00%
222200 - Business Travel Expenses	16,450	3,572	16,450	7,500	7,500	-54.41%
223000 - Professional Organization Memberships	3,975	395	3,975	0	1,200	-69.81%
224000 - Publications & Subscriptions	520	0	520	500	500	-3.85%
231000 - Equipment Rental	20,400	18,131	10,000	0	0	-100.00%
240000 - Governmental Permits and Licenses	200	0	200	200	200	0.00%
251000 - Legal Services	0	0	0	12,000	0	0.00%
254000 - Medical Services	600	0	600	0	0	-100.00%
256000 - Banking & Financial Services	0	66	0	0	0	0.00%
263000 - Other Professional Services	0	1,472	0	0	0	0.00%
270000 - Other Maintenance	0	2,019	3,000	3,000	300	-90.00%
272000 - Equipment Repairs	500	2,139	500	0	500	0.00%
287000 - Other Contractual Services	100	120	100	0	100	0.00%
Total Contractual Services	59,795	61,555	53,995	51,950	17,650	-67.31%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	1,722,718	1,614,381	1,254,278	1,153,207	1,117,891	-10.87%
Contractual Services	59,795	61,555	53,995	51,950	17,650	-67.31%
Commodities	59,850	47,978	61,100	42,580	14,500	-76.27%
Total Expenses	1,842,363	1,723,915	1,369,373	1,247,737	1,150,041	-16.02%
Commodities Services (300-399)						
301000 - Office Supplies	5,000	670	2,500	2,000	1,000	-60.00%
305000 - Noncapitalizable Office Equipment < \$5,000	800	0	800	. 0	. 0	-100.00%
306000 - Noncapitalizable Office Furniture < \$5,000	5,000	0	5,000	0	0	-100.00%
309000 - Noncapitalizable Signs and Striping < \$5,000	. 0	2,960	. 0	0	0	0.00%
311000 - Vehicle Parts and Supplies	11,300	8,959	11,300	5,200	5,000	-55.75%
312000 - Fuel & Gasoline	28,250	30,727	32,000	34,000	8,000	-75.00%
324000 - Building Maintenance Supplies (includes pvc pipe, caulk)	. 0	2,418	. 0	. 0	. 0	0.00%
341000 - Other Commodities & Supplies	1,500	693	1,500	800	500	-66.67%
343000 - Employee Incentive Awards	25	0	25	0	0	-100.00%
343200 - Employee Incentive Awards - Food, Catering	1,475	1,233	1,475	580	0	-100.00%
343300 - Employee Incentive Awards - Gift Cards, Gift Baskets, etc	6,500	318	6,500	0	0	-100.00%
Total Commodities Services	59,850	47,978	61,100	42,580	14,500	-76.27%
Total O & M Expenses	1,842,363	1,723,915	1,369,373	1,247,737	1,150,041	-16.02%
Total Expenses	1,842,363	1,723,915	1,369,373	1,247,737	1,150,041	-16.02%
Positions						
Administrative Assistant	3	1	1	0	0	-100.00%
Project Manager	1	1	1	2	2	100.00%
Administrative Assistant II	0	0	0	1	0	0.00%
Director of Toll Operations	1	1	1	0	0	-100.00%
Toll Operations Manager	3	3	3	0	0	-100.00%
Analyst	3	0	4	0	0	-100.00%
Toll Operations Manager I	0	0	0	4	3	100.00%
Business Analyst	1	1	0	0	0	0.00%
Asisstant Toll Director	2	3	3	0	0	-100.00%
Systems Integration Specialist	2	2	3	0	0	-100.00%
Transportation Manager III	0	0	0	1	1	100.00%
Total Positions	16	12	16	8	6	-62.50%

#### Oklahoma Turnpike Authority Back Office Fund 01, Division 06, Branch 40

Moved to Business Operations & Revenue Assurance Divisions

	FY22 Adopted Budget	FY22 Actual Expenses	FY23 Adopted Budget	FY23 Anticipated Expenses	FY24 Budget Request	23 vs 24 Budget % of Change
Personnel Services	428.537	382.245	268.713	190,289	0	-100.00%
Contractual Services	3,182,365	2,105,488	0	0	Ō	0.00%
Total Expenses	3,610,902	2,487,734	268,713	190,289	0	-100.00%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	292,950	182,900	182,900	119,949	0	-100.00%
101120 - Regular Full-time Salaries	0	75,710	0	0	0	0.00%
109000 - Longevity	5,638	3,188	3,188	1,062	0	-100.00%
120000 - Defined Contribution Plan Match	0	10,393	0	0	0	0.00%
121000 - FICA	22,843	20,007	14,236	9,257	0	-100.00%
122000 - Retirement	49,267	32,178	30,705	19,967	0	-100.00%
123000 - Health Benefits	54,515	51,300	36,606	38,774	0	-100.00%
123101 - Excess Benefit Allowance Expense	0	5,016	0	0	0	0.00%
124000 - Workers Compensation	1,208	879	20	60	0	-100.00%
125000 - Unemployment	0	0	0	20	0	0.00%
126000 - Deferred Compensation	1,276	685	638	780	0	-100.00%
127000 - Payroll Transaction Fees	240	0	120	120	0	-100.00%
128000 - Pathfinder Admin Fees	0	32	0	0	0	0.00%
131000 - Merit System Charge	600	(42)	300	300	0	-100.00%
Total Personnel Services	428,537	382,245	268,713	190,289	0	-100.00%
Contractual Services (200-299)						
253000 - Armor Car Services	0	4,311	0	0	0	0.00%
287000 - Other Contractual Services	3,182,365	2,101,177	0	0	0	0.00%
Total Contractual Services	3,182,365	2,105,488	0	0	0	0.00%
Commodities Services (300-399)						
Total O & M Expenses	3,610,902	2,487,734	268,713	190,289	0	-100.00%
Total Expenses	3,610,902	2,487,734	268,713	190,289	0	-100.00%
Positions						
Quality Analyst	1	1	1	0	0	-100.00%
Business Analyst	3	2	2	0	0	-100.00%
Asisstant Toll Director	1	1	1	0	0	-100.00%
Total Positions	5	4	4	0	0	-100.00%





#### Office of Customer Service

#### **Division Mission Statement and Commitment**

The benefits of having a PIKEPASS go beyond the driving experience. The Call Center staff is knowledgeable, friendly, and trained in order to support the public in remarkably helpful ways---in the journey across the beautiful State of Oklahoma to a commute home, the safety of loved ones and travel savings to and from a destination as well as delivering a bar-setting customer service experience.

#### **Division Responsibilities and Goals**

The Office of Customer Service is responsible for enhancing customer service for PIKEPASS and PlatePay users. The Office of Customer Service recognizes the importance of providing exceptional customer service to PIKEPASS and PlatePay users. To achieve that objective, \$4,361,426 has been allocated to resources and specific initiatives aimed at enhancing customer service in the upcoming year.

#### **Staff Training and Development:**

Allocating funds to conduct comprehensive training programs for customer service representatives. These programs will focus on enhancing their knowledge of PIKEPASS and PlatePay services, tolling policies and procedures, and effective communication techniques.

Additionally, investing in ongoing professional development opportunities to ensure staff remains up to date with industry trends and best practices in customer service.

#### **Customer Service Technology:**

Streamlining and enhancing customer service operations, allocating funds for the implementation and maintenance of advanced customer service technology solutions. This includes customer relationship management (CRM) systems, interactive voice response (IVR) systems, and online chat platforms.

These technology solutions will enable us to efficiently manage customer inquiries, provide self-service options, and improve response times, ensuring a seamless customer experience.

#### **Customer Support Channels:**

Recognizing the importance of offering multiple channels for customers to reach a person. To achieve this, allocating funds to expand and enhance the customer support channels, including phone support, email correspondence, and online chat services.

By offering these various communication channels, is to provide customers with convenient and accessible options for addressing concerns and inquiries.

#### Feedback and Quality Assurance:

Valuing customer feedback and aiming to continuously improve services based on input. To facilitate this, continued allocation of funds for implementing a robust customer feedback and quality assurance program.

This program will include mechanisms for collecting and analyzing customer feedback, conducting regular quality assurance checks, and implementing necessary improvements based on the findings.

#### Staffing and Resources:

To meet the increasing demand for customer service support, allocating funds for staffing additional customer service representatives. This will ensure adequate staffing levels to handle customer inquiries promptly and efficiently.

Additionally, allocating resources to provide customer service teams with the necessary tools, equipment, and resources to deliver exceptional service to customers.

**The Printing Services Branch** is also part of the office of Customer Service. Its primary responsibilities consist of providing accurate, timely, and cost-effective processing of printing and duplicating. This Branch is also responsible for headquarters mail and delivery services.

Overall, the budget allocation for customer service goals reflects a commitment to continuously improving the customer experience for PIKEPASS and PlatePay users. By investing in staff training, technology, diverse support channels, feedback mechanisms, and adequate staffing, staff aims to provide timely and effective assistance to OTA's valued customers.

#### 2024 Annual Operational Budget – Major Budgetary Issues

The Office of Customer Service's 2024 Requested Budget of \$20,853,430 increased approximately 30.28% from the 2023 Adopted Budget \$16,005,185. The increase is due to additional staff to help manage the increased call volumes and call types. Meeting key performance indicators consistently and decreasing wait times for customers is the top priority for Customer Service and the Authority. With the adoption of a payment IVR system and other self-help tools, it is expected that the need for additional staffing in the future will be alleviated.

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted Budget	Actual Expenses	Adopted Budget	Anticipated Expenses	Budget Request	Budget % of Change
Personnel Services	7,671,802	7,907,417	10,710,699	9,942,208	16,492,004	53.98%
Contractual Services	1,790,415	1,705,277	1,707,456	2,602,720	3,474,888	103.51%
Commodities	3,424,266	2,861,639	3,587,030	1,209,908	886,538	-75.28%
Charged to other Funds	0	0	. 0	0	0	0.00%
Total Expenses	12,886,483	12,474,333	16,005,185	13,754,836	20,853,430	30.28%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	4,368,812	4,782,623	6,414,545	6,404,747	10,798,730	68.35%
105000 - Regular Overtime Salaries	7,179	16,038	7,179	7,179	7,179	0.00%
106000 - Holiday Overtime Salaries	0	1,800	0	0	0	0.00%
107000 - Shift Differential Salaries	6,600	4,070	9,240	0	0	-100.00%
108000 - On-call Salaries	1,980	825	1,980	70.354	00.460	-100.00% 15.91%
109000 - Longevity 119000 - Temporary Personnel Services	63,200 500,000	64,188	76,322 500,000	70,354 0	88,468 0	-100.00%
120000 - Temporary Personner Services  120000 - Defined Contribution Plan Match	300,000	470,466 347,735	300,000	0	0	0.00%
121000 - FICA	339,887	373,659	497,612	495,345	832,869	67.37%
122000 - Retirement	731,464	440,951	917,793	1,068,392	1,796,388	95.73%
123000 - Health Benefits	1,559,794	1,381,698	2,171,009	1,801,539	2,831,972	30.44%
124000 - Workers Compensation	17,965	13,621	24,063	3,202	5,399	-77.56%
125000 - Unemployment	1,390	195	1,915	1,499	2,148	12.17%
126000 - Deferred Compensation	44,341	7,192	54,886	58,468	83,753	52.59%
127000 - Payroll Transaction Fees	8,340	0	10,230	8,995	12,885	25.95%
128000 - Pathfinder Admin Fees	0	2,034	0	0	0	0.00%
131000 - Merit System Charge	20,850	322	23,925	22,488	32,213	34.64%
Total Personnel Services	7,671,802	7,907,417	10,710,699	9,942,208	16,492,004	58.63%
Contractual Services (200-299)						
201000 - Postage	0	21,405	25,000	46,405	213,100	752.40%
202000 - Freight & Shipping	10,000	9,438	17,500	3,200	9,900	-43.43%
204000 - Printing	10,000	24,641	10,000	27,500	60,000	500.00%
205000 - Advertising & Marketing	0	8,199	0	50,000	450,000	100.00%
211000 - Water & Sewer	6,633	6,425	5,306	5,553	5,800	9.31%
212000 - Natural & Propane Gas	6,010	6,611	4,808	10,208	5,940	23.54%
213000 - Electricity	41,766	20,295	25,413	18,500	20,350	-19.92%
214000 - Solid Waste/Trash Disposal	17,339	10,911	13,871	8,750	8,750	-36.92%
216000 - Pest Control Services 217000 - Alarm monitoring services (security and fire)	3,839 14,505	1,775 14,846	3,839 14,505	3,048 14,505	3,353 14,505	-12.66% 0.00%
221000 - Training & Education	17,749	2,728	17,749	1,000	6,000	-66.20%
221100 - Training & Education 221100 - Training & Education Mileage Reimbursement	4,000	60	4,000	1,000	4,000	0.00%
221200 - Training & Education Travel Expenses	7,000	9,918	7,000	7,500	36,000	414.29%
222000 - Business Expenses	2,000	3,012	2,000	2,000	5,000	150.00%
222100 - Business & Travel Mileage Reimbursement	1,000	2,513	1,000	2,700	4,000	300.00%
222200 - Business Travel Expenses	2,500	2,183	2,500	3,500	40,000	1,500.00%
223000 - Professional Organization Memberships	0	930	0	105	105	100.00%
231000 - Equipment Rental	21,813	28,787	96,813	61,730	85,000	-12.20%
232000 - Building & Real Estate Rental	165,167	147,102	0	7,326	2,112	100.00%
233000 - Building Maintenance Services	5,010	206	3,000	4,000	4,000	33.33%
240000 - Governmental Permits and Licenses	132	207	200	200	200	0.00%
253000 - Armor Car Services	49,123	63,138	49,123	69,859	75,750	54.20%
254000 - Medical Services	800	72	800	200	800	0.00%
256000 - Banking & Financial Services	0	15	0	36	0	0.00%
263000 - Other Professional Services	0	0	0	500,000	500,000	100.00%
268000 - PIKEPASS Tag Agency Fees	276,759	144,320	276,759	294,585	334,500	20.86%
270000 - Other Maintenance	14,905	14,001	14,905	15,465	17,012	14.14%
272000 - Equipment Repairs 273000 - Custodial Services	1,000	100	0 26 914	0 150	0 269	0.00%
2/3000 - Custodiai Services 287000 - Other Contractual Services	26,814 164.404	10,792 170,631	26,814 164,404	9,150 207,900	9,268 228,690	-65.44% 39.10%
288001 - NTTA OOS Tag Processing Fee	474,908	472,238	474,908	536,100	589,710	24.17%
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	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	7,671,802	7,907,417	10,710,699	9,942,208	16,492,004	53.98%
Contractual Services	1,790,415	1,705,277	1,707,456	2,602,720	3,474,888	103.51%
Commodities	3,424,266	2,861,639	3,587,030	1,209,908	886,538	-75.28%
Charged to other Funds	12.006.403	0	16 005 105	0	0	0.00%
Total Expenses	12,886,483	12,474,333	16,005,185	13,754,836	20,853,430	30.28%
288002 - KTA OOS Tag Processing Fee	343,340	296,357	343,340	343,340	377,674	10.00%
288003 - TXDOT OOS Tag Processing Fee	48,767	67,038	48,767	82,460	90,706	86.00%
288006 - HCTRA OOS Tag Processing Fee	53,132	144,385	53,132	243,970	249,645	369.86%
288021 - FTE OOS Tag Processing Fee	0	0	0	20,925	23,018	100.00%
Total Contractual Services	1,790,415	1,705,277	1,707,456	2,602,720	3,474,888	74.23%
Commodities Services (300-399)						
301000 - Office Supplies	24,740	19,258	15,000	15,920	17,400	16.00%
302000 - Data Processing Supplies	4,436	1,852	4,436	2,000	4,436	0.00%
305000 - Noncapitalizable Office Equipment < \$5,000	12,000	933	10,000	5,000	10,000	0.00%
306000 - Noncapitalizable Office Furniture < \$5,000	9,800	15,011	9,800	9,800	9,800	0.00%
308000 - Noncapitalizable Building Improvements < \$5,000	14,000	0	10,000	5,000	10,000	0.00%
309000 - Noncapitalizable Signs and Striping < \$5,000	0	4,237	0	663	700	100.00%
311000 - Vehicle Parts and Supplies	1,223	983	1,200	1,200	1,200	0.00%
312000 - Fuel & Gasoline	6,842	11,580	6,842	21,250	26,600	288.78%
324000 - Building Maintenance Supplies (includes pvc pipe, caulk)	1,871	0	1,871	1,871	2,059	10.05%
325000 - Signing Supplies (sign components)	2,000	(45)	2,000	2,000	2,000	0.00%
326000 - Painting Supplies (paint, brushes, tape, etc)	158	0	150	150	150	0.00%
331000 - Small Tools & Equipment	150	229	500	500	500	0.00%
332000 - Uniforms	6,900	4,795	6,900	13,100	15,000	117.39%
334000 - Safety & Medical Supplies	5,986	3,133	4,000	4,000	4,400	10.00%
339000 - DO NOT USE Issuance of PPS Sticker Tags	3,200,000	0	0	0	0	0.00%
339137 - Purchase of Micro Mini Sticker Tags \$5.506	0	12,229	0	0	0	0.00%
339138 - Purchase of Micro Mini Sticker Tags \$4.956	0	2,556,290	3,400,000	34,380	0	-100.00%
339139 - Purchase of 6C Mini Sticker Tags \$0.796 PPS	0	0	0	721,400	493,520	100.00%
339527 - Purchase of mini hardcase Sticker Tags \$11.03	0	4,644	0	0	0	0.00%
339528 - Purchase of mini hardcase Sticker Tags \$10.03	0	136,589	0	0	0	0.00%
339530 - Purchase of 6C Hardcase Tags \$5.63 PPS	0	0	0	156,334	108,096	100.00%
339721 - Purchase of LPT Sticker Tags \$24.84 (\$24.67 cost + \$.17 freight) PPS	0	10,184	0	26,384	8,910	100.00%
339810 - Purchase of 6C Motorcycle Headlamp Tags \$1.31 PPS	0	0	0	109,800	41,920	100.00%
341000 - Other Commodities & Supplies	45,000	40,931	35,000	35,000	50,000	42.86%
343000 - Employee Incentive Awards	59,829	(19,926)	50,000	25,000	50,000	0.00%
343200 - Employee Incentive Awards - Food, Catering	19,875	28,108	19,875	12,000	19,875	0.00%
343300 - Employee Incentive Awards - Gift Cards, Gift Baskets, etc	4,300	28,223	4,300	2,000	4,300	0.00%
344000 - Bottled Drinking Water (provider by water contractor)	1,020	707	1,020	1,020	1,122	10.00%
345000 - Cleaning and Janitorial Supplies	4,136	1,695	4,136	4,136	4,550	10.01%
Total Commodities Services	3,424,266	2,861,639	3,587,030	1,209,908	886,538	-75.28%
Total O & M Expenses	12,886,483	12,474,333	16,005,185	13,754,836	20,853,430	30.28%
Total Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	12,886,483	12,474,333	16,005,185	13,754,836	20,853,430	30.28%
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	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	7,671,802	7,907,417	10,710,699	9,942,208	16,492,004	53.98%
Contractual Services	1,790,415	1,705,277	1,707,456	2,602,720	3,474,888	103.51%
Commodities	3,424,266	2,861,639	3,587,030	1,209,908	886,538	-75.28%
Charged to other Funds	0	0	0	0	0	0.00%
Total Expenses	12,886,483	12,474,333	16,005,185	13,754,836	20,853,430	30.28%
Positions						
Administrative Assistant	1	1	3	0	0	-100.00%
Administrative Technician	1	0	0	0	0	0.00%
Account Manager - LSF	5	2	5	0	0	-100.00%
Project Manager	1	2	3	3	3	0.00%
Administrative Assistant II	0	0	0	1	2	100.00%
Administrative Assistant III	0	0	0	1	1	100.00%
Customer Service Representative II & III	116	80	160	0	0	-100.00%
Business Analyst I	0	0	0	5	5	100.00%
Customer Assistance Rep	0	0	0	2	15	100.00%
Quality Analyst	2	3	4	0	0	-100.00%
Accounting Technician	0	0	0	0	31	100.00%
Administrative Programs Ofcr I	0	0	0	11	11	100.00%
Administrative Programs Ofcr III	2	2	2	6	6	200.00%
Customer Assistance Representative II	0	0	0	119	180	100.00%
Customer Assistance Representative III	0	1	2	13	4	100.00%
Telephony	1	0	0	0	0	0.00%
Accounting Technician IV	0	0	2	0	2	0.00%
Transportation Manager I	0	0	1	0	1	0.00%
CSR Manager	6	6	7	0	0	-100.00%
Customer Service Director	1	1	1	1	1	0.00%
Customer Service Assistant Director	3	3	3	3	3	0.00%
Training Assistant - CAR III	0	0	3	0	0	-100.00%
CSR Temporary Positions	10	19	30	13	0	-100.00%
Total Positions	149	120	226	178	265	17.26%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	7,671,802	7,825,475	10,638,661	9,875,979	16,419,254	54.34%
Contractual Services	1,790,415	1,573,312	1,599,956	2,558,170	3,357,888	109.87%
Commodities	224,266	129,438	171,680	153,300	218,742	27.41%
Total Expenses	9,686,483	9,528,225	12,410,297	12,587,449	19,995,884	61.12%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	4,368,812	4,729,120	6,369,983	6,358,547	10,747,530	68.72%
105000 - Regular Overtime Salaries	7,179	16,038	7,179	7,179	7,179	0.00%
106000 - Holiday Overtime Salaries	0	1,800	0	0	0	0.00%
107000 - Shift Differential Salaries	6,600	4,070	9,240	0	0	-100.00%
108000 - On-call Salaries	1,980	825	1,980	0	0	-100.00%
109000 - Longevity	63,200	63,338	76,322	70,354	88,218	15.59%
119000 - Temporary Personnel Services	500,000	470,466	500,000	. 0	0	-100.00%
120000 - Defined Contribution Plan Match	. 0	344,892	. 0	0	0	0.00%
121000 - FICA	339,887	369,584	494,203	491,810	828,934	67.73%
122000 - Retirement	731,464	434,724	910,440	1,060,769	1,787,898	96.38%
123000 - Health Benefits	1,559,794	1,367,621	2,154,941	1,793,301	2,823,733	31.04%
124000 - Workers Compensation	17,965	13,525	23,886	3,179	5,373	-77.50%
125000 - Unemployment	1,390	195	1,915	1,489	2,138	11.62%
126000 - Deferred Compensation	44,341	6,961	54,567	58,078	83,363	52.77%
127000 - Payroll Transaction Fees	8,340	0	10,230	8,935	12,825	25.37%
128000 - Pathfinder Admin Fees	0	2,021	0	0	0	0.00%
131000 - Merit System Charge	20,850	296	23,775	22,338	32,063	34.86%
Total Personnel Services	7,671,802	7,825,475	10,638,661	9,875,979	16,419,254	54.34%
Contractual Services (200-299)						
201000 - Postage	0	783	0	21,405	178,600	100.00%
202000 - Freight & Shipping	10,000	8,721	10,000	2,400	2,400	-76.00%
204000 - Printing	10,000	24,641	10,000	27,500	60,000	500.00%
205000 - Advertising & Marketing	0	8,199	0	50,000	450,000	100.00%
211000 - Water & Sewer	6,633	6,425	5,306	5,553	5,800	9.31%
212000 - Natural & Propane Gas	6,010	6,611	4,808	10,208	5,940	23.54%
213000 - Electricity	41,766	20,295	25,413	18,500	20,350	-19.92%
214000 - Solid Waste/Trash Disposal	17,339	10,911	13,871	8,750	8,750	-36.92%
216000 - Pest Control Services	3,839	1,775	3,839	3,048	3,353	-12.66%
217000 - Alarm monitoring services (security and fire)	14,505	14,846	14,505	14,505	14,505	0.00%
221000 - Training & Education	17,749	2,728	17,749	1,000	6,000	-66.20%
221100 - Training & Education Mileage Reimbursement	4,000	60	4,000	1,000	4,000	0.00%
221200 - Training & Education Travel Expenses	7,000	9,918	7,000	7,500	36,000	414.29%
222000 - Business Expenses	2,000	3,012	2,000	2,000	5,000	150.00%
222100 - Business & Travel Mileage Reimbursement	1,000	2,513	1,000	2,700	4,000	300.00%
222200 - Business Travel Expenses	2,500	2,182	2,500	3,500	40,000	1,500.00%
223000 - Professional Organization Memberships	0	930	21.012	105	105	100.00%
231000 - Equipment Rental	21,813	10,651	21,813	42,980	10,000	-54.16%
232000 - Building & Real Estate Rental	165,167	147,102	2 000	7,326	2,112	100.00%
233000 - Building Maintenance Services	5,010	206	3,000	4,000	4,000	33.33%
240000 - Governmental Permits and Licenses 253000 - Armor Car Services	132 49,123	207 63,138	200 49 122	200 69,859	200 75,750	0.00% 54.20%
254000 - Armor Car Services 254000 - Medical Services	49,123 800	63,138 72	49,123 800	200	75,750 800	0.00%
256000 - Banking & Financial Services	0	15	0	36	0	0.00%
263000 - Banking & Financial Services 263000 - Other Professional Services	0	0	0	500,000	500,000	0.00%
268000 - Other Professional Services 268000 - PIKEPASS Tag Agency Fees	276,759	95,815	276,759	294,585	334,500	20.86%
270000 - PIREPASS Tag Agency rees	14,905	14,001	14,905	15,465	17,012	14.14%
272000 - Equipment Repairs	1,000	100	14,505	13,403	0	0.00%
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	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	<b>Budget % of</b>
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	7,671,802	7,825,475	10,638,661	9,875,979	16,419,254	54.34%
Contractual Services	1,790,415	1,573,312	1,599,956	2,558,170	3,357,888	109.87%
Commodities	224,266	129,438	171,680	153,300	218,742	27.41%
Total Expenses	9,686,483	9,528,225	12,410,297	12,587,449	19,995,884	61.12%
273000 - Custodial Services	26,814	10,792	26,814	9,150	9,268	-65.44%
287000 - Other Contractual Services	164,404	126,645	164,404	207,900	228,690	39.10%
288001 - NTTA OOS Tag Processing Fee	474,908	472,238	474,908	536,100	589,710	24.17%
288002 - KTA OOS Tag Processing Fee	343,340	296,357	343,340	343,340	377,674	10.00%
288003 - TXDOT OOS Tag Processing Fee	48,767	67,038	48,767	82,460	90,706	86.00%
288006 - HCTRA OOS Tag Processing Fee	53,132	144,385	53,132	243,970	249,645	369.86%
288021 - FTE OOS Tag Processing Fee	0	0	0	20,925	23,018	100.00%
Total Contractual Services	1,790,415	1,573,312	1,599,956	2,558,170	3,357,888	109.87%
Commodities Services (300-399)						
301000 - Office Supplies	24,740	7,618	0	7,960	2,400	100.00%
302000 - Data Processing Supplies	4,436	1,712	4,436	2,000	4,436	0.00%
305000 - Noncapitalizable Office Equipment < \$5,000	12,000	933	10,000	5,000	10,000	0.00%
306000 - Noncapitalizable Office Furniture < \$5,000	9,800	15,011	9,800	9,800	9,800	0.00%
308000 - Noncapitalizable Building Improvements < \$5,000	14,000	0	10,000	5,000	10,000	0.00%
309000 - Noncapitalizable Signs and Striping < \$5,000	0	4,237	0	663	700	100.00%
311000 - Vehicle Parts and Supplies	1,223	983	1,200	1,200	1,200	0.00%
312000 - Fuel & Gasoline	6,842	11,580	6,842	21,250	26,600	288.78%
324000 - Building Maintenance Supplies (includes pvc pipe, caulk)	1,871	0	1,871	1,871	2,059	10.05%
325000 - Signing Supplies (sign components)	2,000	(45)	2,000	2,000	2,000	0.00%
326000 - Painting Supplies (paint, brushes, tape, etc)	158	0	150	150	150	0.00%
331000 - Small Tools & Equipment	150	160	150	150	150	0.00%
332000 - Uniforms	6,900	4,795	6,900	13,100	15,000	117.39%
334000 - Safety & Medical Supplies	5,986	3,133	4,000	4,000	4,400	10.00%
341000 - Other Commodities & Supplies	45,000	40,529	35,000	35,000	50,000	42.86%
343000 - Employee Incentive Awards	59,829	(19,926)	50,000	25,000	50,000	0.00%
343200 - Employee Incentive Awards - Food, Catering	19,875	28,108	19,875	12,000	19,875	0.00%
343300 - Employee Incentive Awards - Gift Cards, Gift Baskets, etc	4,300	28,223	4,300	2,000	4,300	0.00%
344000 - Bottled Drinking Water (provider by water contractor)	1,020	707	1,020	1,020	1,122	10.00%
345000 - Cleaning and Janitorial Supplies	4,136	1,680	4,136	4,136	4,550	10.01%
Total Commodities Services	224,266	129,438	171,680	153,300	218,742	27.41%
Total O & M Expenses	9,686,483	9,528,225	12,410,297	12,587,449	19,995,884	61.12%
Total Expenses	9,686,483	9,528,225	12,410,297	12,587,449	19,995,884	61.12%

