



OKLAHOMA

AMERICAN RESCUE PLAN ACT



STATE OF OKLAHOMA RECOVERY PLAN PERFORMANCE REPORT

STATE AND LOCAL FISCAL RECOVERY FUNDS



July 2025 Report



AMERICAN RESCUE PLAN ACT



Contents

Executive Summary	8
Process for Determining Uses of Funds	9
Broadband	12
Water Infrastructure	12
Healthcare Workforce needs	12
Behavioral Health	12
Health Information Technology, Data and Capacity	13
State Information Technology, Infrastructure, and Capacity	13
Supporting Nonprofits	13
Workforce Development	13
Negative Economic Impacts–Recovery and Mitigation	14
Collaboration	14
Program / Project Architecture	14
Investment Summary	16
Promoting Equitable Outcomes	18
Community Engagement & Working Groups	20
Health and Human Services Working Group	20
Government Transformation and Collaboration Working Group	21
Transportation, Infrastructure, and Rural Development Working Group	21
Economic and Workforce Development Working Group	22
Labor Practices	24
Use of Evidence	24
Performance Report	25
Performance Report Update for 2025	26
State of Oklahoma 2025 Recovery Plan Performance Report	



AMERICAN RESCUE PLAN ACT



Project Inventory Summary	32
Administrative Office of the Courts (AOC).....	32
Oklahoma Arts Council	32
Broadband Office	32
Department of Human Services (DHS)	32
Department of Public Safety (DPS).....	33
Healthcare Workforce Training Commission (HWTC).....	33
JD McCarty Center for Children with Developmental Disabilities	33
Oklahoma Center for Advancement of Science and Technology (OCAST)	33
Oklahoma Department of Career Technology Education (ODCTE)	33
Oklahoma Department of Mental Health and Substance Abuse Services (ODMSAS).....	33
Oklahoma Department of Commerce (ODOC)	34
Oklahoma Department of Emergency Management (OEM)	34
Office of Juvenile Affairs (OJA)	34
Oklahoma Department of Aerospace and Aeronautics	34
Oklahoma Military Department (OMD)	34
Oklahoma State Department of Health (OSDH)	34
Oklahoma Space Industry Development Authority (OSIDA)	35
Oklahoma State Regents for Higher Education (OSRHE)	35
OSU-Medical Authority (OSUMA).....	35
Oklahoma Water Resources Board (OWRB).....	35
University Hospitals Authority and Trust (UHAT)	35
Oklahoma Workforce Commission	36
Administrative Office of the Courts (AOC).....	37
Court Services/Court System upgrades for effective delivery	37
Oklahoma Arts Council.....	38
Oklahoma Arts Council	38



AMERICAN RESCUE PLAN ACT



Oklahoma Broadband Office	39
Broadband Mapping.....	39
Advanced Fiber Technician Training Program.....	39
Broadband Office Administration	40
Oklahoma Broadband Projects Fund	40
Department of Human Services (DHS)	41
YMCA	41
Foster Youth Transition: YWCA.....	41
Family Safety Center	42
A New Leaf Transition Academy	42
Supporting At-Risk Youth: Boys & Girls Clubs	43
Addressing Food Insecurity: Food on the Move	43
Addressing Child Abuse Prevention: Oklahoma CASA	44
Diversion Programs for young men: First Step Tulsa	45
Addressing Child Abuse Prevention: Parent Child Center of Tulsa	45
Special Care.....	46
Addressing Abuse: The Spring Shelter.....	46
Women’s Justice Programs (WJP)- Centralized Facility and Expanding Workforce Development to Rural Communities	47
Remerge of Oklahoma County	48
Food Insecurity Grant Program	49
Department of Public Safety (DPS).....	49
First Responder Behavioral Health Mobile Response/First Responders Wellness Division Mobile Units.....	49
Healthcare Workforce Training Commission (HWTC)	50
Northeastern State University College of Optometry/NSU College of Optometry	50
Nursing Workforce Expansion	50



AMERICAN RESCUE PLAN ACT



JD McCarty Center for Children with Developmental Disabilities	51
Increasing JD McCarty Center Capacity	51
Oklahoma Center for the Advancement of Science and Technology (OCAST)	52
Fires Innovation Science & Technology Accelerator (FISTA)/Lawton Innovation District	52
Oklahoma Biopharmaceutical Workforce Training (Innovation District)/OKC Innovation District Bio Workforce Project	52
Oklahoma Aviation Academy	53
Oklahoma Cyber Innovations Institute at the University of Tulsa	54
Entrepreneurship Support at Gradient (formerly 36 Degrees North)	55
Fab Lab Tulsa Enhancements	55
Manufacturing Skills Academy	56
OCAST Entrepreneurship Support	56
Entrepreneurship Support at Verge OKC	57
Oklahoma Department of Career and Technology Education (ODCTE)	58
Career Tech: Trucking Program	58
Career Tech: Broadband Workforce	58
Oklahoma Department of Mental Health and Substance Abuse Services (ODMHSAS)	59
Behavioral Health: Griffin Memorial Hospital/Donahue Behavioral Health	59
Behavioral Health: Tulsa Center for Behavioral Health	59
Oklahoma Department of Commerce (ODOC)	60
Nonprofit Relief Grant Program	60
Infrastructure and Water Needs at Rural Industrial Parks and Ports/Rural Negative Economic Impacts Recovery Fund	60
Oklahoma Department of Emergency Management (OEM)	61
Emergency Response and Relief Capacity Fund	61
Office of Juvenile Affairs (OJA)	61
Assisting At-Risk Youth: Oklahoma Association for Youth Services	61



AMERICAN RESCUE PLAN ACT



Oklahoma Department of Aerospace and Aeronautics	62
Tulsa Air and Space Museum	62
Stafford Air and Space Museum	62
Oklahoma Military Department (OMD)	63
National Guard Joint Operations Center	63
National Guard Bureau Thunderbird Academy	63
NGB First Responder Wellness Center/Military and First Responder Holistic Health Center	64
Oklahoma State Department of Health (OSDH).....	64
Ronald McDonald House Charities of Oklahoma City	64
Potts Foundation/Supporting Oklahoma Early Childhood Grant Initiative	65
Electronic Health Records for Oklahoma State Department of Health/Oklahoma Department of Health IT Upgrades.....	66
Oklahoma Primary Care Association/Supporting Better Health Outcomes: Community Health Centers	66
Hearts for Hearing	67
Bethany Children’s Health Center	67
Rural Hospital Rebuild Grant Program	68
Oklahoma Space Industry Development Authority (OSIDA)	69
Oklahoma Air and Space Port/Infrastructure needs for population centered around spaceport	69
Oklahoma State Regents for Higher Education (OSRHE)	69
Teachers Accelerator Program (OSRHE).....	69
OSU-Medical Authority (OSUMA)	71
Telemedicine Pilot Program	71
OSU Institute for Human Performance and Nutrition.....	71
OSU Pharmaceutical Drug Development Lab/Tulsa Pharmaceutical Development Laboratory	72



AMERICAN RESCUE PLAN ACT



Oklahoma Water Resources Board (OWRB)	72
Lugert-Altus Irrigation District Improvements	72
Tinker Air Force Base/Water and Wastewater project in OKC.....	73
Tribal Match for Water Projects-Oklahoma Water Resource Board	73
Water, Sewer, and Dam Grant Program	73
Water and Wastewater needs for population located near Global Supply Chain Project in Ardmore	74
Port of Inola/Assistance to the population centers near Ports in Oklahoma.....	75
Water and Wastewater upgrades at Fair Oaks / Robson Ranch.....	75
OKC577 Water Project.....	75
Targeted Water & Wastewater Investments	76
University Hospitals Authority and Trust (UHAT)	76
Oklahoma Children’s Hospital Behavioral Health Center.....	76
Electronic Health Records for OU Health/OU Health Technology Modernization	77
Supporting Public Health: Mobile Dental Support.....	78
OU Health Stephenson Cancer Center	78
Oklahoma Workforce Commission	80
Workforce Coordination Revolving Fund Utilization/Workforce Fund Addition	80



AMERICAN RESCUE PLAN ACT



Executive Summary

The American Rescue Plan Act (ARPA) of 2021 provides state, local, territorial and tribal governments with unprecedented funds to respond to and recover from the health and economic impacts of the COVID-19 pandemic. Pursuant to the Act, the State of Oklahoma was awarded an allocation of \$1,870,417,575 from the Coronavirus State and Local Fiscal Recovery Fund (ARPA-SLFRF). The state of Oklahoma has obligated 100% of the funds received through the ARPA-SLFRF.

With the receipt of these funds, Oklahoma has the opportunity to support the communities and industries negatively impacted by the public health emergency, restore and strengthen the state's economy, and make once-in-a-generation investments in water, sewer, and broadband infrastructure.

The State administers these funds through a collaboration between the Oklahoma Legislature and Executive Branch leaders, who hold a shared vision to make strategic investments that will benefit future generations while improving services for all Oklahomans today.

In June 2021, the Legislature established the 24-member **Joint Committee on Pandemic Relief Funding (JCPRF)** to assess the state's immediate and long-term needs for a successful recovery and to evaluate and vet proposals for use of the State Fiscal Recovery Funds. Through an open proposal process, including an online portal, any Oklahoma state agency, nonprofit, local government, business entity, or citizen could propose a project or offer input regarding how these funds would be best invested.

Between October 1, 2021, and March 31, 2022, a total of **1,439** project proposals were submitted for consideration, with a total value exceeding **\$17.9 billion**. These submissions assisted the Joint Committee in identifying needs and priority areas for the state to recover from the pandemic. Given the amount of requests far exceeded the available funding, the process for prioritizing investment areas has become even more important.

The Recovery Plan is updated annually and is made available on www.oklahoma.gov/ARPA.

The Oklahoma Office of Management and Enterprise Services' (OMES) ARPA-SLFRF project dashboard is available at <https://oklahoma.gov/arpa/arpa-program-tracker.html>. The dashboard provides transparency and an opportunity for public engagement in ARPA-SLFRF. The dashboard's information includes breakdowns of the total amounts that have been allocated, disbursed, and expended by eligible use categories. Likewise, the dashboard displays updates logged



AMERICAN RESCUE PLAN ACT



by state agencies on the progress of their projects. As of the drafting of this report, more than \$1 billion of obligated funds has been distributed in furtherance of the program along with sixty percent (60%) having already been expended.

Process for Determining Uses of Funds

The Joint Committee on Pandemic Relief Funding (JCPRF) is a bicameral and bipartisan legislative entity, that continues to maintain jurisdiction and conduct oversight of Oklahoma's implementation of the American Rescue Plan Act's Coronavirus State and Local Fiscal Recovery Fund (ARPA-SLFRF) award. The Oklahoma Legislature has remained committed to an open and transparent process in the allocation and investment of ARPA-SLFRF funds. Beginning in mid-2021, the JCPRF convened to establish transparent processes for allocating ARPA-SLFRF funds, setting investment goals, adopting priority areas, and conducting ongoing oversight. By channeling these funds through the legislative appropriations process, the Oklahoma Legislature employed a familiar mechanism that allowed citizens to easily monitor funding and engage with the process. Assessment

The process began with the State of Oklahoma assessing the impacts of the pandemic including the negative health and economic consequences to determine viable strategies to address and recover from these impacts.

The State of Oklahoma opened an online portal where any citizen, city, county, tribal nation, state agency, Cabinet Secretary, or other stakeholder could submit project applications to receive a portion of the \$1.87B ARPA-ARPA-SLFRF award. This process resulted in almost \$18 Billion in requests for relief. Practically this meant that nearly 90% of the received submissions would not receive ARPA-SLFRF relief due to a lack of funding. The submissions provided important data that the state would utilize in determining the level of need and potential priority areas. The insight also provided the opportunity to identify potential partnerships and allowed for robust community engagement from communities across the state.

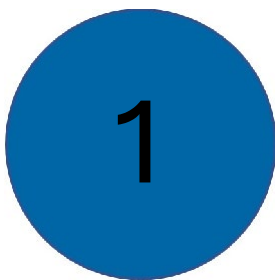
The JCPRF separated into four Working Groups to provide more thorough evaluation of project proposals and to further identify priority areas for uses of funds. In August and September 2021, the Working Groups heard testimony from stakeholders across the state of Oklahoma, guided by three key questions:

AMERICAN RESCUE PLAN ACT

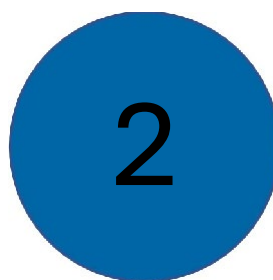


1. What is the impact of the pandemic on the working group's subject area?
2. What are the needs, or how have the needs been exacerbated?
3. How do we achieve a strong recovery?

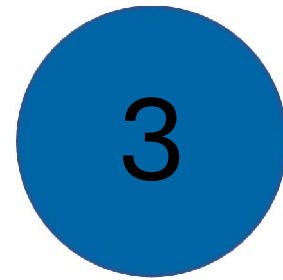
Utilizing the input from the presentation and discussions from the Working Groups, the JCPRF then proceeded to identify goals for the response to and the recovery from the pandemic. The JCPRF, in consultation with the Executive Branch, committed to using State Fiscal Recovery Funds to make strategic short-term and long-term investments guided by the following goals:



Building a stronger, more innovative and more diverse economy for Oklahoma.



Enhancing capabilities of services for the well-being of all citizens, especially the most vulnerable.



Investing in physical and digital infrastructure to expand opportunities across Oklahoma.

AMERICAN RESCUE PLAN ACT



When the JCPRF considered the magnitude of the needs and the large number of requests it became necessary to further define the goals of the Recovery Plan into priority areas for investment. The Working Groups convened a series of public hearings in which the Working Groups reviewed each submission to assess alignment with the priority areas investment.

The following priority areas were approved by the full Joint Committee in November 2021:

Working Group Priority Areas

Economic Development & Workforce	Health & Human Services	Government Transformation & Collaboration	Transportation, Infrastructure and Rural Development
• Workforce Development • Economic Development	• Healthcare and Human Services workforce • Behavioral health • Health IT and data	• State IT infrastructure • Partnerships with municipalities, cities, and tribes on water and sewage projects • Supporting nonprofits	• Broadband • Water infrastructure



AMERICAN RESCUE PLAN ACT



Broadband

Broadband infrastructure development received the most requests. The need for substantial infrastructure investments persists across the state. Moreover, the pandemic demonstrated substantial needs with access and outcomes related to health and education services, maintaining continuity of government, access to government services, as well as economic needs.

Water Infrastructure

Requests for water and wastewater infrastructure ranked a close second in the submission portal with substantial investments still remaining across the state. The Oklahoma Water Resources Board (OWRB) estimates \$90 Billion in water infrastructure needs across the state. These projects also offer the opportunity for co-investment with tribal nations in Oklahoma.

Healthcare Workforce needs

Generally, workforce needs in all areas of the economy were the third most received request in the submission portal. The Legislature recognized that the state's recovery strategy would require addressing existing needs exacerbated by the pandemic, as well as focusing on necessary development to better endure future crises. Strategic investments were made in the nursing and healthcare pipeline through higher education, career technology centers, and credentialing programs with an awareness of needs in all parts of the state of Oklahoma. These investments aim to address the health care workforce pipeline during both the short and long term.

Behavioral Health

The JCPRF and the Working Groups heard extensive testimony as to the negative impacts of the pandemic on the behavioral health of individuals, especially on those facing pre-existing challenges with substance abuse and other challenges, including those of children, first responders, business owners, and many others. The demand for robust behavioral health services remains high across the state and is expected to rise. Investments in training, facilities, and telemedicine will increase the capacity to address current and future behavioral health needs.



AMERICAN RESCUE PLAN ACT



Health Information Technology, Data and Capacity

The healthcare system sustained many challenges during the pandemic including the tracking of data, offering telehealth services, an increasing lack of space, and insufficient health outcomes. The need to increase the capacity for facilities, expansion of telemedicine services, and a focus on better health outcomes were clearly identified during the pandemic, especially when focus was directed to disproportionately impacted populations.

State Information Technology, Infrastructure, and Capacity

Access to government services and continuity of government, lack of public sector capacity and efficiency were all highlighted during the community input phase. Investments were needed in key public sector capacity such as the Oklahoma court system and emergency response sectors.

Supporting Nonprofits

Closely following the workforce investment requests were the widespread requests for serving the needs of the nonprofit community, which ranked fourth in portal requests. Government alone cannot meet every need; nonprofit organizations play a critical role in delivering direct services at the community level. Special areas of priority were identified. Efforts would include addressing the substantial increases in citizens facing challenges with domestic violence, housing security, food insecurity, behavioral health needs, and human trafficking. The Oklahoma Department of Commerce, through its Nonprofit Council, developed and administered a nonprofit grant relief program. Likewise, a grant program was established to target food insecurity through food pantries and food distribution enhancements. Additional targeted investments supported nonprofits engaged in justice-related interventions, early childhood care and support, and the stabilization of artistic organizations.

Workforce Development

Workforce development ranked as the third most common request submitted through the portal. In response, the State of Oklahoma initiated a structural shift in its workforce development approach by building onto existing systems while also placing greater emphasis on measurable outcomes and targeted impact. The Working Groups focused on identifying strategic, high-impact workforce investments across key sectors, including education, healthcare, broadband, transportation, aerospace and defense, life sciences, and cybersecurity and computer sciences.



