Office of Juvenile Affairs

State Plan for
Youth Service Agencies

Revised 6.9.2025	Attachments:
	Exhibit A: State Plan Criteria
	Exhibit B: Rates and Standards Guiding Principles
	Exhibit C: Catchment Areas
	Exhibit D: Three Year Plan
	Exhibit E: OJA Accepted Program Models
	Exhibit F: Table of Community Emergency Resource Centers

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I.   **Introduction**
        A.   Purpose and Development
        The purpose of the Oklahoma State Plan for Youth Services Agencies, (Plan), is to serve as a strategic and collaborative roadmap of how funding is allocated to address the causes and correlates of delinquency. The Plan provides a framework for the advancement, efficient use, and continuity of services provided to children and youth in Oklahoma. While the Plan defines the service population as children and youth, the Office of Juvenile Affairs (OJA) acknowledges that partnerships with families and community stakeholders are an integral part of effective programs and services.

        The Plan is developed pursuant to 10A O.S. § 2-7-306. The plan is an adaptive document that will be reviewed at least annually and modified as needed to reflect evolving community needs, policy shifts, and stakeholder input. The Plan establishes goals and objectives to enhance service delivery and serves as a framework for future development and refinement of the existing partnership between OJA and Designated Youth Service Agencies (YSA).

        The criteria approved by the Board of Juvenile Affairs (Board) will be adhered to in the development and maintenance of the Plan. The Criteria is included as an attachment to the Plan and is labeled Exhibit A.

        B.   History
        Oklahoma's community-based youth services system was born out of local need, national reform efforts, and a commitment to prevent deeper system involvement for youth. In response to recommendations by the National Council on Crime and Delinquency and federal support for juvenile justice reform, the Oklahoma Crime Commission funded the state's first YSAs in late 1969 and early 1970. These local, nonprofit agencies provided shelter, outreach, and counseling—services shaped by community priorities and rooted in local relationships.

        Throughout the 1970s and 1980s, youth services expanded in partnership with state agencies. In 1980, the Oklahoma Legislature appropriated a line item in the Department of Human Services' (OHS) budget of $2.1 million for YSAs. In 1994, the Oklahoma Juvenile Reform Act established OJA as a stand-alone state agency, transferring oversight of YSA contracts from OHS to OJA. The legislation reinforced the use of YSA funds to serve not only justice-involved youth but also those who were deprived, or at risk in their communities. By 2006, YSAs had a combined budget for community-based programs funded by state allocation through OJA exceeding twenty million dollars.

        Currently there are thirty-seven (37) YSAs providing a wide variety of services and programs across Oklahoma's seventy-seven counties with a total state funded allocation through OJA exceeding thirty million dollars annually. A wide variety of

prevention services are offered in each YSA's catchment area. Many operate Children's Emergency Resource Centers (CERCs), which serve as safe, temporary placements for youth in OHS or OJA custody or in need of crisis intervention. As Oklahoma's child welfare system shifted away from state-operated shelters, CERCs became a cornerstone of the state's emergency placement strategy. A table of CERCs, the number of their licensed beds, and the number of the contracted beds is attached in Exhibit F.

Attached in Exhibit C is a list of the current YSAs, the location of their home office, and their respective catchment area. The Board, through the Plan, designates primary catchment areas considering recommendations from the local YSA Boards.

II. **Guiding Principles**

A. Vision

The vision of the Plan is to support and sustain a comprehensive system of quality prevention, early intervention, and treatment services to improve the health, safety, and well-being of all youth in Oklahoma.

B. Mission

The mission of the Plan is to strengthen and maintain a network of locally governed YSAs that provide accessible services to children, youth, and families reflecting Oklahoma's values. These services are designed to prevent system involvement, reduce risk, and support positive outcomes in both the juvenile justice and child welfare systems.

C. Values

OJA will continue to develop, in conjunction with its community partners, a streamlined and coordinated system for the delivery of prevention, early intervention, and treatment services for children and youth.

Values to be incorporated in the Plan:
a. Youth and Family-Centered Support
   Providing services that prioritize the well-being of youth and families, ensuring their emotional and physical health, while keeping them connected to their communities.

b. Evidence-Based Practices
   Implementing research-based programs while remaining adaptable to new ideas and community-driven solutions.

c. Collaborative and Sustainable Partnerships
   Strengthening partnerships to ensure the availability and continuity of prevention, early intervention, and treatment services statewide.

d. Community-Based and Least Restrictive Services
Delivering services in the most appropriate, least restrictive environment, close to the youth's home, while fostering strong community connections.

e. Community Responsive Programs
Honoring Oklahoma's cultural values, reducing disparities among communities, and ensuring programs are accessible, welcoming, and responsive to the unique needs of all youth.