#### Oklahoma Turnpike Authority Change Management Fund 01, Division 07, Branch 05

	FY22 Adopted	FY22 Actual	FY23 Adopted	FY23 Anticipated	FY24 Budget	23 vs 24 Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Contractual Services	0	92,490	0	0	0	0.00%
Commodities	3,200,000	2,719,935	3,400,000	1,048,298	652,446	-80.81%
Total Expenses	3,200,000	2,812,426	3,400,000	1,048,298	652,446	-80.81%
Personnel Services (100-199)						
Contractual Services (200-299)						
268000 - PIKEPASS Tag Agency Fees	0	48,505	0	0	0	0.00%
287000 - Other Contractual Services	0	43,985	0	0	0	0.00%
Total Contractual Services	0	92,490	0	0	0	0.00%
Commodities Services (300-399)						
339000 - DO NOT USE Issuance of PPS Sticker Tags	3,200,000	0	0	0	0	0.00%
339137 - Purchase of Micro Mini Sticker Tags \$5.506	0	12,229	0	0	0	0.00%
339138 - Purchase of Micro Mini Sticker Tags \$4.956	0	2,556,290	3,400,000	34,380	0	-100.00%
339139 - Purchase of 6C Mini Sticker Tags \$0.796 PPS	0	0	0	721,400	493,520	100.00%
339527 - Purchase of mini hardcase Sticker Tags \$11.03	0	4,644	0	0	0	0.00%
339528 - Purchase of mini hardcase Sticker Tags \$10.03	0	136,589	0	0	0	0.00%
339530 - Purchase of 6C Hardcase Tags \$5.63 PPS	0	0	0	156,334	108,096	100.00%
339721 - Purchase of LPT Sticker Tags \$24.84 (\$24.67 cost + \$.17 freight) PPS	0	10,184	0	26,384	8,910	100.00%
339810 - Purchase of 6C Motorcycle Headlamp Tags \$1.31 PPS	0	0	0	109,800	41,920	100.00%
Total Commodities Services	3,200,000	2,719,935	3,400,000	1,048,298	652,446	-80.81%
Total O & M Expenses	3,200,000	2,812,426	3,400,000	1,048,298	652,446	-80.81%
Total Expenses	3,200,000	2,812,426	3,400,000	1,048,298	652,446	-80.81%

#### Oklahoma Turnpike Authority Printing Services Fund 01, Division 07, Branch 23

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	<b>Budget % of</b>
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	0	81,943	72,038	66,229	72,749	0.99%
Contractual Services	0	39,474	107,500	44,550	117,000	8.84%
Commodities	0	12,265	15,350	8,310	15,350	0.00%
Total Expenses	0	133,683	194,888	119,089	205,099	5.24%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	0	53,503	44,562	46,200	51,200	14.90%
109000 - Longevity	0	850	0	0	250	100.00%
120000 - Defined Contribution Plan Match	0	2,843	0	0	0	0.00%
121000 - FICA	0	4,075	3,409	3,534	3,936	15.46%
122000 - Retirement	0	6,227	7,353	7,623	8,489	15.45%
123000 - Health Benefits	0	14,078	16,068	8,239	8,239	-48.72%
124000 - Workers Compensation	0	97	177	23	26	-85.31%
125000 - Unemployment	0	0	0	10	10	100.00%
126000 - Deferred Compensation	0	231	319	390	390	22.26%
127000 - Payroll Transaction Fees	0	0	0	60	60	100.00%
128000 - Pathfinder Admin Fees	0	13	0	0	0	0.00%
131000 - Merit System Charge	0	26	150	150	150	0.00%
<b>Total Personnel Services</b>	0	81,943	72,038	66,229	72,749	0.99%
Contractual Services (200-299)						
201000 - Postage	0	20,622	25,000	25,000	34,500	38.00%
202000 - Freight & Shipping	0	717	7,500	800	7,500	0.00%
231000 - Equipment Rental	0	18,136	75,000	18,750	75,000	0.00%
<b>Total Contractual Services</b>	0	39,474	107,500	44,550	117,000	8.84%
Commodities Services (300-399)						_
301000 - Office Supplies	0	11,640	15,000	7,960	15,000	0.00%
302000 - Data Processing Supplies	0	140	0	0	0	0.00%
331000 - Small Tools & Equipment	0	69	350	350	350	0.00%
341000 - Other Commodities & Supplies	0	402	0	0	0	0.00%
345000 - Cleaning and Janitorial Supplies	0	14	0	0	0	0.00%
<b>Total Commodities Services</b>	0	12,265	15,350	8,310	15,350	0.00%
Total O & M Expenses	0	133,683	194,888	119,089	205,099	5.24%
Total Expenses	0	133,683	194,888	119,089	205,099	5.24%

# Finance & Revenue Division



#### Finance and Revenue Division

#### **Description of Division**

To provide the Authority, Executive Director, management, and others with accurate financial projections related to both revenues and expenses, which enable them to make effective financial and operating decisions. To perform financial planning and financial management functions for the OTA in the most efficient manner possible. To maximize all sources of OTA revenues and control expenses of the OTA. To administer the repayment of debt which was incurred through the issuance of revenue bonds.

#### **Division Responsibilities**

The Finance and Revenue Division consists of two branches, the Budgeting and Financial Analysis Branch and the Debt Administration Branch. Branch responsibilities are discussed below.

The Budgeting and Financial Analysis Branch is responsible for preparing an annual Operating and Maintenance, Reserve Maintenance, General Fund and Construction Fund Budget; periodic review of actual expenses versus budgeted expenditures; estimating potential revenues; analyzing revenue trends and making recommendations for improvements; financial planning; financial management; cash flow projections; investment administration; establishment of toll rates; overseeing the consulting traffic engineers' preparation of traffic and revenue estimates for existing and new projects; and preparation of various reports containing financial information and management used by the Authority and the Director for making policy and operating decisions of the Authority.

The Debt Administration Branch is responsible for payments of principal, interest and premiums from tolls and other revenues generated from ownership or operation of the Oklahoma Turnpike System.

#### 2024 Annual Budget - Major Budgetary Issues

The total budget for the Finance and Revenue Division increased by 2.96%, increasing the total budget from \$946,264 in 2023 to \$974,255 in 2024. This was largely due to an increase in paying agent services related to the bonding for the ACCESS Program.

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	645,016	564,261	648,572	655,644	656,714	1.26%
Contractual Services	290,015	251,191	297,692	246,242	316,941	6.47%
Commodities	0	0	0	0	600	100.00%
Charged to other Funds	0	0	0	0	0	0.00%
Total Expenses	935,031	815,452	946,264	901,886	974,255	2.96%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	444,550	394,317	447,000	458,600	458,600	2.60%
109000 - Longevity	7,726	5,325	7,926	6,152	7,014	-11.51%
120000 - Defined Contribution Plan Match	. 0	10,439	. 0	. 0	. 0	0.00%
121000 - FICA	34,599	30,931	34,803	35,554	35,619	2.34%
122000 - Retirement	74,597	55,503	72,063	76,684	76,826	6.61%
123000 - Health Benefits	78,506	65,147	81,731	74,765	74,765	-8.52%
124000 - Workers Compensation	1,804	1,358	1,815	229	229	-87.38%
125000 - Unemployment	60	0	60	60	60	0.00%
126000 - Deferred Compensation	1,914	1,230	1,914	2,340	2,340	22.26%
127000 - Payroll Transaction Fees	360	0	360	360	360	0.00%
128000 - Pathfinder Admin Fees	0	35	0	0	0	0.00%
131000 - Merit System Charge	900	(23)	900	900	900	0.00%
<b>Total Personnel Services</b>	645,016	564,261	648,572	655,644	656,714	1.26%
Contractual Services (200-299)						
204000 - Printing	10,000	4,168	10,000	10,000	10,000	0.00%
221000 - Training & Education	4,000	169	4,000	4,000	6,000	50.00%
221200 - Training & Education Travel Expenses	2,000	4,891	2,000	2,000	2,000	0.00%
222000 - Business Expenses	1,000	1,666	1,000	1,000	1,000	0.00%
222200 - Business Travel Expenses	1,000	5,728	1,000	1,000	1,000	0.00%
223000 - Professional Organization Memberships	700	575	700	700	1,012	44.57%
255000 - Paying Agent Services	150,715	112,784	150,392	107,892	171,179	13.82%
257000 - Trustee Services	45,000	45,000	45,000	45,000	45,000	0.00%
263000 - Other Professional Services	75,600	76,210	83,600	74,650	79,750	-4.61%
Total Contractual Services	290,015	251,191	297,692	246,242	316,941	6.47%
Commodities Services (300-399)						
332000 - Uniforms	0	0	0	0	600	100.00%
<b>Total Commodities Services</b>	0	0	0	0	600	100.00%
Total O & M Expenses	935,031	815,452	946,264	901,886	974,255	2.96%
Total Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	935,031	815,452	946,264	901,886	974,255	2.96%

#### Oklahoma Turnpike Authority Finance and Revenue All Branches

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	645,016	564,261	648,572	655,644	656,714	1.26%
Contractual Services	290,015	251,191	297,692	246,242	316,941	6.47%
Commodities	0	0	0	0	600	100.00%
Charged to other Funds	0	0	0	0	0	0.00%
Total Expenses	935,031	815,452	946,264	901,886	974,255	2.96%
Positions						
Business Manager III	0	0	1	0	0	-100.00%
Analyst	2	1	1	1	1	0.00%
Director of Finance and Revenue	1	1	1	1	1	0.00%
AET Revenue Analyst	0	0	0	1	1	100.00%
<b>Budget Program Director</b>	1	1	0	0	0	0.00%
Budget Program Manager	0	0	0	1	1	100.00%
Budget Analyst	0	0	1	1	1	0.00%
Sr. Revenue Analyst	1	1	1	0	0	-100.00%
Sr. Financial Analyst	1	1	1	1	1	0.00%
Total Positions	6	5	6	6	6	0.00%

	FY22 Adopted	FY22 Actual	FY23 Adopted	FY23 Anticipated	FY24 Budget	23 vs 24 Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	431,750	444,630	529,166	536,320	537,127	1.50%
Contractual Services	93,700	93,307	101,700	93,350	100,162	-1.51%
Commodities	0	0	0	0	600	100.00%
Total Expenses	525,450	537,936	630,866	629,670	637,889	1.11%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	293,200	306,217	358,900	370,500	370,500	3.23%
109000 - Longevity	7,726	4,476	7,076	5,302	5,952	-15.88%
120000 - Defined Contribution Plan Match	0	10,439	0	0	0	0.00%
121000 - FICA	23,020	23,860	27,998	28,749	28,799	2.86%
122000 - Retirement	49,624	40,826	57,386	62,007	62,115	8.24%
123000 - Health Benefits	54,834	57,069	73,654	66,527	66,527	-9.68%
124000 - Workers Compensation	1,190	896	1,457	185	185	-87.30%
125000 - Unemployment	40	0	50	50	50	0.00%
126000 - Deferred Compensation	1,276	888	1,595	1,950	1,950	22.26%
127000 - Payroll Transaction Fees	240	0	300	300	300	0.00%
128000 - Pathfinder Admin Fees	0	35	0	0	0	0.00%
131000 - Merit System Charge	600	(76)	750	750	750	0.00%
Total Personnel Services	431,750	444,630	529,166	536,320	537,127	1.50%
Contractual Services (200-299)	,	,	,	,	,	
204000 - Printing	10,000	4,168	10,000	10,000	10,000	0.00%
221000 - Training & Education	4,000	169	4,000	4,000	6,000	50.00%
221200 - Training & Education Travel Expenses	2,000	4,891	2,000	2,000	2,000	0.00%
222000 - Business Expenses	1,000	1,566	1,000	1,000	1,000	0.00%
222200 - Business Travel Expenses	1,000	5,728	1,000	1,000	1,000	0.00%
223000 - Professional Organization Memberships	700	575	700	700	1,012	44.57%
263000 - Other Professional Services	75,000	76,210	83,000	74,650	79,150	-4.64%
Total Contractual Services	93,700	93,307	101,700	93,350	100,162	-1.51%
Commodities Services (300-399)				55,555		
332000 - Uniforms	0	0	0	0	600	100.00%
Total Commodities Services	0	0	0	0	600	100.00%
Total O & M Expenses	525,450	537,936	630,866	629,670	637,889	1.11%
Total Expenses	525,450	537,936	630,866	629,670	637,889	1.11%
Positions						
Business Manager III	0	0	1	0	0	-100.00%
Analyst	1	1	1	1	1	0.00%
Director of Finance and Revenue	1	1	1	1	1	0.00%
AET Revenue Analyst	1	1	1	1	1	0.00%
Budget Program Director	1	1	0	0	0	0.00%
Budget Program Manager	0	0	0	1	1	100.00%
Budget Analyst	0	0	1	1	1	0.00%
Total Positions	4	4	5	5	5	0.00%

#### Oklahoma Turnpike Authority Debt Administration Fund 01, Division 10, Branch 92

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	<b>Budget % of</b>
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	213,266	119,632	119,406	119,324	119,587	0.15%
Contractual Services	196,315	157,884	195,992	152,892	216,779	10.61%
Total Expenses	409,581	277,516	315,398	272,216	336,366	6.65%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	151,350	88,100	88,100	88,100	88,100	0.00%
109000 - Longevity	0	850	850	850	1,062	24.94%
121000 - FICA	11,579	7,071	6,805	6,805	6,821	0.24%
122000 - Retirement	24,973	14,677	14,677	14,677	14,712	0.24%
123000 - Health Benefits	23,672	8,078	8,077	8,239	8,239	2.01%
124000 - Workers Compensation	614	462	358	44	44	-87.71%
125000 - Unemployment	20	0	10	10	10	0.00%
126000 - Deferred Compensation	638	342	319	390	390	22.26%
127000 - Payroll Transaction Fees	120	0	60	60	60	0.00%
131000 - Merit System Charge	300	52	150	150	150	0.00%
Total Personnel Services	213,266	119,632	119,406	119,324	119,587	0.15%
Contractual Services (200-299)	,	· · · · · · · · · · · · · · · · · · ·	,,	,	,	
222000 - Business Expenses	0	100	0	0	0	0.00%
255000 - Paying Agent Services	150,715	112,784	150,392	107,892	171,179	13.82%
257000 - Trustee Services	45,000	45,000	45,000	45,000	45,000	0.00%
263000 - Other Professional Services	600	0	600	0	600	0.00%
Total Contractual Services	196,315	157,884	195,992	152,892	216,779	10.61%
Commodities Services (300-399)	,	,	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·		
Total O & M Expenses	409,581	277,516	315,398	272,216	336,366	6.65%
Total Expenses	409,581	277,516	315,398	272,216	336,366	6.65%
Positions						
Analyst	1	0	0	0	0	0.00%
Sr. Financial Analyst	1	1	1	1	1	0.00%
Total Positions	2	1	1	1	1	0.00%





# **Business Operations**

Business Operations is the compass that establishes and maintains strategic partnerships with OTA vendors ensuring improved operational efficiency, transparency, and innovation.