AMERICAN RESCUE PLAN ACT



Negative Economic Impacts – Recovery and Mitigation

Oklahoma continues to face challenges stemming from the negative economic impacts of the pandemic. Strategic investments were made to support long-term recovery, stabilize key sectors, and strengthen resilience against future disruptions. Initiatives that respond to economic harm, support workforce development, and address the needs of impacted industries and communities are all critical components of Oklahoma’s recovery strategy. Likewise, economic investments, when aligning with targeted economic needs, play key roles in the state’s recovery efforts, particularly by addressing workforce gaps, supporting business continuity, and mitigating supply chain disruptions in sectors where Oklahoma plays a vital role.

Collaboration

Many cities, counties and tribes in Oklahoma also received pandemic relief funds to address negative impacts to the communities that they serve. In all priority areas, collaboration opportunities were identified to maximize funding and to promote the efficient deployment of funds.

Program / Project Architecture

State agencies function as managers of projects identified in the program priority areas. This framework provides layers for oversight as well as a streamlined structure for reporting the progress of the projects and the impacts of the investments. For example, the healthcare workforce represents a key priority area, with a particularly acute need for qualified nurses. A nursing workforce program was developed and coordinated by the Healthcare Workforce Training Commission. Investments were made by the JCPRF to increase the number of nurses, LPNs, and CNAs in the state of Oklahoma. A baseline was established, and project performance reports measure the increases from that baseline. Additionally, programming focused on the creation of a “pipeline” structure to better allow practitioners to move from CAN, to LPM, to RN with overlapping credits thereby increasing the velocity in healthcare workforce development.

Each state agency provides programmatic reporting to the Oklahoma Legislature. Likewise, financial reporting and programmatic monitoring are being administered in partnership with the Office of Management and Enterprise Services (OMES). OMES established a Grants Management Office (OMES-GMO) to provide financial oversight, cash management, and technical guidance. OMES coordinates with the project managing state agencies to ensure that the agencies’ operations are consistent with existing state financial accounting practices to ensure that agencies are timely and accurately reporting on the expenditure of ARPA-SLFRF funds in keeping with



AMERICAN RESCUE PLAN ACT



both state and federal law. Additionally, OMES-GMO conducts regular monitoring meetings with each of the project managing agencies to gather updates on performance, provide technical assistance on ARPA-SLFRF rules and guidelines, and applicable provisions of the Federal Code of Regulations, i.e. the “Uniform Guidance.” OMES-GMO coordinates with the project managing state agencies to ensure timely submission of the Project and Expenditure Reports that are submitted quarterly to the United State Department of Treasury.

Oklahoma has appropriated and/or otherwise obligated 100% of the ARPA-SLFRF award in alignment with the state’s guiding goals and adopted priority areas. A category-level summary of the authorized funding is provided below, along with a full project inventory included within the final section of this report.

AMERICAN RESCUE PLAN ACT



Investment Summary

Public Health (Expenditure Category, or EC 1)—The Joint Committee identified workforce, behavioral health, health information technology and health capacity as key target areas for pandemic recovery. Since identifying these priorities, the state has allocated ARPA-SLFRF funds to make an unprecedented investment in growing its nursing and healthcare workforce. The state is also expanding capacity and access to pediatric behavioral health services, rural hospitals, telemedicine, behavioral health interventions, community health centers and pediatric support programs.

Negative Economic Impacts (EC 2) – The state of Oklahoma has made investments to address the negative economic impacts of the pandemic. Oklahoma’s nonprofit sector was uniquely affected by the pandemic. Many organizations experienced a simultaneous loss in revenue and an increased demand for services. To mitigate the effects on this sector, the state allocated funds for a grant program to provide support to organizations that experienced a negative economic impact by supporting food insecurity, housing insecurity, domestic violence, behavioral health, and human trafficking. The Legislature also funded the development of a grant program to support food pantries and food distribution across the state. Recognizing the challenge of participation of all in the economic recovery, significant investments are being made in workforce development programs for teachers, disabled workers, justice-involved women, broadband needs, trucking, aerospace, bioscience, cybersecurity, and manufacturing. There are even investments in programs to produce and support new entrepreneurs. Finally, there are also targeted investments for disproportionately impacted populations such as children, special needs, justice-involved, medically vulnerable, domestic violence victims, and rural areas of the state.

Public Health-Negative Economic Impact: Public Sector Capacity (EC 3) – Recipients are permitted to use ARPA-SLFRF funding to bolster public sector capacity, including improving the efficacy of public health and economic programs through tools like program evaluation, outreach, and data and analytics. The state allocated funds for increasing public sector capacity in the Oklahoma court system. As Oklahoma continues to lead the nation in emergency declarations investments, additional emergency response capabilities are important.

Premium Pay (EC 4) – Oklahoma has not allocated funding to any premium pay projects.

Water, sewer, and broadband Infrastructure (EC 5) – The largest request areas were for water, sewer and broadband infrastructure and the Legislature responded by enacting significant investments in these areas. It is estimated the state has about \$90 Billion in water and wastewater needs. ARPA-SLFRF projects are largely targeting high priority areas with an emphasis on underserved communities. Through partnerships and co-investment by tribal nations in Oklahoma, ARPA-SLFRF funding is being leveraged to provide a greater impact.



AMERICAN RESCUE PLAN ACT



With substantial funds available for broadband infrastructure, the state has established the Oklahoma Broadband Office to coordinate these programs, target and map strategic investments, and maximize this unprecedented funding. The state allocated funds for broadband mapping to provide visibility on current broadband capabilities for the entire state and to support planning for future broadband infrastructure initiatives.

Revenue Replacement (EC 6) – Oklahoma has not allocated funding to any revenue replacement projects.

Emergency Relief from Natural Disasters (EC 8) – Recognizing that Oklahoma continues to be one of the most disaster-prone areas of the country, the Oklahoma Legislature has dedicated funds to an Emergency Response Grant Program. According to NOAA, from 1980-2024 there have been 113 confirmed natural disaster events with losses exceeding \$1 Billion each to affect Oklahoma. Disasters have included tornados, ice storms, wildfires, flooding, drought events, winter storms and other severe storms. The grant program is being administered by the Oklahoma Department of Emergency Management.

Surface Transportation (EC 9) – Oklahoma has not allocated funding to any surface transportation projects.

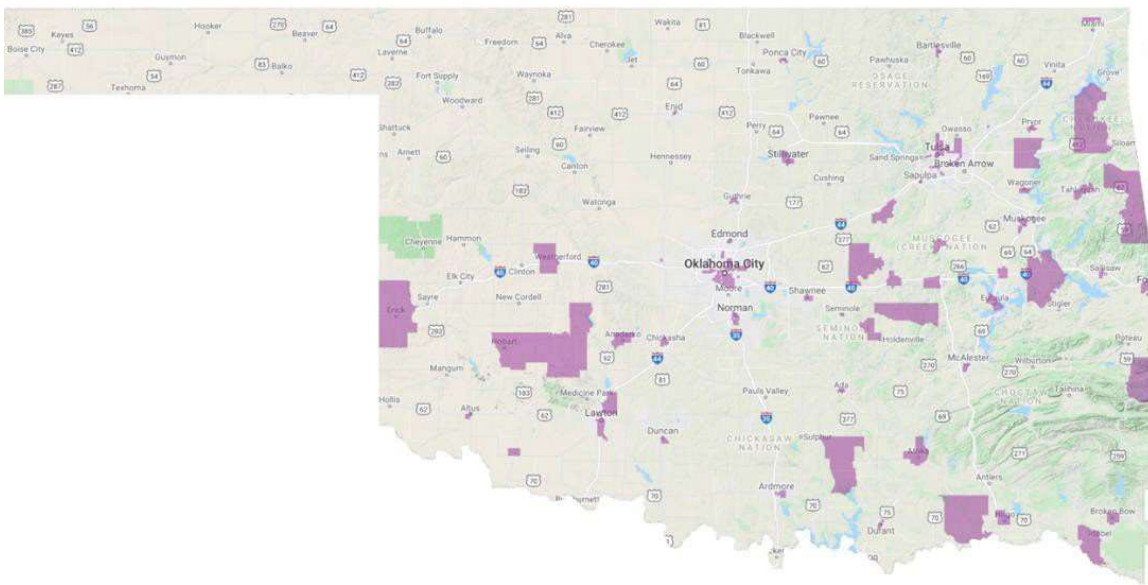
Title I (EC 10) – Oklahoma has not allocated funding to any Title I projects.

AMERICAN RESCUE PLAN ACT



Promoting Equitable Outcomes

Oklahoma is committed to maximizing State Fiscal Recovery Fund investments by ensuring that the benefits of these funds reach historically underserved, vulnerable, and disproportionately impacted populations, communities, and industries, and that these priorities are reflected in both project proposal evaluations and funding allocation decisions. The United States Department of the Treasury's (Treasury) 2022 Final Rule encourages State and Local Fiscal Recovery Fund recipients to fund strategies that address the disparate impacts of the pandemic on vulnerable populations. For example, Treasury will presume certain types of services and programs are eligible uses when applied to populations living in Qualified Census Tracts (QCT). There are approximately 200 QCTs in Oklahoma, located in both urban and rural areas.



Vulnerable Oklahomans residing in and outside of QCTs have unique needs that have been exacerbated by the pandemic. The prevalence of mental health symptoms, substance abuse, and food and housing insecurity, all increased during the pandemic. The state has worked to identify the immediate and long-term needs of these disproportionately impacted populations.

Additionally, Oklahoma is home to thirty-nine (39) tribal nations. The Joint Committee on Pandemic Relief Funding has been intentional in identifying opportunities for partnerships with the tribal nations within the state. For example, the Tribal Investment program allows the state and



AMERICAN RESCUE PLAN ACT



a tribal nation to co-invest in targeted areas to enhance water and wastewater infrastructure. Other opportunities for partnerships will continue to be encouraged as projects are implemented.

Oklahoma's State Fiscal Recovery Funds project proposal and idea intake process was designed to ensure that any entity or resident could provide input on how funds were to be spent. The State committed to lowering barriers to participation by offering an easily accessible and straightforward idea intake form. By leveraging relationships with partner organizations, nonprofits and other stakeholders, Oklahoma sought to collect input from a broad and diverse range of groups.

The project proposal process was designed to gather information on how proposed use of funds would serve populations disproportionately impacted by the pandemic. Applicants, including state agencies, local governments, nonprofits, and business entities, were required to identify the communities and vulnerable populations that their programs aimed to support, and to explain how those groups had been affected by the pandemic. A key goal of the process was to develop outcome measures focused on closing service gaps, improving access, and reducing disparities among impacted populations.

Oklahoma committed to a recovery strategy that included focus on the unique challenges faced by rural communities and the disproportionate impact the pandemic had on those areas. The state established an inclusive project evaluation and approval process to ensure that the benefits of funding reached all Oklahomans. As a result, projects authorized for funding represent a broad geographic distribution and serve communities throughout the state.

AMERICAN RESCUE PLAN ACT



Community Engagement & Working Groups

The Joint Committee on Pandemic Relief Funding (JCPRF) remains committed to engaging with stakeholders across the state, listening to the needs of Oklahomans. During the process for determining the use of funds, the JCPRF voted to open an online portal for anyone to submit a project funding proposal or idea. State agencies, nonprofit organizations, associations, businesses, and any member of the public could submit their ideas as to how ARPA-SLFRF funds should be spent.

The initial priority of the Working Groups in the Fall of 2021 was to focus on identifying and evaluating the impacts of the pandemic on the state of Oklahoma in specific subject areas. The Working Groups conducted a comprehensive needs assessment in order to develop strategically sound funding objectives and priorities. Several public meetings, along with over 1,400 submissions to the online portal, provided data that the JCPRF utilized to determine the first round of funding priorities.

Throughout the process the JCPRF Working Groups convened public meetings, listened to subject-matter experts, and considered projects submitted through the public portal.

Health and Human Services Working Group

The **Health and Human Services Working Group (HHSWG)** first focused on the nursing workforce shortage. The HHSWG engaged extensively with stakeholder organizations across the state that had faced shortages and reviewed all submitted proposals that offered potential solutions. Moreover, HHSWG engaged in higher education, the career technology system, associations such as the state's Hospital Association and Care Providers of Oklahoma, subject-matter experts, state officials, and other interested stakeholders throughout the process. After months of publicly vetting projects from higher education institutions and associations, HHSWG recommended funding nine (9) projects reaching twenty (20) institutions across all areas of the state. Similarly, HHSWG engaged with the career technology system to ensure that the focus would encompass the entire nursing pipeline. Later, HHSWG recommended that funding be directed at thirteen (13) technology centers to produce more licensed practical nurses to service all regions of the state.

The HHSWG also prioritized behavioral health needs, with a focus on increasing capacity both statewide and disproportionately impacted populations. The group engaged with frontline providers delivering care in rural areas to better understand the challenges related to the limitations on capacity. The group consulted with stakeholders serving special populations, including children with special



AMERICAN RESCUE PLAN ACT



needs, individuals who are hearing impaired, and early childhood providers. In addition, the group examined the significant challenges related to information technology, telemedicine, and data infrastructure within the public health system – factors that continue to limit the state’s ability to drive improved health outcomes.

Government Transformation and Collaboration Working Group

The priority of the **Government Transformation and Collaboration Working Group (GTCWG)** was creating a grant program to address water infrastructure needs across the state. The portal received over 350 water project submissions totaling \$2.7 billion in funding requests, nearly twice the amount that was allocated to the state.

The GTCWG consulted with the Oklahoma Water Resources Board, which presented its current grant programs and an inventory of identified infrastructure needs. The group also received input from the Secretary of Energy and Secretary of Agriculture. Based on these discussions, the working group recommended three (3) water infrastructure grant programs, a collaborative initiative with tribal partners, and a water conservation project for further consideration. The tribal partners program will co-investment between State and tribal nations in water and wastewater infrastructure projects, primarily in rural Oklahoma.

The group also consulted subject-matter experts to explore the best practices from other states when designing a nonprofit relief program. Public meetings were held to examine statewide nonprofit data and to hear directly from organizations about the impact of the pandemic on their operations and service delivery. Utilizing this input, the GTCWG developed a targeted nonprofit relief grant program focused on priority areas, with the goal of supporting nonprofits that serve the most vulnerable Oklahomans in communities across the state.

The group devoted considerable time to hearing testimony from nonprofit organizations delivering essential services to Oklahomans. Particular focus was given to nonprofits serving children, victims of crime and domestic violence, community health centers, and the arts community. The group also prioritized the issue of food insecurity, receiving input from experts and frontline providers working to meet the nutritional needs of Oklahomans. As a result, the group recommended allocating funding for a food insecurity grant program to support nonprofit organizations engaged in this critical work.

Transportation, Infrastructure, and Rural Development Working Group

The **Transportation, Infrastructure, and Rural Development Working Group (TIRDWG)** began its work by engaging stakeholders in the broadband industry and relevant state agencies to

AMERICAN RESCUE PLAN ACT



assess broadband infrastructure and capacity statewide. The first project approved was a broadband mapping initiative aimed at identifying coverage gaps, particularly in rural areas. The group currently collaborates with newly established Oklahoma Broadband Office and committed funding for broadband mapping, administrative support, targeted broadband investments, and the development of a broadband technician workforce program.

The group also heard testimony regarding the challenges rural communities face in recovering from the negative economic impacts of the pandemic. In response, the working group recommended strategic investments in water and broadband infrastructure, leveraged with state funding, to support a more equitable recovery in rural regions.

Recognizing Oklahoma's high number of federally declared disasters and operational challenges revealed from the pandemic, the working group evaluated the state's emergency response capabilities. An area of particular concern was the lack of an interoperable and robust emergency response communications system, as well as broader need to strengthen emergency response capacity in preparation for future disasters.

Economic and Workforce Development Working Group

The **Economic and Workforce Development Working Group (EWDWG)** collaborated with a broad range of economic and workforce stakeholders such as career technology centers, higher education, entrepreneurs and business owners, and statewide economic advocacy organizations, to assess Oklahoma's critical workforce needs and to better understand ongoing workforce development initiatives across the state. With workforce development ranking as the third most requested category in the public portal, the group dedicated significant time engaging with experts in the field to identify impactful solutions.

The group prioritized immediate workforce shortages in areas such as education (teachers), trucking (truck drivers), and broadband infrastructure, working with career technology centers and the States Regents for Higher Education to design responsive training programs. In addition to addressing current shortages, the group focused on future workforce needs, focusing on designing long-term talent pipelines for key growth industries such as cybersecurity, computer science, life sciences, aviation, and defense.

Special attention was given to supporting populations who may require additional interventions to participate in the workforce, such as justice-involved women, at-risk youth, and individuals with disabilities. The group recommended workforce investments in an effort to expand recovery opportunities across the state. To this end, the Legislature created a new Workforce Commission



AMERICAN RESCUE PLAN ACT



to better align workforce development investments and to improve coordination and tracking of workforce development efforts statewide.

Businesses across the country were impacted by the pandemic. The EWD working group examined Oklahoma's budding entrepreneurial ecosystem. While still early in its growth, the state is making strategic investments to support new entrepreneurs through a variety of sources. The group received input from stakeholders in this sector, identifying opportunities to strengthen the ecosystem. Leveraging the State Small Business Credit Initiative funds and new state investments in accelerators, the group recommended additional funding for entrepreneur support in rural areas and two large metropolitan areas. These investments are essential to advancing a strong economic recovery and mitigating the long-term negative economic impacts of the pandemic.