D.   Goals
The Plan establishes the following goals to ensure the delivery of high-quality, community-rooted services for children, youth, and families across Oklahoma. These goals reflect the Plan's commitment to equity, sustainability, and collaboration with YSAs as essential partners in statewide service delivery.

a. Continuity of Service
The role of YSAs in promoting continuity throughout the continuum of statewide service is vital. The Designation of YSAs provides OJA with the opportunity to work with service providers on a long-term basis rather than awarding a contract to the lowest bidder every few years. The Designation process is created to maintain a minimum quality of service for Oklahoma's youth and their families while also facilitating consistency.

b. Utilization of Statutory Fixed and Uniform Rate Structure
OJA's Fixed and Uniform Rates, collectively known as Summary of Service will be maintained and updated on OJA's website. Management of the process will be governed by the Guiding Principles approved by OJA's Rates and Standards Committee and is attached as Exhibit B.

c. Data Driven Decision Making
Integrity in the funding allocation and Designation process is maintained by consistent, data driven review and evaluation of the existing system.

Data Driven Decision Making Allows OJA and YSAs to:
1. Improve Services
Measuring successes and identifying areas for improvement are necessary to improve services. Early detection of program weaknesses allows for quicker programmatic adjustments which results in better programmatic outcomes.

2. Communicate Impact
Front-line providers have a deep knowledge of clients' needs and the greatest level awareness about how to improve services and outcomes. Using robust data can strengthen proposals for system improvement by complementing success narratives with objective metrics.

3. Intentionally Allocate Resources
Data provides information that allows program administrators to direct resources where the resources will provide the largest impact. Better data builds stronger support for grant applications and external funding requests. Additionally, when funds are limited, having program data can inform decisions to better allocate limited resources.

4. Demonstrate Evidence of Program Effectiveness
Tracking data allows both OJA and YSAs to monitor trends within a program to determine the program's effectiveness. Analyzing data related to a program's process and outcome effectiveness provides information about a service model's strengths and weaknesses.

III. **Application Elements**
The purpose of the application is to establish or update general information about the YSA, the identified needs of the community, and the YSA's strategic plan for meeting those needs. The application consists of a Request for Application and an Annual Contract.

A. Request for Application (RFA)
Every three (3) years, unless otherwise needed, OJA will issue an RFA for Community-Based Youth Services. Application responses will become part of the resulting contract.

The application will contain the following elements:
1. General Information Including
   a. Brief History
   b. Location(s),
   c. Board Members
   d. Current Annual Budget
   e. Summary of Funding Sources
   f. Goals and Success Measures

2. Needs Assessment
   The current needs assessment on file with OJA, as developed and approved by the YSA in consultation with its local board and community partners, will remain in effect and fully recognized for planning and funding purposes until a new Needs

Assessment process is formally adopted and adequate time and support are provided for local agencies to implement the new process. The needs assessment on file may be updated by the YSA at any time to reflect emerging trends, service gaps, or community priorities.

3. Strategic Plan
   a. Each YSA maintains a strategic plan that outlines the specific programs and practices it implements to address the needs identified in its local needs assessment. This strategic planning function is fulfilled through the agency's Annual Management Report, which is submitted to OJA each year. The report guides the delivery of responsive, accessible, and community-based services and is reviewed and updated as needed to reflect changing conditions, local priorities, or new opportunities for innovation and impact.

   b. Program and Service Requirements
   Programs and services are delivered in ways that, to the extent practicable, ensure accessibility for the intended population. YSAs provide services in formats and locations that reflect community needs and promote equitable access. Services are community-based and responsive to the environments in which youth and families live, learn, and engage.

   c. Preferred Service Types
   The Plan affirms a tiered and practice-informed approach to service delivery. YSAs utilize interventions that are grounded in research, supported by evidence, and responsive to the cultural and contextual needs of the communities they serve.

   Priority of service type is as follows:

   (a) Evidence-Based Practices (EBPs)
   To the extent practicable, EBPs and Evidence-Based Programming (EB Programs) shall be used. EBPs for the purpose of this Plan is defined as core strategies, methods, and approaches that have demonstrated positive outcomes through rigorous research. These practices—such as trauma-informed care, motivational interviewing, restorative approaches, or strengths-based case management—are integrated throughout the agency's service delivery.

   (b) Evidence Based Programs
   EB Programs for the purpose of this Plan are defined as structured interventions or curricula comprised of multiple coordinated practices that meet high standards of research validation. EB Programs are implemented when appropriate and feasible, with fidelity to core

components and with consideration of contextual and cultural relevance. To verify a service is evidence-based, it must be rated as such by one of the recommended clearinghouses listed in Exhibit E.