#### **Description of Division**

The Business Operations Division was created in 2023 and manages business contracts, including contracts for printing and mail services, manual image review, toll apps, registered owner of vehicle look ups, and collections along with any other contracts that affect costs associated with tolls collected via PIKEPASS and PlatePay. It is responsible for providing support to the Customer Service and Comptroller Divisions by working with the Purchasing Branch to ensure OTA's various contracts with outside providers are prepared, negotiated, and meeting defined Key Performance Indicators (KPI).

#### **Division Responsibilities**

The Business Operations Division at the Oklahoma Turnpike Authority (OTA) is embarking on an ambitious journey to enhance operational efficiency, strengthen vendor service, and foster strategic partnerships and collaborations. With a focus on improving electronic tolling system performance and reliability, the division aims to streamline processes, optimize vendor relationships, and establish cost-effective strategies for procurement and vendor selection.

Within the Business Operations Division, a strategic implementation team will play a crucial role in establishing efficient vendor management processes. Key roles and responsibilities within the division will be clearly defined to ensure smooth operations. This includes a division director to oversee the overall operations and strategic direction, a vendor management specialist to manage vendor relationships and contracts, a business specialist to handle vendor selection processes, a contract administrator to ensure compliance, and a performance analyst to monitor and evaluate vendor performance and system reliability.

In the first year of implementation, the division will conduct a comprehensive review of all operational processes to identify areas for improvement. This will involve analyzing existing workflows, identifying bottlenecks, and implementing streamlined procedures. By automating manual tasks and adopting technology solutions, the division aims to increase productivity and reduce costs. Strengthening partnerships and collaborations is another key objective of the division. By fostering strategic alliances with other government agencies, private sector organizations, and stakeholders, the division aims to enhance its capabilities and leverage shared resources. Exploring opportunities for joint initiatives and collaborations will further improve overall service delivery.

To ensure accountability and measure success, the division will implement performance metrics and monitoring. KPIs will be established to measure the division's performance against set targets. A robust performance monitoring system will be developed to track progress and identify areas that require attention or corrective actions.

As the transition to cashless to the strategic implementation reflected in the various contri	on team so that	Business Operation contracts are s	ns will continue its po streamlined and h	articipation with eld to the KPIs

Actual Budget   Expenses   Budget   Expenses   Budget   Expenses   Expenses		FY22	FY22	FY23	FY23	FY24	23 vs 24
Personnel Services		Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
Personnel Services			Expenses	•	•	_	_
Commodities	Personnel Services		0	<del>-</del>	•	•	_
Charged to other Funds	Contractual Services	0	0	20,936,561	18,701,850	26,613,350	27.11%
Personnel Services (100-199)	Commodities	0	0	11,038	0	7,000	-36.58%
Personnel Services (100-199)	Charged to other Funds	0	0	0	0	0	0.00%
101000 - Regular Full-time Salaries   0	Total Expenses	0	0	21,116,539	18,915,085	27,234,729	28.97%
101000 - Regular Full-time Salaries   0	Personnel Services (100-199)						
109000   Longevity   0		0	0	114,200	142,533	412,900	261.56%
121000 - FICA   0	109000 - Longevity	0	0	4,526	4,526	5,138	13.52%
122000 - Retirement   0	121000 - FICA	0	0	8,908	11,251		259.01%
124000 - Workers Compensation   0	122000 - Retirement	0	0	19,216	24,265		258.95%
125000 - Unemployment	123000 - Health Benefits	0	0	21,175	29,369	91,518	332.20%
126000 - Deferred Compensation   0   0   585   780   2,340   300.00%   127000 - Payroll Transaction Fees   0   0   90   120   360   300.00%   301.000%   300.00%	124000 - Workers Compensation	0	0	0	71	206	100.00%
127000 - Payroll Transaction Fees   0   0   90   120   360   300.00%   131000 - Merit System Charge   0   0   225   300   900   300.00%   7012   Personnel Services   0   0   168,940   213,235   614,379   263,67%   201000 - Postage   0   0   14,200,000   13,200,000   16,800,000   18,31%   204000 - Printing   0   0   3,000,000   2,500,000   3,600,000   20,00%   221000 - Printing & Education   0   0   8,575   1,400   5,000   -41.69%   221200 - Training & Education   7   0   0   0   0   0   0   0   0   0	125000 - Unemployment	0	0	15	20	60	300.00%
131000 - Merit System Charge	• •	0	0	585	780	2,340	
131000 - Merit System Charge	•	0	0	90	120	-	
Total Personnel Services (200-299)   Contractual Services (200-2	•	0	0	225	300	900	
Contractual Services (200-299)   201000 - Postage		0	0	168,940	213,235	614,379	263.67%
204000 - Printing   0	Contractual Services (200-299)			·		·	
221000 - Training & Education   0	201000 - Postage	0	0	14,200,000	13,200,000	16,800,000	18.31%
221200 - Training & Education Travel Expenses   0	204000 - Printing	0	0	3,000,000	2,500,000	3,600,000	20.00%
222000 - Business Expenses         0         0         350         350         4,500         1,185.71%           222200 - Business Travel Expenses         0         0         0         0         1,500         100.00%           223000 - Professional Organization Memberships         0         0         0         0         100         300         100.00%           224000 - Publications & Subscriptions         0         0         0         0         50         100.00%           287000 - Other Contractual Services         0         0         3,727,636         3,000,000         6,200,000         66.33%           Total Contractual Services         0         0         20,936,561         18,701,850         26,613,350         27.11%           Commodities Services (300-399)         301000 - Office Supplies         0         0         1,050         0         0         -100.00%           306000 - Noncapitalizable Office Furniture < \$5,000	221000 - Training & Education	0	0	8,575	1,400	5,000	-41.69%
222200 - Business Travel Expenses   0	221200 - Training & Education Travel Expenses	0	0	0	0	2,000	100.00%
223000 - Professional Organization Memberships   0	222000 - Business Expenses	0	0	350	350	4,500	1,185.71%
224000 - Publications & Subscriptions         0         0         0         0         50         100.00%           287000 - Other Contractual Services         0         0         3,727,636         3,000,000         6,200,000         66.33%           Total Contractual Services         0         0         20,936,561         18,701,850         26,613,350         27.11%           Commodities Services (300-399)         301000 - Office Supplies         0         0         1,050         0         0         -100.00%           306000 - Noncapitalizable Office Furniture < \$5,000	222200 - Business Travel Expenses	0	0	0	0	1,500	100.00%
287000 - Other Contractual Services         0         0         3,727,636         3,000,000         6,200,000         66.33%           Total Contractual Services         0         0         20,936,561         18,701,850         26,613,350         27.11%           Commodities Services (300-399)           301000 - Office Supplies         0         0         1,050         0         0         -100.00%           306000 - Noncapitalizable Office Furniture < \$5,000	223000 - Professional Organization Memberships	0	0	0	100	300	100.00%
Total Contractual Services (300-399)   Commodities Services (300-309)   Commodities Supplies	224000 - Publications & Subscriptions	0	0	0	0	50	100.00%
Commodities Services (300-399)	287000 - Other Contractual Services	0	0	3,727,636	3,000,000	6,200,000	66.33%
301000 - Office Supplies   0	Total Contractual Services	0	0	20,936,561	18,701,850	26,613,350	27.11%
306000 - Noncapitalizable Office Furniture < \$5,000   0   0   3,850   0   3,000   -22.08%	Commodities Services (300-399)						
332000 - Uniforms   0 0 788 0 500 -36.55%   341000 - Other Commodities & Supplies   0 0 2,100 0 1,500 -28.57%   343000 - Employee Incentive Awards   0 0 3,250 0 2,000 -38.46%   Total Commodities Services   0 0 11,038 0 7,000 -36.58%   Total O & M Expenses   0 0 21,116,539 18,915,085 27,234,729 28.97%   Total Charged to Other Funds   0 0 0 10 0 0 0 0.00%   Total Expenses   0 0 21,116,539 18,915,054 27,234,729 28.97%   Positions   Project Manager   0 0 1 1 1 1 1 0.00%   Contracting & Acquisition Admr I   0 0 0 0 0 1 1 1 1 0.00%   Analyst   0 0 0 1 1 1 1 1 0.00%   Accounting Technician IV   0 0 0 1 1 1 1 1 0.00%   Financial Manager/Comptroller III   0 0.00%   Contracting Manager/Comptroller III   C	301000 - Office Supplies	0	0	1,050	0	0	-100.00%
341000 - Other Commodities & Supplies   0	306000 - Noncapitalizable Office Furniture < \$5,000	0	0	3,850	0	3,000	-22.08%
343000 - Employee Incentive Awards   0   0   3,250   0   2,000   -38.46%     Total Commodities Services   0   0   11,038   0   7,000   -36.58%     Total O & M Expenses   0   0   21,116,539   18,915,085   27,234,729   28.97%     Total Charged to Other Funds   0   0   0   0   0   0   0.00%     Total Expenses   0   0   21,116,539   18,915,054   27,234,729   28.97%     Positions   Project Manager   0   0   1   1   1   1   0.00%     Contracting & Acquisition Admr I   0   0   0   0   0   1   100.00%     Analyst   0   0   0   0   0   2   100.00%     Accounting Technician IV   0   0   0   1   1   1   1   0.00%     Financial Manager/Comptroller III   0   0   0   1   1   1   1   0.00%     Total Expenses   0   0   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0     Total Expenses   0   0   0   0   0   0   0   0     Total Expenses   0   0	332000 - Uniforms	0	0	788	0	500	-36.55%
Total Commodities Services   0	341000 - Other Commodities & Supplies	0	0	2,100	0	1,500	-28.57%
Total O & M Expenses   0	343000 - Employee Incentive Awards	0	0	3,250	0	2,000	-38.46%
Total Charged to Other Funds   0   0   0   0   0   0   0   0   0	<b>Total Commodities Services</b>	0	0	11,038	0	7,000	-36.58%
Positions         0         0         21,116,539         18,915,054         27,234,729         28.97%           Project Manager         0         0         1         1         1         0.00%           Contracting & Acquisition Admr I         0         0         0         0         1         100.00%           Analyst         0         0         0         0         2         100.00%           Accounting Technician IV         0         0         1         1         1         0.00%           Financial Manager/Comptroller III         0         0         1         1         1         0.00%	Total O & M Expenses	0	0	21,116,539	18,915,085	27,234,729	28.97%
Positions           Project Manager         0         0         1         1         1         0.00%           Contracting & Acquisition Admr I         0         0         0         0         1         100.00%           Analyst         0         0         0         0         2         100.00%           Accounting Technician IV         0         0         1         1         1         0.00%           Financial Manager/Comptroller III         0         0         1         1         1         0.00%	Total Charged to Other Funds	0	0	0	0	0	0.00%
Project Manager         0         0         1         1         1         0.00%           Contracting & Acquisition Admr I         0         0         0         0         1         100.00%           Analyst         0         0         0         0         2         100.00%           Accounting Technician IV         0         0         1         1         1         0.00%           Financial Manager/Comptroller III         0         0         1         1         1         0.00%	Total Expenses	0	0	21,116,539	18,915,054	27,234,729	28.97%
Contracting & Acquisition Admr I         0         0         0         0         1         100.00%           Analyst         0         0         0         0         2         100.00%           Accounting Technician IV         0         0         1         1         1         1         0.00%           Financial Manager/Comptroller III         0         0         1         1         1         0.00%	Positions						
Analyst         0         0         0         0         2         100.00%           Accounting Technician IV         0         0         1         1         1         0.00%           Financial Manager/Comptroller III         0         0         1         1         1         0.00%	Project Manager	0	0	1	1	1	0.00%
Analyst         0         0         0         0         2         100.00%           Accounting Technician IV         0         0         1         1         1         0.00%           Financial Manager/Comptroller III         0         0         1         1         1         0.00%	Contracting & Acquisition Admr I	0	0	0	0	1	100.00%
Accounting Technician IV         0         0         1         1         1         0.00%           Financial Manager/Comptroller III         0         0         1         1         1         0.00%	•			0	0		100.00%
Financial Manager/Comptroller III         0         0         1         1         1         0.00%	•	0	0	1	1		0.00%
				1	1		
		0	0	3	3	6	100.00%

# Revenue Assurance Division



# Revenue Assurance Division

#### **Division Description**

The Revenue Assurance Division consists of two employees: Division Director and the Assistant Division Director. The Revenue Assurance Division is committed to the identification and implementation of financial and operational procedures and programs necessary or useful to ensure that the implementation of an all-electronic cashless system does not adversely affect the Oklahoma Turnpike's net revenues.

#### **Division Goals**

Establish a data driven focus on revenue assurance. Implement a revenue assurance plan detailing each initiative and the associated progress to ensure revenue is collected and reported in the most cost effective manner.

Create a business intelligence system and team to oversee the revenue assurance plan including transponder penetration, pursuable PlatePay transactions and revenue collection. A business intelligence system creates the foundation for data driven decision making and business process improvement.

#### **Division Service Levels**

The Revenue Assurance Division is the newest Division for the Oklahoma Turnpike Authority. With the conversion to cashless tolling, Oklahoma Turnpike toll collection is composed of Transponder (PIKEPASS) and Video Toll (PlatePay). This new Division will be vital in working with all Divisions to ensure the implementation of cashless tolling results in a positive net revenue.

#### 2024 Annual Budget - Major Budgetary Items

The Revenue Assurance Division budget is \$971,118. The budgeted amount includes salaries, training and associated costs.

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	<b>Budget % of</b>
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	0	0	154,198	495,866	953,743	518.52%
Contractual Services	0	0	0	3,900	13,475	100.00%
Commodities	0	0	0	0	3,900	100.00%
Charged to other Funds	0	0	0	0	0	0.00%
Total Expenses	0	0	154,198	499,766	971,118	529.79%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	0	0	107,000	345,175	667,800	524.11%
109000 - Longevity	0	0	3,888	3,888	4,300	10.60%
121000 - FICA	0	0	8,334	26,703	51,415	516.93%
122000 - Retirement	0	0	17,976	57,595	110,897	516.92%
123000 - Health Benefits	0	0	16,390	60,095	114,727	599.98%
124000 - Workers Compensation	0	0	0	173	334	100.00%
125000 - Unemployment	0	0	10	37	70	600.00%
126000 - Deferred Compensation	0	0	390	1,430	2,730	600.00%
127000 - Payroll Transaction Fees	0	0	60	220	420	600.00%
131000 - Merit System Charge	0	0	150	550	1,050	600.00%
Total Personnel Services	0	0	154,198	495,866	953,743	518.52%
Contractual Services (200-299)						
221000 - Training & Education	0	0	0	0	3,700	100.00%
221200 - Training & Education Travel Expenses	0	0	0	0	900	100.00%
222000 - Business Expenses	0	0	0	750	2,025	100.00%
222200 - Business Travel Expenses	0	0	0	3,150	6,450	100.00%
223000 - Professional Organization Memberships	0	0	0	0	400	100.00%
<b>Total Contractual Services</b>	0	0	0	3,900	13,475	100.00%
Commodities Services (300-399)						
301000 - Office Supplies	0	0	0	0	200	100.00%
306000 - Noncapitalizable Office Furniture < \$5,000	0	0	0	0	3,200	100.00%
341000 - Other Commodities & Supplies	0	0	0	0	500	100.00%
<b>Total Commodities Services</b>	0	0	0	0	3,900	100.00%
Total O & M Expenses	0	0	154,198	499,766	971,118	529.79%
Total Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	0	0	154,198	499,766	971,118	529.79%
Positions						
Assistant Director	0	0	1	1	1	0.00%
Analyst	0	0	0	0	2	100.00%
Business Analyst I	0	0	0	0	1	100.00%
Director	0	0	1	1	1	0.00%
Information Systems Manager III	0	0	0	0	2	100.00%
Total Positions	0	0	2	2	7	250.00%

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# Comptroller Division

#### **Description of Division**

Responsible for maintaining appropriate financial record keeping for the Authority, recording and reconciling all of the Authority's revenue transactions, processing all of the Authority's financial payments, publishing all required financial reports, and assuring compliance with the financial requirements of the OTA's Trust Indenture.

#### **Division Objectives**

The Comptroller Division is organized into three branches to achieve the following goals:

**Administration**: This branch provides supervision and oversight to the Comptroller Division. Included in this branch are OTA's Comptroller and Assistant Comptrollers. Responsibilities of this branch of the Comptroller Division include: providing advice to the Director on fiscal policies and issues; overseeing all work within the division, as well as the preparation of interim and annual financial reports; assuring that the financial requirements of OTA's Trust Indenture are met; and carrying out all other general administrative functions for the division.

**Cash Management**: This branch is responsible for timely and accurate recording and reconciliation of OTA's revenue transactions that are processed through its *PIKEPASS* and PlatePay subsidiary ledgers; supports the revenue reporting activity performed within the Accounting branch.

**Accounting**: This branch is responsible for maintaining appropriate financial record keeping for the Authority. The responsibilities of the employees in this branch include: preparing monthly, quarterly and annual financial reports; coordinating the annual audit of the Authority's financial records and preparing audit schedules for the external auditors; recording all revenue transactions, including those collected by the *PIKEPASS*, PlatePay, and Interoperability Systems; processing all payables and receivables; developing policy and procedures related to all areas of responsibility; processing the organization's payroll; accounting for all OTA fixed assets by maintaining a database of all fixed assets owned by OTA, coordinating physical inventories of fixed assets and calculating depreciation expense on all fixed assets.

#### The Comptroller Division has accomplished the following during 2023:

- Presented audited December 31, 2022 financial statements, prepared in accordance with Generally Accepted Accounting Principles in the United States (GAAP).
- Developed the 2022 Annual Comprehensive Financial Report, with graphic design assistance from other OTA divisions. This report was completed and distributed in compliance with Trust-required deadlines.
- In collaboration with the OTA Interoperability Team, became interoperable with new partners in the Southeast United States Interoperability Hub.
- Received the Certificate of Achievement for Excellence in Financial Reporting for OTA's 2021 Annual Comprehensive Financial Report(ACFR) from the Government Finance Officers Association of the United States and Canada (GFOA). The OTA has achieved this prestigious award annually since 1990. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized ACFR that satisfies both GAAP and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. The 2022 CAFR has been submitted to the GFOA for consideration of this award.
- Collaborated with the OTA Cashless Tolling Team for the continued expansion of cashless tolling processing for various turnpikes across the Turnpike System.
- Continued collaborative effort with external consultants and the OTA Information Technology Team to develop automated workflows, automate certain manual reconciliations, and continue report enhancements.
- Collaborated with the OTA Mobile Application Team to finalize requirements for the integration of a mobile application for PlatePay tolling through a partnership with the mobile application provider, PlusPass.
- Assisted the human resources division in the conversion of monthly to bi-weekly payroll for all turnpike employees.
- Implemented GASB Statement 87, Leases. This Statement improves accounting and financial reporting for leases by governments

# The following are on-going efforts for the Comptroller Division through 2023 and 2024:

 Implement GASB Statement 96, Subscription-Based Information Technology Arrangements (SBITA). This statement provides guidance on improving accounting and financial reporting for right-to-use subscription leases.

- Continue collaboration with external consultants and the OTA Information Technology team to develop automated workflows, automate certain manual reconciliations, and continue report enhancement.
- Collaborate with the OTA Information Technology Division, Construction Division and third-party consultants to implement a geographical information system. This system will provide efficiencies in reporting and decision making of OTA rightof-way properties.
- Continue collaboration with the OTA Cashless Tolling Team for the expansion of cashless tolling processing to the remaining turnpikes across the Turnpike System.