The Legislature committed to transparency and public engagement throughout the implementation of ARPA-SLFRF funding. Through an online portal, months-long needs assessment processes, public meetings, and formal legislative appropriations procedures, and public votes on ARPA-SLFRF-funded projects, Oklahomans have been able to participate in the process at every level of decision making.

The Joint Committee on Pandemic Relief Funding (JCPRF) and each of its subject-matter working groups maintain ongoing oversight project implementation and performance. Oklahoma's structure enables continued public participation on an ongoing basis. The JCPRF's oversight is intended to continue until the completion of the ARPA-SLFRF program.



AMERICAN RESCUE PLAN ACT



Labor Practices

Oklahoma intends to explore and utilize strong labor standards that are most appropriate for the state. All infrastructure projects will comply with applicable employment and workplace laws.

Use of Evidence

Oklahoma intends to explore and utilize evidence-based interventions that are most appropriate for Oklahoma, including the use of relevant evidence-based models. Entities submitting project proposals are required to describe the process for measuring project performance, including any plans for collecting programmatic data as required by the U.S. Department of the Treasury. Respondents must also describe any evidence or sources that validate the interventions proposed in the project. The Joint Committee on Pandemic Relief Funding will work with the state agencies serving as Program Managers to ensure awareness of relevant evidence-based practices, available learning agendas, and appropriate program evaluation tools.



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Performance Report

The State of Oklahoma has undertaken an extensive process for determining the highest priorities for the investment of ARPA-SLFRF allocation. This process has been transparent, deliberate, focused on a statewide impact, and has involved a great deal of community engagement. Through this far-reaching process all the funds received through the ARPA-SLFRF have now been appropriated and/or otherwise obligated.

The Joint Committee on Pandemic Relief Funding has retained jurisdiction for programmatic oversight to ensure that the investments are progressing and are having their intended impact. Rather than appropriating funds directly to projects, the Legislature has appropriated funds for state agencies to serve as Program Managers for the various areas of investment. There are twenty-two (22) state agencies that have been appropriated funds and function as Program Manager for various projects. Each of the appropriations bills of these funds includes a quarterly reporting requirement back to the Legislature. This ensures that the projects are making progress, and the intended impact is being met. The program manager agencies are responsible for developing key performance indicators for the projects and reporting back to the Legislature and the public. The State will work with project sponsors to develop performance management plans and collect performance indicators as appropriate. Oklahoma tracks key metrics for each project undertaken with ARPA-SLFRF funds and utilizes the data to effectively monitor project performance.

The Executive Branch, through the Office of Management and Enterprise Services (OMES) likewise performs monitoring and oversight functions with administration of these funds. OMES established a Grants Management Office to provide oversight, monitoring and support for the state agencies executing these projects. OMES-GMO compiles and submits the Project and Expenditure reports to the United States Department of Treasury on a quarterly basis and provides financial reports to the Legislature through the existing state budget process.

Team members from the Grants Management Office and the Oklahoma Legislature meet regularly with the twenty-two (22) program manager agencies to review project progress and to identify challenges that could impact successful implementation. In the Spring of 2024, the Oklahoma Legislature conducted an in-depth progress assessment with the program manager agencies. This progress assessment was an opportunity to review projects timelines to ensure they will be completed within the grant period and on budget. Additionally, any challenges to implementation were identified so they could be mitigated. It is anticipated that a similar progress assessment will take place again in 2026 to ensure that timelines for expenditure of funds and potential challenges are being addressed.



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Performance Report Update for 2025

The State of Oklahoma, through collaboration between the Joint Committee on Pandemic Relief Funding of the Oklahoma Legislature and the OMES Grants Management Office (OMES-GMO), is committed to ensuring that the program manager agencies are achieving intended program outcomes. A regular meeting cadence involving representatives of the Oklahoma Legislature, the Grants Management Office, and each of the twenty-two (22) program manager agencies provides the foundation for the performance management process. Key stakeholders and project managers participate in these regular meetings to review progress, assess performance, and identify any challenges to implementation. This process remains in place to ensure continued oversight, accountability, and timely resolution of emerging issues.

During the 2025 legislative session the Oklahoma Legislature conducted an in-depth progress assessment in coordination with the program manager agencies. This assessment provided an opportunity to review projects timelines to ensure that all projects would be completed within the grant period and remain on budget. The Oklahoma Legislative Joint Committee on Pandemic Relief Funding (JCPRF) asked program manager agencies to evaluate their project expenditure timelines and to identify projects with anticipated expenditure timeline beyond June 30, 2026. This review required agencies to assess whether their projected expenditure timelines were realistic and to determine whether any funds might not be expended by the December 31, 2026, deadline.

The four Working Groups of the JCPRF each conducted a progress assessment for the projects within their jurisdiction to ensure that the projects are completed on time and on budget. The Working Groups are bipartisan and bicameral providing for diversity of perspectives in reviewing the projects. The Working Groups met with each of the program manager agencies to review progress and held public hearings with several of the projects to highlight successes and mitigation challenges.

The Progress Assessment had the following goals:

- ✓ Identify successful projects.
- ✓ Identify and mitigate projects at risk.
- ✓ Consider recommendations needing JCPRF and / or legislative action.



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Pursuant to FAQ 17.19, recipients “*may reclassify the SLFRF funds from the original activity to another project that would be eligible under the SLFRF program rules, including the requirement that the recipient incurred an obligation by December 31, 2024, to expend funds on the activity.*” (US Department of Treasury, Frequently Asked Questions 17.19, April 26, 2025)

The Working Groups identified a few projects that may have excess funds which were obligated by the December 2024 deadline, but that would not be expended by the December 31, 2026, deadline. The Working Groups also identified projects with obligated funding that would have cost increases from the original award date. The Working Groups, through public hearings, identified projects for consideration of reclassified funds. These funds are being reclassified to previously obligated projects with substantially the same scope and for substantially the same purpose as the originally obligated project.

The Working Groups also presented their findings and recommendations during a public meeting of the JCPRF held in May 2025. Based on these recommendations, the JCPRF reviewed projects with potential excess funds, projects that had gaps in funding, and projects with risks to successful completion, including associated risk mitigation strategies. During the public meeting, the JCPRF voted to acknowledge a total of \$22,948,661.48 in excess funds available from six projects.

The projects with excess funds include the following:

Food Insecurity Grant Program ARPA-XX000012

Award of \$20,888,447 with \$162,668.85 in excess funds.

This is a highly successful grant program to increase the availability of nutritious foods by assisting nonprofit food pantries, and others in purchasing equipment and making physical improvements for storage and distribution of food. One of the awardees decided not to continue with their grant award and returned the funds to the state.

YWCA ARPA-YY000196

Award of \$2,800,000 with \$1,560,875 in excess funds

The purpose of this project is to address the needs of at-risk youth by providing transitional housing and support services to youth transitioning from foster care. The initial proposal involved an additional nonprofit who specializes in serving at-risk youth who has decided to prioritize a different initiative. Therefore, the scope of the project narrowed from a stand-alone building to targeted space within an existing structure. The purpose of the project is the same, just with a narrowed and targeted focus which results in excess funds.



AMERICAN RESCUE PLAN ACT



Care Providers of Oklahoma ARPA-XX000001

Award \$4,537,500 with excess funds of \$1,490,675.08

Due to the extreme emergency in healthcare workforce during the pandemic, especially in nursing homes and assisted living centers, this was one of the initial projects approved for ARPA-SLFRF funds. The program created a new and faster training and certification program for certified nursing aides (CNA) and certified medication aides (CMA). This has been a highly successful and needed program. As additional investments in nursing workforce training programs have increased, the number of enrollments in those programs have increased, while the demand for enrollment in CNA and CMA programs has decreased. Therefore, this project has decreased the projected number of enrollees in the training resulting in excess funds.

Telemedicine Pilot Program ARPA-YY000922

Award of \$10,000,000 with \$2,164,039 in excess funds

The Rural Advanced Care pilot program was established to provide medical consultation and treatment, including behavioral health, to rural parts of Oklahoma. The program has been successful but has not been expanded as quickly as planned, therefore there are excess funds allocated to this pilot project.

Rural Hospital Rebuild Grant Program ARPA-YY001691

Award of \$25,000,000 with \$5,000,000 in excess funds

This project is an innovative grant program to assist the most vulnerable rural hospitals on the verge of closure with infrastructure needs. The grant program involves several qualifications to ensure it is targeting rural hospitals in critical areas of the state. Demonstrating the crisis this grant program was intended to address, two of the awardees have turned back ARPA-SLFRF funds as hospital operators exited. This has resulted in \$5,000,000 in excess funds.



AMERICAN RESCUE PLAN ACT



Griffin Memorial Hospital ARPA-YY000776

Award of \$87,000,000 with \$12,570,403.55 in excess funds

This project is intended to increase capacity for high level behavioral health response including prevention and treatment in central Oklahoma by replacing the capacity of the outdated Griffin Memorial hospital facility. The facility has been in operation since 1915 and many of the buildings are outdated and unworkable, while the need for behavioral health services continues to increase. The initial proposal was to build a new facility in central Oklahoma, but delays and increased costs have made that proposal unfeasible. Instead, the state is planning to renovate existing space and lease vacant behavioral health space in the interim to address the need for behavioral health treatment capacity as the Griffin facility transitions out of operation. The same purpose but by moving from new construction to renovation the project will have the capacity operation much faster and will have excess funds.

AMERICAN RESCUE PLAN ACT



During the monitoring of the ARPA-SLFRF projects many have expressed a need for additional funds to complete the projects as originally intended. The inflationary costs for many of these projects have caused them to narrow their scope or reduce their capacity to stay within the awarded budgets. The program manager agencies have kept an ongoing list of these projects and their needs if additional funds became available. The Working Groups reviewed the list of projects during their progress assessment and identified the following priorities for reclassified funds.

Reclassified Funds Projects appropriated by the Oklahoma Legislature:

Spring Shelter ARPA-YY001767

Award of \$1,000,000 increased by \$195,000 reclassified excess funds

The purpose of this project is to assist victims of domestic violence, sexual assault, stalking and human trafficking by providing upgrading HVAC and plumbing at existing emergency shelter and transitional housing facility. Due to inflationary increases the project had to narrow the scope and only address HVAC needs. The excess funds will provide the plumbing needs from the original project and fire suppression systems.

Food on the Move ARPA-YY000827

Award of \$3,000,000 increased by \$328,000 reclassified excess funds

This project addresses food insecurity by supporting food distribution and a distribution network focusing on healthy locally grown food. The original request was narrowed to fit within the budgeted award. Excess funds will be used to address infrastructure needs including a generator and water needs envisioned by the original request.

JD McCarty ARPA-YY000382

Award of \$6,000,000 increased by \$800,000 reclassified excess funds

Expanding capacity for children with developmental disabilities including autism through increased treatment space is the purpose of this project. The expanded capacity will be operational this year but due to increased costs the agency needs to use operational funds to fill the gap in funding. The excess funds will be used to fill this gap in funding, allowing the operational funds to remain dedicated to operations.

YMCA ARPA-YY000170

Award of \$25,000,000 increased by \$5,000,000 reclassified excess funds

The YMCA project addresses childcare instability and food insecurity for youth across the state of Oklahoma. ARPA-SLFRF funds have been used for infrastructure needs across facilities. As inflationary costs have risen many of the projects have narrowed their scope. Excess funds will be used to continue these infrastructure needs by creating a matching fund for investment in the



AMERICAN RESCUE PLAN ACT



YMCA facilities.

Oklahoma Association for Youth Services ARPA-YY001793

Award of \$30,672,000 increased by \$10,000,000 reclassified excess funds

This project is providing capital needs to 18 youth services facilities across Oklahoma which provide direct mental health services to at-risk youth. Due to increased costs many of the projects have had to narrow their scope. The excess funds allocated will allow them to continue the needed upgrades to youth services facilities across the state.

Additionally, the JCPRF approved the reallocation of funds between project budgets within the same program area and state agency for two initiatives. The Oklahoma Water Resources Board (OWRB) had a surplus remaining after completion of its OKC577 (ARPA-XX000005) project and a shortfall in its Tinker (ARPA-YY000460) project. To address this, the JCPF reallocated approximately \$3,300,000 between the two project budgets. The Oklahoma Department of Mental Health and Substance Abuse Services received separate awards to expand behavioral health capacity in the Oklahoma City area (ARPA-YY000776) and in the Tulsa area (ARPA-YY000840). The JCPRF approved the reallocation of approximately \$8,000,000 within the same program area and the same state agency between the two project budgets for the same scope and purpose.

These actions approved by the JCPRF were incorporated into appropriations legislation which was passed by the full Oklahoma Legislature and will take effect in 2025.



AMERICAN RESCUE PLAN ACT



The Project Inventory has been updated to reflect these changes made during the 2025 legislative session.

Project Inventory Summary

Administrative Office of the Courts (AOC)

Court Services/Court System Upgrades for Effective Delivery

Oklahoma Arts Council

Oklahoma Arts Council

Broadband Office

Broadband Mapping

Advanced Fiber Technician Training Program

Broadband Office Administration

Oklahoma Broadband Projects Fund

Department of Human Services (DHS)

YMCA

Foster Youth Transition: YWCA

Family Safety Center

New Leaf Transition Academy

Supporting At-Risk Youth: Boys & Girls Clubs

Addressing Food Insecurity: Food on the Move

Addressing Child Abuse Prevention: Oklahoma CASA

Diversion Programs for Young Men: First Step Tulsa

Addressing Child Abuse Prevention: Parent Child Center of Tulsa

Special Care

Addressing Abuse: Spring Shelter

Women's Justice Programs (WJP)

Remerge of Oklahoma County

Food Insecurity Grant Program



AMERICAN RESCUE PLAN ACT



Department of Public Safety (DPS)

First Responder Behavioral Health Mobile Response/First Responders Wellness Division
Mobile Units

Healthcare Workforce Training Commission (HWTC)

Northeastern State University College of Optometry/NSU College of Optometry
Nursing Workforce Expansion

JD McCarty Center for Children with Developmental Disabilities

Increasing JD McCarty Center Capacity

Oklahoma Center for Advancement of Science and Technology (OCAST)

Fires Innovation Science & Technology Accelerator (FISTA)/Lawton
Innovation/Lawton Innovation District
Oklahoma Biopharmaceutical Workforce Training (Innovation District)
Oklahoma Aviation Academy
Oklahoma Cyber Innovation Institute at the University of Tulsa
Entrepreneurship Support at 36 Degrees North
Fab Lab Tulsa Enhancements
Manufacturing Skills Academy
OCAST Entrepreneurship Support
Entrepreneurship Support at Verge OKC

Oklahoma Department of Career Technology Education (ODCTE)

Career Tech: Trucking Program
Career Tech: Broadband Workforce

Oklahoma Department of Mental Health and Substance Abuse Services (ODMSAS)

Behavioral Health: Griffin Memorial Hospital/Donahue Behavioral Health
Behavioral Health: Tulsa Center for Behavioral Health



AMERICAN RESCUE PLAN ACT



Oklahoma Department of Commerce (ODOC)

Nonprofit Relief Grant Program
Infrastructure and Water Needs at Rural Industrial Parks and Ports

Oklahoma Department of Emergency Management (OEM)

Emergency Response and Relief Capacity Fund

Office of Juvenile Affairs (OJA)

Assisting At-Risk-Youth: Oklahoma Association for Youth Services

Oklahoma Department of Aerospace and Aeronautics

Tulsa Air and Space Museum
Stafford Air and Space Museum

Oklahoma Military Department (OMD)

National Guard Joint Operations Center
National Guard Bureau Thunderbird Academy
NGB First Responder Wellness Center/Military and First Responder Holistic Health Center

Oklahoma State Department of Health (OSDH)

Ronald McDonald House Charities of Oklahoma City
Hearts for Hearing
Potts Foundation/Supporting Oklahoma Early Childhood Grant Initiative
Electronic Health Records for Oklahoma State Department of Health
Oklahoma Primary Care Association
Bethany Children's Health Center
Rural Hospital Rebuild Grant Program



AMERICAN RESCUE PLAN ACT



Oklahoma Space Industry Development Authority (OSIDA)

Oklahoma Air and Space Port/Infrastructure needs for population centered around Spaceport

Oklahoma State Regents for Higher Education (OSRHE)

Teachers Accelerator Program

OSU-Medical Authority (OSUMA)

Telemedicine Pilot Program

OSU Pharmaceutical Drug Development Lab/Tulsa Pharmaceutical Development Laboratory

OSU Institute for Human Performance and Nutrition

Oklahoma Water Resources Board (OWRB)

Luger-Altus Irrigation District Improvements

Tinker Air Force Base/Water and Wastewater Project in OKC

Tribal Match for Water Projects-Oklahoma Water Resource Board

Water, Sewer, and Dam Grant Program

Water and Wastewater needs for population located near Global Supply Chain Project in Ardmore

Port of Inola/Assistance to the population centers near Ports in Oklahoma

OKC577 Water Project

Water and Wastewater upgrades at Fair Oaks/Robson Ranch

Targeted Water & Wastewater Investments

University Hospitals Authority and Trust (UHAT)

Oklahoma Children's Hospital Behavioral Health Center

Electronic Health Records for OU Health/OU Health Technology Modernization

Supporting Public Health: Mobile Dental Support

OU Health Stephenson Cancer Center



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AMERICAN RESCUE PLAN ACT



Oklahoma Workforce Commission

Workforce Coordination Training Fund



AMERICAN RESCUE PLAN ACT



Administrative Office of the Courts (AOC)

Court Services/Court System upgrades for effective delivery

Project ID: ARPA-XX000004

Funding Amount: \$6,226,250

Expenditure Category: Public Sector Capacity: Effective Service Delivery (EC 3.4)

Project Overview: Needed funding to support the technology infrastructure of the judicial branch and functioning of the courts across the state. Funds will be utilized for several projects including: needed upgrades to support E-filing and minimize in-person filing; laptops and desktops for courts to allow for upgrades and virtual hearings; business continuity including disaster recovery center for the judicial branch, upgraded case tracking and language access programs.