(c) Promising and Research-Based Practices (PRBP)
If EBPs or EB Programs are unavailable, a promising research-based program is the next most desirable service type. What may be perceived as a prohibitive cost is not, in and of itself, justification for avoiding use of an EBP or EB Program. Use of a PRBP is only permitted with prior written approval by OJA. A program proposal will be submitted to OJA containing empirical evidence the PRBP is the most efficient and effective option with a scope of the program. Prior written approval of the PRBP is not required if the service is on the list of OJA Accepted Program Models in Exhibit E.

(d) Legacy and Community-Defined Practices
In the absence of an EBP, EB Program, or PRBP, YSAs can make a case for continuing current service types, but only if a specific timeline is established and approved by OJA in writing for movement to, or toward, an EBP, EB Program, or PRBP within twenty-four (24) months of approval. This will include either gathering evidence for the legacy system or acquiring a replacement. This timeline for movement toward an EBP, EB Program, or PRBP is not required if the Legacy and Community-Defined Practice is included on the list of OJA Accepted Program Models in Exhibit E.

(e) Appeal of Denials to Add Legacy and Community-Defined Practices
In the event a YSA's case for adding a non EBP, non-EB Program, or non PRBP to Exhibit E is denied by CBYS, YSAs will be permitted to appeal the denial to the Executive Director of OJA, or their designee, for additional review.

B. Annual Contract
Each YSA contracts with OJA to support the delivery of community-based services as outlined in the Plan. Technical assistance may be provided to the YSAs in preparation and presentation of their proposals or contract negotiations as provided in 10A O.S. § 2-7-306. The annual contract includes OJA's Standard YSA Contract, the agency's most recent application materials, and any additional documents necessary to reflect the full scope of the partnership.

The term annual contract refers to both the initial agreement and its subsequent renewals. Agencies that maintain good standing, including programmatic and fiscal compliance, and alignment with the Plan, continue service under renewed

contracts without requiring a full reapplication process. New contracts are issued outside of the RFA cycle only when substantive changes to the agency's service model, catchment area, or structure make a simple renewal impractical.

The annual contract contains the following provisions:
1. General
   OJA enters into contracts with YSAs for core community-based facilities, programs, and services based on need as indicated in the Plan. All services required of a YSA to remain in compliance with the Plan will be provided through the provisions of an annual contract.

2. Core Services
   Programs and services to be provided by YSAs through a contract with the Office of Juvenile Affairs are defined in 10A O.S. § 2-1-103(11). These programs and services are considered core community services by the Oklahoma Legislature. Every effort must be made to ensure their provision as reflected in the local community needs assessment, unless a demonstrated lack of availability of funds to OJA prevents provision.

3. Contract Monitoring
   a. Fiscal
      The OJA Contracts Monitoring Unit (CMU) will audit YSA contracts during each fiscal year, at a minimum, in accordance with the time frames outlined in the Oklahoma Administrative Code (OAC). CMU will monitor more frequently if lack of supporting details, questionable costs, erroneous billings occur in continued areas, or at a level that raises concern. CMU will use a risk-based approach to auditing claims.

   b. Programmatic
      The OJA Community Based Youth Services Unit (CBYS) will programmatically monitor YSA contracts during each fiscal year at a minimum of once annually, and more frequently if during a programmatic monitoring visit there is a lack of supporting documentation provided, concerns are raised about quality or consistency of service delivery in the YSA's catchment area, or repeated JOLTS data issues occur. CBYS will provide technical assistance and training to all YSAs to ensure issues discovered are sustainably remedied. CBYS will monitor for minimum safety and quality standards of the YSA's program delivery.

4. Catchment Areas
   See Exhibit C – Current Catchment Assignments will be used.

5. Allocation Formula

   FY26 allocations will be the same as FY25, less any one-time adjustments. OJA is committed to continuing to work with stakeholders to create an objective formula for a fair and equitable allocation of increases in appropriated dollars designated for YSAs. For the purpose of this section, one-time means amounts specifically provided to a YSA for a specific, limited scope purpose. The $2.5 million appropriations increase that was distributed in FY25 is not considered a one-time. The $2.5 million appropriations increase that was distributed in FY25 will be included in the FY26 allocations in the same manner as FY25.

6. Service Provision Guidelines

   The three categories of service provision are defined as follows:

   a. Direct Services

      Services are provided to a specific, eligible youth. Direct Services are preferred because outcomes for that individual child can be more accurately measured over time.

   b. De-identified Direct Services

      When services are provided to a specific, eligible youth, but due to perceived barriers to identification, the service recipient remains anonymous, the service is a de-identified direct service.

   c. Indirect Services

      Services provided to a group of recipients where it is impracticable to identify each service recipient specifically is an indirect service. While OJA recognizes the value of indirect services, provision of these services in excess of the level indicated by a YSA's needs assessment diverts funding from direct services with impact which can be more accurately measured.