## Oklahoma Turnpike Authority Comptroller All Branches

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	2,811,007	2,103,337	2,752,207	2,437,859	2,432,216	-11.63%
Contractual Services	15,354,985	13,146,569	7,711,875	7,299,391	8,076,400	4.73%
Commodities	28,475	4,781	17,437	1,000	10,500	-39.78%
Charged to other Funds	(149,472)	(99,713)	(158,521)	(156,893)	(157,204)	-0.83%
Total Expenses	18,044,995	15,154,973	10,322,998	9,581,357	10,361,912	0.38%
Personnel Services (100-199)						
·	1 907 463	1 255 150	1 770 200	1 602 902	1 694 400	E 220/
101000 - Regular Full-time Salaries	1,807,463	1,355,159	1,779,300	1,692,892	1,684,400	-5.33% 100.00%
105000 - Regular Overtime Salaries	1,000	12,280	0	1,000	12,000	100.00%
109000 - Longevity	20,818	26,680	22,278	22,830	25,166	12.96%
119000 - Temporary Personnel Services	42,600	85,920	109,200	0	0	-100.00%
120000 - Defined Contribution Plan Match	0	52,300	0	0	0	0.00%
121000 - FICA	139,867	106,375	137,759	140,251	139,768	1.46%
122000 - Retirement	301,666	172,358	294,967	283,094	282,078	-4.37%
123000 - Health Benefits	472,513	246,020	385,151	280,231	272,112	-29.35%
124000 - Workers Compensation	5,933	4,485	7,900	846	842	-89.34%
125000 - Unemployment	330	0	295	265	250	-15.25%
126000 - Deferred Compensation	10,527	2,878	9,162	10,335	9,750	6.42%
127000 - Payroll Transaction Fees	2,340	38,565	1,770	1,590	1,500	-15.25%
128000 - Pathfinder Admin Fees	1,000	230	0	550	600	100.00%
131000 - Merit System Charge	4,950	87	4,425	3,975	3,750	-15.25%
Total Personnel Services	2,811,007	2,103,337	2,752,207	2,437,859	2,432,216	-11.63%
Contractual Services (200-299)						
201000 - Postage	7,000,000	5,783,605	0	0	0	0.00%
204000 - Printing	1,210,500	699,531	10,500	4,241	7,000	-33.33%
221000 - Training & Education	26,615	5,291	18,040	3,500	7,500	-58.43%
221200 - Training & Education Travel Expenses	13,485	8,964	13,485	3,500	13,000	-3.60%
222000 - Business Expenses	4,500	1,266	4,150	2,050	4,500	8.43%
222200 - Business Travel Expenses	100	1,055	100	6,000	8,000	7,900.00%
223000 - Professional Organization Memberships	2,860	910	2,860	1,500	1,800	-37.06%
224000 - Publications & Subscriptions	1,725	322	1,725	100	500	-71.01%
231000 - Equipment Rental	0	1,691	0	0	0	0.00%
232000 - Building & Real Estate Rental	1,200	0	1,200	0	0	-100.00%
256000 - Banking & Financial Services	6,804,000	341,402	7,337,240	356,500	445,000	-93.94%
256100 - Credit Card Service Charges	224,000	6,067,768	246,400	6,900,000	7,500,000	2,943.83%
263000 - Other Professional Services	65,000	234,764	75,175	22,000	89,100	18.52%
287000 - Other Contractual Services	1,000	0	1,000	0	0	-100.00%
Total Contractual Services	15,354,985	13,146,569	7,711,875	7,299,391	8,076,400	4.73%

### Oklahoma Turnpike Authority Comptroller All Branches

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	2,811,007	2,103,337	2,752,207	2,437,859	2,432,216	-11.63%
Contractual Services	15,354,985	13,146,569	7,711,875	7,299,391	8,076,400	4.73%
Commodities	28,475	4,781	17,437	1,000	10,500	-39.78%
Charged to other Funds	(149,472)	(99,713)	(158,521)	(156,893)	(157,204)	-0.83%
Total Expenses	18,044,995	15,154,973	10,322,998	9,581,357	10,361,912	0.38%
Commodities Services (300-399)						
301000 - Office Supplies	7,700	4,745	6,650	1,000	4,500	-32.33%
306000 - Noncapitalizable Office Furniture < \$5,000	7,700	0	3,850	0	3,000	-22.08%
332000 - Uniforms	1,575	0	787	0	3,000	281.19%
341000 - Other Commodities & Supplies	5,000	36	2,900	0	0	-100.00%
343000 - Employee Incentive Awards	6,500	0	3,250	0	0	-100.00%
<b>Total Commodities Services</b>	28,475	4,781	17,437	1,000	10,500	-39.78%
Total O & M Expenses	18,194,467	15,254,686	10,481,519	9,738,250	10,519,116	0.36%
Total Charged to Other Funds	(149,472)	(99,713)	(158,521)	(156,893)	(157,204)	-0.83%
Total Expenses	18,044,995	15,154,973	10,322,998	9,581,357	10,361,912	0.38%
Positions						
Accountant I	0	0	0	3	5	100.00%
Administrative Assistant	1	0	0	0	0	0.00%
Project Manager	0	0	0	4	4	100.00%
Admin Programs Officer	1	1	1	0	0	-100.00%
Accountant	9	6	8	0	0	-100.00%
Business Manager III	0	0	0	1	1	100.00%
Accounting Technician	15	7	8	0	0	-100.00%
General Ledger Manager	3	3	2	0	0	-100.00%
Accountant III	0	0	0	2	2	100.00%
Assistant Comptroller	1	1	3	0	0	-100.00%
Accounting Technician IV	0	0	0	1	1	100.00%
Accountant IV	0	0	0	5	5	100.00%
Accounting Technician II	0	0	0	3	3	100.00%
Certified Public Accountant	1	1	1	2	2	100.00%
Financial Manager/Comptroller III	1	1	1	1	1	0.00%
Financial Manager/Comptroller I	0	0	0	1	1	100.00%
Total Positions						

## Oklahoma Turnpike Authority Administration Fund 01, Division 04, Branch 01

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	360,635	367,435	503,370	556,584	489,309	-2.79%
Contractual Services	23,675	12,989	23,675	14,391	28,800	21.65%
Commodities	500	178	500	0	300	-40.00%
Total Expenses	384,810	380,602	527,545	570,975	518,409	-1.73%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	246,350	254,833	361,000	397,000	348,000	-3.60%
109000 - Longevity	1,688	6,488	5,362	5,362	5,750	7.24%
121000 - FICA	18,975	19,426	28,119	39,779	36,048	28.20%
122000 - Retirement	40,926	43,118	60,648	66,390	58,369	-3.76%
123000 - Health Benefits	50,018	41,983	44,725	45,719	39,139	-12.49%
124000 - Workers Compensation	1,001	754	1,665	199	174	-89.55%
125000 - Unemployment	30	0	35	35	30	-14.29%
126000 - Deferred Compensation	957	824	1,081	1,365	1,170	8.23%
127000 - Payroll Transaction Fees	240	0	210	210	180	-14.29%
131000 - Merit System Charge	450	10	525	525	450	-14.29%
Total Personnel Services	360,635	367,435	503,370	556,584	489,309	-2.79%
Contractual Services (200-299)						
204000 - Printing	10,500	4,289	10,500	4,241	7,000	-33.33%
221000 - Training & Education	3,250	2,511	3,250	1,000	2,500	-23.08%
221200 - Training & Education Travel Expenses	7,200	4,852	7,200	2,500	10,000	38.89%
222000 - Business Expenses	900	132	900	50	500	-44.44%
222200 - Business Travel Expenses	100	1,055	100	6,000	8,000	7,900.00%
223000 - Professional Organization Memberships	850	150	850	600	800	-5.88%
224000 - Publications & Subscriptions	875	0	875	0	0	-100.00%
Total Contractual Services	23,675	12,989	23,675	14,391	28,800	21.65%
Commodities Services (300-399)						
301000 - Office Supplies	200	178	200	0	0	-100.00%
332000 - Uniforms	0	0	0	0	300	100.00%
341000 - Other Commodities & Supplies	300	0	300	0	0	-100.00%
<b>Total Commodities Services</b>	500	178	500	0	300	-40.00%
Total O & M Expenses	384,810	380,602	527,545	570,970	518,409	-1.73%
Total Expenses	384,810	380,602	527,545	570,975	518,409	-1.73%
Positions						
Administrative Assistant	1	0	0	0	0	0.00%
Project Manager	0	0	0	1	1	100.00%
Assistant Comptroller	1	1	3	0	0	-100.00%
Certified Public Accountant	0	0	0	1	1	100.00%
Financial Manager/Comptroller III	1	1	1	1	1	0.00%
Total Positions	3	2	4	3	3	-25.00%
ו טנמו דיטונוטווט	5		4	5	5	-25.00%

	51/22	<b>5</b> 1/20	<b>5</b> 1/20	E) (0.0	<b>5</b> )/2.4	
	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	1,136,350	753,347	658,224	469,556	244,736	-62.82%
Contractual Services	15,248,350	12,805,204	7,470,065	7,190,000	7,820,000	4.68%
Commodities	22,075	36	11,037	0	800	-92.75%
Total Expenses	16,406,775	13,558,587	8,139,326	7,659,556	8,065,536	-0.91%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	694,213	444,009	354,200	316,200	171,100	-51.69%
105000 - Regular Overtime Salaries	0	1,304	0	0	0	0.00%
109000 - Longevity	7,478	8,778	4,464	4,464	4,538	1.66%
119000 - Temporary Personnel Services	42,600	85,920	109,200	0	0	-100.00%
120000 - Defined Contribution Plan Match	0	17,123	0	0	0	0.00%
121000 - FICA	53,683	34,905	27,302	24,531	13,436	-50.79%
122000 - Retirement	115,779	57,416	56,723	52,910	28,980	-48.91%
123000 - Health Benefits	212,101	101,486	100,026	67,228	24,716	-75.29%
124000 - Workers Compensation	1,411	1,062	1,976	158	86	-95.67%
125000 - Unemployment	150	0	85	65	30	-64.71%
126000 - Deferred Compensation	4,785	1,027	2,463	2,535	1,170	-52.50%
127000 - Payroll Transaction Fees	900	0	510	390	180	-64.71%
128000 - Pathfinder Admin Fees	1,000	119	0	100	50	100.00%
131000 - Merit System Charge	2,250	199	1,275	975	450	-64.71%
Total Personnel Services	1,136,350	753,347	658,224	469,556	244,736	-62.82%
Contractual Services (200-299)						
201000 - Postage	7,000,000	5,783,605	0	0	0	0.00%
204000 - Printing	1,200,000	695,242	0	0	0	0.00%
221000 - Training & Education	17,150	0	8,575	0	0	-100.00%
221200 - Training & Education Travel Expenses	0	675	0	0	0	0.00%
222000 - Business Expenses	3,200	0	2,850	0	0	-100.00%
231000 - Equipment Rental	0	1,691	0	0	0	0.00%
256000 - Banking & Financial Services	6,804,000	246,446	7,212,240	290,000	320,000	-95.56%
256100 - Credit Card Service Charges	224,000	6,067,768	246,400	6,900,000	7,500,000	2,943.83%
263000 - Other Professional Services	0	9,778	0	0,500,000	0	0.00%
Total Contractual Services	15,248,350	12,805,204	7,470,065	7,190,000	7,820,000	4.68%
Commodities Services (300-399)	13,240,330	12,003,204	7,470,003	7,130,000	7,020,000	4.00/0
301000 - Office Supplies	2,100	0	1,050	0	500	-52.38%
306000 - Office Supplies 306000 - Noncapitalizable Office Furniture < \$5,000	7,700	0	3,850	0	0	-100.00%
332000 - Noricapitalizable Office Furfiture < \$5,000	1,575		787		300	-61.88%
	•	0		0		
341000 - Other Commodities & Supplies	4,200 6 F00	36	2,100	0	0	-100.00% -100.00%
343000 - Employee Incentive Awards  Total Commodities Services	6,500	36	3,250	0	800	
	22,075		11,037	7.650.556		-92.75%
Total O & M Expenses	16,406,775	13,558,587	8,139,326	7,659,556	8,065,536	-0.91%
Total Expenses	16,406,775	13,558,587	8,139,326	7,659,556	8,065,536	-0.91%
Docitions						
Project Manager		•				400.000/
Project Manager	0	0	0	1	1	100.00%
Admin Programs Officer	1	1 -	1	0	0	-100.00%
Accounting Technician	15	/	8	0	0	-100.00%
General Ledger Manager	1	1	1	0	0	-100.00%
Accounting Technician IV	0	0	0	1	1	100.00%
Accounting Technician II	0	0	0	1	1	100.00%
Total Positions	17	9	10	3	3	-70.00%

## Oklahoma Turnpike Authority Accounting Fund 01, Division 04, Branch 07

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	1,314,022	982,556	1,590,613	1,411,719	1,698,171	6.76%
Contractual Services	82,960	328,376	218,135	95,000	227,600	4.34%
Commodities	5,900	4,567	5,900	1,000	9,400	59.32%
Charged to other Funds	(149,472)	(99,713)	(158,521)	(156,893)	(157,204)	-0.83%
Total Expenses	1,253,410	1,215,786	1,656,127	1,350,826	1,777,967	7.36%
Developed Complete (100, 100)						
Personnel Services (100-199)	966 000	CEC 216	1 064 100	070 603	1 165 200	0.519/
101000 - Regular Full-time Salaries	866,900	656,316		•		
105000 - Regular Overtime Salaries	1,000	10,976		•	•	
109000 - Longevity	11,652	11,414	•		_	
120000 - Defined Contribution Plan Match	0	35,177				
121000 - FICA	67,209	52,044	_	-	•	
122000 - Retirement	144,961	71,824	_	-	_	
123000 - Health Benefits	210,394	102,553	-		•	
124000 - Workers Compensation	3,521	2,670				
125000 - Unemployment	150	0				
126000 - Deferred Compensation	4,785	1,027	-	-	•	
127000 - Payroll Transaction Fees	1,200	38,565	•		•	
128000 - Pathfinder Admin Fees	0	112		450		
131000 - Merit System Charge	2,250	-122		•	•	
Total Personnel Services	1,314,022	982,556	1,590,613	1,411,719	1,698,171	6.76%
Contractual Services (200-299)						
221000 - Training & Education	6,215	2,781	•	•	•	
221200 - Training & Education Travel Expenses	6,285	3,437		•	•	
222000 - Business Expenses	400	1,134		,		
223000 - Professional Organization Memberships	2,010	760	•		•	
224000 - Publications & Subscriptions	850	322			500	
232000 - Building & Real Estate Rental	1,200	0	,			
256000 - Banking & Financial Services	0	94,957	•	-	-	
263000 - Other Professional Services	65,000	224,986	•		89,100	
287000 - Other Contractual Services	1,000	0				
Total Contractual Services	82,960	328,376	218,135	95,000	227,600	4.34%
Commodities Services (300-399)						
301000 - Office Supplies	5,400	4,567	5,400	1,000	4,000	-25.93%
306000 - Noncapitalizable Office Furniture < \$5,000	0	0	0	0	3,000	100.00%
332000 - Uniforms	0	0	0	0	2,400	
341000 - Other Commodities & Supplies	500	0	500	0		
Total Commodities Services	5,900	4,567			9,400	59.32%
Total O & M Expenses	1,402,882	1,315,499	1,814,648	1,507,719	1,935,171	6.64%
Charged to other Funds	(149,472)	(99,713)	(158,521)	(156,893)	(157,204)	-0.83%
Total Expenses	1,253,410	1,215,786	1,656,127	1,350,826	1,777,967	7.36%

## Oklahoma Turnpike Authority Accounting Fund 01, Division 04, Branch 07

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	<b>Budget % of</b>
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	1,314,022	982,556	1,590,613	1,411,719	1,698,171	6.76%
Contractual Services	82,960	328,376	218,135	95,000	227,600	4.34%
Commodities	5,900	4,567	5,900	1,000	9,400	59.32%
Charged to other Funds	(149,472)	(99,713)	(158,521)	(156,893)	(157,204)	-0.83%
Total Expenses	1,253,410	1,215,786	1,656,127	1,350,826	1,777,967	7.36%
Positions						
Accountant I	0	0	0	5	5	100.00%
Project Manager	0	0	0	2	2	100.00%
Accountant	9	7	8	0	0	-100.00%
Business Manager III	0	0	0	1	1	100.00%
General Ledger Manager	2	2	1	0	0	-100.00%
Accountant III	0	0	0	2	2	100.00%
Accountant IV	0	0	0	5	5	100.00%
Accounting Technician II	0	0	0	2	2	100.00%
Certified Public Accountant	1	1	1	1	1	0.00%
Financial Manager/Comptroller I	0	0	0	1	1	100.00%
Total Positions	12	10	10	19	19	90.00%





# ROW & Utilities Division

## **Description of Division**

The Right of Way & Utilities Division is comprised of four employees: a Division Director, a Utility Manager, a Right of Way Manager, and a Facilities Coordinator. The Capital Fund finances these positions, which were created in the spring of 2022. The staff works in tandem with the Construction, Engineering, Tolling, and Maintenance Divisions to provide project coordination across the turnpike system.

To better manage OTA assets, the management of the OTA headquarters building and turnpike concessions on the turnpikes was added to the R/W and Utility Division in the 3rd quarter of 2023. This includes managing all OTA-required maintenance, concession leases, and the associated utility bills.

#### **Division Goals**

Deliver conscientious and diligent negotiations, which keep condemnation rates to a minimum and help advance the construction process to meet deadlines.

#### Service Levels

The Right-of-Way & Utility Division is responsible for overseeing the delivery of right-of-way projects to meet construction schedules, funding agreements, and administration of professional service contracts, eminent domain process, the coordination of utility adjustments, and the conveyance of surplus property no longer needed for turnpike projects.

With the introduction of the 15-year ACCESS Oklahoma program, this Division will be more vital than ever, working closely with the Construction, Engineering, Tolling, and Maintenance Divisions to ensure construction may begin on schedule, which helps keep the OTA budget on track. The Division will purchase the right-of-way needed and manage extensive reviews and approval processes for timely utility relocations.

#### 2024 Annual Budget - Major Budgetary Issues

The budget proposed by ROW & Utilities Division is \$1,266,204 for 2024. Total overall increase of 5.67% primarily due to the addition of Asset Management and Concession Administration branch to the ROW Utility Division; which was previously budgeted in the Executive Division.