Project Performance: Several updates and upgrades have been made across the projects that have received funding, each aiming to utilize technological resources to better serve justice for the people of Oklahoma.

- Chromebooks and headsets have been purchased for Oklahoma's 77 counties and the Administrative Office of the Courts. With installation being completed in January 2025. This technology, along with a dedicated online service provider, were all purchased to help facilitate real time communication with individuals speaking languages other than English across Oklahoma. Since purchasing and deploying interpreting equipment, Oklahoma District Courts have made 778 audio/video calls in roughly 50 different languages.
- Along with this new technology, old resources have also been updated for the benefit of those across the state. Currently, 43 uniform forms have been translated into Oklahoma's 5 most frequently spoken languages, along with an Emergency Order of Protection form being translated into Oklahoma's 15 most frequently spoken languages.
- Additional technology that aims to make filing and Case tracking easier across the state has also been updated through funding. For example, the Case Tracking Project for the appellate courts and the Court of Criminal Appeals aims to make court data more consolidated and updated through technology. The Project has already moved all relevant data to a centralized server that will enhance the ability to archive, back up, and manage information across the courts.
- Beyond this, over the past year the E-filing system has processed 98,779 submissions and registered 3,860 users across the state. The system has also helped reduce in-person traffic at courthouses in participating counties, while significantly decreasing the time required for court clerks to process filings. Each quarter has also shown notable growth in submission volume across the state.

Approximate Timeline: Funds have been dispersed, two project areas are complete, another should be complete in April 2026 and final deployment of ARPA-SLFRF funds anticipated June 2026.



AMERICAN RESCUE PLAN ACT



Oklahoma Arts Council

Oklahoma Arts Council

Project ID: ARPA-YY000105

Funding Amount: \$10,000,000

Expenditure Category: Assistance to Impacted Nonprofit Organizations (EC 2.34)

Project Overview: Negative economic impact revenue loss relief grant program. The Arts Council will administer a grant program to provide needed relief to arts organizations across the state of Oklahoma. Grant funding priorities will include Arts-focused nonprofits, non-arts focused cultural organizations, Rural and Under resourced Communities, and Demonstrated need for funds due to loss of revenue and organizational needs that have resulted directly from the COVID-19 pandemic. Allowable Expenditures for the grant will include Revenue Loss, Job Creation and Employee Retention, Arts Infrastructure, Long-Term Sector Sustainability, Technology Infrastructure, Facilities and Operational Expenses, and Programming needs.

Project Performance: This project is intended to help the nonprofit arts organization recover from the devastating negative economic impacts of the pandemic. Close to 90 different organizations are receiving grant funds through this program, and 40% of those organizations are in rural areas of the state. The project is measuring impact through a combination of inputs, outputs, and outcomes to assess recovery and resilience in the arts and cultural sector. Data such as total number of funded organizations, the number of staff and contractors rehired or supported, and the number of new and sustained programs made possible through these funds are all tracked to understand how funds have allowed for the art sector's recovery. The number of individuals served, including youth, adults, and individuals from rural and under-resourced communities, is also tracked. All data is reviewed and stored in the Oklahoma Art Council's centralized grants management system in alignment with federal compliance requirements.

Approximate Timeline: Project to be completed by December 2026.



AMERICAN RESCUE PLAN ACT



Oklahoma Broadband Office

Broadband Mapping

Project ID: ARPA-YY000039

Funding Amount: \$2,000,000

Expenditure Category: Public Sector Capacity: Effective Service Delivery (EC 3.4)

Project Overview: This project will support the creation and continuous update of a mapping system that depicts resources, broadband coverage, connectivity speeds and other features. Project Performance: Project is successful when the mapping system is created, implemented, and featured on the Broadband Office's public website. The outcome is a usable map with all data sources which would allow the Oklahoma Broadband Council to determine how to invest funds for broadband infrastructure across the state.

Approximate Timeline: The project is largely completed, but the remaining funds will be expended by December 2026.

Advanced Fiber Technician Training Program

Project ID: ARPA-YY002273

Funding Amount: \$365,068

Expenditure Category: Assistance to Unemployed or Underemployed Workers (EC 2.10)

Project Overview: The goal of this project is to increase the talent pipeline of fiber technicians in Oklahoma's low-income, rural communities, through the development and implementation of short-term, customized advanced fiber technician training courses.

Project Performance: Project success is being measured by the number of workers enrolled in sectoral job training programs and the number of workers completing sectoral job training programs. The training is administered by the Oklahoma State University Institute of Technology (OSUIT). They report the following Advanced Fiber Technician Training Program Anticipated Outcomes: Y1/Y2 - 60/60 students began, 50/50 completed Job Accelerator Training; 60/60 began, 50/50 completed Fiber Optics 1-2-3; 60/60 began, 50/50 completed Certified Fiber to the Home Professional; 60/60 began, 50/50 completed OTDR & Testing Deep Dive; 40/40 began/completed Emergency Restoration; 60/60 received wraparound services, 55/55 upon completion; 60/60 increased wages, 55/55 upon completion; 60/60 obtained employment upon completion (if unemployed at time of training)

Approximate Timeline: The project recently graduated its 5th cohort, and nearly half of the allocated funds remain. Project will be completed, and funds will be expended by December 2026.



AMERICAN RESCUE PLAN ACT



Broadband Office Administration

Project ID: ARPA-XX000003

Funding Amount: \$500,000

Expenditure Category: Administration Expenses (EC 7.1)

Project Overview: This funding is for administrative expenses for the Oklahoma Broadband Office.

Project Performance: Project will be completed when all funds have been expended.

Approximate Timeline: Nearly all funds expended and awaiting closeout.

Oklahoma Broadband Projects Fund

Project ID: ARPA-XX000009

Funding Amount: \$382,144,000

Expenditure Category: Broadband: Other Projects (EC 5.21)

Project Overview: Funds will be used for Investments in Broadband infrastructure across the state of Oklahoma. Program administered by the Oklahoma Broadband Office (OBO). The Broadband Office went through a subgrantee process to select and award 130 internet service providers to fund 151 projects in 57 counties.

Project Performance: The overriding outcome of this project is to expand broadband coverage across the state of Oklahoma, including unserved and underserved areas of the state. Project success will be measured by the number of residents, businesses, and locations served, as well as the number of miles served. To date the Oklahoma Broadband Office has awarded \$321,117,071 in ARPA-SLFRF funds to 42,649 locations and deployed 1,104 miles of fiber deployed. The investments have generated \$207,252,851 in matching funds.

The OBO has set up a performance management process including weekly meetings with Internet Service Providers to monitor progress and address challenges. Each of the Internet Service Providers provides a milestone schedule and OBO tracks progress and distributes funds based upon milestone completion. These milestones are tracked on a weekly basis.

Link to OBO Dashboard: [Oklahoma Broadband Office \(8500\)](#)

Approximate Timeline: Project will be completed by December 2026.



AMERICAN RESCUE PLAN ACT



Department of Human Services (DHS)

YMCA

Project ID: ARPA-YY000170

Funding Amount: \$30,000,000 (+\$5,000,000 excess funds)

Expenditure Category: Health Childhood Environments: Child Care (EC 2.11)

Project Overview: Increasing the capacity to feed and care for the youth populations facing childcare instability and food insecurity in the wake of the pandemic by expanding childcare services in central Oklahoma including out-of-school programs, kitchens, and outdoor areas.

Project Performance: Project success will be measured by the number of children served through childcare and early learning. The investment has been very successful with 10 funded projects benefiting 37 communities. Local centers have collaborations with schools, nonprofits, food banks, medical centers, local businesses, libraries, and churches. These projects report 6,335 out of school time participants and 351,163 meals and snacks served. Due to the success of the program, the JCPRF recommended the creation of a \$5,000,000 matching fund to provide for continued investment in the infrastructure needs of these programs.

Approximate Timeline: Project to be completed by December 2026.

Foster Youth Transition: YWCA

Project ID: ARPA-YY000196

Funding Amount: \$1,239,125 (-\$1,560,875 in excess funds)

Expenditure Category: Housing Support: Other Housing Assistance (EC 2.18)

Project Overview: Addressing needs of at-risk youth in Oklahoma by providing transitional housing and support services for youth transitioning from foster care.

Project Performance: The purpose of this project is to address the needs of at-risk youth by providing transitional housing and support services to youth transitioning from foster care. The initial proposal involved an additional nonprofit who specializes in serving at-risk youth who has decided to prioritize a different initiative. Therefore, the scope of the project narrowed from a stand-alone building to targeted space within an existing structure. The purpose of the project is the same, just with a narrowed and targeted focus which results in excess funds. Project is successful when construction is completed. Success will also be measured by the number of at-risk youths receiving services.

Approximate Timeline: Project to be completed by July 2026.

AMERICAN RESCUE PLAN ACT



Family Safety Center

Project ID: ARPA-YY000421

Funding Amount: \$2,000,000

Expenditure Category: Community Violence Interventions (EC 1.11)

Project Overview: Upgrading capacity of one-stop location to centralize direct services available to victims of domestic violence, sexual assault, and human trafficking.

Project Performance: Project success will be measured by the number of victims served through the upgraded capacity. Data will be collected and submitted once the facility is complete, and FSC is fully operational. Data will include: service performance reports submitted on a regular basis or on request include demographics of total community served, programmatic outputs and outcomes of clients utilizing services and other data as required by the State. Specific metrics will relate to demographics of clients residing in QCT of Tulsa County.

Approximate Timeline: All ARPA-SLFRF funds have been expended, and the project is ready for close out.

A New Leaf Transition Academy

Project ID: ARPA-YY000574

Funding Amount: \$1,000,000

Expenditure Category: Assistance to Unemployed or Underemployed Workers (EC 2.10)

Project Overview: A New Leaf, Inc. Transition Academy is a comprehensive two-year residential, workforce readiness and job placement program designed for individuals with intellectual and developmental disabilities or autism (I/DD) who desire to live and work independently. Transition Academy curriculum is specifically designed to meet the needs of their students. Currently, there is a lengthy waitlist for admission to the Academy, so funding will be used for facilities upgrades, staff and tuition costs so as to allow them to admit a greater number of students.

Project Performance: Project success is being measured by the number of workers enrolled in sectoral job training programs and the number of workers completing sectoral job training programs. New Leaf Transition Academy staff is collecting data daily, weekly, and quarterly to assess each student's progress towards working and living independently after graduation. Staff collects data for each student on each of the following categories: age, average length of stay-attendance, course completions, personal career development plan quarterly evaluations, certification attainments, work-based learning I & II assessments, job attainment and length of job attainment, type of job, FT or PT and wage. 85% of students will obtain a job with a competitive workforce wage upon graduation from the academy after year 2. 85% of students will be living independently upon graduating from the academy after year 2.

Approximate Timeline: Cohort I of the Transition Academy graduated in July 2024. Cohort II of the Transition Academy graduated in March 2025; Cohort III of the Transition Academy is scheduled to begin classes in August 2025. This project is ongoing and will be completed by December 2026.



AMERICAN RESCUE PLAN ACT



Supporting At-Risk Youth: Boys & Girls Clubs

Project ID: ARPA-YY000598

Funding Amount: \$30,100,000

Expenditure Category: Addressing Educational Disparities: Academic, Social, and Emotional Services (EC 2.25)

Project Overview: Increasing capacity to serve at-risk youth across Oklahoma through capital improvement and expansion projects to provide high quality programs for academic, social and emotional needs.

Project Performance: The overriding outcome is to provide additional capacity to support at-risk youth across Oklahoma. Project is successful when construction and capital improvements are completed, and mobile units are acquired. Success will also be measured by the number of at-risk youths being served. The project sites track the number of disproportionately impacted Oklahoma youth served by this project (as facilities come online) as well as the frequency of attendance as higher levels of participation in the programs create stronger outcomes. It is anticipated this investment will result in Boys and Girls Clubs being able to serve thousands of youths annually for many years to come.

Approximate Timeline: Project to be completed by December 2026, though many facilities will expend funds much sooner.

Addressing Food Insecurity: Food on the Move

Project ID: ARPA-YY000827

Funding Amount: \$3,328,000 (+\$328,000 excess funds)

Expenditure Category: Household Assistance: Food Programs (EC 2.1)

Project Overview: Addressing food insecurity and systemic poverty issues by creating a food distribution and storage network for supporting healthy locally grown food. This project will support Oklahoma farmers by providing additional access to local markets and reducing food waste. Project

Performance: The outcome of this project is to help address food insecurity issues in Oklahoma by providing distribution and access to locally produced food. To date FOTM has partnered with seven farmers to supply produce, have received 5,000lbs of donated produce (in only two months) and have distributed food to at least seven local charities and other distribution sites. The Food Hub and Microfarm buildings are operational, and the project has been awarded excess funds to provide water infrastructure and generator capacity to preserve the food received.

Approximate Timeline: Project is operational and infrastructure needs will be made before December 2026.



AMERICAN RESCUE PLAN ACT



Addressing Child Abuse Prevention: Oklahoma CASA

Project ID: ARPA-YY001024

Funding Amount: \$342,360

Expenditure Category: Healthy Childhood Environments: Services to Foster Youth of Families involved in Child Welfare System (EC 2.13)

Project Overview: Addressing the needs of abused and neglected children by expanding volunteer capacity through additional background screenings, recruitment and technology updates.

Project Performance: The outcome of this project is to increase the volunteer capacity of CASA to serve the needs of abused and neglected children. Through this investment CASA was able to provide needed technology upgrades, completed 449 background checks for advocates, with 241 new advocates trained in FY2025. Additional outputs demonstrating quality advocacy for children served include: 2,701 children received advocacy services; Advocacy Activity Indicators of 90,146 contacts made with professionals, family, caregivers, children, and court representatives and 7,941 independent recommendations submitted to the court; System Stability Indicators: 5,726 professional changes occurred in children's cases and 62% (3,533) of these changes were caseworker-related

Approximate Timeline: CASA has expended a majority of the funds, and the project is almost ready for closeout.



AMERICAN RESCUE PLAN ACT



Diversion Programs for young men: First Step Tulsa

Project ID: ARPA-YY001200

Funding Amount: \$300,000

Expenditure Category: Mental Health Services (EC 1.12)

Project Overview: Funds to be provided for programs assisting in diverting males from the criminal justice system through counseling, job training and life skills.

Project Performance: Project is successful when a facility is purchased. 1st Step Program has tracked a range of performance indicators to measure its impact on participants and the broader community. Inputs include detailed assessments of participant risk and needs at intake, as well as investments in housing, staff, and therapeutic services. The program also tracks outputs: the number of participants served, vocational completions, pro-social events hosted, and media outreach efforts. These provide evidence of consistent engagement and service delivery. Intermediate and long-term impacts are reflected in reduced recidivism rates (8%) among graduates.

Approximate Timeline: Project was completed by end of 2024 and is ready for closeout.

Addressing Child Abuse Prevention: Parent Child Center of Tulsa

Project ID: ARPA-YY001516

Funding Amount: \$700,000

Expenditure Category: Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System (EC 2.13)

Project Overview: Preventing child abuse and neglect by supporting at-risk families through education, home visits, counseling and other support services.

Project Performance: Project is successful when equipment and supplies are purchased, additional personnel hired, and a new website for outreach efforts is live. Almost 70% of the Success will also be measured by the number of families utilizing services and the number of families served by home visits. Community Outreach for At-Risk Families: In 2024, 48 educational sessions were provided, with 383 persons being reached with child abuse prevention education. So far in 2025, 13 sessions have been provided with 124 people reached. The training has had a demonstrable impact on participants. Through the Fatherhood Today program 78% of participating fathers demonstrated higher levels of hope with an average increase of 4 points based on the Hope/Future Scale, and 75% of participants showed an increase in their knowledge of concepts included in the 24/7 Dad curriculum content.

Approximate Timeline: Almost 70% of the ARPA-SLFRF funds have been expended and the project will be completed well in advance of December 2026.

AMERICAN RESCUE PLAN ACT



Special Care

Project ID: ARPA-YY001672

Funding Amount: \$2,500,000

Expenditure Category: Healthy Childhood Environments: Child Care (EC 2.11)

Project Overview: Funds will be used to expand facilities by adding six new classrooms and a therapy suite in an effort to reduce the waiting list into their program. Special Care serves children, with and without special needs, through high-quality early childhood education, specialized care, and on-site therapeutic services. Through this expansion project, Special Care will be able to serve 120 additional children and their families, which is an increase of approximately 50%. The new therapy space will allow more children to receive high-quality, outpatient, therapeutic services, which is something that they have not been able to do in their current building. They anticipate being able to serve 250-500 children with their new therapy space. The overall expansion allows more opportunities for working families with children, with and without special needs, to obtain high-quality childcare, allowing their parents to participate fully in our economy.