IV. **Continuity of Services**

   If an agency cancels their contract, or is no longer designated as a YSA, the Board will make adjustments necessary to ensure services continue in the catchment areas impacted. On behalf of the Board, the Director of OJA is authorized to take necessary action to ensure services are not disrupted in the interim while preparing a permanent plan to be presented to the Board. The Plan will be adjusted as quickly as practical.

   In the event that a YSA is unable to provide services sufficient to meet the needs of a particular catchment area according to the requirement of the Plan, OJA will seek services by providing the services directly, or through a contract with other entities. The long-term goal will be to provide services through a YSA, but providing services to clients is the number one priority.

V. **Designation**
Establishing a new designated YSA agency may be necessary from time to time, whether that is to replace an agency that chose to withdraw, or for other reasons. If the remaining YSA network cannot absorb the catchment area(s) efficiently and effectively, an RFA will be issued to seek candidates for designation. The process will adhere to statutory requirements.

VI. **System Review and Improvement**
OJA will establish standing committees to coordinate efforts for system review and improvement. Permanent committees will focus on supporting on-going work. Temporary committees will be established as needed to support one-time efforts. Permanent and temporary committees serve as key structures for coordination, planning, and shared action.

1. Permanent Committee Descriptions
   a. Rates and Standards Review and Development
      This committee will meet regularly to discuss the development and revision of rates and standards to ensure services are sustainable and aligned with the needs of youth and communities.

   b. State Plan
      This committee will meet at least annually, and as needed, to review and revise the Plan. The committee's purpose is to ensure the Plan remains practical, mission-driven, and grounded in what is working well for youth and families across the state.

   c. Technical Assistance
      This committee will meet regularly to discuss technical assistance needs of YSAs and to provide feedback to OJA about the quality and nature of technical assistance provided. The committee will focus on identifying training needs, sharing tools and resources, and providing feedback on the support YSAs receive. This committee supports continuous growth and helps build agency capacity through shared experience.

   d. JOLTS
      This committee will meet at least quarterly to explore ways to enhance the use of JOLTS. Additionally, common challenges with JOLTS will be reviewed to identify training needs, which will then be referred to the Technical Assistance committee.

2. Committee Governance
a. Generally accepted rules of professionalism, transparency, and mutual respect will govern all committees. Agendas will be prepared, and meetings will be moderated by OJA staff with input from committee members. Committee membership will be limited to designated YSA personnel and YSA Board Members. When needed, additional voices may be invited to contribute specific expertise.

Criteria for the State Plan for Youth Service Agencies

In accordance with 10A O.S. § 2-7-306, "[t]he State Plan (Plan) for Youth Services Agencies shall be adopted in accordance with criteria approved by the Board of Juvenile Affairs after full consideration of any recommendations of the Department of Human Services and the Oklahoma Association of Youth Services. The criteria and plan adopted by the Board shall designate community-based Youth Services Agency (YSA) Service Areas that will serve as the primary catchment area for each Youth Services Agency…"

1. Needs Assessment

    The Plan shall define the requirements of the Needs Assessment to promote statewide consistency and to provide a method to maximize the ability to meet the most critical needs of the communities. A Needs Assessment shall be detailed enough to achieve consistency while considering specific local needs.

    a. A Needs Assessment may include input from relevant and appropriate community stakeholders, including, but not limited to:
        i.   Schools,
        ii.   Churches,
        iii. Non-profit organizations,
        iv.   Healthcare providers,
        v.   Juvenile justice workers, and
        vi.   Law enforcement.

    b. Data Sources to consider during review of community needs may include state and local data provided from state agencies such as:
        i.   State Department of Education,
        ii.   Department of Health,
        iii. Oklahoma Healthcare Authority,
        iv.   Oklahoma Human Services,
        v.   Oklahoma Department of Mental Health and Substance Abuse Services,
        vi.   Oklahoma Commission on Children and Youth,
        vii. Department of Corrections, and
        viii. Office of Juvenile Affairs.

2. Data Collections

    The Plan shall promote actions with maximization of information and data to determine specific inputs and resulting outcomes to ensure that funding is being utilized efficiently. The Plan will follow federal and state statute regarding the privacy of those receiving services.