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	155,100	310,972	449,231	444,152	492,349	9.60%
Contractual Services	0	2,391	710,980	698,430	725,430	2.03%
Commodities	0	507	38,075	38,525	48,425	27.18%
Charged to other Funds	0	0	0	0	0	0.00%
Total Expenses	155,100	313,870	1,198,286	1,181,107	1,266,204	5.67%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	116,000	228,557	319,250	319,250	352,700	10.48%
109000 - Longevity	0	2,312	3,624	3,624	4,250	17.27%
120000 - Defined Contribution Plan Match	0	6,261	0	0	<del>-</del> ,230	0.00%
121000 - FICA	8,810	17,284	24,660	24,700	27,307	10.73%
122000 - FICA 122000 - Retirement	19,166	29,603	53,187	53,274	58,897	10.74%
123000 - Health Benefits	10,920	26,554	45,462	41,010	46,579	2.46%
124000 - Workers Compensation	204	160	1,161	160	176	-84.81%
125000 - Workers compensation	0	0	35	35	40	14.29%
126000 - Orientployment  126000 - Deferred Compensation	0	225	1,117	1,365	1,560	39.66%
127000 - Payroll Transaction Fees	0	0	210	210	240	14.29%
128000 - Pathfinder Admin Fees	0	16	0	0	240	0.00%
131000 - Merit System Charge	0	0	525	525	600	14.29%
Total Personnel Services	155,100	310,972	449,231	444,152	492,349	9.60%
Contractual Services (200-299)	133,100	310,372	443,231	777,132	432,343	3.0070
211000 - Water & Sewer	0	0	12,000	1,200	12,000	0.00%
212000 - Water & Sewer 212000 - Natural & Propane Gas	0	0	5,700	5,700	-	0.00%
•	0	0	115,000	-	5,700	0.00%
213000 - Electricity			-	115,000	115,000	
214000 - Solid Waste/Trash Disposal	0	0	4,250	4,250	4,250	0.00%
216000 - Pest Control Services	0	0	1,500	1,500	1,500	0.00%
217000 - Alarm monitoring services (security and			1,780	1,780	1,780	0.00%
221000 - Training & Education	0	2 205	12,000	11,000	7,000	-41.67%
221200 - Training & Education Travel Expenses	0	2,285	2 000	1,000	11,000	100.00%
222000 - Business Expenses		36	3,000	2,000	2,000	-33.33%
222100 - Business & Travel Mileage Reimbursement	0	70	1 000	1,000	1,000	100.00%
223000 - Professional Organization Memberships	0	0	1,000	1,500	1,100	10.00%
224000 - Publications & Subscriptions 236000 - Snow and Ice Removal Services		0	1,300	1,300	1,800	38.46%
	0	0	2,500	250	2,500	0.00%
241000 - Property Taxes	0	0	6,000	6,000	6,000	0.00%
263000 - Other Professional Services	0	0	5,000	5,000	5,000	0.00%
270000 - Other Maintenance	0	0	45,000	45,000	45,000	0.00%
273000 - Custodial Services	0	0	32,500	32,500	32,500	0.00%
274000 - Landscaping Services	0	0	27,600	27,600	27,600	0.00%
287000 - Other Contractual Services	0	0	57,850	57,850	65,700	13.57%
287217 - Other Contractual - Security Services	0	0	375,000	375,000	375,000	0.00%
292000 - Property Insurance	0	2,391	2,000 710,980	2,000	2,000	0.00%
Total Contractual Services	U	2,391	710,980	698,430	725,430	2.03%
Commodities Services (300-399)			•		200	400.000/
301000 - Office Supplies	0	90	0	0	300	100.00%
306000 - Noncapitalizable Office Furniture < \$5,000	0	0	12,500	12,500	12,500	0.00%
308000 - Noncapitalizable Building Improvements <	0	0	10,000	10,000	10,000	0.00%
324000 - Building Maintenance Supplies (includes	0	0	4,500	4,500	4,500	0.00%
326000 - Painting Supplies (paint, brushes, tape, etc)	0	0	0	150	150	100.00%

#### Oklahoma Turnpike Authority ROW and Utility All Branches

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	155,100	310,972	449,231	444,152	492,349	9.60%
Contractual Services	0	2,391	710,980	698,430	725,430	2.03%
Commodities	0	507	38,075	38,525	48,425	27.18%
Charged to other Funds	0	0	0	0	0	0.00%
Total Expenses	155,100	313,870	1,198,286	1,181,107	1,266,204	5.67%
331000 - Small Tools & Equipment	0	0	0	400	1,400	100.00%
332000 - Uniforms	0	417	0	250	850	100.00%
334000 - Safety & Medical Supplies	0	0	0	0	5,000	100.00%
341000 - Other Commodities & Supplies	0	0	8,850	8,500	8,500	-3.95%
342000 - Coffee Expense (Reimbursement)	0	0	2,225	2,225	2,225	0.00%
344000 - Bottled Drinking Water (provider by water	0	0	0	0	3,000	100.00%
<b>Total Commodities Services</b>	0	507	38,075	38,525	48,425	27.18%
Total O & M Expenses	155,100	313,870	1,198,286	1,181,107	1,266,204	5.67%
Total Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	155,100	313,870	1,198,286	1,181,107	1,266,204	5.67%
Positions						
Project Manager	0	0	1	1	1	0.00%
Transportation Manager	0	1	0	0	0	0.00%
Director of Right-of-Way & Utilities	0	1	1	1	1	0.00%
Transportation Manager II	0	1	2	2	2	0.00%
Total Positions	0	3	4	4	4	0.00%

## Oklahoma Turnpike Authority ROW and Utility Admin Fund 01, Division 16, Branch 01

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	<b>Budget % of</b>
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	155,100	156,488	163,340	157,684	157,684	-3.46%
Contractual Services	0	2,391	11,000	16,500	10,600	-3.64%
Commodities	0	507	850	750	750	-11.76%
Total Expenses	155,100	159,385	175,190	174,934	169,034	-3.51%
						_
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	116,000	116,000	116,000	116,000	116,000	0.00%
109000 - Longevity	0	1,250	1,500	1,500	1,500	0.00%
121000 - FICA	8,810	8,905	9,070	8,989	8,989	-0.89%
122000 - Retirement	19,166	19,346	19,562	19,388	19,388	-0.89%
123000 - Health Benefits	10,920	10,921	15,592	11,139	11,139	-28.56%
124000 - Workers Compensation	204	65	1,077	58	58	-94.61%
125000 - Unemployment	0	0	10	10	10	0.00%
126000 - Deferred Compensation	0	0	319	390	390	22.26%
127000 - Payroll Transaction Fees	0	0	60	60	60	0.00%
131000 - Merit System Charge	0	0	150	150	150	0.00%
<b>Total Personnel Services</b>	155,100	156,488	163,340	157,684	157,684	-3.46%
Contractual Services (200-299)						
221000 - Training & Education	0	0	7,000	6,000	2,000	-71.43%
221200 - Training & Education Travel	0	2,285	0	1,000	5,000	100.00%
222000 - Business Expenses	0	36	3,000	2,000	2,000	-33.33%
222100 - Business & Travel Mileage	0	70	0	1,000	1,000	100.00%
223000 - Professional Organization	0	0	500	500	100	-80.00%
224000 - Publications & Subscriptions	0	0	500	500	500	0.00%
Total Contractual Services	0	2,391	11,000	16,500	10,600	-3.64%
Commodities Services (300-399)						
301000 - Office Supplies	0	90	0	0	0	0.00%
332000 - Uniforms	0	417	0	250	250	100.00%
341000 - Other Commodities & Supplies	0	0	850	500	500	-41.18%
<b>Total Commodities Services</b>	0	507	850	750	750	-11.76%
Total O & M Expenses	155,100	159,385	175,190	174,934	169,034	-3.51%
Total Expenses	155,100	159,385	175,190	174,934	169,034	-3.51%
·	· · · · · ·	,	,	,	,	
Positions						
Transportation Manager	0	0	0	0	0	0.00%
Director of Right-of-Way & Utilities	0	1	1	1	1	0.00%
Total Positions	0	1	1	1	1	0.00%

## Oklahoma Turnpike Authority ROW Management Fund 01, Division 16, Branch 02

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	<b>Budget % of</b>
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	0	0	118,186	118,514	118,747	0.47%
Contractual Services	0	0	2,500	2,500	6,000	140.00%
Commodities	0	0	0	500	500	100.00%
Total Expenses	0	0	120,686	121,514	125,247	3.78%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	0	0	84,900	84,900	84,900	0.00%
109000 - Longevity	0	0	1,062	1,062	1,250	17.70%
121000 - FICA	0	0	6,495	6,576	6,590	1.46%
122000 - Retirement	0	0	14,009	14,184	14,215	1.47%
123000 - Health Benefits	0	0	11,139	11,139	11,139	0.00%
124000 - Workers Compensation	0	0	42	42	42	1.07%
125000 - Unemployment	0	0	10	10	10	0.00%
126000 - Deferred Compensation	0	0	319	390	390	22.26%
127000 - Payroll Transaction Fees	0	0	60	60	60	0.00%
131000 - Merit System Charge	0	0	150	150	150	0.00%
Total Personnel Services	0	0	118,186	118,514	118,747	0.47%
Contractual Services (200-299)						
221000 - Training & Education	0	0	2,000	2,000	2,000	0.00%
221200 - Training & Education Travel	0	0	0	0	3,000	100.00%
223000 - Professional Organization	0	0	250	250	500	100.00%
224000 - Publications & Subscriptions	0	0	250	250	500	100.00%
Total Contractual Services	0	0	2,500	2,500	6,000	140.00%
Commodities Services (300-399)	0					
301000 - Office Supplies	0	0	0	300	300	100.00%
332000 - Uniforms	0	0	0	200	200	100.00%
Total Commodities Services	0	0	0	500	500	100.00%
Total O & M Expenses	0	0	120,686	121,514	125,247	3.78%
Total Expenses	0	0	120,686	121,514	125,247	3.78%
Positions						
Transportation Manager II	0	0	1	1	1	0.00%
Total Positions	0	0	1	1	1	0.00%
			_	_		3.3078

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	0	79,832	48,559	48,738	96,391	98.50%
Contractual Services	0	0	588,680	575,630	596,530	1.33%
Commodities	0	0	37,225	37,225	46,425	24.71%
Total Expenses	0	79,832	674,464	661,593	739,346	9.62%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	0	56,600	33,450	33,450	66,900	100.00%
109000 - Longevity	0	1,062	1,062	1,062	1,250	17.70%
121000 - FICA	0	4,276	2,600	2,640	5,214	100.52%
122000 - Retirement	0	9,514	5,607	5,694	11,245	100.55%
123000 - Health Benefits	0	8,107	5,570	5,570	11,139	99.98%
124000 - Workers Compensation	0	47	0	17	33	100.00%
125000 - Unemployment	0	0	5	5	10	100.00%
126000 - Deferred Compensation	0	225	160	195	390	143.75%
127000 - Payroll Transaction Fees	0	0	30	30	60	100.00%
131000 - Merit System Charge	0	0	75	75	150	100.00%
Total Personnel Services	0	79,832	48,559	48,738	96,391	98.50%
Contractual Services (200-299)						
211000 - Water & Sewer	0	0	12,000	1,200	12,000	0.00%
212000 - Natural & Propane Gas	0	0	2,500	2,500	2,500	0.00%
213000 - Electricity	0	0	70,000	70,000	70,000	0.00%
214000 - Solid Waste/Trash Disposal	0	0	4,250	4,250	4,250	0.00%
216000 - Pest Control Services	0	0	1,500	1,500	1,500	0.00%
217000 - Alarm monitoring services (security and	0	0	1,680	1,680	1,680	0.00%
221000 - Training & Education	0	0	1,000	1,000	1,000	0.00%
224000 - Publications & Subscriptions	0	0	300	300	300	0.00%
236000 - Snow and Ice Removal Services	0	0	2,500	250	2,500	0.00%
263000 - Other Professional Services	0	0	5,000	5,000	5,000	0.00%
270000 - Other Maintenance	0	0	45,000	45,000	45,000	0.00%
273000 - Custodial Services	0	0	32,500	32,500	32,500	0.00%
274000 - Landscaping Services	0	0	27,600	27,600	27,600	0.00%
287000 - Other Contractual Services	0	0	7,850	7,850	15,700	100.00%
287217 - Other Contractual - Security Services	0	0	375,000	375,000	375,000	0.00%
<b>Total Contractual Services</b>	0	0	588,680	575,630	596,530	1.33%
Commodities Services (300-399)						
306000 - Noncapitalizable Office Furniture < \$5,000	0	0	12,500	12,500	12,500	0.00%
308000 - Noncapitalizable Building Improvements <	0	0	10,000	10,000	10,000	0.00%
324000 - Building Maintenance Supplies (includes	0	0	4,500	4,500	4,500	0.00%
331000 - Small Tools & Equipment	0	0	0	0	1,000	100.00%
332000 - Uniforms	0	0	0	0	200	100.00%
334000 - Safety & Medical Supplies	0	0	0	0	5,000	100.00%
341000 - Other Commodities & Supplies	0	0	8,000	8,000	8,000	0.00%
342000 - Coffee Expense (Reimbursement)	0	0	2,225	2,225	2,225	0.00%
344000 - Bottled Drinking Water (provider by water	0	0	0	0	3,000	100.00%
<b>Total Commodities Services</b>	0	0	37,225	37,225	46,425	24.71%
Total O & M Expenses	0	79,832	674,464	661,593	739,346	9.62%
Total Expenses	0	79,832	674,464	661,593	739,346	9.62%
Positions						
Project Manager	0	1	1	1	1	0.00%
Total Positions	0	1	1	1	1	0.00%

## Oklahoma Turnpike Authority Utility Management Fund 01, Division 16, Branch 04

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	<b>Budget % of</b>
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	0	74,652	119,146	119,217	119,528	0.32%
Contractual Services	0	0	2,500	2,500	6,000	140.00%
Commodities	0	0	0	550	750	100.00%
Total Expenses	0	74,652	119,207	122,267	126,278	5.93%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	0	55,957	84,900	84,900	84,900	0.00%
109000 - Longevity	0	0	0	0	250	100.00%
120000 - Defined Contribution Plan	0	6,261	0	0	0	0.00%
121000 - FICA	0	4,101	6,495	6,495	6,514	0.29%
122000 - Retirement	0	743	14,009	14,009	14,050	0.29%
123000 - Health Benefits	0	7,527	13,161	13,161	13,161	0.00%
124000 - Workers Compensation	0	47	42	42	42	1.07%
125000 - Unemployment	0	0	10	10	10	0.00%
126000 - Deferred Compensation	0	0	319	390	390	22.26%
127000 - Payroll Transaction Fees	0	0	60	60	60	0.00%
128000 - Pathfinder Admin Fees		16	0	0	0	0.00%
131000 - Merit System Charge	0	0	150	150	150	0.00%
<b>Total Personnel Services</b>	0	74,652	119,146	119,217	119,528	0.32%
Contractual Services (200-299)	0					
221000 - Training & Education	0	0	2,000	2,000	2,000	0.00%
221200 - Training & Education Travel	0	0	0	0	3,000	100.00%
223000 - Professional Organization	0	0	250	250	500	100.00%
224000 - Publications & Subscriptions	0	0	250	250	500	100.00%
<b>Total Contractual Services</b>	0	0	2,500	2,500	6,000	140.00%
Commodities Services (300-399)	0					
326000 - Painting Supplies (paint,	0	0	0	150	150	100.00%
331000 - Small Tools & Equipment	0	0	0	400	400	100.00%
332000 - Uniforms	0	0	0	0	200	100.00%
<b>Total Commodities Services</b>	0	0	0	550	750	100.00%
Total O & M Expenses	0	74,652	119,207	122,267	126,278	5.93%
Total Expenses	0	74,652	119,207	122,267	126,278	5.93%
Positions						
Transportation Manager II	0	1	1	1	1	0.00%
Total Positions	0	1	1	1	1	0.00%

## Oklahoma Turnpike Authority ROW & Utility Concession Fund 01, Division 16, Branch 27

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Contractual Services	0	0	106,300	106,300	106,300	0.00%
Total Expenses	0	0	106,300	106,300	106,300	0.00%
Personnel Services (100-199)						
Contractual Services (200-299)						
211000 - Water & Sewer	0	0	0	0	0	0.00%
212000 - Natural & Propane Gas	0	0	3,200	3,200	3,200	0.00%
213000 - Electricity	0	0	45,000	45,000	45,000	0.00%
217000 - Alarm monitoring services	0	0	100	100	100	0.00%
241000 - Property Taxes	0	0	6,000	6,000	6,000	0.00%
270000 - Other Maintenance	0	0	0	0	0	0.00%
273000 - Custodial Services	0	0	0	0	0	0.00%
287000 - Other Contractual Services	0	0	50,000	50,000	50,000	0.00%
292000 - Property Insurance	0	0	2,000	2,000	2,000	0.00%
<b>Total Contractual Services</b>	0	0	106,300	106,300	106,300	0.00%
Commodities Services (300-399)						
Total O & M Expenses	0	0	106,300	106,300	106,300	0.00%
Total Expenses	0	0	106,300	106,300	106,300	0.00%

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# Information Technology Division

## **Division Goals & Responsibilities**

The Information Technology (IT) Division consists of two branches (Information Business Enterprise Services and Network and Operations Services) and the following departments: Network, System Operations & IT Support Services, Content Management Services, Business Development & Data Services, and Traffic Technology Operations.

IT Leadership is committed to retaining and growing exceptional personnel throughout the division. The Information Technology division strives to provide every individual with a positive and challenging work environment while providing them with training opportunities to continuously enhance skill sets. The division continually seeks to strengthen the existing culture which is oriented around serving others as staff continues to enhance the delivery of services to both internal and external customers.

Technology, risk management, operational efficiency, data analysis and data presentation are all critical components of every facet of the Oklahoma Turnpike Authority's (OTA) operations. All users of information technology and information technology services at the OTA are regarded as customers. The mission of the IT Division is to deliver enterprise level services with a focus on promoting a culture of innovation, transformation and self-service for customers ensuring they have access to the tools and data they need to support their initiatives.

## **Division Strategic Initiatives**

The specific initiatives for the IT Division are prioritized based on the priorities of the OTA's overall main strategic objectives and the value they bring to the OTA, Oklahoma Transportation and the State of Oklahoma. Staff partners with its customers by leveraging cross functional teams to assess and assist with their initiatives through an agile approach which enables continuous improvement. The top five strategic objectives are:

#### 1. Cashless Tollina:

- Supporting the Authority in the strategic implementation and conversion of cashless tolling across all turnpikes.
- Extending the OTA's fiber network to support both cashless tolling and Interoperability related objectives.
- o Enhancing, maintaining, and supporting the PlatePay systems and all related back office processes to streamline and create efficiencies for the organization.
- o Overseeing operations and maintenance of the OTA's electronic toll collection system working in partnership with service providers.

#### 2. National Interoperability (NIOP):

- o Advancing NIOP as the other regions enter the program.
- On-boarding new partners within the existing Central Region, which the OTA is a partner of.
- Extending the OTA's fiber network to support both Cashless Tolling and Interoperability related objectives.

#### 3. Risk Management:

- Continuing to strengthen the OTA's network and infrastructure by creating redundancy and securing optimal performance for both internal and external customers assuring maintenance of the focus on long-term goals and objectives.
- Proactively maintaining lifecycles of the Authority's software and hardware solutions, safeguarding these systems from unresolvable vulnerabilities and potential security threats.
- Securely and accurately collecting, maintaining, and exchanging information while protecting privacy to maintain the public's trust.
- Maintaining Payment Card Industry (PCI) compliance as per the most recent version of the PCI DSS.

#### 4. Shared Services:

- Collaborating and partnering with all members under the Oklahoma Transportation umbrella. Streamlining processes and creating efficiencies for the benefit of the Authority and its bondholders, Oklahoma Transportation, and the traveling public.
- Collaborating and partnering with state agencies to streamline processes and create efficiencies for the benefit of the Authority and its bondholders, Oklahoma Transportation, and the traveling public.

#### 5. Technology Advancements:

- Delivering innovation to the Authority by working with the business to identify needs and perform discovery and selection on the optimal solution with a focus on self-service, automation and efficiency.
- o Spearheading process automation and integration by implementing solutions to transform and streamline business processes throughout the organization.
- Evaluating emerging technologies and systems to enhance technology services for both internal and external customers.
- Continually seeking innovative methods to collect tolls in an efficient and accurate manner.

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	<b>Budget % of</b>
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	3,306,701	2,491,626	3,764,491	2,710,034	4,699,009	24.82%
Contractual Services	5,396,307	4,088,138	6,567,636	5,520,555	7,470,762	13.75%
Commodities	287,958	306,858	262,576	130,477	285,750	8.83%
Charged to other Funds	(361,118)	(135,744)	(380,696)	(381,386)	0	-100.00%
Total Expenses	8,629,848	6,750,878	10,214,007	7,979,680	12,455,521	21.95%
D (400 400)						
Personnel Services (100-199)	2 244 404	4 707 050	2 500 022	4 005 705	2 402 472	22.25%
101000 - Regular Full-time Salaries	2,211,481	1,727,859	2,589,933	1,835,725	3,192,473	23.26%
105000 - Regular Overtime Salaries	30,000	21,401	0	0	30,000	100.00%
109000 - Longevity	25,930	22,554	25,856	22,380	32,808	26.89%
120000 - Defined Contribution Plan Match	0	43,357	0	0	0	0.00%
121000 - FICA	171,165	136,159	199,314	151,240	253,102	26.99%
122000 - Retirement	369,173	242,764	392,937	306,587	532,171	35.43%
123000 - Health Benefits	472,189	319,057	528,156	378,239	631,646	19.59%
124000 - Workers Compensation	8,976	6,758	9,380	918	1,596	-82.99%
125000 - Unemployment	330	26	345	245	413	19.71%
126000 - Deferred Compensation	10,527	3,081	11,325	9,555	16,120	42.34%
127000 - Payroll Transaction Fees	1,980	0	2,070	1,470	2,480	19.81%
128000 - Pathfinder Admin Fees	0	510	0	0	0	0.00%
130000 - GASB 51 Payroll Reclass	0	(31,789)	0	0	0	0.00%
131000 - Merit System Charge	4,950	(111)	5,175	3,675	6,200	19.81%
Total Personnel Services	3,306,701	2,491,626	3,764,491	2,710,034	4,699,009	24.82%
Contractual Services (200-299)						
203000 - Telecommunications	1,333,003	849,027	1,341,443	1,047,658	1,449,540	8.06%
204000 - Printing	250	0	0	108	250	100.00%
206000 - Cellular Telecommunications	159,512	188,899	160,000	193,051	182,000	13.75%
208000 - Cable Service	15,003	25,674	90,000	32,152	45,000	-50.00%
217000 - Alarm monitoring services (security and	. 0	575	. 0	. 0	Ó	0.00%
221000 - Training & Education	67,500	31,238	63,600	58,253	134,100	110.85%
221200 - Training & Education Travel Expenses	12,500	13,747	25,000	16,057	35,500	42.00%
222000 - Business Expenses	6,500	3,935	4,000	531	1,500	-62.50%
222200 - Business Travel Expenses	4,000	9,737	5,000	7,092	22,500	350.00%
223000 - Professional Organization Memberships	500	0	500	355	950	90.00%
224000 - Publications & Subscriptions	170	0	170	25	220	29.41%
227000 - Fubilitations & Subscriptions 227000 - Annual Software Renewal & Subscriptions	2,400,615	1,666,307	2,905,924	2,554,441	2,963,112	1.97%
227000 - Annual Software Renewal & Subscriptions 227011 - Annual Software Renewal & Subscriptions	2,400,613	1,000,307		2,334,441	2,903,112	-100.00%
	19,920		53,578			0.00%
231000 - Equipment Rental	•	10.020	27,720	15,013	27,720	
231011 - Equipment Rental	100 701	18,620	0	0	0	0.00%
232000 - Building & Real Estate Rental	106,781	48,562	55,000	14.000	64,045	16.45%
259000 - Noncapitalizable Software	5,000	2 025	28,985	14,999	20,000	-31.00%
259011 - Data Processing Software License	0	2,935	0	0	0	0.00%
261000 - Auditing & Accounting Services	35,714	0	35,714	0	0	-100.00%
263000 - Other Professional Services	13,938	33,121	28,688	5,176	344,100	1,099.46%
263119 - Other Professional Services - staff aug	615,867	577,498	524,659	415,036	500,240	-4.65%
263718 - Other Professional Services-ODOT SS	0	0	0	0	0	0.00%
270000 - Other Maintenance	365,773	561,510	1,177,405	1,132,057	1,464,735	24.40%