Project Performance: Project is successful when construction is completed. Success will also be measured by the number of children served by childcare and early learning services.

Approximate Timeline: ARPA-SLFRF funds will be expended by December 2025 for the first phase of construction with the fully expanded program completed and operational by December 2026.

Addressing Abuse: The Spring Shelter

Project ID: ARPA-YY001767

Funding Amount: \$1,195,000 (+\$195,000 in excess funds)

Expenditure Category: Prevention in Congregate Settings (EC 1.4)

Project Overview: Addressing needs of victims of domestic violence, sexual assault, stalking and human trafficking by providing upgrading HVAC and plumbing at existing emergency shelter and transitional housing facility.

Project Performance: The purpose of this project is to assist victims of domestic violence, sexual assault, stalking and human trafficking by providing upgrading HVAC and plumbing at existing emergency shelter and transitional housing facility. Due to inflationary increases the project had to narrow the scope and only address HVAC needs. The JCPRF allocated excess funds to will provide the plumbing needs from the original project and fire suppression systems. The outcome has allowed the shelter to have more effective utilities and a more sanitary, up to date, congregate shelter to serve victims of domestic violence and human trafficking. Updating the HVAC and plumbing systems reduces annual maintenance and repair costs which allows the program to revert those annual expenses towards programming and victim services and to increase capacity. serve more. We are now able to host more guests because upon completion of the project, all of the rooms became available again.

Approximate Timeline: Project is complete and ready for closeout.

AMERICAN RESCUE PLAN ACT



Women's Justice Programs (WJP)- Centralized Facility and Expanding Workforce Development to Rural Communities

Project ID: ARPA-YY002975

Funding Amount: \$10,309,911

Expenditure Category: Assistance to Unemployed or Underemployed Workers (EC 2.10)

Project Overview: Funds will be used to expand the existing proven Women's Justice Program into rural parts of Oklahoma and expand capacity in the Tulsa area. Funds will be budgeted for staff support of the program, a one-stop facility, an apartment building for housing of participants, equipment, training, and transportation needs for participants. Additional funds utilized for the evaluation of the program for possible replication. Funds will be utilized to expand capacity of WJP program services, including GED tutoring and completion; other educational enhancements; general employment training; access to career track training and technical skill certifications (commercial driver's license program (CDL), computer numerical control machining (CNC machining), fiber optic training, etc.); case management and basic needs assistance for long-term stabilization; therapy in rural counties to address domestic violence, trauma, addiction, anxiety, depression and other mental illness; and access to specialized services where needed (psychiatry, medication management, family therapy, parent education).

Project Performance: Project success is being measured by the number of workers enrolled in sectoral job training programs and the number of workers completing sectoral job training programs.

- Women's Justice Programs (WJP) actively tracks performance indicators and to date, WJP has served 3,760 participants, impacting 3,096 children—reaching approximately 82% of the three-year goal of 8,400 individuals.
- Women In Recovery Employment and Education FY25 In FY25, Women in Recovery (WIR) served 196 women across Tulsa and surrounding counties, providing critical education and employment support as part of a prison diversion program for women. Seventy-five participants began GED classes, with 41 earning their GED and 26 actively enrolled. In addition to earning GED certificates, participants collectively passed over 150 GED tests and more than 225 proctored GED pretests. Many participants entered the program with an average highest grade level completion of 8th grade, with no classroom instruction for over 15 years. Instruction was delivered by experienced special education teachers through both group and individualized sessions.
- WIR expanded access to non-traditional occupations for women and high-demand career pathways—including welding, CNC machining, CDL, industrial maintenance, and Peer Recovery Support. Since the ARPA award, 23 participants have completed postsecondary training. Employment specialists provided individualized planning to guide participants into living-wage jobs. Each participant receives over 16 hours of group Employment Readiness training in addition to individualized employment coaching sessions. As a result in FY25, 147 women secured employment with an average wage of \$14.38/hour—reflecting a 98% increase over the state's \$7.25/hour minimum wage. Graduates with postsecondary training earn an average of \$16.02/hour, an \$4.07/hour increase over the average start pay in their



AMERICAN RESCUE PLAN ACT



first program job. This is a significant achievement as over 75% of women are unemployed at time of arrest.

- Community- and Jail-based Education and Employment FY25 provides GED instruction, tutoring, and testing to individuals in county jails and alternative court programs. The program also assists with transitions into vocational training and the workforce, offering resources such as tuition, uniforms, and required equipment. In FY25, the program served 253 individuals, with 40 passing a GED test and 8 earning a GED certificate—helping participants gain education and job readiness skills and providing ongoing access for education and supported employment services.

Approximate Timeline: Project will be complete by June 2026.

Remerge of Oklahoma County

Project ID: ARPA-YY003041

Funding Amount: \$3,814,950

Expenditure Category: Assistance to Unemployed or Underemployed Workers (EC 2.10)

Project Overview: Remerge's proposed project includes three components: Strengthen existing programs of excellence, pilot the expansion of Oklahoma's proven, evidence-based programs to rural counties, and develop recommendations for replication/dissemination. Funds will be used to enhance the existing program in Oklahoma County, expand the program to surrounding rural counties, and develop evaluations and recommendations for replication of the program. With the expansion pilot project, current participants, and graduate community, ReMerge anticipates serving 1,057 Oklahomans.

Project Performance: Project success is being measured by the number of workers enrolled in sectoral job training programs and the number of workers completing sectoral job training programs. ReMerge tracks a number of different performance quality indicators to demonstrate the overall success of the program including an overall recidivism rate of 3%. In tracking assistance to workers, the programs currently report: 12 of 17 women have obtained their diploma, 8 have begun actively pursuing training, employment or certification in their desired career path and the average wage hour of participants continues to increase as they progress through the program to graduation.

Approximate Timeline: The construction portion of the project should be completed by November 2025. The continuation of services expanded into additional counties will continue through the end of the grant period of December 2026.



AMERICAN RESCUE PLAN ACT



Food Insecurity Grant Program

Project ID: ARPA-XX000012

Funding Amount: \$20,725,778.20 (\$12,802,993+8,085,454 and -\$162,668.85 in excess funds)

Expenditure Category: Household Assistance: Food Programs (EC 2.1)

Project Overview: Funds will be used to create the Oklahoma Food Insecurity Program for eligible nonprofits. The grant program is intended to increase the availability of and access to affordable and nutritious foods (including fruits and vegetables) for underserved communities in low- and moderate-income areas. Grants will be available to assist food pantries, food distribution centers and other nonprofits addressing food insecurity to make physical improvements and purchase equipment to stimulate storage and distribution of such foods. Funds can be used to purchase equipment (such as coolers and freezers) and to make physical improvements. Many of the entries to the state ARPA portal expressed a need on the part of nonprofits and related organizations to expand shelving and cold storage in order to serve Oklahoma's most vulnerable populations. These funds will help maximize their ability to serve a greater number of low-income and underserved people.

Project Performance: This was a highly successful program and well received across the state. More than \$20 million in ARPA-SLFRF funds were disbursed to 156 nonprofits, food pantries, food banks and churches. Funds went directly to 43 counties, and indirectly through the regional food banks to all 77 counties. There was one nonprofit who returned funds to the state resulting in \$162,668.85 in excess funds.

Approximate Timeline: The project is complete and ready for closeout.

Department of Public Safety (DPS)

First Responder Behavioral Health Mobile Response/First Responders Wellness Division Mobile Units

Project ID: ARPA-YY002872

Funding Amount: \$2,523,000

Expenditure Category: Mental Health Services (EC 1.12)

Project Overview: Enhancing the DPS Wellness Division assets to provide immediate mobile response and intervention on high impact events. All first responders will benefit from the immediate intervention to potential traumatic events and lessen potential impact of the event.

Project Performance: The outcome of this project has been to provide critical resources to first responders in a time of crisis to support healthy mind and body as they respond to critical incidents across the state. Recently an Oklahoma First Responder Wellness Survey was conducted, over 1300 responders participated indicating the high levels of wellness concerns and barriers for first responders. The survey will be used to continue targeting the resources of the mobile units. Purchasing, purchase recording, and operation of vehicles has begun and is consistently operating. Almost 500 different types of resources were utilized in 2024 including office appointments, trainings, treatment referrals, listening sessions, and group debriefs post-incident. While this investment was initially a pilot project, its success has resulted in other states



AMERICAN RESCUE PLAN ACT



contacting Oklahoma to replicate this asset for their first responders as well.

Approximate Timeline: Project is nearly complete and ready for closeout.

Healthcare Workforce Training Commission (HWTC)

Northeastern State University College of Optometry/NSU College of Optometry

Project ID: ARPA-YY000536

Funding Amount: \$18,030,319 (\$15,000,000 + \$3,030,319)

Expenditure Category: Other Public Health Expenditures (EC 1.14)

Project Overview: The COVID-19 pandemic has drastically limited the delivery of health care and education at NSU School of Optometry. These funds will support the construction of a facility to 1) expand services to patients, 2) improve the overall access to health and health education in the State of Oklahoma, resulting in higher paying jobs, 3) Increase educational opportunities by increasing class size and producing more doctors for Oklahoma, and 4) improve the negative economic impacts imposed by COVID-19 by drawing outside students to Oklahoma.

Project Performance: Project is successful when construction of the new facility is completed. The completed Optometry building contains the space needed to train doctors and see over 40,000 patients each year.

Approximate Timeline: The ribbon cutting ceremony and grand opening for the Optometry building will be held on July 2025. The project expenses were fully drawn down as of August 2025.

Nursing Workforce Expansion

Project ID: ARPA-XX000001

Funding Amount: \$78,849,878 (-\$1,490,675 excess funds)

Expenditure Category: Assistance to Unemployed or Underemployed Workers (EC 2.10)

Project Overview: Oklahoma's healthcare workforce shortages were greatly magnified by the COVID-19 pandemic, and current nursing education capacity in the state does not meet demand. This project will support the expansion of nursing education programs at numerous institutions across the state including universities, community colleges, and career technology centers. This targeted investment will produce over 2,500 additional licensed and trained healthcare workers within the next five years.

Project Performance: Project success is being measured by the number of workers enrolled in sectoral job training programs and the number of workers completing sectoral job training programs. Individual schools are tracking enrollment and graduation rates of their nursing students. Many schools have already increased their enrollment numbers to allow more students into their programs. One of the projects tracking enrollment numbers noticed a decline and determined there may exist excess funds in their budget. Care Providers of Oklahoma (ARPA-XX000001) was awarded \$4,537,500. Due to the extreme emergency in healthcare workforce during the pandemic, especially in nursing homes and assisted living centers, this was one of the initial projects approved for ARPA-



AMERICAN RESCUE PLAN ACT



SLFRF funds. The program created a new and faster training and certification program for certified nursing aides (CNA) and certified medication aides (CMA). This has been a highly successful and needed program. As additional investments in nursing workforce training programs have increased, the number of enrollments in those programs have increased, while the demand for enrollment in CNA and CMA programs has decreased. Therefore, this project has decreased the projected number of enrollees in the training resulting in excess funds of \$1,490,675.08.

Approximate Timeline: Project to be completed by December 2026. All renovations to nursing instruction facilities expected completion by October 2026.

JD McCarty Center for Children with Developmental Disabilities

Increasing JD McCarty Center Capacity

Project ID: ARPA-YY000382

Funding Amount: \$6,800,000 (+\$800,000 excess funds)

Expenditure Category: Medical Facilities for Disproportionately Impacted Communities (EC 2.21)

Project Overview: Expand capacity to provide outpatient services for treatment of children with Autism, who were disproportionately impacted by the pandemic. Funds will be used to expand capacity for children with developmental disabilities through increased treatment space, additional workforce training through internships and additional outreach for parents. The expanded capacity will be operational this year but due to increased costs the agency needed to use operational funds to fill the gap in funding. In 2025 the Oklahoma Legislature appropriated excess ARPA-SLFRF funds to this project to fill this gap in funding allowing the operational funds to remain dedicated to operations.

Project Performance: Project is successful when construction is completed. Success will also be measured by the increase in children served as a result of the expansion.

Approximate Timeline: Project to be completed by the end of 2025. A ribbon cutting will be held for the expansion in July 2025 with a target date of December 2025 for the facility to be fully staffed and operational



AMERICAN RESCUE PLAN ACT



Oklahoma Center for the Advancement of Science and Technology (OCAST)

Fires Innovation Science & Technology Accelerator (FISTA)/Lawton Innovation District

Project ID: ARPA-YY000749

Funding Amount: \$20,000,000

Expenditure Category: Economic Impact Assistance: Other (EC 2.37)

Project Overview: Support for the Lawton based business incubator, STEM education in disadvantaged district, accelerators.

Project Performance: Project is successful when equipment is acquired and implemented, and when construction is completed. Performance indicators tracked by the FISTA project include:

- **Jobs Created:** Number of full-time equivalent (FTE) positions created. Tracked using payroll records, job descriptions, and quarterly employment reports.
- **Workforce Development and Training Impact:** Number of individuals trained or upskilled and number of credentials or certifications awarded. Tracked through training logs, certificates, and participant evaluations. Reported quarterly.
- **Business Engagement:** Number of business partners engaged in project activities. Tracked using MOUs, signed agreements, and meeting notes. Reported quarterly.
- **Community Impact and Program Reach:** Number of community members impacted and qualitative stories of impact. Tracked using sign-in sheets, surveys, and media coverage. Reported bi-annually.

Approximate Timeline: Project to be completed by June 2026 with final expenditures submitted Q3 2026.

Oklahoma Biopharmaceutical Workforce Training (Innovation District)/OKC Innovation District Bio Workforce Project

Project ID: ARPA-YY000777

Funding Amount: \$8,400,000

Expenditure Category: Assistance to Unemployed or Underemployed Workers (EC 2.10)

Project Overview: Funding to establish programs, buy equipment and design a training area to assist in the reskilling or upskilling of Oklahomans to participate in the pharmaceuticals biologics industry. This will enable access to both specialized equipment and industry expertise which trainees need to gain competency in the latest industry processes, practices, and technologies. Focusing on training for the biologics industry in Oklahoma and providing essential workforce for new industries to be

AMERICAN RESCUE PLAN ACT



created or relocated to the area.

Project Performance: Project success will be measured by the number of workers enrolled in sectoral job training programs and the number of workers completing sectoral job training programs. Additional performance indicators include industry partnerships, research partnerships, community partnerships, education partnerships, Events, meetings, and tours hosted (event attendance more than 700). During 2025 the following training indicators were documented:

- Number of trainees placed: 4 individuals were placed in life sciences sector jobs. This was tracked through post-graduation follow-up surveys managed in HubSpot.
- Total labor income: Estimated at \$192,000 (based on \$48,000 annual income per trainee).
- Number of students trained and certified: 4 students completed certifications using BioTC's cohort tracking system and follow-up surveys.
- Number of jobs created: In addition to 4 graduate placements at Wheeler Bio, 7 new jobs were created to operate the BioTC program itself.
- Student reach: 1,019 students and community members were reached through BioTC-hosted events.

Approximate Timeline: Project has deployed 80% of the funds awarded and all facilities are operational. They will be doing market research with industry partners to determine the final equipment needed. All funds will be spent by Q3 2026.

Oklahoma Aviation Academy

Project ID: ARPA-YY000926

Funding Amount: \$20,000,000

Expenditure Category: Economic Impact Assistance: Other (EC 2.37)

Project Overview: Transforming the pipeline for the aviation workforce by establishing a central location at an airport to address educational disparities by providing academic, social, and emotional services for students focused on aviation. Through a partnership between the local public school district, career technology center and higher education, students will be provided the opportunity to graduate from high school with certifications as pilots or airplane mechanics and /or credits for continuing to higher education. The Aviation Academy will be located on an airport campus to provide practical training and access to real world technologies and equipment and supported by the local school district. Academic instruction will be available through technology platform to other school districts across Oklahoma.

Project Performances: Project is successful when construction is completed. Additional data collected includes metrics related to enrollment demographics, career interests, student surveys, industry engagement, and post-program outcomes.

- Total enrollment numbers increased over time: 97 students in 2022–2023, 166 in 2023–2024, and 239 projected for 2024–2025. Female enrollment ranged from 24% to 30%. Students identifying as children of veterans increased from 8.2% to 20%. Native American representation rose from 6.2% to 24%, while minority enrollment peaked at 39.6% in 2023–2024. Students from low-income backgrounds made up 57.3% in 2022–2023 and 60% in

AMERICAN RESCUE PLAN ACT



2024–2025.

- Students' career interests, based on 10th-grade mentor input, show that pilot was the most popular career path (54.4% in 2023–2024, 59% in 2024–2025), followed by engineering (22.5% in 2023–2024). Other career paths such as drone operations, aviation maintenance (A\&P), air traffic control, cybersecurity, meteorology, and airport management also showed moderate student interest.
- Survey data indicate strong program satisfaction and educational impact. Between 85% and 94% of students reported the curriculum was worthwhile, meaningful, and a clear path to their future. Similarly, 94% to 95% believed the program increased their awareness of post-secondary opportunities and gave them a personal plan for achieving career goals. The program has maintained a high retention rate, consistently between 93% and 94%.
- There has been steady industry engagement, with 14 to 16 partners involved annually. The percentage of students participating in internships, apprenticeships, or mentorships grew from 21% to 50%.

Approximate Timeline: ARPA-SLFRF funds will be expended by October 2026. The complete facility will open in 2027.