3. Allocation Formula Methodology

   The Plan be developed giving full consideration to input from OAYS and shall outline methodology to create an allocation formula for assigning funding and other resources by Catchment Area. The Plan shall be consistent with current contracts between OJA and YSAs. It is the intent of OJA not to reduce any YSA's current funding level not withstanding a budget shortfall or significant deficiencies with contract performance.

   a. Children's Emergency Resource Center (CERC)
      i. The Plan shall have a method/formula to determine the most efficient and effective way to provide a statewide system of CERC beds. The method/formula shall review historical utilization and any factors that may impact future need.

   b. Non-Shelter Services
      Allocation for YSA contracts will be determined by a formula which considers, by catchment area, the following elements:
      i. Designation – a base amount to cover basic needs,
      ii. Population,
      iii. Education – dropout rates, truancy considerations,
      iv. Referral Volume and/or Crime Statistics,
      v. Poverty Level and Unemployment,
      vi. Special Allocations – matching funds, innovative pilot projects, etc., and
      vii. Resource Desert - level of resource scarcity within catchment area.

   c. New Funds
      The Plan shall contain a general description on how OJA will fairly and equitably distribute any increases in appropriated dollars designated for YSAs.

4. Methodology for establishment of primary or to modify primary catchment areas, establishing service contracts to cover all catchment areas and process for updates and changes.

   a. Primary Catchment Areas
      It is the intent of OJA that historical catchment areas will remain in place. This does not preclude OJA's ability to make adjustments to catchment areas to remedy significant deficiencies in service provision within particular catchment areas. These will be assigned to YSAs through a Request for Proposal process that considers, at a minimum, the following:
      i. historical performance,
      ii. quality of needs assessment,
      iii. efficient utilization of resources,
      iv. ability to track and demonstrate outcomes, and
      v. financial viability.

    b. Modifications to Primary Catchment Areas
      i. Catchment deserts defined and identified
      ii. Give existing provider a probationary period to remedy the ongoing situation
      iii. Voluntary De-designations
      iv. OJA will consult with surrounding YSAs to determine a course of action to address community needs.
      v. Include utilization of needs-based criteria.
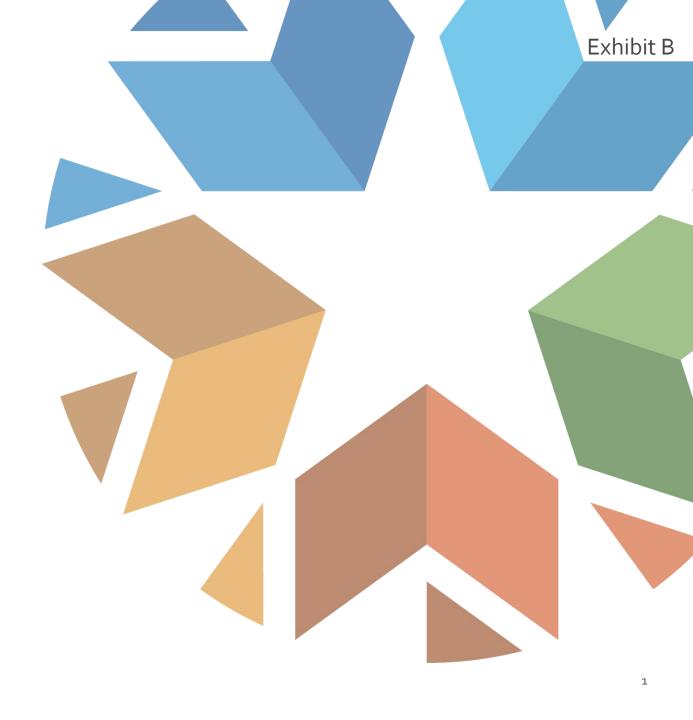
    c. Vacated Catchment Areas
    To the extent it is otherwise permitted, an RFP will be utilized to assign vacated catchment areas, with preference given to the most qualified YSA.

5. Criteria for designation/de-designation of YSAs
Follow criteria established by Oklahoma Statute and Oklahoma Administrative Code.

6. Change/update process for Plan – Next Steps
    a. Any changes to the Draft Criteria for the State Plan for Youth Service Agencies created by or in conjunction with OJA staff shall be placed on the next available Board of Juvenile Affairs meeting agenda for consideration.

    b. If approved by the Board, the draft will be distributed to OAYS, DHS and YSAs for input.

    c. In the communication to partners informing them of the Plan review, as approved by the Board, OJA will communicate the 60 calendar days to review period and set a date, time, and location, including a virtual option, for a meeting to provide comment and input on the Criteria and/or Plan review. Following that meeting, OJA shall meet internally and make any changes to the Criteria and/or Plan OJA deems appropriate. Communication shall be sent to partners informing them of what, if any, changes were made. If requested, OJA will hold an additional meeting with partners to discuss. This second meeting shall occur at least 10 days before the item is placed on an OJA Board meeting agenda.

    d. Annual opportunity to review state plan, which shall include meaningful comment period with OAYS, YSAs and DHS.

Rates & Standards for Youth Service Agency Contracts

Guiding Principles

OKLAHOMA
Office of Juvenile Affairs

Introduction

- OJA & the OAYS Rates Committee meet monthly to discuss current Rates and Standards Issues.