#### Oklahoma Turnpike Authority Information Technology Division All Branches

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	<b>Budget % of</b>
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	3,306,701	2,491,626	3,764,491	2,710,034	4,699,009	24.82%
Contractual Services	5,396,307	4,088,138	6,567,636	5,520,555	7,470,762	13.75%
Commodities	287,958	306,858	262,576	130,477	285,750	8.83%
Charged to other Funds	(361,118)	(135,744)	(380,696)	(381,386)	0	-100.00%
Total Expenses	8,629,848	6,750,878	10,214,007	7,979,680	12,455,521	21.95%
272000 - Equipment Repairs	500	0	0	0	0	0.00%
278000 - Camera Surveillance System Maintenance	126,711	26,178	0	0	150,000	100.00%
287000 - Other Contractual Services	106,550	30,573	40,250	28,551	65,250	62.11%
Total Contractual Services	5,396,307	4,088,138	6,567,636	5,520,555	7,470,762	13.75%
Commodities Services (300-399)						
301000 - Office Supplies	550	216	550	1,350	800	45.45%
301011 - Office Supplies	0	50	0	0	0	0.00%
302000 - Data Processing Supplies	54,396	84,319	111,746	54,128	93,800	-16.06%
303000 - Noncapitalizable Data Processing	125,000	163,885	75,000	26,728	104,000	38.67%
305000 - Noncapitalizable Office Equipment < \$5,000	2,500	0	0	0	0	0.00%
306000 - Noncapitalizable Office Furniture < \$5,000	3,000	1,869	1,500	1,376	1,500	0.00%
307000 - Noncapitalizable Radio & Comm. Equip.	50,000	24,885	20,300	7,286	20,000	-1.48%
312000 - Fuel & Gasoline	0	807	0	0	0	0.00%
314000 - Equipment Parts and Supplies	750	0	500	0	500	0.00%
315000 - Noncapitalizable Equipment	1,000	709	1,000	2,821	3,000	200.00%
316000 - Hardware	50	300	300	372	500	66.67%
317000 - Roadway Lighting Maint. Supplies	0	332	0	0	0	0.00%
324000 - Building Maintenance Supplies (includes	0	77	0	0	0	0.00%
331000 - Small Tools & Equipment	10,000	6,437	10,000	4,305	11,500	15.00%
332000 - Uniforms	2,000	1,348	2,000	4,456	11,500	475.00%
334000 - Safety & Medical Supplies	0	38	0	0	0	0.00%
341000 - Other Commodities & Supplies	32,032	21,424	38,000	27,578	37,500	-1.32%
343200 - Employee Incentive Awards - Food,	5,500	0	500	0	500	0.00%
343300 - Employee Incentive Awards - Gift Cards,	1,000	36	1,000	0	500	-50.00%
345000 - Cleaning and Janitorial Supplies	180	125	180	77	150	-16.67%
<b>Total Commodities Services</b>	287,958	306,858	262,576	130,477	285,750	8.83%
Total O & M Expenses	8,990,966	6,886,622	10,594,703	8,361,066	12,455,521	17.56%
Total Charged to Other Funds	(361,118)	(135,744)	(380,696)	(381,386)	0	-100.00%
Total Expenses	8,629,848	6,750,878	10,214,007	7,979,680	12,455,521	21.95%

#### Oklahoma Turnpike Authority Information Technology Division All Branches

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	3,306,701	2,491,626	3,764,491	2,710,034	4,699,009	24.82%
Contractual Services	5,396,307	4,088,138	6,567,636	5,520,555	7,470,762	13.75%
Commodities	287,958	306,858	262,576	130,477	285,750	8.83%
Charged to other Funds	(361,118)	(135,744)	(380,696)	(381,386)	0	-100.00%
Total Expenses	8,629,848	6,750,878	10,214,007	7,979,680	12,455,521	21.95%
Positions						
Information Technology Analyst I	1	0	1	4	5	400.00%
Information Technology Ana III	0	0	0	1	3	100.00%
Process Integration Specl I	1	0	1	2	3	200.00%
Director of IT	1	1	1	1	1	0.00%
Project Manager	1	0	2	5	6	200.00%
System Integration Spec II	0	0	0	1	2	100.00%
System Integration Spec III	0	0	0	1	1	100.00%
Analyst	2	2	3	2	2	-33.33%
Process Integration Specialist III	0	0	0	1	1	100.00%
Systems Support Specialist	6	6	6	2	3	-50.00%
Information Systems Manager I	1	0	1	1	2	100.00%
Information Systems Manager III	2	0	4	4	4	0.00%
Assistant Director of IT	1	1	2	1	2	0.00%
Manager	1	0	1	0	2	100.00%
Administrative Programs Ofcr III	1	0	1	1	2	100.00%
Business Analyst I	1	0	1	1	1	0.00%
Transportation Specialist V	0	0	0	1	1	100.00%
Optical Imaging Specialist III	0	0	0	1	2	100.00%
Information Services Manager	4	4	6	0	0	-100.00%
Network Technician	1	1	2	0	0	-100.00%
Helpdesk Technicial	2	2	2	0	0	-100.00%
Application Specialist	1	1	1	0	0	-100.00%
Optical Imaging Specialist	1	1	2	0	0	-100.00%
Asset Mgmt Coordinator	1	1	1	0	0	-100.00%
Network Infrastructure Manager	1	0	1	0	0	-100.00%
Total Positions	30	20	39	30	43	10.26%
Total Charged to Other Funds						0.00%
Information Systems Manager III	2	2	2	2	2	0.00%
Analyst	1	1	1	1	1	0.00%
<b>Total Positions Charged to Other Funds</b>	3	3	3	3	3	0.00%
<b>Total Positions Charged to Operating Fund</b>	27	17	36	27	40	11.11%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	3,017,119	2,274,826	3,032,776	1,986,791	3,368,108	11.06%
Contractual Services	3,777,396	2,920,729	4,831,751	4,167,393	5,583,343	15.56%
Commodities	260,780	289,896	241,430	115,200	231,250	-4.22%
Charged to other Funds	(361,118)	(135,744)	(380,696)	(381,386)	0	-100.00%
Total Expenses	6,694,177	5,349,707	7,725,261	5,887,998	9,182,701	18.86%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	2,044,663	1,588,359	2,099,733	1,345,525	2,294,400	9.27%
105000 - Regular Overtime Salaries	15,000	15,683	0	0	30,000	100.00%
109000 - Longevity	22,116	19,366	21,331	18,104	22,306	4.57%
120000 - Defined Contribution Plan Match	0	43,357	0	0	0	0.00%
121000 - FICA	158,111	124,635	161,372	113,413	183,595	13.77%
122000 - Retirement	341,019	219,220	313,037	224,998	382,256	22.11%
123000 - Health Benefits	412,280	286,921	414,226	273,554	437,323	5.58%
124000 - Workers Compensation	8,299	6,248	8,524	673	1,148	-86.54%
125000 - Unemployment	290	26	270	173	280	3.70%
126000 - Deferred Compensation	9,251	2,397	8,613	6,728	10,920	26.79%
127000 - Payroll Transaction Fees	1,740	. 0	1,620	1,035	1,680	3.70%
128000 - Pathfinder Admin Fees	. 0	510	. 0	. 0	. 0	0.00%
130000 - GASB 51 Payroll Reclass	0	(31,789)	0	0	0	0.00%
131000 - Merit System Charge	4,350	(107)	4,050	2,588	4,200	3.70%
Total Personnel Services	3,017,119	2,274,826	3,032,776	1,986,791	3,368,108	11.06%
Contractual Services (200-299)		, ,-		, , .		
204000 - Printing	250	0	0	108	250	100.00%
208006 - Cable Service	0	95	0	0	0	0.00%
217000 - Alarm monitoring services (security and fire)	0	575	0	0	0	0.00%
221000 - Training & Education	65,000	30,919	58,600	56,253	125,100	113.48%
221200 - Training & Education Travel Expenses	12,500	13,747	25,000	15,807	35,000	40.00%
222000 - Business Expenses	6,000	3,702	4,000	281	1,000	-75.00%
222200 - Business Travel Expenses	4,000	9,737	4,000	6,342	20,000	400.00%
223000 - Professional Organization Memberships	500	0	500	140	650	30.00%
224000 - Publications & Subscriptions	170	0	170	0	170	0.00%
227000 - Annual Software Renewal & Subscriptions	2,400,615	1,628,253	2,905,924	2,502,452	2,905,924	0.00%
231000 - Equipment Rental	19,920	18,620	27,720	15,013	27,720	0.00%
232000 - Equipment Kental  232000 - Building & Real Estate Rental	104,210	48,562	55,000	0	64,045	16.45%
259000 - Noncapitalizable Software	5,000	0	28,985	14,999	20,000	-31.00%
259011 - Data Processing Software License	0,000	2,935	20,303	0	20,000	0.00%
261000 - Auditing & Accounting Services	35,714	2,333	35,714	0	0	-100.00%
263000 - Additing & Accounting Services	13,938	26,773	28,688	5,176	344,100	1,099.46%
263119 - Other Professional Services - staff aug	•	•	•	•	-	-17.44%
270000 - Other Maintenance	570,045 365,773	537,833 555,124	454,739 1,171,161	400,931 1,125,383	375,440 1,457,394	-17.44% 24.44%
	-	555,124 0			1,457,394	
272000 - Equipment Repairs	500 126 711		0	0		0.00% 100.00%
278000 - Camera Surveillance System Maintenance 287000 - Other Contractual Services	126,711	26,178			150,000	
	46,550	17,676	31,550	24,508	56,550	79.24%
Total Contractual Services	3,777,396	2,920,729	4,831,751	4,167,393	5,583,343	15.56%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	3,017,119	2,274,826	3,032,776	1,986,791	3,368,108	11.06%
Contractual Services	3,777,396	2,920,729	4,831,751	4,167,393	5,583,343	15.56%
Commodities	260,780	289,896	241,430	115,200	231,250	-4.22%
Charged to other Funds	(361,118)	(135,744)	(380,696)	(381,386)	0	-100.00%
Total Expenses	6,694,177	5,349,707	7,725,261	5,887,998	9,182,701	18.87%
Commodities Services (300-399)						
301000 - Office Supplies	550	189	550	1,350	800	45.45%
302000 - Data Processing Supplies	46,250	80,972	103,600	42,949	83,800	-19.11%
303000 - Noncapitalizable Data Processing Equipment < \$5,000	115,000	145,027	70,000	24,801	70,000	0.00%
303006 - Noncapitalizable Data Processing Equip.	0	12,875	0	0	0	0.00%
305000 - Noncapitalizable Office Equipment < \$5,000	2,500	0	0	0	0	0.00%
306000 - Noncapitalizable Office Furniture < \$5,000	3,000	1,650	1,500	1,376	1,500	0.00%
307000 - Noncapitalizable Radio & Comm. Equip.	50,000	22,406	20,300	7,286	20,000	-1.48%
312000 - Fuel & Gasoline	0	807	0	0	0	0.00%
314000 - Equipment Parts and Supplies	750	0	500	0	500	0.00%
315000 - Noncapitalizable Equipment	1,000	709	1,000	2,821	3,000	200.00%
316000 - Hardware	50	300	300	372	500	66.67%
317000 - Roadway Lighting Maint. Supplies	0	332	0	0	0	0.00%
324000 - Building Maintenance Supplies (includes pvc pipe, caulk)	0	77	0	0	0	0.00%
331000 - Small Tools & Equipment	5,000	2,252	5,000	3,555	5,000	0.00%
332000 - Uniforms	2,000	1,348	2,000	3,706	10,000	400.00%
334000 - Safety & Medical Supplies	0	38	0	0	0	0.00%
341000 - Other Commodities & Supplies	28,000	19,038	35,000	26,907	35,000	0.00%
341004 - Other Commodities & Supplies	0	1,656	0	0	0	0.00%
341009 - Other Commodities & Supplies - exec	0	59	0	0	0	0.00%
343200 - Employee Incentive Awards - Food, Catering	5,500	0	500	0	500	0.00%
343300 - Employee Incentive Awards - Gift Cards, Gift Baskets, etc	1,000	36	1,000	0	500	-50.00%
345000 - Cleaning and Janitorial Supplies	180	125	180	77	150	-16.67%
Total Commodities Services	260,780	289,896	241,430	115,200	231,250	-4.22%
Total O & M Expenses	7,055,295	5,485,451	8,105,957	6,269,384	9,182,701	13.28%
Charged to other Funds	(361,118)	(135,744)	(380,696)	(381,386)	0	-100.00%
Total Expenses	6,694,177	5,349,707	7,725,261	5,887,998	9,182,701	18.87%

#### Oklahoma Turnpike Authority Telecommunications Fund 01, Division 11, Branch 14

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Contractual Services	1,562,518	1,064,626	1,596,443	1,276,904	1,681,540	5.33%
Commodities	27,178	14,807	20,146	13,620	50,500	150.67%
Total Expenses	1,589,696	1,079,433	1,616,589	1,290,524	1,732,040	7.14%
Personnel Services (100-199)						
Contractual Services (200-299)						
203000 - Telecommunications	1,333,003	849,028	1,341,443	1,047,658	1,449,540	8.06%
206000 - Cellular Telecommunications	159,512	188,900	160,000	193,051	182,000	13.75%
208000 - Cable Service	15,003	25,580	90,000	32,152	45,000	-50.00%
287000 - Other Contractual Services	55,000	1,119	5,000	4,043	5,000	0.00%
Total Contractual Services	1,562,518	1,064,626	1,596,443	1,276,904	1,681,540	5.33%
Commodities Services (300-399)						_
302000 - Data Processing Supplies	8,146	3,078	8,146	11,179	10,000	22.76%
303000 - Noncapitalizable Data Processing Equipment < \$5,000	10,000	5,085	5,000	1,927	34,000	580.00%
307000 - Noncapitalizable Radio & Comm. Equip.	0	2,479	0	0	0	0.00%
331000 - Small Tools & Equipment	5,000	4,165	5,000	0	5,000	0.00%
341000 - Other Commodities & Supplies	4,032	0	2,000	514	1,500	-25.00%
Total Commodities Services	27,178	14,807	20,146	13,620	50,500	150.67%
Total O & M Expenses	1,589,696	1,079,433	1,616,589	1,290,524	1,732,040	7.14%
Total Expenses	1,589,696	1,079,433	1,616,589	1,290,524	1,732,040	7.14%

## Oklahoma Turnpike Authority Traffic Technology Operations Fund 01, Division 11, Branch 15

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	<b>Budget % of</b>
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	0	0	465,683	465,073	940,096	101.87%
Contractual Services	0	0	0	3,350	131,500	100.00%
Commodities	0	0	0	1,500	3,000	100.00%
Total Expenses	0	0	465,683	469,923	1,074,596	130.76%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	0	0	318,450	318,450	641,000	101.29%
109000 - Longevity	0	0	1,126	876	5,664	403.02%
121000 - FICA	0	0	24,543	24,428	49,470	101.56%
122000 - Retirement	0	0	52,934	52,689	106,700	101.57%
123000 - Health Benefits	0	0	65,726	65,726	131,452	100.00%
124000 - Workers Compensation	0	0	159	159	321	101.89%
125000 - Unemployment	0	0	45	45	90	100.00%
126000 - Deferred Compensation	0	0	1,755	1,755	3,510	100.00%
127000 - Payroll Transaction Fees	0	0	270	270	540	100.00%
131000 - Merit System Charge	0	0	675	675	1,350	100.00%
<b>Total Personnel Services</b>	0	0	465,683	465,073	940,096	101.87%
Contractual Services (200-299)						
221000 - Training & Education	0	0	0	2,000	4,000	100.00%
221200 - Training & Education Travel Expenses	0	0	0	250	500	100.00%
222000 - Business Expenses	0	0	0	250	500	100.00%
222200 - Business Travel Expenses	0	0	0	750	1,500	100.00%
223000 - Professional Organization Memberships	0	0	0	75	150	100.00%
224000 - Publications & Subscriptions	0	0	0	25	50	100.00%
263119 - Other Professional Services - staff aug	0	0	0	0	124,800	100.00%
<b>Total Contractual Services</b>	0	0	0	3,350	131,500	100.00%
Commodities Services (300-399)						
331000 - Small Tools & Equipment	0	0	0	750	1,500	100.00%
332000 - Uniforms	0	0	0	750	1,500	100.00%
<b>Total Commodities Services</b>	0	0	0	1,500	3,000	100.00%
Total O & M Expenses	0	0	465,683	469,923	1,074,596	130.76%
Total Expenses	0	0	465,683	469,923	1,074,596	130.76%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	289,582	216,801	266,032	258,170	390,805	46.90%
Contractual Services	56,393	102,783	139,442	72,908	74,379	-46.66%
Commodities	0	2,155	1,000	157	1,000	0.00%
Total Expenses	345,975	321,739	406,474	331,235	466,184	14.69%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	166,818	139,500	171,750	171,750	257,073	49.68%
105000 - Regular Overtime Salaries	15,000	5,718	0	0	0	0.00%
109000 - Longevity	3,814	3,188	3,400	3,400	4,838	42.29%
121000 - FICA	13,054	11,524	13,399	13,399	20,036	49.53%
122000 - Retirement	28,154	23,544	26,965	28,900	43,215	60.26%
123000 - Health Benefits	59,909	26,657	48,204	38,958	62,871	30.43%
123101 - Excess Benefit Allowance Expense	0	5,480	0	0	0	0.00%
124000 - Workers Compensation	677	510	697	86	129	-81.49%
125000 - Unemployment	40	0	30	28	43	43.33%
126000 - Deferred Compensation	1,276	685	957	1,073	1,690	76.59%
127000 - Payroll Transaction Fees	240	0	180	165	260	44.44%
131000 - Merit System Charge	600	(4)	450	413	650	44.44%
Total Personnel Services	289,582	216,801	266,032	258,170	390,805	46.90%
Contractual Services (200-299)						
221000 - Training & Education	2,500	318	5,000	0	5,000	0.00%
222000 - Business Expenses	500	233	0	0	0	0.00%
222200 - Business Travel Expenses	0	0	1,000	0	1,000	0.00%
223000 - Professional Organization Memberships	0	0	0	140	150	100.00%
227000 - Annual Software Renewal & Subscriptions	0	0	0	51,989	57,188	100.00%
227011 - Annual Software Renewal & Subscriptions	0	38,053	53,578	0	0	-100.00%
232000 - Building & Real Estate Rental	2,571	0	0	0	0	0.00%
263000 - Other Professional Services	0	6,348	0	0	0	0.00%
263119 - Other Professional Services - staff aug	45,822	39,665	69,920	14,105	0	-100.00%
270000 - Other Maintenance	0	6,386	6,244	6,674	7,341	17.57%
287000 - Other Contractual Services	5,000	11,778	3,700	0	3,700	0.00%
Total Contractual Services	56,393	102,783	139,442	72,908	74,379	-46.66%
Commodities Services (300-399)						
301000 - Office Supplies	0	77	0	0	0	0.00%
302011 - Data Processing Supplies	0	270	0	0	0	0.00%
303000 - Noncapitalizable Data Processing Equipment < \$5,000	0	898	0	0	0	0.00%
306000 - Noncapitalizable Office Furniture < \$5,000	0	219	0	0	0	0.00%
331000 - Small Tools & Equipment	0	20	0	0	0	0.00%
341000 - Other Commodities & Supplies	0	671	1,000	157	1,000	0.00%
Total Commodities Services	0	2,155	1,000	157	1,000	0.00%
Total O & M Expenses	345,975	321,739	406,474	331,235	466,184	14.69%
Total Expenses	345,975	321,739	406,474	331,235	466,184	14.69%
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# Administrative Services Division

#### **Division Goals**

The Administrative Services Division consists of the following branches: Human Resources, Safety/Training, Purchasing, Risk Management, and General Organizational Support. The goal of the division is to effectively manage all areas of responsibility and ensure a professional business approach that will provide a convenient service to other divisions within the OTA as well as external customers of the organization.

## **Division Role Responsibilities**

Human Resources provides full scale HR services to all of OTA by advising through every step of the employee life cycle. These services are supported through the development, implementation and maintenance of personnel policies, procedures, and programs. Human Resources ensures that the organization complies with adopted personnel policies and procedures, applicable federal, state, and local laws including state Civil Service Rules. In addition, the Human Resources team is responsible for providing guidance to employees and counseling employees on available resources. Human Resources provides guidance for the state's new Human Capital Management System, Workday. Workday is the cloud-based system of record that is maturing post implementation for Human Resources, learning, and talent management processes.