Oklahoma Cyber Innovations Institute at the University of Tulsa

Project ID: ARPA-YY001807

Funding Amount: \$12,000,000

Expenditure Category: Economic Impact Assistance: Other (EC 2.37)

Project Overview: Located at the University of Tulsa campus the Oklahoma Cyber Innovations Institute will partner with the local school district and business community to provide a cyber focused workforce pipeline. To address the educational disparities in the area, local students will have the opportunity to participate in instruction and receive credit. Unemployed and Underemployed will have the opportunity to earn certifications and credentials in cybersecurity and other technology-based training. Local startups will advise the Institute on training and credentials needed to address immediate workforce needs in this critical area.

Project Performance: Project is successful when staff is hired, and equipment is purchased. Success will also be measured the number of individuals enrolled in the program. The anticipated outcome of this project is to provide a pipeline and an increase in cyber related workforce capabilities. Additional Information being tracked includes:

- Workforce development efforts through the number of active students enrolled in cyber training pipelines. In 2024 and 2025, 1,119 and 1,008 students were enrolled, respectively.
- Credentials awarded to enhance employability, with tracking mechanisms still in development (no credentials awarded to date).
- Delivery of cyber education via combined offerings such as classes, online activities, and mobile labs—31 in 2024 and 21 so far in 2025.
- K–12 teacher training to increase early exposure to cyber curricula, with 30 teachers trained in 2025.



AMERICAN RESCUE PLAN ACT



- Geographic diversity of impact, with participants representing 14 Oklahoma counties in 2024 and 32 in 2025.
- Support for startups and licensing activities, including 6 Oklahoma-based startups advised by OCII (though none related to OCII-developed IP yet).
- Industry partnerships, with 1 partnership formed in 2024 and 26 established in 2025 through formal agreements.

Approximate Timeline: Project to be completed by December 2026.

Entrepreneurship Support at Gradient (formerly 36 Degrees North)

Project ID: ARPA-YY002641

Funding Amount: \$5,000,000

Expenditure Category: Business Incubators and Startup or Expansion Assistance (EC 2.32)

Project Overview: To aid in the Tulsa region's recovery from COVID-19 and help address significant small business, workforce, and economic issues that arose from the pandemic, 36 Degrees North (36°N) is using \$5 million in one-time startup funding to leverage \$38 million in other secured funding for the purposes of increasing program capacity and providing additional entrepreneurial and workforce training for individuals starting/re-starting their businesses or reskilling/upskilling due to COVID. Funds will be used to provide staff for the program, additional training, and program implementation costs. The implementation of all workforce & entrepreneurial development & training programs requires proper curriculum materials, physical infrastructure, and human resources - all of which 36°N currently has in place or access to through partners.

Project Performance: Success is being measured by the number of small businesses being served through the program. Number of businesses served, number of jobs created, total number of applicants, total number of workshops and training sessions offered, total funding secured by program participants, average annual wages of individuals supported, total direct economic impact.

Approximate Timeline: Project to be completed by December 2026.

Fab Lab Tulsa Enhancements

Project ID: ARPA-YY002706

Funding Amount: \$250,000

Expenditure Category: Assistance to Unemployed or Underemployed Workers (EC 2.10)

Project Overview: Providing equipment, training, and other resources to provide reskilling and upskilling of the workforce to participate in industrial digitalization.

Project Performance: For the 2024-2025 fiscal year, Fab Lab Tulsa had a total outreach of 38,515. This included 25,088 visitors to the lab, 1,187 memberships sold, and 3,260 student participants. Additionally, the Fab Lab participated in the Maker Faire Tulsa with 3,787 attendees. Short-term job placement results for the program are: 26% hold jobs in the field of study, 43% are working outside the field of study, 20% are enrolled in another education program, and 11% dropped out of the program. Program outreach by gender is even at 49.3% female and 50.7% male. Program



AMERICAN RESCUE PLAN ACT



outreach by ethnicity is 38% Hispanic, 13% Black, 3% Native American, 3% Asian and 43% White, which closely aligns with the overall ethnicity of the area. Additionally Fab Lab Tulsa Fab Lab Tulsa measures the impact of the program in several ways, including (1) individual performance to evaluate general job skills, such as appearance, attendance, responsibility, and productivity, (2) pre and post assessment to measure changes in hard and soft skills, and (3) post program employment status, job placement, and wages.

Approximate Timeline: Project is completed and awaiting close-out procedures.

Manufacturing Skills Academy

Project ID: ARPA-YY003000

Funding Amount: \$8,100,000

Expenditure Category: Assistance to Unemployed or Underemployed Workers (EC 2.10)

Project Overview: To provide for the upskilling or reskilling of workers for the manufacturing industry in Oklahoma. By partnering with existing manufacturers and utilizing actual manufacturing equipment, students will be able to achieve meaningful employment in a short period of time. The training will be centrally located and focused on at-risk youth, justice involved, and unemployed or underemployed workers who will earn while learning. By consulting with industry in real time the training will be tailored to expediate the manufacturing workforce pipeline.

Project Performance: Project success is being measured by the number of workers enrolled in sectoral job training programs and the number of workers completing sectoral job training programs. Once the facility is operational the project will track: Indicator: Number of participants enrolled, Indicator: Number of participants completing training, Number of Industry Recognized Certifications earned, Number of students who have completed Employment Readiness (ER) training, and Number of students employed upon program completion.

Approximate Timeline: Project to be completed by mid-2026. Grand opening of facility in August 2025 while 1st cohort begins. First cohort placement to begin in March 2026.

OCAST Entrepreneurship Support

Project ID: ARPA-XX000014

Funding Amount: \$1,000,000

Expenditure Category: Technical Assistance, Counseling or Business Planning; Business Incubators and Start-Up or Expansion Assistance, Enhanced Support to Microbusinesses (EC 2.30)

Project Overview: This project supports individuals and organizations in the entrepreneurship ecosystem. Funds will be used to leverage other state and federal funds such as the State Small Business Credit Initiative. Coordination with existing programs such as Verge OKC, Gradient, and Oklahoma Farm Bureau and expanding to connect with individuals and organizations in rural areas outside of OKC and Tulsa. Funds are utilized to provide technical assistance, training, counseling and other business assistance for entrepreneurs across Oklahoma. Funds are also be used to implement targeted, proven mentorship programs for new business owners.

Project Performance: The intended outcome of this project is to encourage and support more

AMERICAN RESCUE PLAN ACT



entrepreneurship across Oklahoma, with particular emphasis on rural areas of the state. Success will be measured by the number of small businesses and individuals being served through the program. The following indicators are currently tracked:

- Stakeholder meetings: Documented using the SSBCI-TA invoice checklist, which captures participation in ecosystem events. A total of 49 meetings have occurred.
- Collaborative efforts: Also captured via the SSBCI-TA invoice checklist, with 49 documented collaborative events.
- Website development: The project website, launchruralok.com, was developed and is monitored through internal and partner audits. Approximately 1,800 users have accessed the site.
- Program implementation: All categories are monitored through surveys conducted at events
- Participant recruitment: Monitored through website analytics and conference registration. A total of 144 participants registered for the event.
- Number of entrepreneurs served: Tracked using the same website traffic and registration data.
- Regional conferences: Tracked via registration and OSU Extension-led surveys. A total of 144 attendees were documented.
- Asset map development: Tracked through the live, functional map hosted at launchruralok.com.
- Community partnerships: Monitored through an internal spreadsheet showing 44 individuals engaged.
- Technical mentors: Also tracked in the same spreadsheet, reflecting 44 engaged individuals.
- Idea Accelerator Program: Documented in a report by Builders and Backers, with 39 registrants and 11 attendees.

Approximate Timeline: Project to be completed by December 2026, with the final event for the project, the pitch competition. However, the majority of expenditures will be concluded prior to this date, as other conferences, events and purchases will have concluded.

Entrepreneurship Support at Verge OKC

Project ID: ARPA-YY002856

Funding Amount: \$500,000

Expenditure Category: Business Incubators and Startup or Expansion Assistance (EC 2.32)

Project Overview: This project would support the first all-inclusive entrepreneurship center in the downtown Oklahoma City area with a business incubator for tech-enabled companies, 3rd party accelerator for startups, and community workspaces for aspiring business owners. The Verge OKC is a new entrepreneurship hub in Oklahoma City and runs a state-certified incubator in the State of Oklahoma. Verge OKC (www.vergeokc.com) has launched a flexible and affordable entrepreneurship community center with an incubator, a third-party accelerator, and innovative community workspace for entrepreneurs and startups within its 16,500 sq ft space on the Canal in Bricktown to assist aspiring entrepreneurs, startup founders, and early-stage businesses. Funds will be



AMERICAN RESCUE PLAN ACT



used to cover infrastructure costs, salaries and benefits of 2 Verge staff, and support programming that meets the needs of entrepreneurs for economic development and growth.

Project Performance: The outcome of this investment is to support local startup companies and entrepreneurship driving diversification of the economy. Success is measured by the number of small businesses and individuals being served through the program. Data being tracked includes the number of incubator companies, open coworking space, desk space, seats in offices, jobs created, companies started and number of events.

Approximate Timeline: Construction was mostly completed in October 2024; facilities are 90% operational with final expenditures being made by Q3 2025.

Oklahoma Department of Career and Technology Education (ODCTE)

Career Tech: Trucking Program

Project ID: ARPA-YY000631

Funding Amount: \$6,200,000

Expenditure Category: Assistance to Unemployed or Underemployed Workers (EC 2.10)

Project Overview: Accelerate the pipeline from student to truck driver at four career technology centers strategically located across Oklahoma.

Project Performance: The outcome of this project is to increase the number of trained truck drivers across the state, and the nation, a critical occupation essential to the supply chain of the country. Project success is being measured by the number of workers enrolled in sectoral job training programs and the number of workers completing sectoral job training programs. Four technology centers are participating in this program. Centers have used funds to purchase trucks and trailers for training and design training facilities. As the trainings become operational the Centers will be tracking performance indicators including: enrollment, completion, student satisfaction, retention, employer satisfaction, industry advisory committee satisfaction, certifications earned, class/training hours, positive/related placement, average hourly wage after completion, etc. For the Trucking training program there have been 2,846 enrolled and 2,649 have completed.

Approximate Timeline: Construction portion of the project to be completed by the end of 2024, and the overall project to be completed by August 2026.

Career Tech: Broadband Workforce

Project ID: ARPA-XX000006

Funding Amount: \$5,000,000

Expenditure Category: Assistance to Unemployed or Underemployed Workers (EC 2.10)

Project Overview: The goal of this project is to increase the talent pipeline for workforce needed for incoming Broadband investments through the development and implementation of short-term, needed Broadband industry courses. The courses will be anchored with 11 Career Technology Centers across the state but offered at additional centers.



AMERICAN RESCUE PLAN ACT



Project Performance: The outcome of this project is to increase the number of trained workers available to work on broadband projects. As there are historic levels of broadband investments taking place across the country, an available and well-trained workforce will be essential to the success of these broadband investments. There are eight career technology centers across the state providing this critical training. Project success is being measured by the number of workers enrolled in sectoral job training programs and the number of workers completing sectoral job training programs. Performance indicators being tracked may vary depending on the technology center; however, performance indicators may include enrollment, completion, student satisfaction, retention, employer satisfaction, advisory committee satisfaction, certifications earned, class/training hours, positive/related placement, average hourly wage after completion, etc. For the Broadband training program there have been 938 enrolled and 627 have completed.

Approximate Timeline: Project to be completed by August 2026.

Oklahoma Department of Mental Health and Substance Abuse Services (ODMHSAS)

Behavioral Health: Griffin Memorial Hospital/Donahue Behavioral Health

Project ID: ARPA-YY000776

Funding Amount: \$66,500,000 (-\$12,570,403.55 excess funds and -\$7,929,596.45 transfer)

Expenditure Category: Mental Health Services (EC 1.12)

Project Overview: Increase capacity for high level behavioral health response including intervention and treatment in central Oklahoma.

Project Performance: This project is intended to increase capacity for high level behavioral health response including prevention and treatment in central Oklahoma by replacing the capacity of the outdated Griffin Memorial hospital facility. The facility has been in operation since 1915 and many of the buildings are outdated and unworkable, while the need for behavioral health services continues to increase. The initial proposal was to build a new facility in central Oklahoma, but delays and increased costs have made that proposal unfeasible. Instead, the state is planning to renovate existing space and lease vacant behavioral health space in the interim to address the need for behavioral health treatment capacity as the Griffin facility transitions out of operation. The same project purpose but by moving from new construction to renovation the project will have the capacity operational much faster and will have excess funds.

Approximate Timeline: Funds will be expended by December 2026.

Behavioral Health: Tulsa Center for Behavioral Health

Project ID: ARPA-YY000840

Funding Amount: \$64,389,596.40 (\$38,000,000 + \$18,460,000 + \$7,929,596.45 transfer))

Expenditure Category: Mental Health Services (EC 1.12)



AMERICAN RESCUE PLAN ACT



Project Overview: Increase capacity for high level behavioral health response including intervention and treatment in the second largest population center of the state, Tulsa. As the central Oklahoma facility has excess funds and the Tulsa facility has a gap in funding, the JCPRF approved a transfer of funds between projects to address the increased costs.

Project Performance: Project is successful when construction of the facility is completed. Approximate Timeline: Project is on track to expend ARPA-SLFRF funds by June 2026.

Oklahoma Department of Commerce (ODOC)

Nonprofit Relief Grant Program

Project ID: ARPA-XX000002

Funding Amount: \$16,614,545.50 (\$25,000,000-\$8,385,454.54)

Expenditure Category: Assistance to Impacted Nonprofit Organizations (EC 2.34)

Project Overview: The grant program provided funds to qualifying nonprofit organizations that provide direct services to Oklahomans and can demonstrate a negative financial impact resulting from the pandemic.

Project Performance: Success will be measured by the number of nonprofits served through the grant program. The outcome was to support nonprofits in recovering from the negative economic impacts of the pandemic. This program served 289 nonprofits across the state of Oklahoma. The nonprofits serve some of the most vulnerable and needy populations and qualifications for the program required a dedication of annual financial resources to providing one or more of the following: food and shelter; certified behavioral health services; addressing and preventing homelessness, or domestic violence, or human trafficking.

Approximate Timeline: Project has been completed and awaiting closeout procedures.

Infrastructure and Water Needs at Rural Industrial Parks and Ports/Rural Negative Economic Impacts Recovery Fund

Project ID: ARPA-XX000010

Funding Amount: \$50,000,000 (\$60,000,000-\$10,000,000)

Expenditure Category: Water and Sewer: Other (EC 5.18)

Project Overview: A grant program available for expenses to address negative economic impacts in communities receiving investments through the state funded PREP fund. Expenses may include needed water, sewer or broadband infrastructure and must be eligible under the ARPA guidelines. Eight communities in rural areas of Oklahoma were selected for investment with most prioritizing water and sewer infrastructure investments.

Project Performance: Projects are successful when construction is complete, and water / wastewater capacity is increased.



AMERICAN RESCUE PLAN ACT



Approximate Timeline: Two projects are scheduled to be completed in 2025 and the remaining six projects in 2026.

Oklahoma Department of Emergency Management (OEM)

Emergency Response and Relief Capacity Fund

Project ID: ARPA-XX000017

Funding Amount: \$25,000,000

Expenditure Category: Public Sector Capacity: Effective Service Delivery (EC 3.4)

Project Overview: These funds will be utilized to implement a grant program to increase the emergency response capacity across the state through equipment, infrastructure, training, and other immediate needs. The grant program will be administered by the Oklahoma Department of Emergency Management. Oklahoma consistently ranks as one of the most natural disaster-prone states in the country, and local responders are frequently dealing with major tornadoes, wildfires, floods and ice storms each year. There were several requests in the portal from local emergency response agencies requesting assistance. Many cities and counties have invested in local emergency response capabilities and these funds will be used to leverage those investments and encourage collaboration.

Project Performance: Local emergency response capabilities and capacities have been enhanced through the purchase of necessary equipment, construction of facilities, and provision of additional training opportunities through funding provided to the Oklahoma Department of Emergency Management (OEM) given as subgrants to other programs. Progress indicators vary for each subgrant. However, OEM uses quarterly report monitoring to measure progress on each project. OEM assesses the progress made in each quarter, the amount of funding expended per subgrant, and the projected end date of each subgrant to measure progress.

Approximate Timeline: Subprojects to be completed by December 2026.

Office of Juvenile Affairs (OJA)

Assisting At-Risk Youth: Oklahoma Association for Youth Services

Project ID: ARPA-YY001793

Funding Amount: \$40,672,000 (+\$10,000,000 excess funds)

Expenditure Category: Prevention in Congregate Settings (EC 1.4)

Project Overview: Providing capital needs to 18 youth services facilities across Oklahoma which provide direct mental health services to at risk youth. These nonprofit youth services organizations are located across the state of Oklahoma and provide critical services to support at-risk youth and their families.

Project Performance: The overriding outcome of this project is to develop a positive trajectory by providing support to at-risk youth and their families. Due to increased costs many of the projects have



AMERICAN RESCUE PLAN ACT



had to narrow their scope. The excess funds allocated will allow them to continue the needed upgrades at youth services facilities across the state.

Project is successful when construction is completed.

Approximate Timeline: Most projects are over 50% complete, with several facilities over 70% complete. Projects are on track to be completed by July 2026.