- OJA Rates and Standards Committee meets monthly after the Board of Juvenile Affairs meeting (3rd Tuesday of the month). The purpose of this meeting is to:

  - Provide an update to the committee on progress made toward agenda items

  - Give guidance to staff on data and information needed to make informed decisions concerning rates and standards

  - Vote on any item that is deemed ready for such consideration

  - Submit Rates and Standards information for items approved by this committee

  - Update and Modify Agenda in preparation for future meetings

- All rates and standards will be reviewed annually. The order that this occurs will be developed by this Committee with input from interested parties.

Guiding Principles

1. Rates and Standards are developed to faithfully represent the theoretical cost of a specific "Service".

   A. The Rate is a composite total of each identified quantified components that represents the labor and materials necessary to accomplish the standards required for the Service.

   B. The Standards are the minimum requirements necessary to be eligible to collect the specified rate.

   C. Actual expenditures used to perform the Service, are an important input in considering the components and assigned value of those components. This information is used to determine what the service should cost on average.

   D. If there is a component that is only used some of the time, then a ratio will be developed and applied to the assigned cost of that component.

      1) If a typical ratio cannot be developed, then the component in question will be considered as an add-on item or a separate tier of the same Service or a new Rate and Standards might be developed.

Guiding Principles continued

2. Service rates will not be artificially inflated to cover inequities in other service rates. Two wrongs don't make a right. Specific rates that are suspected to be too low or too high will be given priority. If possible, service rates that need reduction will be reviewed concurrently with any specific rates that are perceived to be too low. The goal will be to make each item more accurate, not necessarily to directly offset and zero out the cumulative rate changes.

3. There is a small margin or sweet spot for any Service Rate. This Committee will attempt to place the Rate in the middle. The Committee at times may establish a rate on the higher end of the range in an effort to promote service delivery.

4. The committee will not reduce rates for the sole purpose of reducing service delivery. The committee's responsibility is to establish a fair and equitable rate within an acceptable range. Rates as approved, represent the highest amount that can be paid for the defined service. Less can be paid as long as it is applied across the board.

5. If a Service rate is being used more than expected or more than the needs of a catchment area would normally indicate, the Committee may review the rate to determine if it is perhaps too generous. This is not an attempt to manipulate the volume of service delivery, but to make sure that the Committee is meeting its fiduciary responsibilities.

Guiding Principles continued

6. Types of Rates:

     All rates established for YSA services will fall under the following categories in order of priority:

     a. Direct – The primary use of state funding should go to direct services.

     b. De-Identified Direct – for valid reasons (determined on a case-by-case basis, identification of a specific youth is not something that can be done at this time. We should be actively working to minimize the use of these rates and moving toward a method to identify service recipients in such a way that data can be obtained and analyzed.

     c. Prevention – Services provided as a component of a well defined program with trackable outcomes to determine the effect on reducing the need for juvenile justice involvement.

     d. Base Rate – Administrative Support.

     e. Indirect – should be minimally used and only when it leads to improvements in finding referrals in a YSA's catchment area

EXHIBIT C

Agency	City	Catchment Areas
Unity Point Counseling And Resource Center	ADA	Coal, Pontotoc
Northwest Family Services	ALVA	Alfalfa, Woods
Community Childrens Shelter	ARDMORE	Carter, Love
Youth & Family Services Of Washington County	BARTLESVILLE	Washington, Nowata, Osage
Southwest Youth & Family	CHICKASHA	Caddo, Grady, Cotton
Tri City Youth & Family	CHOCTAW	Oklahoma
Rogers County Youth Services	CLAREMORE	Rogers
Multi-County Youth Service/Committee Of Concern	CLINTON	Custer, Dewey, Roger Mills
Youth Services Of Bryan County	DURANT	Bryan
Youth & Family Services, Inc. - El Reno/ Youth & Family Services Of Canadian County	EL RENO	Blaine, Canadian, Kingfisher
Youth Services Of North Central Oklahoma	ENID	Grant, Garfield, Major
Logan Community Services, Inc	GUTHRIE	Logan
Panhandle Services For Children Inc.	GUYMON	Texas, Cimmaron, Beaver
Great Plains Youth & Family Services, Inc.	HOBART	Beckham, Greer, Kiowa, Washita, Harmon, Jackson, Tillman
Youth Services For Choctaw Pushmataha & McCurtain Counties	HUGO	Choctaw, Pushmataha, McCurtain
Marie Detty Youth & Family Services	LAWTON	Comanche, Stephens, Jefferson
Citizens Advisory Committee For Pittsburg County/ Youth Emergency Shelter	MCALESTER	Latimer, McIntosh, Pittsburgh
Mid-Del Youth & Family Center, Inc.	MIDWEST CITY	Oklahoma
Moore Youth And Family Services, Inc.	MOORE	Cleveland
Muskogee Co Council Of Youth Services	MUSKOGEE	Muskogee, Wagoner
Crossroads Youth & Family	NORMAN	Cleveland
Edmond Family Counseling	OKLAHOMA	Oklahoma
Pivot	OKLAHOMA CITY	Oklahoma
Okmulgee-Okfuskee County	OKMULGEE	Okmulgee, Okfuskee
Northern Oklahoma Youth Services	PONCA CITY	Kay, Noble, Pawnee
Leflore County Youth Services	POTEAU	Haskell, Leflore
Mcclain-Garvin County Youth & Family / Frontline Family Solutions	PURCELL	McClain, Garvin
People Inc Of Sequoyah Co	SALLISAW	Adair, Sequoyah, Cherokee
Youth Services Of Creek County	SAPULPA	Creek
Youth And Family Resource	SHAWNEE	Lincoln, Pottawatomie
Payne County Youth Servic	STILLWATER	Payne
Counseling Inc	TISHOMINGO	Atoka, Murry, Johnnston, Marshall
Street School Inc	TULSA	Tulsa
Youth Services Of Tulsa	TULSA	Tulsa
Rocmnd Area Youth Service	VINITA	Delaware, Craig, Mayes, Ottawa
Youth & Family Services For Hughes & Seminole	WEWOKA	Seminole, Hughes
Western Plains Youth & Family	WOODWARD	Harper, Ellis, Woodward

