Exhibit 3 – Business Reference Questionnaire

Reimbursement Consultant

April 2021

1. Please describe the services provided to your firm by XXX by reimbursement type (e.g. Facility, Professional, Bundled Payment, etc.)
2. How long have you engaged the company for reimbursement consulting services?
3. What is the number of lives covered by the services?
4. What are the strengths of this company?
5. What are the weaknesses of this company?
6. Please elaborate on any issues/concerns that you have had regarding the services provided.
7. On a scale of 1 to 10 (10 being excellent) how would you rate this company’s services?