Oklahoma Department of Aerospace and Aeronautics

Tulsa Air and Space Museum

Project ID: ARPA-YY000831

Funding Amount: \$300,000

Expenditure Category: Assistance to Impacted Non-Profit Organizations (EC 2.34)

Project Overview: The Tulsa Air and Space Museum (TASM) and Planetarium strategically delivers Aviation- Focused STEM (science, technology, engineering, and mathematics) educational programming to INSPIRE the future STEM workforce, including young learners from local QCT zones, and from QCT zones across the state of Oklahoma. TASM experienced significant negative economic impacts as a result of the pandemic. These funds are used to address the negative economic impacts of the pandemic and allow them to continue to provide critical education.

Project Performance: Funding was dispersed to address the negative economic impacts of the pandemic and assist in recovery. July 2024 - May 2025 the museum had 116 school visits, with 6,244 students and teachers learning about the state's aerospace industry. Total museum attendance during that period was 36,770, a significant increase from the initial post Covid period. The outcome of this project will be to increase awareness of and enthusiasm for the aerospace industry to encourage an additional workforce in this area which is critical to the state of Oklahoma.

Approximate Timeline: Project completed in August 2023 and ready for closeout.

Stafford Air and Space Museum

Project ID: ARPA-YY002008

Funding Amount: \$300,000

Expenditure Category: Aid to Tourism, Travel, and Hospitality (EC 2.35)

Project Overview: The City of Weatherford Oklahoma owns and operates the Stafford Air & Space Museum. During the Pandemic the museum was hit hard by loss of visitors and revenue because of the museum closing and no one traveling. The museum is located near Interstate 40 on the historic Route 66. To address the negative economic impacts of the pandemic and minimize the economic impact of potential future closures, board members and city officials started the discussion of adding an outside interaction/inclusion museum. This area would consist of an inclusive type of museum and playground

AMERICAN RESCUE PLAN ACT



equipment, making it possible for people traveling on Route 66 or I-40 to stop at this outdoor facility even if the indoor museum is closed. Many families traveling from all over the world have a hard time finding an outside museum and rest stop that meets the needs of every person or child, including those with physical disabilities.

Project Performance: Project is successful when construction is completed, and the outdoor project is open to the public.

Approximate Timeline: Project to be completed and operational by December 2025.

Oklahoma Military Department (OMD)

National Guard Joint Operations Center

Project ID: ARPA-YY000508

Funding Amount: \$8,800,000 (\$8,000,000+\$800,000)

Expenditure Category: Other COVID-19 Public Health Expenses (EC 1.7)

Project Overview: As part of the coordinated network of emergency response capabilities, develop a secure Operations Center strategically located between the two largest metropolitan areas in Oklahoma. The JOC will assist in the coordination of response assets to pandemic and other public health emergencies and prepositioning of pandemic assets.

Project Performance: The Joint Operations Center opens in November 2025, with OMD tracking the overall ability of the agency to provide the necessary support to civil authorities during domestic operations and natural disasters. Tracking the usage of the facility by law enforcement and civil support agencies will also be done. Training provided to the Oklahoma National Guard and first responder communities will be done within the center as well. Staff reporting and customer surveys will measure the outcomes for success.

Approximate Timeline: Project to be completed by November 2025.

National Guard Bureau Thunderbird Academy

Project ID: ARPA-YY000513

Funding Amount: \$13,090,000 (\$11,900,000+\$1,190,000)

Expenditure Category: Addressing Educational Disparities: Academic, Social, and Emotional Services (EC 2.25)

Project Overview: Funds will be used to expand capacity and upgrade facilities to serve more youth at Thunderbird Academy.

Project Performance: Project is successful when construction and expansion of the academy is completed and operational. Project successes will be measured by the Oklahoma Military Department once construction is complete. The design is complete and anticipated opening in March 2026.



AMERICAN RESCUE PLAN ACT



Approximate Timeline: Project to be completed by March 2026.

NGB First Responder Wellness Center/Military and First Responder Holistic Health Center

Project ID: ARPA-YY002021

Funding Amount: \$24,365,000 (\$22,150,000+\$2,215,000)

Expenditure Category: Mental Health Services (EC 1.12)

Project Overview: The First Responder Wellness Center will be a central location for first responders to access needed resources to prevent and intervene in behavioral health needs.

Project Performance: When the facility opens in early 2026, OMD plans to track the throughput of National Guard servicemembers as well as First Responders that utilize the services and support provided by the Holistic Health and Fitness Center. The goal is to track and monitor the different types of support and services used; how often they are used; are they benefiting the users; are there requests for services not currently offered; and how can improvements to the facilities, the staff, or the services be made. OMD plans to use staff monthly/quarterly reports as well as user comments and satisfaction surveys to determine the outcomes for success.

Approximate Timeline: Project to be completed by January 2026.

Oklahoma State Department of Health (OSDH)

Ronald McDonald House Charities of Oklahoma City

Project ID: ARPA-YY000038

Funding Amount: \$4,000,000

Expenditure Category: Other Public Health Services (EC 1.14)

Project Overview: This project will expand services to families seeking treatment at other area hospitals, in addition to providing overflow capacity for families with a child at Oklahoma Children's Hospital. This project is for a new House in NW OKC to expand capacity to serve families who seek treatment at other area hospitals. The facility is projected to benefit 3,069 Oklahomans yearly for 30 years. This represents an estimated 900 families inclusive of patients, primary caregivers, and siblings. This new Ronald McDonald House will serve the following populations:

- High risk expectant mothers seeking treatment with The Perinatal Center and Mercy Hospital.
- High volume of pediatric surgeries at Integris Health
- Lengthy stays for families of children with complex respiratory and traumatic brain injury treatment plans at Bethany Children's Health Center.
- Any family seeking treatment for their child 21 years of age or younger.

Project Performance: Project is successful when construction of the house is completed. Construction



AMERICAN RESCUE PLAN ACT



is underway. The anticipated outcome is an increased capacity to serve more families while their children are facing medical challenges.

Approximate Timeline: The ARPA-SLFRF funds will be expended by September 2025, and the certificate of occupancy is expected July 2026.

Potts Foundation/Supporting Oklahoma Early Childhood Grant Initiative

Project ID: ARPA-YY000322

Funding Amount: \$8,959,000

Expenditure Category: Healthy Childhood Environments: Child Care (EC 2.11)

Project Overview: Providing support for communities to develop early childhood training and resources including a grant program for Family Resource Centers and training to establish an Early Relational Health Corps. The program will conduct assessments, then perform outreach for locating families with infants and toddlers to identify their needs and connect them to evidence-based programs and resources.

Project Performance: Success will be measured by the number of children served by childcare and early learning services.

- The Know and Grow project has established 159 new community partnerships. To date, over 10,000 Oklahoma families have been directly impacted by project activities, and the systemic improvements made will benefit more than 20,000 Oklahoma children who are dealing with delays caused by the pandemic's system interruptions. This work contributes to the sustainability of improved access to resources in communities across Oklahoma.
- In addition, the Potts Family Foundation collaborated with the Oklahoma State University Center for Family Resilience to host "Research to Practice," a program that highlighted best practices and new research on early relational health and community asset development. The Foundation also partnered with Sooner Success and The Children's Health Foundation to present "Unseen," a documentary that addresses the challenges families face in meeting the needs of their children with disabilities.
- Currently, a second round of intensive data collection is underway in ten counties. Contracted partners in Comanche, Logan, Washington, Pontotoc, Pittsburgh, Jackson, Bryan, Muskogee, LeFlore, and Grady counties are collecting data regarding the current needs of families with children under 5 and the knowledge of support available in the counties. The project is expected to be completed in August 2025.
- Additionally, Letters of Intent have just been received for three Federally Qualified Health Centers to pilot a quality improvement project designed to improve the implementation of early screening in primary care settings, and planning is underway with partner agency Oklahoma Family Network to host an advanced parenting voice training for any agency in Oklahoma supporting families.



AMERICAN RESCUE PLAN ACT



Approximate Timeline: Project to be completed by December 2026.

Electronic Health Records for Oklahoma State Department of Health/Oklahoma Department of Health IT Upgrades

Project ID: ARPA-YY000697

Funding Amount: \$26,000,000

Expenditure Category: Public Sector Capacity: Effective Service Delivery (EC 3.4)

Project Overview: Funding for the conversion to electronic health records for the Oklahoma State Department of Health to provide coordination and collaboration across the state, improvements in health outcomes, and better public health trends data.

Project Performance: Project is successful when electronic health records are converted, and technology infrastructure is upgraded. The fall the Oklahoma State Department of Health will finalize all user acceptance testing and prepare to go live October 6, 2025. Additionally, they are developing a governance plan for change management as the system and use of the system matures. The Community Based Services module will help the County Health Departments track and report on all of their outreach efforts to their communities.

Approximate Timeline: ARPA-SLFRF funds will be expended by Q3 of 2026, with the project fully operational by 2028.

Oklahoma Primary Care Association/Supporting Better Health Outcomes: Community Health Centers

Project ID: ARPA-YY000937

Funding Amount: \$50,000,000

Expenditure Category: Other Public Health Services (EC 1.14)

Project Overview: Provide needed upgrades to community health centers across the state of Oklahoma to expand primary care and behavioral health treatment services.

Project Performance: Project is successful when specialty health services are implemented, facilities and equipment are upgraded, and construction or expansion of facilities are completed. A total of 20 projects have been funded under the OK Primary Care Association initiative. To date, 11 projects have been completed. The outcome of this project will improve primary care and other medical care access across the state.

Approximate Timeline: 4 of the subprojects have been completed and the remaining 16 subprojects will be completed by December 2026.



AMERICAN RESCUE PLAN ACT



Hearts for Hearing

Project ID: ARPA-YY000290

Funding Amount: \$10,000,000

Expenditure Category: Assistance to Impacted Nonprofit Organizations (EC 2.34)

Project Overview: Expand the capacity to serve those in need of hearing care by expanding their Oklahoma City campus. This expansion is proposed to counteract the pandemic's effect on the deaf/hard of hearing community's ability to access care during the pandemic. The expansion will allow for increased research capacity, patient capacity, research labs, genetic testing and counseling, and increased newborn hearing screening services.

Project Performance: Project is successful when the expansion is complete. Upon completion the expanded facilities will double the size of the OKC location and enable more individuals in need to be reached.

Approximate Timeline: All ARPA-SLFRF funds will be expended by the end of 2025.

Bethany Children's Health Center

Project ID: ARPA-YY001035

Funding Amount: \$2,000,000

Expenditure Category: Prevention in Congregate Settings (EC 1.4)

Project Overview: Renovation of existing 100 beds and medical equipment to increase the number of patients who can be served in the inpatient hospital and quality of services provided, due to increased efficiency in the health care delivery space. The Children's Center takes care of approximately 300 children annually in their inpatient hospital facility. They serve children from all 77 counties in Oklahoma.

Project Performance: Project is successful when renovations to the Complex Care remodel at Bethany's Children's Health Center are completed. The project was completed in a timely manner without disrupting the care of the patients. Each unit was completely remodeled, including new flooring, updated heating and air vents, new medical equipment, reconfiguration of the space for staff, and increased family space and individual storage for patients.

Approximate Timeline: Project is completed and awaiting closeout procedures.



AMERICAN RESCUE PLAN ACT



Rural Hospital Rebuild Grant Program

Project ID: ARPA-YY001691

Funding Amount: \$20,000,000 (-\$5,000,000 in excess funds)

Expenditure Category: Medical Facilities for Disproportionately Impacted Communities (EC 2.21)

Project Overview: Provide grant funding for the most vulnerable rural hospitals which were disproportionately impacted during the pandemic to address needs for equipment and/or infrastructure. This project will provide grant funding which will include requirements such as being a community who lost a hospital, the ability to partner with a larger hospital or health system and have a feasibility study done. Expenditures would be for high-cost equipment or technology including but not limited to imaging, telemedicine, electronic health records and software upgrades, ambulance, and non-emergency transport vehicles. Infrastructure costs allowed would include but not limited to new construction, renovations, additions, environmental upgrades including air handling, negative pressure, and oxygen supply as well as emergency generators to improve the functionality of the physical plan.

Project Performance: Project is successful when construction or capital improvements are completed. This project is an innovative grant program to assist the most vulnerable rural hospitals on the verge of closure with infrastructure needs. The grant program involves a number of qualifications to ensure it is targeting rural hospitals in critical areas of the state. Demonstrating the crisis this grant program was intended to address, two of the awardees have turned back ARPA-SLFRF funds as hospital operators exited. This has resulted in \$5,000,000 in excess funds.

Approximate Timeline: Projects to be completed by December 2026.



AMERICAN RESCUE PLAN ACT



Oklahoma Space Industry Development Authority (OSIDA)

Oklahoma Air and Space Port/Infrastructure needs for population centered around spaceport

Project ID: ARPA-YY001939

Funding Amount: \$4,250,000

Expenditure Category: Water and Sewer: Other (EC 5.18)

Project Overview: Upgrades needed to address aging water, wastewater, and broadband infrastructure upgrades for population centers in western Oklahoma near the Oklahoma Spaceport.

Project Performance: Several facets across the water infrastructure of Oklahoma have been upgraded and made to be more effective. Funding was disbursed for engineering assessments, leak reduction, upgrading well capacity, upgrading water pressure consistency, upgrading wastewater systems, and overall lagoon improvements like treatment and capacity. On top of this manhole and pipe repairs have been conducted across the state through funding, along with funding creating compliance progress and more attractiveness to Oklahoma's water infrastructure industry creating more jobs and infrastructure for the state.

Approximate Timeline: Project to be completed by Summer 2026.

Oklahoma State Regents for Higher Education (OSRHE)

Teachers Accelerator Program (OSRHE)

Project ID: ARPA-XX000015

Funding Amount: \$5,000,000

Expenditure Category: Assistance to Unemployed or Underemployed Workers (EC 2.10)

Project Overview: Funds are being used to create a program at OSRHE for the support of teacher accelerator initiatives at Oklahoma's institutions of higher education for targeted high demand educator skills. This program aims to support Oklahoma's teacher pipeline by funding accelerated pathways for prospective secondary-level teachers. Funds will be used to invest in high demand educator categories such as special education, math, science, and English as a second language. Through practices such as micro-credentialing, this funding will expedite the process of providing classroom-specific professional skills for prospective and/or emergency-certified teachers.

Project Performance: Project success is being measured by the number of workers enrolled in sectoral job training programs and the number of workers completing sectoral job training programs. This project is supporting acceleration programs at two universities.

- The Alternative Certification for Educators (ACE) Institute at Northeastern State University (NSU) uses several performance indicators to measure the success and impact of its programs. To date, they have supported 49 active scholarship participants and continue to serve over 200

AMERICAN RESCUE PLAN ACT



additional active participants each semester across the programs. They have awarded a total of 50 scholarships for classroom teaching and learning, 43 of which have been filled. The master's-level initiatives have also seen full engagement, with all 10 math and science scholarships, all 20 SPED scholarships, and all 25 STEM scholarships awarded and filled. They were able to collaborate with different course instructors to offer 15 micro-credential courses, expanding access to professional development and targeted skill-building. The ACE Institute currently has participants in 57 of Oklahoma's 77 counties, demonstrating statewide reach and growing impact. Several participants have also been recognized as Teacher of the Year at both the district and campus levels, highlighting the quality and dedication of those served by our programs. The ACE Institute recently held the first annual ACE Summer Institute to interact with online ACE students in person through a 1-day conference.

- The Accelerated Cohorts for Teacher Success (ACTS) at UCO has been tracking metrics for the number of students pursuing each type of master's degree (elementary and secondary education degrees), the number of graduates as the program progresses, the locations of the participants, and the school districts represented by the participants. Following the conclusion of the program next year, participants will be surveyed regarding the program in general and the efficacy of the cohort model to assist in future planning. The total number of students in the program at the beginning of 2025 was 99. Three students recently graduated from the elementary program in May 2025, so there is now a total of 96 students in the program, including 60 pursuing elementary education and 36 pursuing secondary education. Eleven students are scheduled to complete degrees at the end of the summer 2025 semester and receive their master's degrees. Most students in the program are currently employed teachers, representing over 30 school districts. As the distribution of participant locations and places of employment may change according to the contract cycles of the school systems, another snapshot of this information will be taken at the end of August of 2025.

Approximate Timeline: Project to be completed by December 2026. Program activities, scholarship awards, stipends, and staff closing activities will continue into the fall 2026 semester.



AMERICAN RESCUE PLAN ACT



OSU-Medical Authority (OSUMA)

Telemedicine Pilot Program

Project ID: ARPA-YY000922

Funding Amount: \$7,835,961 (-\$2,164,039 in excess funds)

Expenditure Category: Other Public Health Services (EC 1.14)

Project Overview: Rural Advanced Care pilot program to provide medical consultation and treatment, including behavioral health in Southeast Oklahoma.

Project Performance: The Rural Advanced Care pilot program was established to provide medical consultation and treatment, including behavioral health, to rural parts of Oklahoma. The program has been successful but has not been expanded as quickly as planned, therefore there are excess funds allocated to this pilot project. The project is tracking key performance indicators related to the expansion of telemedicine in rural communities. These include EMS cost per patient transfer and the number of patient transfers avoided due to timely virtual care. They also monitor rural hospital revenue retention by measuring local admissions for conditions managed through telehealth. In behavioral health, the project tracks the reduction in psychiatric admissions by using remote evaluations to ensure only appropriate cases are admitted. Through Extension-based clinics, they are screening patients for housing instability, food insecurity, transportation needs, and utility assistance and also assist with Medicaid applications and identify unmanaged chronic illness. The goal is to connect patients to primary care, reduce ER use, and improve long-term health outcomes. The data collected will prove the success of the pilot model for possible continued operation.