I. First Year - FY26

A. **Provide Uniform Guidance to perform effective, comprehensive Needs Assessments to document problems to be addressed**

1. Develop a uniform needs assessment survey instrument to be incorporated into the existing Youth Service Agencies needs assessment for each catchment area.

2. Describe existing data sources to include in the needs assessment.

3. Identify state and local entities whose opinions will be requested for input.

4. Develop schedule and timelines to complete the needs assessment process.

5. Support the Stakeholders Prevention Taskforce Committee, which will recommend guidelines for prevention services, identify training opportunities, and review best practices

6. programs for introduction into the system.

B. **Data Collection**

1. Establish a statewide database that measures resources and provides indicators for service provision.

2. Develop data systems for non-offenders for reasons of confidentiality.

3. Include local needs assessments in the resource/indicator database.

4. Ensure technical assistance regarding data analysis is available for YSA.

5. Analysis of the statewide evaluation outcome data is conducted, and data findings are utilized to document and to report on service priorities and needs, as well as to demonstrate effectiveness of services and to identify areas for improvement in the state prevention, intervention and treatment systems.

6. Outcome findings on prevention, intervention and treatment services for children and youth are made available in various formats for use by state and local decision- maker s, in particular progress reports.

C. **Assist YSAs to deliver efficient and effective prevention, intervention and treatment services.:**

1. Develop an at-risk assessment instrument that addresses core competencies.

2. Core competencies for prevention and intervention service providers are finalized and integrated into the application of a uniform assessment instrument.

3. Data from the uniform assessment instrument is utilized to identify client service needs; and the training and technical assistance needs of service providers.

II. Second Year – FY27

A. **Clarify the roles of OJA and YSAs**

1. Develop a Standard Proposal for Designated Youth Service Agencies.

2. Develop and maintain a timely contracting process.

3. Establish guidelines and standards for the contract monitoring, peer review, and evaluation of

Youth Service Agencies.

III. <u>Third Year – FY28</u>

A. <u>**Add Tasks based on new Issues and Lessons learned.**</u>

OJA Accepted Program Models

OJA has approved the following services for use by YSAs.

Anger Management
- Anger Control Workbook-McKay and Rogers
- SAMHSA Anger Management
- Too Good for Violence

Crisis Intervention & Response
- ABC Model of Crisis Intervention
- Brief Treatment and Crisis Intervention
- Hope Squad
- Lerner and Shelton's 10-step Acute Stress & Trauma Management
- McDonald 6-Step Model of Crisis Intervention
- Mental Health First Aid
- Mitchel's Critical Incident Stress Foundation
- +QPR
- Roberts' 7-stage Crisis Intervention Model
- SAFER-R Model-Crisis Intervention

Family Relationships
- CYC Families First
- Fatherhood is Sacred/Motherhood is Sacred
- It's My Life
- Strengthening Families
- Within My Reach

Healthy Relationships & Violence Prevention
- Love Notes
- PREP Within My Reach

Life Skills
- Botvin LST
- First Steps To Success
- It's My Life
- KIVA Anti-bullying Program
- PATHS (Promoting Alternative Thinking Strategies)
- PAYA