This year Human Resources completed the agency's conversion to bi-weekly payroll, and an imaging project that converted all personnel files from paper to a digital format. Throughout the year, Human Resources will continue to embrace a customer service orientation, strong communication and support to the agency and employees. Gathering information through surveys and the use of technology to provide reliable data for the Authority to make decisions to improve the overall employee experience and increase employee retention rates.

The Safety Branch is responsible for the development of programs to ensure the health and safety of all employees. The Safety Branch ensures that the agency complies with all federal and state safety and health regulations. OTA employee safety has been and remains a critical component of OTA's mission. The OTA has benefited in having a more readily available work force due to improvements in management and employee performance, the introduction of new equipment, and a greater emphasis on the value of safe work practices. The Workers' Compensation program is also administered through this branch.

The General Organizational Support Branch is responsible for providing contractual services and commodities for the entire organization. This branch is responsible for assuring that adequate insurance is carried on all OTA property, assessing all organizational risk, purchasing services, commodities, and capital equipment, and developing product standards and specifications related to these products. In the area of risk management, this Branch ensures the OTA has adequate and economical insurance coverage. This

Branch actively recovers losses from bridge hits and damaged assets through both direct contact with insurance, and through vendor Claims Management Resources.

Administrative Services is required to meet various deadlines for payroll time submittal, benefits administration, operations reporting, workers' compensation program management and disability claim monthly reporting. These various measures help the OTA determine how effectively it is meeting the business objectives and managing its various areas of responsibility.

## 2024 Annual Budget - Major Budgetary Issues

The budget proposed by the Administrative Services Division has increased from \$1,326,754 in 2023 to \$1,330,141 for 2024. This is an increase of 0.26% to provide an additional budget for training, Executive Coaching, and an FTE to deliver talent management services, such as workforce development, planning and training.

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	1,106,728	927,339	1,010,154	855,683	949,541	-6.00%
Contractual Services	318,180	229,142	229,500	268,970	282,000	22.88%
Commodities	108,100	68,827	87,100	98,600	98,600	13.20%
Charged to other Funds	0	0	0	0	0	0.00%
Total Expenses	1,533,008	1,225,308	1,326,754	1,223,253	1,330,141	0.26%
D 10 : (400 400)						
Personnel Services (100-199)		ca= aac	500 =00		c=0 400	5 450/
101000 - Regular Full-time Salaries	754,150	635,386	698,500	588,067	653,400	-6.46%
105000 - Regular Overtime Salaries	0	33	0	0	0	0.00%
109000 - Longevity	12,212	10,902	9,840	6,590	7,702	-21.73%
120000 - Defined Contribution Plan Match	0	22,745	0	0 45 401	0	0.00%
121000 - FICA	58,629	48,887	54,188	45,491	50,574	-6.67%
122000 - Retirement	126,450	111,486	113,992	98,118	109,082	-4.31%
123000 - Health Benefits	144,077	94,388	125,947	112,650	123,576	-1.88%
124000 - Workers Compensation	3,061 110	2,208 0	2,836 90	294 73	327 80	-88.47%
125000 - Unemployment						-11.11% 8.67%
126000 - Deferred Compensation 127000 - Payroll Transaction Fees	3,509	1,374 0	2,871	2,860	3,120	
128000 - Pathfinder Admin Fees	880 0	65	540 0	440 0	480 0	-11.11% 0.00%
			-			
131000 - Merit System Charge 141000 - Educational Benefits	1,650 2,000	(135) 0	1,350 0	1,100 0	1,200 0	-11.11% 0.00%
Total Personnel Services	1,106,728	927.339	1,010,154	855,683	949.541	-6.00%
Contractual Services (200-299)	1,100,728	321,339	1,010,134	833,083	343,341	-0.0076
201000 - Postage	25,000	0	0	0	0	0.00%
_	7,500	3,368	0	0	0	0.00%
202000 - Freight & Shipping	7,500	350	0	170	200	100.00%
204000 - Printing 205000 - Advertising & Marketing	0	330	0	5,000	5,000	100.00%
221000 - Advertising & Iwarketing 221000 - Training & Education	6,500	3,630	9,000	20,000	20,000	122.22%
221200 - Training & Education  221200 - Training & Education Travel Expenses	2,000	252	2,500	7,000	7,000	180.00%
222000 - Hailing & Education Haver Expenses  222000 - Business Expenses	100	0	2,300	500	500	150.00%
222200 - Business Travel Expenses	2,000	1,327	3,000	3,000	3,000	0.00%
223000 - Professional Organization Memberships	45,800	47,850	50,800	50,800	50,800	0.00%
224000 - Publications & Subscriptions	500	47,830	1,500	1,500	1,500	0.00%
231000 - Equipment Rental	79,000	4,368	5,000	5,000	5,000	0.00%
233000 - Building Maintenance Services	0	628	0	0	0	0.00%
251000 - Legal Services	30,000	2,132	10,000	20,000	10,000	0.00%
254000 - Medical Services	0	0	0	1,500	1,500	100.00%
256000 - Banking & Financial Services	0	35	0	0	0	0.00%
263000 - Other Professional Services	9,500	9,096	9,500	9,500	9,500	0.00%
263718 - Other Professional Services-ODOT SS	0	9,545	20,000	20,000	20,000	0.00%
272000 - Equipment Repairs	500	30	0	0	0	0.00%
287000 - Other Contractual Services	250	463	0	0	0	0.00%
291000 - Tort Liability Insurance	44,000	18,164	44,000	50,000	50,000	13.64%
292000 - Property Insurance	1,530	8,574	4,000	5,000	5,000	25.00%
293000 - Auto Liability Insurance	40,000	59,111	40,000	40,000	56,000	40.00%
294000 - Other Insurance	24,000	60,220	30,000	30,000	37,000	23.33%
Total Contractual Services	318,180	229,142	229,500	268,970	282,000	22.88%
Commodities Services (300-399)	,	-,	.,		. ,	
301000 - Office Supplies	20,000	158	500	500	500	0.00%
305000 - Noncapitalizable Office Equipment < \$5,000	500	0	0	0	0	0.00%
306000 - Noncapitalizable Office Furniture < \$5,000	0	380	500	500	500	0.00%
324000 - Building Maintenance Supplies (includes pvc pipe, caulk)	0	49	0	0	0	0.00%
331000 - Small Tools & Equipment	250	0	0	0	0	0.00%
332000 - Uniforms	350		0	2,500	2,500	100.00%
				,	,	

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	1,106,728	927,339	1,010,154	855,683	949,541	-6.00%
Contractual Services	318,180	229,142	229,500	268,970	282,000	22.88%
Commodities	108,100	68,827	87,100	98,600	98,600	13.20%
Charged to other Funds	0	0	0	0	0	0.00%
Total Expenses	1,533,008	1,225,308	1,326,754	1,223,253	1,330,141	0.26%
334000 - Safety & Medical Supplies	1,000	2,754	1,100	12,600	12,600	1,045.45%
341000 - Other Commodities & Supplies	8,000	2,345	7,000	7,500	7,500	7.14%
343300 - Employee Incentive Awards - Gift Cards, Gift Baskets, etc	75,000	60,662	75,000	75,000	75,000	0.00%
344000 - Bottled Drinking Water (provider by water contractor)	3,000	2,479	3,000	0	0	-100.00%
Total Commodities Services	108,100	68,827	87,100	98,600	98,600	13.20%
Total O & M Expenses	1,533,008	1,225,308	1,326,754	1,223,253	1,330,141	0.26%
Total Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	1,533,008	1,225,308	1,326,754	1,223,253	1,330,141	0.26%
Positions						
Administrative Assistant	1	0	1	0	0	-100.00%
Project Manager	2	2	1	2	2	100.00%
Administrative Assistant II	0	0	0	1	1	100.00%
Human Resources Mgmt Spec	1	1	2	0	0	-100.00%
Contracting & Acquisition Admr I	1	1	1	1	1	0.00%
Human Resources Programs Mgr II	0	0	1	0	0	-100.00%
Human Resources Programs Mgr III	0	0	0	1	1	100.00%
Human Resources Programs Mgr IV	0	0	0	2	2	100.00%
Director of Administrative Services	1	1	1	1	1	0.00%
Assisant Director of Administrative Services	1	0	0	0	0	0.00%
Offset Press Operator	2	0	1	0	0	-100.00%
Training Specialist	1	0	0	0	0	0.00%
Transportation Specialist	1	1	1	0	0	-100.00%
Total Positions	11	6	9	8	8	-11.11%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	443,585	502,686	558,141	631,021	724,630	29.83%
Contractual Services	39,750	22,688	45,700	72,670	62,700	37.20%
Commodities	4,000	2,772	5,000	5,000	5,000	0.00%
Total Expenses	487,335	528,146	608,841	708,691	792,330	30.14%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	305,950	348,195	384,700	428,667	494,000	28.41%
105000 - Regular Overtime Salaries	0	33	0	0	0	0.00%
109000 - Longevity	6,600	7,026	5,714	5,914	6,826	19.46%
120000 - Defined Contribution Plan Match	0	8,596	0	0	0	0.00%
121000 - FICA	23,911	26,608	29,867	33,245	38,313	28.28%
122000 - Retirement	51,571	65,745	61,604	71,706	82,636	34.14%
123000 - Health Benefits	52,075	44,653	71,999	88,022	98,948	37.43%
124000 - Workers Compensation	1,242	935	1,562	214	247	-84.19%
125000 - Unemployment	40	0	50	53	60	20.00%
126000 - Deferred Compensation	1,276	914	1,595	2,080	2,340	46.71%
127000 - Payroll Transaction Fees	320	0	300	320	360	20.00%
128000 - Pathfinder Admin Fees	0	20	0	0	0	0.00%
131000 - Merit System Charge	600	(40)	750	800	900	20.00%
Total Personnel Services	443,585	502,686	558,141	631,021	724,630	29.83%
Contractual Services (200-299)						
204000 - Printing	0	0	0	170	200	100.00%
205000 - Advertising & Marketing	0	0	0	5,000	5,000	100.00%
221000 - Training & Education	500	497	3,000	15,000	15,000	400.00%
221200 - Training & Education Travel Expenses	0	0	500	0	0	-100.00%
222000 - Business Expenses	0	0	200	500	500	150.00%
222200 - Business Travel Expenses	0	0	1,000	1,000	1,000	0.00%
223000 - Professional Organization Memberships	500	1,418	1,500	1,500	1,500	0.00%
224000 - Publications & Subscriptions	500	0	1,500	1,500	1,500	0.00%
251000 - Legal Services	30,000	2,132	10,000	20,000	10,000	0.00%
263000 - Other Professional Services	8,000	9,096	8,000	8,000	8,000	0.00%
263718 - Other Professional Services-ODOT SS	0	9,545	20,000	20,000	20,000	0.00%
287000 - Other Contractual Services	250	0	0	0	0	0.00%
Total Contractual Services	39,750	22,688	45,700	72,670	62,700	37.20%
Commodities Services (300-399)						
301000 - Office Supplies	0	144	500	500	500	0.00%
306000 - Noncapitalizable Office Furniture < \$5,000	0	380	500	500	500	0.00%
341000 - Other Commodities & Supplies	4,000	2,248	4,000	4,000	4,000	0.00%
<b>Total Commodities Services</b>	4,000	2,772	5,000	5,000	5,000	0.00%
Total O & M Expenses	487,335	528,146	608,841	708,691	792,330	30.14%
Total Expenses	487,335	528,146	608,841	708,691	792,330	30.14%
Positions						
Administrative Assistant	1	0	1	0	0	-100.00%
Project Manager	0	0	0	1	1	100.00%
Administrative Assistant II	0	0	0	1	1	100.00%
Human Resources Mgmt Spec	1	1	2	0	0	-100.00%
Human Resources Programs Mgr II	0	0	1	0	0	-100.00%
Human Resources Programs Mgr III	1	0	0	1	1	100.00%
Human Resources Mgmt Spec IV	0	0	0	2	2	100.00%
Director of Administrative Services	1	1	1	1	1	0.00%
Total Positions	4	2	5	6	6	20.00%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	489,753	318,399	334,679	107,153	107,153	-67.98%
Contractual Services	16,900	6,091	16,800	18,300	18,300	8.93%
Commodities	78,000	61,816	78,000	89,500	89,500	14.74%
Total Expenses	584,653	386,306	429,479	214,953	214,953	-49.95%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	334,600	213,400	233,300	78,900	78,900	-66.18%
109000 - Longevity	3,700	3,450	3,700	250	250	-93.24%
120000 - Defined Contribution Plan Match	0	7,784	0	0	0	0.00%
121000 - FICA	25,881	16,502	18,130	6,055	6,055	-66.60%
122000 - Retirement	55,820	39,860	39,105	13,060	13,060	-66.60%
123000 - Health Benefits	63,599	36,060	37,880	8,239	8,239	-78.25%
124000 - Workers Compensation	1,358	1,022	947	39	39	-95.88%
125000 - Unemployment	50	0	30	10	10	-66.67%
126000 - Deferred Compensation	1,595	342	957	390	390	-59.25%
127000 - Payroll Transaction Fees	400	0	180	60	60	-66.67%
128000 - Pathfinder Admin Fees	0	27	0	0	0	0.00%
131000 - Merit System Charge	750	(50)	450	150	150	-66.67%
141000 - Educational Benefits	2,000	0	0	0	0	0.00%
Total Personnel Services	489,753	318,399	334,679	107,153	107,153	-67.98%
Contractual Services (200-299)						
221000 - Training & Education	5,000	3,133	5,000	5,000	5,000	0.00%
221200 - Training & Education Travel Expenses	2,000	252	2,000	2,000	2,000	0.00%
222000 - Business Expenses	100	0	0	0	0	0.00%
222200 - Business Travel Expenses	2,000	1,319	2,000	2,000	2,000	0.00%
223000 - Professional Organization Memberships	1,300	0	1,300	1,300	1,300	0.00%
231000 - Equipment Rental	5,000	1,386	5,000	5,000	5,000	0.00%
254000 - Medical Services	0	0	0	1,500	1,500	100.00%
263000 - Other Professional Services	1,500	0	1,500	1,500	1,500	0.00%
Total Contractual Services	16,900	6,091	16,800	18,300	18,300	8.93%
Commodities Services (300-399)						
334000 - Safety & Medical Supplies	1,000	1,154	1,000	12,500	12,500	1,150.00%
341000 - Other Commodities & Supplies	2,000	0	2,000	2,000	2,000	0.00%
343300 - Employee Incentive Awards - Gift Cards, Gift Baskets, etc	75,000	60,662	75,000	75,000	75,000	0.00%
Total Commodities Services	78,000	61,816	78,000	89,500	89,500	14.74%
Total O & M Expenses	584,653	386,306	429,479	214,953	214,953	-49.95%
Total Expenses	584,653	386,306	429,479	214,953	214,953	-49.95%
Positions						
Project Manager	2	3	2	1	1	-50.00%
Training Specialist	2	0	0	0	0	0.00%
Transportation Specialist	1	0	1	0	0	-100.00%
Total Positions	5	3	3	1	1	-66.67%

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	108,692	106,246	117,334	117,509	117,758	0.36%
Contractual Services	237,030	198,326	167,000	178,000	201,000	20.36%
Commodities	24,250	4,141	4,100	4,100	4,100	0.00%
Total Expenses	369,972	308,714	288,434	299,609	322,858	11.93%
Personnel Services (100-199)						
101000 - Regular Full-time Salaries	75,600	73,791	80,500	80,500	80,500	0.00%
109000 - Longevity	1,062	426	426	426	626	46.95%
120000 - Defined Contribution Plan Match	0	6,365	0	0	0	0.00%
121000 - FICA	5,865	5,753	6,191	6,191	6,206	0.24%
122000 - Retirement	12,649	5,881	13,283	13,353	13,386	0.78%
123000 - Health Benefits	12,650	13,675	16,068	16,390	16,390	2.00%
124000 - Workers Compensation	307	231	327	40	40	-87.77%
125000 - Unemployment	10	0	10	10	10	0.00%
126000 - Deferred Compensation	319	117	319	390	390	22.26%
127000 - Payroll Transaction Fees	80	0	60	60	60	0.00%
128000 - Pathfinder Admin Fees	0	18	0	0	150	0.00%
131000 - Merit System Charge	150	(10)	150	150	150	0.00%
Total Personnel Services	108,692	106,246	117,334	117,509	117,758	0.36%
Contractual Services (200-299)		_	_	_	_	
201000 - Postage	25,000	0	0	0	0	0.00%
202000 - Freight & Shipping	7,500	3,368	0	0	0	0.00%
204000 - Printing	0	350	0	0	0	0.00%
221000 - Training & Education	1,000	0	1,000	0	0	-100.00%
221200 - Training & Education Travel Expenses	0	0	0	5,000	5,000	100.00%
222200 - Business Travel Expenses	0	8	0	0	0	0.00%
223000 - Professional Organization Memberships	44,000	46,432	48,000	48,000	48,000	0.00%
231000 - Equipment Rental	50,000	975	0	0	0	0.00%
233000 - Building Maintenance Services	0	628	0	0	0	0.00%
256000 - Banking & Financial Services	0	35	0	0	0	0.00%
287000 - Other Contractual Services	0	463	0	0	0	0.00%
291000 - Tort Liability Insurance	44,000	18,164	44,000	50,000	50,000	13.64%
292000 - Property Insurance	1,530	8,574	4,000	5,000	5,000	25.00%
293000 - Auto Liability Insurance	40,000	59,111	40,000	40,000	56,000	40.00%
294000 - Other Insurance	24,000	60,220	30,000	30,000	37,000	23.33%
Total Contractual Services	237,030	198,326	167,000	178,000	201,000	20.36%
Commodities Services (300-399)			_	_	_	
301000 - Office Supplies	20,000	14	0	0	0	0.00%
324000 - Building Maintenance Supplies (includes pvc pipe, caulk)	0	49	0	0	0	0.00%
331000 - Small Tools & Equipment	250	0	0	0	0	0.00%
332000 - Uniforms	0	0	0	2,500	2,500	100.00%
334000 - Safety & Medical Supplies	0	1,600	100	100	100	0.00%
341000 - Other Commodities & Supplies	1,000	0	1,000	1,500	1,500	50.00%
344000 - Bottled Drinking Water (provider by water contractor)	3,000	2,479	3,000	4 100	4 100	-100.00%
Total Commodities Services	24,250	4,141	4,100	4,100	4,100	0.00%
Total O & M Expenses	369,972	308,714	288,434	299,609	322,858	11.93%
Total Expenses	369,972	308,714	288,434	299,609	322,858	11.93%
Positions						
Contracting & Acquisition Admr I	1	1	1	1	1	0.00%
Total Positions	1	1	1	1	1	0.00%





# **Highway Patrol Division**

#### **Division Goals**

To ensure that Oklahoma's turnpikes are as safe as possible for patrons of the OTA. To ensure the preservation of peace by safeguarding lives and property of motorists driving on Oklahoma Turnpikes against the effects of criminal activity and violations of traffic laws.

#### **Division Responsibilities**

The Oklahoma Highway Patrol is responsible for enforcing traffic laws of the State of Oklahoma, apprehending criminals and assisting in the preparation of cases for prosecution. Specific activities include: patrolling and policing the turnpikes, enforcing laws, regulating and directing the movement of traffic, assisting the citizens and motoring public, and cooperating with other law enforcement officers and public officials in enforcing the laws of the State on the Oklahoma Turnpike System.

The Oklahoma Turnpike Authority contracts with the Department of Public Safety to provide this service for our patrons. All turnpike Highway Patrol related costs are reimbursed to the Department of Public Safety.

The administrator, a liaison position for the Department of Public Safety, for this division reports to the Assistant Executive Director of Finance and Administration in accordance with the Division Organization Chart. The administrator is also assigned budgetary control over the turnpike related Highway Patrol costs.

#### **Service Levels**

The OTA's troopers have continued to strive for consistent levels of service with the continued utilization of the Special Emphasis Program, SMART trailers, motorcycle troopers, Size and Weights Program, and the use of lasers for speed enforcement. Due to their success, all of these programs will be continued in 2024.

- The Special Emphasis Program concentrates on violations, which cause accidents. The Special Emphasis shifts are scheduled to coincide with the times and locations of the highest accident numbers.
- The Speed Measuring Radar Trailers (SMART) are being used to alert drivers of their speed and to compile speed and traffic data for speed enforcement.

- Light Emitting Speed Measurement Devices (Lasers) are being used for speed enforcement to counteract radar detectors and to pinpoint specific violator vehicles. There are currently ten of these devices in use on the turnpike system. These Lasers give the road troopers the ability to pinpoint speeding vehicles that use trucks as decoys.
- Size and Weights enforcement on the turnpike system is enhanced with five (5) size and weight troopers assigned exclusively to the turnpikes. These troopers are fully certified to perform inspections and to weigh trucks on the turnpikes.

Safety for our customers is the most important service the OTA has to offer. The following graphs on the history of some of the measures used by the Oklahoma Highway Patrol to insure the safety of our patrons.

#### 2024 Annual Budget - Major Budgetary Issues

Expense paid for this service are cosidered a contractual service and therefore budgeted and accounted for accordingly. Consequently, the number of employees carried by the Oklahoma Highway Patrol are not included in the calculation of employees of the Oklahoma Turnpike Authority. We believe this method of accounting for these expenses is a more true representation of the service.