Approximate Timeline: Project to be completed by December 2026.

OSU Institute for Human Performance and Nutrition

Project ID: ARPA-YY002055

Funding Amount: \$50,000,000

Expenditure Category: Other Public Health Services (EC 1.14)

Project Overview: Providing specific strategies and treatments to address the Obesity epidemic and other public health measures through telemedicine.

Project Performance: Project is successful when the construction of the facility is completed. Full implementation won't be effect until after construction is completed but systems are in place to evaluate long-term research productivity and public health impact. Key metrics include the number and value of research grants awarded, scholarly publications produced, and patents filed. The project is developing baseline measures for health behaviors in targeted communities to evaluate future improvements related to nutrition, physical activity, and risk factor management. These indicators are central to understanding how the Institute advances interdisciplinary research and supports healthier practices across Oklahoma, particularly in underserved areas.

Approximate Timeline: ARPA-SLFRF funds will be expended by Q3 of 2026, with facility opening by the end of 2027.



AMERICAN RESCUE PLAN ACT



OSU Pharmaceutical Drug Development Lab/Tulsa Pharmaceutical Development Laboratory

Project ID: ARPA-YY002036

Funding Amount: \$50,000,000

Expenditure Category: Other Public Health Services (EC 1.14)

Project Overview: Building upon the OSU National Center for Wellness and Recovery, and its unique assets, funding will be used to establish a Research & Development Lab in Tulsa and research support in the Oklahoma City Innovation District to identify specific strategies and treatments to address the Opioid epidemic.

Project Performance: Project is successful when the construction of the lab facility is completed. Full implementation won't be effect until after construction is completed. The lab's impact will be measured through the discovery of new pain management compounds, the number of scientific publications and patents produced, and collaborations formed with external research entities. Clinical outcomes will be assessed based on the number of trials initiated, patient participation levels, and the availability of new treatment options within Oklahoma. These metrics will support both the advancement of non-opioid therapeutics and the expansion of clinical services that address addiction and chronic pain stemming from the COVID-19 pandemic's health impacts.

Approximate Timeline: ARPA-SLFRF funds will be expended prior to June 2026, with facility opening in 2028.

Oklahoma Water Resources Board (OWRB)

Lugert-Altus Irrigation District Improvements

Project ID: ARPA-YY000010

Funding Amount: \$25,000,000

Expenditure Category: Water Conservation (EC 5.8)

Project Overview: These funds will promote water conservation, encourage economic longevity, and ensure a reliable food supply by converting portions of an open ditch irrigation system to liner within the Lugert-Altus Irrigation District

Project Performance: Project is successful when conversion is completed. OWRB has monitored this project from the outset to ensure all timelines align with required deadlines and that project funds are fully expended on time. This project has started off slowly due to research on material to use. The project has been given a timeline from the engineer that this project should be on track for completion.

Approximate Timeline: Project to be completed by October 2026.



AMERICAN RESCUE PLAN ACT



Tinker Air Force Base/Water and Wastewater project in OKC

Project ID: ARPA-YY000460

Funding Amount: \$38,300,000 (+\$3,300,000 transfer)

Expenditure Category: Water and Sewer: Other (EC 5.18)

Project Overview: These funds will allow Oklahoma to address critical water and wastewater infrastructure needs in central Oklahoma around the US Air Force Sustainment Center, headquartered at Tinker Air Force Base, the state's largest employer.

Project Performance: Project is successful when construction is completed. OWRB has monitored this project from the outset to ensure all timelines align with required deadlines and that project funds are fully expended on time. A significant portion of the early timeline was dedicated to planning and design; however, construction is now underway, and both project completion and fund distribution remain on track to be finished within the required timeframe.

Approximate Timeline: Project to be completed by May 2026.

Tribal Match for Water Projects-Oklahoma Water Resource Board

Project ID: ARPA-YY000881

Funding Amount: \$82,000,000 (20,000,000+37,000,000+15,000,000+10,000,000)

Expenditure Category: Water and Sewer: Other (EC 5.18)

Project Overview: This program assists communities that are in dire need of system upgrades to provide safe and reliable drinking water and wastewater systems in some of Oklahoma's poorest areas. Without assistance, these communities could not afford essential public health upgrades. These Projects will be a co-investment from the state and participating tribal nations, maximizing the use of funds.

Project Performance: Projects are successful when construction is completed. OWRB has monitored these projects from the outset to ensure all timelines align with required deadlines and that project funds are fully expended on time. This is several different projects with many different time frames. The disbursements have been slow due to tribal money being spent first but with some changes the funds should be spent much faster now.

Approximate Timeline: Projects to be completed by December 2026.

Water, Sewer, and Dam Grant Program

Project ID: ARPA-YY002306

Funding Amount: \$110,000,000 (\$50,000,000+50,000,000+10,000,000)

Expenditure Category: Water and Sewer: Other (EC 5.18)

Project Overview: The Oklahoma Water Resources Board will utilize this funding to administer three grant programs: 1) small community water/sewer grant program, 2) mid-to-large community

AMERICAN RESCUE PLAN ACT



water/sewer grant program, and 3) small community high hazard dam rehab program. Implementation and administration of the 3 grant programs described below:

1. Small community water/sewer grant program
 - a. For communities with a population $\leq 7,000$
 - b. For rural water districts with $\leq 2,300$ non pasture taps
 - c. Maximum grant = \$500,000
 - d. Modeled after the Rural Economic Action Plan (REAP) Grant that has been successfully implemented by OWRB since 1996.
2. Small community high hazard dam rehabilitation program
 - a. For communities with a population $\leq 7,000$
 - b. Maximum grant = \$1,000,000
 - c. Modeled after FEMA's High Hazard Potential Dam grant program that has been successfully implemented by OWRB since 2019
3. Mid to large community water/sewer grant program
 - a. For communities with a population $> 7,000$
 - b. For rural water districts with $> 2,300$ non pasture taps
 - c. Maximum grant = \$2,000,000 (or 50% of the project cost, whichever is less)
 - d. Modeled after the Rural Economic Action Plan (REAP) Grant ranking structure to address affordability needs.

Project Performance: Projects are successful when construction is completed and capacity is increased.

Approximate Timeline: Projects to be completed by December 2026.

Water and Wastewater needs for population located near Global Supply Chain Project in Ardmore

Project ID: ARPA-YY001434

Funding Amount: \$17,100,000

Expenditure Category: Drinking Water: Other Water Infrastructure (EC 5.15)

Project Overview: Upgrades needed to address aging water and wastewater infrastructure upgrades for population near major supply chain location.

Project Performance: Project is successful when construction is completed. OWRB has monitored these projects from the outset to ensure all timelines align with required deadlines and that project funds are fully expended on time. This is several different projects with many different time frames. Time frames are monitored for each project.

Approximate Timeline: Projects to be completed by August 31st of 2026.



AMERICAN RESCUE PLAN ACT



Port of Inola/Assistance to the population centers near Ports in Oklahoma

Project ID: ARPA-YY002162

Funding Amount: \$14,000,000

Expenditure Category: Clean Water: Centralized Wastewater Treatment (EC 5.1)

Project Overview: Upgrades needed to address water and wastewater infrastructure needs for population located near major supply chain locations with insufficient capacity.

Project Performance: Project is successful when construction is completed and capacity is increased. OWRB has monitored this project from the outset to ensure all timelines align with required deadlines and that project funds are fully expended on time. The project experienced some delays up front but is now on track to be completed on time.

Approximate Timeline: Project to be completed by June 2026.

Water and Wastewater upgrades at Fair Oaks / Robson Ranch

Project ID: ARPA-YY002728

Funding Amount: \$50,000,000

Expenditure Category: Clean Water: Centralized Wastewater Collection and Conveyance (EC 5.2)

Project Overview: Water and wastewater upgrades to provide needed infrastructure to population outside of Tulsa metropolitan area.

Project Performance: Project is successful when construction is completed. OWRB has monitored this project from the outset to ensure all timelines align with required deadlines and that project funds are fully expended on time. The entity is approaching 50% of funds expended, and the timeline is on track to be completed on time.

Approximate Timeline: Nearly half of the allocated funds have been expended, and the project will be completed by June 2026.

OKC577 Water Project

Project ID: ARPA-YY002471

Funding Amount: \$4,700,000 (-\$3,300,000 transfer)

Expenditure Category: Water and Sewer: Other (EC 5.18)

Project Overview: Funding for needed water and wastewater infrastructure needs in central Oklahoma.

Project Performance: Project is complete, and construction has been completed. The surplus in funds has been transferred to the OKC Tinker project, also managed by OWRB.

Approximate Timeline: Project is complete and ready for closeout.



AMERICAN RESCUE PLAN ACT



Targeted Water & Wastewater Investments

Project ID: ARPA-XX000011

Funding Amount: \$133,690,709 (\$3,183,434 + \$130,507,275)

Expenditure Category: Water and Sewer: Other (EC 5.18)

Project Overview: These funds will allow Oklahoma to address critical water & wastewater needs in targeted communities across Oklahoma. Areas will be prioritized based upon a series of factors including, but not limited to: historically underserved communities, high population areas in which the majority of a project is funded and limited state co-investment needed; high priority drinking water supply lake projects and other needs.

Project Performance: Project is successful when construction is completed. OWRB has monitored these projects from the outset to ensure all timelines align with required deadlines and that project funds are fully expended on time. This is several different projects with many different time frames. Time frames are monitored for each project.

Approximate Timeline: A number of the subprojects have been completed, and the remainder will be completed before August 31, 2026.

University Hospitals Authority and Trust (UHAT)

Oklahoma Children's Hospital Behavioral Health Center

Project ID: ARPA-YY002036

Funding Amount: \$46,900,000 (\$39,400,000+\$7,500,000)

Expenditure Category: Mental Health Services (EC 1.12)

Project Overview: This project will expand the current Emergency Department into adjacent space to add bed space that is more appropriate for pediatric patients with Behavioral Health concerns. The estimated increase of space is approximately 6,400 square feet and will equate to an additional 10 bed spaces, taking the total number of beds in the Emergency Department to 34.

This project will address a critical need for pediatric behavioral health services in Oklahoma. Through the construction of a free standing pediatric behavioral health facility that serves pediatric patients (18 and under) from every county in Oklahoma.

Project Performance: Project is successful when construction of the facility is completed.

1. The federal portion of this project was completed in January 2025. Metrics utilized by UHA for the overall project include construction milestones developed by architects and construction management teams and organizational metrics including licensing, program accreditation, and staffing.
2. The ARPA-SLFRF Project Funding Metrics have included major construction milestones such as delivery of design plans, achieving construction milestone dates and designated inspection signoffs, and achieving budgetary targets. These metrics were all achieved throughout the ARPA funded portion of the project.

AMERICAN RESCUE PLAN ACT



3. Longer-term Programmatic (Post ARPA-SLFRF funding) impact metrics will include the number of patients seen, number of residents trained, certain health care quality metrics, and patient satisfaction metrics.

Approximate Timeline: Project was completed by Q1 of 2025 and is ready for closeout. The building is expected to be fully completed, furnished, and operational in September of 2026.

Electronic Health Records for OU Health/OU Health Technology Modernization

Project ID: ARPA-YY000439

Funding Amount: \$44,000,000

Expenditure Category: Other Public Health Services (EC 1.14)

Project Overview: Partial funding for the upgrading of the OU Health records to provide coordination and collaboration across the state and better improvements in health outcomes.

Project Performance: Project is successful when technology upgrades are implemented. This project was fully completed in the summer of 2023. The metrics that were identified for this project originally included: network component delivery and installation milestones as established by OUH management and project go live milestones such as testing results and performance of end user acceptance processes. Metrics on a go forward basis would include standard IT measurements such as system down time, number of error tickets generated/resolved and user experience survey results. As the largest provider of Medicaid services in Oklahoma, OUH reports data to our collaborative partner OHCA regarding health outcomes and utilization. All the initial milestones were completed on time and "go-live" was successful. OUH continues to provide ongoing IT system reporting as part of regular board subcommittee updates and healthcare quality and utilization reporting to OHCA. The overall impact of this project has been measured by the ability of patients throughout the state of Oklahoma to access medical records and communicate with providers at OUH in a much more efficient and effective manner. In addition, providers can provide higher quality care due to the access to patient records.

Approximate Timeline: Project is complete and awaiting closeout procedures.



AMERICAN RESCUE PLAN ACT



Supporting Public Health: Mobile Dental Support

Project ID: ARPA-YY000899

Funding Amount: \$5,763,195 (\$5,463,195+\$300,000)

Expenditure Category: Other Public Health Services (EC 1.14)

Project Overview: Expand mobile dental treatment assets to respond to additional areas of Oklahoma with volunteer dental health support and treatment. This project will design, build and deploy 5 new fully operational mobile dental facilities to be located in each quadrant of the state, Tulsa & Oklahoma City staffed by community volunteers. The mobile units will be used to bring dental services to rural areas of the state of Oklahoma, which often lack or have limited access to consistent medical care. The mobile units are estimated to provide services to over 260,000 Oklahomans who may not be able to access regular dental care. Additional funding will be used to support in-person dental care events. They will partner with Mission of Mercy and collaborate on additional events to provide \$1,500 on average per person in dental services. They expect to treat over 1,000 Oklahomans during each event in OKC and Tulsa.

Project Performance: Project is successful when the new units are completed and deployed. Example performance indicators are as follows:

- Adherence and achievement of mobile unit building milestones such as the delivery of design plans, construction progress, inspection reports, and final completion/acceptance of the units.
- Operationalization information such as staffing numbers, site visit numbers and locations, and patient visit numbers with patient demographics.
- The funding budget to actual results will be monitored throughout the course of the project and as the project transitions from federal funding into normal operations, the Oklahoma Dental Foundation will continue to monitor ongoing outputs and outcomes.

Approximate Timeline: The capital portion of this project was completed in December 2024. The operational components are scheduled to end in June 2026

OU Health Stephenson Cancer Center

Project ID: ARPA-YY001570

Funding Amount: \$20,000,000

Expenditure Category: Other Public Health Services (EC 1.14)

Project Overview: The pandemic resulted in delay in early screening and detection of cancers across the United States. The need for treatment of cancer will exponentially increase in the coming years. Building upon the success of the Stephenson Cancer Center in Oklahoma City and leveraging partnerships with health care providers in the Tulsa area, this facility will create a statewide infrastructure for the care and treatment of cancer patients in Oklahoma.



AMERICAN RESCUE PLAN ACT



Project Performance: Project is successful when the new facility has been constructed providing additional capacity for treatment of cancer patients. The capital portion of this project that is partially ARPA-SLFRF funded, is currently underway. UHAT is tracking ARPA-SLFRF metrics related to the construction process to ensure the project remains on schedule and on budget. Long term programmatic outcome metrics include:

- Number of patients seen in NE Oklahoma facility
- Cancer patients enrolled on an interventional trial
- Demographics for Interventional Trial Participants (Race, Ethnicity, Residency, etc.)
- Screening Rates in Targeted Communities (Breast, Lung, Colon, etc.)

Approximate Timeline: Project to be completed by December 2026. The ARPA-SLFRF funds will be expended by June 2026, and the facility is expected to be operation in January 2028.



AMERICAN RESCUE PLAN ACT



Oklahoma Workforce Commission

Workforce Coordination Revolving Fund Utilization/Workforce Fund Addition

Project ID: ARPA-XX0000007

Funding Amount: \$6,368,029 (\$1,368,029+\$5,000,000)

Expenditure Category: Assistance to Unemployed or Underemployed Workers (EC 2.10)

Project Overview: Funds will be used to expand workforce development programs in the state of Oklahoma, targeting unemployed or underemployed workers. There is a need for workforce training to be administered in a more innovative manner. The intent is to establish a fund to which training providers can apply for funding to enhance targeted innovative programs. Funds may be used to target specific populations such as veterans or the homeless transitioning into the workforce. Funds could also be used to target specific skill gaps needed such as computer science, manufacturing, coding, or other programs utilizing credentials. Additionally, funds can be used to support the tracking and performance measurement of the outcomes of training provided.

Project Performance: Project success is being measured by the number of workers enrolled in sectoral job training programs and the number of workers completing sectoral job training programs. The Oklahoma Workforce Commission has awarded innovative workforce development grants to five institutions in Oklahoma. Each grantee had to provide written documentation from two employers attesting to their willingness to hire individuals who complete the funded training programs. Each grantee will measure against a set of workforce development definitions and measures, including:

- Total Program Enrollments
- Program Enrollments Meeting Low-Income Definition
- Program Enrollments Residing in Rural Zip Code
- Total Program Completers
- Program Completers Meeting Low-Income Definition
- Program Completers Residing in Rural Zip Code
- Participants/Learners Earning Industry Credential
- Participants Hired in Unsubsidized Employment
- Total Participants Hired in Unsubsidized Employment Directing in the Proposed Training Field including low income and rural participants
- Total Participants Hired in Unsubsidized Employment at an Identified Employer Partner – including low income and rural participants
- Average Employment Starting Wage
- Median Wage Gain
- Average Cost Per Participant/Learner

Approximate Timeline: Project to be completed by December 2026.