Mentoring
- Mentoring Central

Parenting
- Ending ACES
- Nurturing Parenting Program 0-11
- Nurturing Parenting Program-Teens
- Parenting Project
- Parenting Wisely
- Parenting With Love and Logic
- STAR Parenting
- STEP 0-5 (Systematic Training for Effective Parenting)
- STEP 6-12, STEP Teenagers
- Strengthening Families Program 10-17
- Triple P-Positive Parenting Program (for high-need families, DHS-referred families)

Problem Solving & Life Skills
- It's My Life
- The PATHS® (Promoting Alternative Thinking Strategies) Curriculum

Social Skills
- GirlStrong

Social Media Dangers
- Digital Citizenship-Common Sense Education
- K-2 Digital Citizenship
- iSAFE Social Media Awareness

Substance Use Prevention & Education
- Catch My Breath
- Too Good for Drugs

Suicide Prevention
- Model Adolescent Suicide Prevention Program (MASPP)
- SOS Suicide Prevention
- Sources of Strength

Trauma & Resilience
- Dialectical Behavior Therapy-school based
- Seeking Safety
- The Blues Program

Tutoring & Academics
- Responsive Classroom
- Why Try

The services listed above are approved in addition to any program rated as effective or promising by one of the following sources:
- [Best Practices for Youth Violence Prevention A Sourcebook for Community Action](#)
- [Blueprints for Healthy Youth Development – Committed to Healthy Youth, Families and Communities](#)
- [Building Safe Communities: State and Local Strategies for Preventing Injury and Violence | Office of Justice Programs](#)
- [The California Evidence-Based Clearinghouse for Child Welfare](#)
- [Clearinghouses and Evidence-Based Resources | Research to Policy Collaboration](#) (research2policy.org)
- [Collaborative Academic, Social, and Emotion Learning](#)
- [Crime Solutions](#)
- [National Dropout Prevention Center's Model Programs Database](#)
- [National Institute of Justice](#)
- [Office of Justice Programs, Community-Based Programs](#)
- [Office of Planning, Research, and Evaluation](#)
- [Model Programs Guide | Home | Office of Juvenile Justice and Delinquency Prevention](#)
- [Pew Charitable Trust Results First Clearinghouse](#)
- [Prevention Services Clearinghouse](#)
- [Results First Clearinghouse Database](#)
- [Risk Assessment in Juvenile Justice: a Guidebook for Implementation](#)
- [SAMHSA's Evidence-Based Practices Resource Center](#)
- [Social Programs That Work](#)
- [Social Science Research Institute](#)
- [Strengthening the Safety Net](#)
- [Suicide Prevention Resource Center (SPRC)](#)
- [Systems of Care: Promising Practices in Children's Mental Health (Center for Effective Collaboration and Practice)](#)
- [The Adolescent-Based Treatment Database and Comparison Matrix](#)
- [The National Child Traumatic Stress Network](#)
- [Title IV-E Prevention Services Clearinghouse](#)
- [Washington State Institute for Public Policy](#)
- [Youth.gov's Program Directory](#)

If a service you wish to use is not rated by one of the provided clearinghouses, or included on OJA's list of approved services, a YSA will need to seek approval from OJA before pursuing the service. In the request for approval, a YSA should include a specific timeline for movement to, or toward, an Evidence-Based Practice, Evidence-Based Program, or Promising and Research-Based Practice within twenty-four (24) months of approval.

The following services are not approved for reimbursement.
- Bullying Workbook For Teens
- Circle of Security Parenting
- Good Behavior Game
- Seeing Red Anger Management
- Steps To Respect
- W.A.G.E.S

Youth Services Agencies

YS Agency	Location	Contracted Beds	Licensed Beds
Unity Point Counseling	Ada	8	12
Community Youth Services of Southern Oklahoma	Ardmore	8	22
Youth & Family Services of Washington County	Bartlesville	8	8
Youth Services of Bryan County	Durant	5	10
Bryan County Covid Shelter/OHS	Durant	5	10
Youth & Family Services Canadian	El Reno	8	16
Youth & Family Svs-North Cntrl OK	Enid	6	14
Logan Community Services	Guthrie	6	8
Great Plains Youth & Family Servs	Hobart	0	0
Marie Detty Youth & Family Center	Lawton	12	16
Youth Emergency Shelter	McAlester/Eufaula	8	16
Mid-Del Youth & Family Center	Midwest City	6	11
Crossroads Youth & Family Servcs	Norman	8	12
Youth Services for OK County	Oklahoma City	16	18
Northern Oklahoma Youth Servics	Ponca City	8	12
LeFlore County Youth Services	Poteau	5	8
Youth Services of Creek County	Sapulpa	6	12
Youth & Family Resource Center	Shawnee	8	16
Payne County Youth Services	Stillwater	8	17
Youth Services of Tulsa	Tulsa	12	20
Western Plains Youth & Family Sv	Woodward	8	23
	TOTAL	**159**	**281**