The 2024 OHP Budget increased from \$19,535,054 in 2023 to \$21,316,258. This was primarily due to increased expenses related to the increase of 16 additional troopers assigned to patrol and police the turnpikes.

	FY22	FY22	FY23	FY23	FY24	23 vs 24
	Adopted	Actual	Adopted	Anticipated	Budget	Budget % of
	Budget	Expenses	Budget	Expenses	Request	Change
Personnel Services	0	0	0	0	0	0.00%
Contractual Services Commodities	15,797,349	14,413,700	17,730,850	16,636,009	19,947,213 1,369,045	12.50% -24.12%
Charged to other Funds	1,394,275 0	952,094 0	1,804,204 0	1,247,281 0	1,369,045	-24.12% 0.00%
Total Expenses	17,191,624	15,365,794	19,535,054	17,883,290	21,316,258	9.12%
						0.22/1
Personnel Services (100-199)						
Contractual Services (200-299)						
201000 - Postage	3,000	1,998	1,620	1,532	1,720	6.17%
206000 - Cellular Telecommunications	100,000	108,686	133,835	132,166	144,774	8.17%
207000 - Radar Telecommunications	34,000	0	34,000	0	34,000	0.00%
208000 - Cable Service	1,885	0 889	1,885	0	1,885	0.00%
211000 - Water & Sewer 212000 - Natural & Propane Gas	2,300 5,798	2,134	2,300 6,285	100 2,467	2,300 6,285	0.00% 0.00%
213000 - Natural & Propane Gas	19,415	18,408	22,301	14,067	20,301	-8.97%
214000 - Solid Waste/Trash Disposal	0	26	53	14,007	53	0.00%
216000 - Pest Control Services	1,200	347	1,200	694	1,200	0.00%
217000 - Alarm monitoring services (security and fire)	735	838	735	3,223	3,410	363.95%
221000 - Training & Education	22,000	119	22,000	0	22,000	0.00%
222000 - Business Expenses	5,720	46	5,720	143	5,720	0.00%
227000 - Annual Software Renewal & Subscriptions	130,154	0	130,154	0	130,154	0.00%
231000 - Equipment Rental	39,000	16,874	74,111	17,064	20,000	-73.01%
240000 - Governmental Permits and Licenses	1,200	391	1,200	612	1,200	0.00%
254000 - Medical Services	500	0	500	0	500	0.00%
262000 - Public Safety Services	31,085	0	31,085	0	31,085	0.00%
262001 - Public Safety Services-Fire Calls	2,300	1,000	2,300	4,100	6,100	165.22%
263000 - Other Professional Services 265000 - OHP Personnel Costs - Indirect Costs for Overhead	3,500 14,878,857	0 14,116,187	3,500 16,718,765	0 16,373,693	3,500 19,395,027	0.00% -95.81%
270000 - Other Maintenance	440,000	85,569	452,149	42,143	50,000	-100.00%
272000 - Equipment Repairs	23,000	9,685	23,000	13,923	23,000	0.00%
273000 - Custodial Services	9,000	10,750	15,150	10,500	15,149	0.00%
286000 - Laundry Services	0	48	0	845	0	0.00%
287000 - Other Contractual Services	0	13,900	1,900	7,600	7,850	313.16%
287217 - Other Contractual - Security Services	0	10,889	0	0	0	0.00%
293000 - Auto Liability Insurance	42,700	0	42,700	0	0	-100.00%
293287 - Auto Liability Insurance-OHP Vehicles	0	14,916	2,402	11,137	20,000	732.64%
Total Contractual Services	15,797,349	14,413,700	17,730,850	16,636,009	19,947,213	12.50%
Commodities Services (300-399)	22.222	2 507	20.000	4	45.000	22.224
301000 - Office Supplies	20,000	3,697	20,000	1,577	16,000	-20.00%
302000 - Data Processing Supplies 303000 - Noncapitalizable Data Processing Equipment < \$5,000	0	89 1,133	1,200 0	0	1,200 0	0.00% 0.00%
305000 - Noncapitalizable Data Frocessing Equipment < \$5,000	5,500	1,133	5,500	0	4,400	-20.00%
306000 - Noncapitalizable Office Furniture < \$5,000	0,500	6,724	0,500	0	0,400	0.00%
310000 - Noncapitalizable OHP Mobile Equipment < \$5,000	0	7,942	8,000	0	0	-100.00%
311000 - Vehicle Parts and Supplies	0	160,049	159,930	226,973	250,922	56.89%
312000 - Fuel & Gasoline	1,291,000	760,614	1,530,372	856,392	1,017,591	-33.51%
312287 - Fuel-OHP Vehicles	0	33	0	0	0	0.00%
332000 - Uniforms	60,000	4,264	61,300	59,500	61,000	-0.49%
334000 - Safety & Medical Supplies	7,000	0	7,000	0	7,000	0.00%
341000 - Other Commodities & Supplies	10,775	7,148	10,775	102,108	10,775	0.00%
344000 - Bottled Drinking Water (provider by water contractor)	0	380	102	731	132	29.41%
345000 - Cleaning and Janitorial Supplies Total Commodities Services	1 20/ 275	952 094	25 1,804,204	1 247 281	25 1,369,045	0.00% -24.12%
Total Commodities Services Total O & M Expenses	1,394,275 17,191,624	952,094 15,365,794	1,804,204	1,247,281 17,883,290	21,316,258	9.12%
Total Charged to Other Funds	17,131,024	13,303,734	19,555,054	17,883,290	21,310,238	0.00%
Total Expenses	17,191,624	15,365,794	19,535,054	17,883,290	21,316,258	9.12%
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#### **BUDGETARY POLICIES**

#### Introduction

Budgetary decisions are based on several factors which influence the decisions contained within this document. These factors include parameters set within the Trust Agreement, the Official Statement, and the policies and practices set by the organization. All of these factors combined together shape the direction of the organization and therefore the budgetary document. This section is intended to provide some of the guidelines which contribute to this process.

#### <u>Trust Agreement Requirements</u>

The Oklahoma Turnpike Authority Budget is prepared according to the following schedule which is mandated by the 1989 Trust Agreement.

The Authority covenants that on or before the 10th day of October in each fiscal year it will prepare a preliminary budget of Current Expenses and of monthly deposits to the credit of the Reserve Maintenance Fund for the ensuing fiscal year and the amounts and purposes for which monies held for the credit of the Reserve Maintenance Fund will be disbursed. On or before the 20th day of October in such fiscal year, copies of each such preliminary budget shall be filed with the Trustee and each Depository and mailed by the Authority to the Consulting Engineers, the Traffic Engineers and all bondholders who shall have filed their names and addresses with the Secretary and Treasurer of the Authority for such purpose. The Authority further covenants that it will comply with any reasonable request of the Trustee, each Depository, or the Consulting Engineers as to the classifications in which such budget shall be prepared, particularly with respect to the divisions into which such budget shall be divided.

If the Trustee or the owners of five percent (5%) in aggregate principal amount of the bonds then outstanding shall so request the Authority in writing on or before the 1st day of November in any fiscal year, the Authority shall hold a public hearing on or before the 20th day of November in such a fiscal year at which the Trustee or any bondholder may appear in person or by agent or attorney and present any objections he may have to the final adoption of such budget. Notice of the time and place of such hearing shall be mailed by the Authority at least ten (10) days prior to the date fixed by the Authority for the hearing to the Trustee, the Consulting Engineers, the Traffic Engineers, and all bondholders who shall have filed their names and addresses with the Secretary and Treasurer of the Authority for such purpose.

The Authority further covenants that on or before the 1st day of December in such fiscal year it will finally adopt the budget of Current Expenses and of monthly deposits to the credit of the Reserve Maintenance Fund for the ensuing fiscal year and the amounts and purposes for which monies held for the credit of the Reserve Maintenance Fund will be disbursed (herein sometimes called the "Annual Budget") and that the total appropriations in any division thereof will not exceed the total appropriations in the corresponding division in the preliminary budget.

On or before the 10th day of December in such fiscal year, copies of the Annual Budget shall be filed with the Trustee and each Depository and mailed by the Authority to the Consulting Engineers, the Traffic Engineers and all bondholders who shall have filed their names and addresses with the Secretary and Treasurer of the Authority for such purpose.

If for any reason the Authority shall not have adopted the Annual Budget before the first day of any fiscal year, the preliminary budget for such fiscal year, if approved by the Consulting Engineers, or if there is none so approved, the budget for the preceding fiscal year shall, until the adoption of the Annual Budget, be deemed to be in force and shall be treated as the Annual Budget under the provisions of this Article.

#### **BUDGETARY POLICIES (Continued)**

### <u>Trust Agreement Requirements (Continued)</u>

The Authority may at any time adopt an amended or supplemental Annual Budget for the remainder of the then current fiscal year, but no such amended or supplemental Annual Budget shall be effective until it shall be approved by the Consulting Engineers, and when so approved, the Annual Budget so amended or supplemented shall be treated as the Annual Budget under the provisions of this Article. At least thirty (30) days prior to the adoption of any amended or supplemental Annual Budget, the Authority shall cause a notice of the proposed adoption of such amended or supplemental Annual Budget to be filed with the Trustee and each Depository and to be mailed to the Consulting Engineers, the Traffic Engineers and all bondholders who shall have filed their names and addresses with the Secretary and Treasurer of the Authority for such purpose. Such notice shall briefly set forth the nature of the proposed, amended, or supplemental Annual Budget and shall state the copies thereof are on file at the principal office of the Trustee for inspection by all bondholders. Copies of any such amended or supplemental Annual Budget shall be filed with the Trustee and each Depository and mailed by the Authority to the Consulting Engineers, the Traffic Engineers and all bondholders who shall have filed their names and addresses with the Secretary and Treasurer of the Authority for such purpose.

The Authority further covenants that the Current Expenses incurred in any fiscal year will not exceed the reasonable and necessary amount, therefore, and that it will not expend any amount or incur any obligations for maintenance, repair, and operation of the Oklahoma Turnpike Authority System in excess of the amounts provided for Current Expenses in the Annual Budget, except amounts that may be paid from the Reserve Maintenance Fund. Nothing in this Section contained shall limit the amount the Authority may expend for Current Expenses in any fiscal year provided any amounts expended therefore in excess of the amounts provided for Current Expenses in the Annual Budget shall be received by the Authority from some source other than the revenues of the Oklahoma Turnpike System, and the Authority shall not make any reimbursement therefore from such revenues.

#### Accounting Basis

The 1989 Oklahoma Turnpike Authority Trust Agreement requires OTA accounts and records to be reported in accordance with generally accepted accounting principles (GAAP) for governmental entities. The Oklahoma Turnpike Authority is considered an instrumentality of the State of Oklahoma and is accounted for as an enterprise fund in accordance with GAAP. The Authority has adopted the accrual basis of accounting in conformity with GAAP. Revenues are recognized when they are earned, and expenses are recognized when they are incurred.

Budgets are adopted and maintained on a modified accrual (non-GAAP) basis of accounting whereas purchase orders are recognized as expenditures when issued and depreciation is not budgeted as an expenditure. All unexpended budget amounts lapse at calendar year end. Project-length financial plans are established for construction projects. Outstanding purchase orders are recognized as expenditures for budgetary control purposes. Depreciation is not recognized as an expenditure, but capital outlays are recognized as expenditures for budgetary control purposes. These expenditures are reclassified for the purpose of preparing financial reports on GAAP basis.

### **BUDGETARY POLICIES (Continued)**

#### **Budgetary Control**

Budgets are controlled at the division level and the object of the budgetary controls is to ensure compliance with the provisions of the Trust Agreement. The Director may approve changes within the budget at any level, but an increase in the total budget must be approved by the Authority and comply with the Enabling Act and the Trust Agreement. Monthly reports of actual expenses versus budgeted expenses are provided to the Authority members and management.

Each division appoints a budget administrator who is responsible for budget analysis and the explanation for budget to actual variances. In addition, the Finance and Revenue Division performs concurrent budget to actual analysis to ensure appropriate adherence to the adopted budget. These analyses are used to evaluate possible expenditure trends which may require current-year or future budgetary adjustments. They are also used by the Authority, Director and staff as a management decision-making tool.

#### Other Budgetary Policies

- The Oklahoma Turnpike Authority's Financial Chart of Accounts is the basis for the budgetary expenditure categories used throughout the budget document.
- Within the Oklahoma Turnpike Authority's Financial Chart of Accounts, the capitalization
  policies for various asset groups are stated. These asset groups currently include: land;
  roads and bridges and improvements; office furniture and equipment; data processing
  equipment; communication equipment; vehicles; machinery; new construction. Specific
  parameters and exceptions of asset capitalization treatment are defined within the
  Financial Chart of Accounts.
- Calculation of number of employees is based upon full-time equivalent positions using a
  40-hour work week. The number of full-time equivalent (FTE) positions is displayed
  throughout the budget document and detailed within each department and division.
  Those departments and/or divisions which do not employ any FTE's do not display a
  position summary.
- Allocation of budgeted funds and number of employees to the turnpikes as the accounting cost centers is determined by the revenues generated by each turnpike.
- Expenses which are a function of a specific division which may benefit the entire organization are budgeted within that division. For example, data processing supplies and computers are used by the entire organization but are budgeted and charged to the Information and Communication Services Division.
- All charges to a division must be approved by the appropriate division head, or their designee, prior to payment for the expense.
- All expenses of the Reserve Maintenance Fund and the General Fund must have approval
  from the fund administrator prior to any charges being made to the fund. The fund
  administrator for the Reserve Maintenance Fund and General Fund is the Director of
  Finance and Revenue.

- Uses of contingency funds must be approved by the Director of Finance and Revenue prior to any payment of the expense. The use of contingency funds are only approved if the expense could not have been anticipated at the time the budget was prepared and if the expense is essential to the operations of the division.
- Funds are encumbered for the commitments of contracts related to the major construction projects of the Capital Plan.

### 2024 BUDGET CALENDAR

July 07, 2023	Budget packets distributed to divisions for use in their budget preparation.
August 18, 2023	Divisions submit budget requests to Finance Division.
October 20, 2023	Director submits draft budget to Authority for review. File copies of preliminary budget with Trustee, Depository, Consulting Engineers, Traffic Engineers, and all bondholders who have filed their names for such purpose.
November 07, 2023	Review of budget with Budget and Audit Committee and acceptance of preliminary budget by Authority.
December 12, 2023	Adoption of 2024 Annual Budget by the Authority.
December 14, 2023	File copies of adopted budget with Trustee, Depository, Consulting Engineers, Traffic Engineers, and all bondholders who have filed their names for such purpose.

#### Glossary of Terms

**All-Electronic Tolling (AET) –** Technology which enables cashless toll collection, either through transponders and/or license plate readers, eliminating the necessity of stopping the vehicle to pay the toll. AET is sometimes referred to as "cashless" tolling.

Assets - Properties or economic resources owned by the Authority.

**Attendants (Toll)** - Personnel that collect tolls on the Oklahoma Turnpike System.

**Authority** - The Oklahoma Turnpike Authority, an instrumentality of the State of Oklahoma.

Automated Coin Machine (ACM) - Unattended machines used for toll payment by coinage.

**Automatic Toll Collections (ATC) System** - A computerized base system, which an attendant uses to account for vehicles and toll fares and report results.

**Automatic Vehicle Identification (AVI) System** - An advanced toll collections system. This system, called *PIKEPASS*, collects tolls electronically enabling vehicles to travel on Oklahoma Turnpikes without stopping.

**Barrier System Turnpikes** - A configuration of toll gates whereby a patron pays the fare each time they go through a toll plaza. Toll Collection with a barrier system is not based on miles traveled, but rather tolls are charged for traveling through a certain point on the turnpike.

**Bonds** - A written promise to pay a specified sum of money, at a specified date in the future, together with periodic interest payments also at specified dates. These are referred to as the senior bonds and the subordinate bonds issued under the 1989 Trust Agreement.

**Branch** - Identifies the second level in the formal Oklahoma Turnpike Authority organization in which a specific activity is carried out; several branches may comprise a single division.

**Budget** - See General Fund Budget, Construction Budget, Reserve Maintenance Budget or Operating and Maintenance Budget.

**Capital Project Enhancements** - Capital projects that result in the acquisition of or addition to the Authority's general fixed assets.

**Classification** - A basis for distinguishing types of vehicles in order to assess the proper fare.

**Closed System Turnpikes** - A configuration of toll gates whereby a patron pays the toll as they leave the turnpike based on the point of entry and exit to the Oklahoma Turnpike System.

**Commodities** - Expenses that are incurred for supplies and expendable items.

**Component Unit Financial Report (CUFR)** - The official annual report of a governmental entity, which is a unit of the state.

**Construction Budget** - The construction budget is the primary means by which any New Turnpike Project, other Turnpike Project or Improvement costs are funded.

#### Glossary of Terms (Continued)

**Concessions** - Restaurants, service stations, and wrecker services that are authorized by the Oklahoma Turnpike Authority to conduct business on the Oklahoma Turnpike System.

**Contingencies** - Estimated amounts set aside for expenses that are uncertain.

**Contractual Services** - Those services that are provided to the Authority from outside firms or companies.

**Division** - Identifies the highest level in the formal Oklahoma Turnpike Authority internal organization in which a specific activity is carried out.

**Electronic Systems Network** - A means by which to connect personal computers together through a common file server.

**Encumbrance** - The "ear-marking" of funds to be set aside for commitments related to unperformed contracts for goods or services.

**Enterprise Fund** - An accounting fund in which the services provided are financed and operated similarly to that of a private business enterprise. The Authority intends that costs, expenses and depreciation, are to be financed or recovered primarily through tolls.

**Expenses** - Outflows or other uses of assets or incurrence of liabilities (or combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations.

Fare - See Toll.

**GAAP** - Generally Accepted Accounting Principles.

**Goal** - The aim or standard of a program that is meant to be achieved.

**General Fund** - The fund in which expenses that are not accounted for in any other special fund are accounted for.

**General Fund Budget** - The general fund budget is the primary means by which projects that do not fall within the boundaries of other funds are funded.

**Interoperability** – A cooperative arrangement established between public and/or commercial entities (Authorities, parking lot operators, etc.) wherein tags issued by one entity will be accepted at facilities belonging to all other entities without degradation in service performance.

**Investments** - Securities that are held for the production of revenues in the form of interest or dividends.

**Nationwide Electronic Tolling Interoperability (NIOP)** - Is the establishment of a system in which customers have the choice of opting into and are able to pay tolls on any participating toll facility in the country using a single account.

#### Glossary of Terms (Continued)

**Open Road Tolling (ORT)** - An electronic Toll Collection System without toll plazas, where drivers will get charged the toll without having to stop, slow down, or stay in a given lane.

**Operating and Maintenance Budget** - The annual operating and maintenance budget is the primary means by which the general operating costs of the organization are funded.

#### Glossary of Terms (Continued)

**Platepay** - All-electronic tolling replaces the cash collection method at the toll plaza and uses an invoice mailed to the customer for payment.

**PIKEPASS** - An electronic device about the size of a credit card attached inside the windshield of a vehicle. When the vehicle travels through the designated *PIKEPASS* lane, the identification number is read, and the patron's toll is automatically deducted from their prepaid *PIKEPASS* account.

**Personnel Services** - Costs associated with the employment of permanent and temporary personnel of the Oklahoma Turnpike Authority.

**Reserve Maintenance Budget** - The reserve maintenance budget is the primary means by which monies shall be applied or held in reserve to pay the cost of resurfacing or rebuilding the Oklahoma Turnpike System, extraordinary maintenance or repairs, engineering expenses and insurance premiums, or self-insurance reserves.

**Revenue** - Funds that the Oklahoma Turnpike Authority receives as income. This includes such items as tolls paid by turnpike patrons, concessions revenues, and interest income.

**Revenue Fund** - A fund that accounts for all tolls and other revenues derived from the operation or ownership of the Oklahoma Turnpike System.

**Risk Management** - The ways and means used to avoid loss or to reduce its consequences in the event of a catastrophic occurrence.

**Trust Agreement (Indenture)** - An agreement dated the 1st day of February 1989, between the Authority and its bondholders to account for funds, and its reporting thereof, and conduct business in a specified manner.

**Trustee** - A fiduciary, which holds the bond proceeds on behalf of the bondholders for the Authority.

**Turnpike** - A highway or a superhighway where a toll is charged for its use. Toll revenues are used to pay all operating and maintenance costs for the turnpikes and to pay off the bonds issued to finance their construction.

**Turnpikes, Existing** - Refers to Turnpikes sections that are currently fully operational and not the new sections extending the turnpike. Turnpikes with existing sections and new extensions are the H.E. Bailey, Kilpatrick and Creek. Other existing turnpikes without new extensions are the Turner, Will Rogers, Indian Nation, Muskogee, Cherokee, Chickasaw and Cimarron Turnpikes.

## Glossary of Terms (Continued)

**Turnpikes, New Extensions** - Refers to Turnpikes which started new extensions in 1999. These include the Kilpatrick, Creek, and H. E. Bailey Turnpikes.

Turnpike System - Refers to Turnpikes Existing and New.

**Toll** - A fee charged for passage along a turnpike.

**VES System** – Video Enforcement System

**VPC** – Violation Processing Center