

October 21, 2025

Board of Juvenile Affairs Meeting



OJA Reentry & Continuum of Care: Building Bridges for Youth Success

Presented by Alison Humphrey
Director of Reentry
Oklahoma Office of Juvenile Affairs

What is Reentry?

Reentry ensures every youth has a coordinated plan connecting placement, services, and aftercare—with family engagement at the center.



Focus on connection, coordination, and continuity.



Every youth receives a personalized transition plan addressing education, employment, housing, and family engagement.



Since going live May 5, all youth leaving OJA placement have a documented reentry plan.

Reentry at OJA – A Strategic Approach



Breaks down silos between placement, aftercare, and community supports.



Fully operational Reentry team: JSU, group homes/COJC, Reentry and family engagement specialists.



CoC Planning Grant expands access to housing, transportation, and workforce supports statewide.



Partnering with the Council of State Governments (CSG) to align data, policies, and outcomes.

Reentry Model Overview

30/90-Day and Exit Staffing Model implemented across placements.

Family engagement embedded through structured family meetings.

Reentry Specialists and local JSU Workers coordinate case planning from placement to community.

Funding the Work – OJJDP Grants

Reentry grant supports service coordination

Continuum of Care grant focuses on system mapping, improved resource connection, and family engagement.

Grants fuel innovation, capacity building, and sustainability

Georgetown Capstone Project



Joined in 2023 to sharpen focus on youth reentry.

Provided a structured framework for analyzing system gaps.

Helped align strategic initiatives and define the Reentry model.

Partnership with CSG

Data mapping and performance dashboards.



Cross-system collaboration and policy alignment.



Training and capacity building for JSU and Reentry staff.



Co-developing statewide outcome tracking for recidivism, housing, employment, and education.

Gaps and Needs – What We're Learning

- Housing: Transitional options limited, especially in rural areas.
- Transportation: Reliable access critical for education and employment.
- Aftercare Services: Need sustainable mentoring and behavioral health supports.
- Data: Building infrastructure with CSG to improve outcomes tracking.

Youth and Family Voice

Youth and family experience is central to reentry design.

Feedback gathered through case planning, focus groups, and surveys.

Leads to more responsive and effective programming.

Looking Ahead

Release of updated RFPs aligned with gap analysis results.

Continued training and technical assistance for OJA and partners.

Stronger evaluation and tracking of youth outcomes.

QUESTIONS



THANK YOU FOR YOUR TIME
AND COMMITMENT TO
OKLAHOMA'S YOUTH.



QUESTIONS OR IDEAS FOR
COLLABORATION?



CONTACT:
ALISON.HUMPHREY@OJA.OK.GOV

Proposed minutes for the September 16, 2025 meeting





State of Oklahoma

OFFICE OF JUVENILE AFFAIRS

Board of Juvenile Affairs and Board of Oklahoma Youth Academy Charter School

Meeting Minutes
September 16, 2025

Board Members Present

Gail Blaylock

Bart Bouse

David Crall

Amy Emerson (virtual)

Janet Foss

Les Thomas Sr.

Josh Trimble

Jenna Worthen (virtual, arrived at)

Board Members Absent

Karen Youngblood

Call to Order

Vice Chair Foss called the September 16, 2025 Board of Juvenile Affairs and Oklahoma Youth Academy Charter School Board meeting to order at 10:10 a.m. and requested roll call.

Public Comments

There were no public comments.

Presentation and discussion on the Statewide Charter School Board school year 2023-24 Annual Performance Framework Report for the Oklahoma Youth Academy Charter School

Dr. Jaycie Smith, Academic Compliance Officer for the Statewide Charter School Board. Dr. Smith briefly discussed the 2023-24 Annual Performance Framework (Framework) and how the Oklahoma Youth Academy Charter School (OYACS) scored within the Framework. Discussed how OYACS compared to other alternative schools, not standard charter schools. The Framework has added 8 indicators specific to alternative schools; based on national standards for alternative schools. It was explained that in some areas OYACS could not be scored due to the fact there were fewer than 10 students to measure in those categories. Explained where OYACS was successful and where points were deducted related to not meeting requirements in OCAST reporting, under SDE requirements, due to amounts being misclassified.

Vice Chair Foss: I do not have any questions. I want to say one of the best things I have seen with this agency is this school. It is a wonderful addition to the campus. I know it is difficult to understand the framework we work under because we are so unique I appreciate your agency understanding that.

Dr. Smith: Thank you. I have had the opportunity to visit the school. I think it is a wonderful place and the work being done there is amazing. Melissa and I talked about the goal of OYACS is to not have a student there for a full school year. That is completely understandable. We want to do what we can do to review the academics under that framework. I think the school is wonderful and doing really good work.

Reverend (Rev) Trimble: Jaycie, you somewhat answered the question, the academic performance and redesigning that framework, can you expound what those specific limitations were, what prevented you from getting the right data; can you expound on that. I don't have any prior knowledge.

Dr. Smith: We have a incise, a minimum number that is required for us to be able to count the scores. We have to have at least 10 students in each category. Those categories are English and Math and each grade level that students are assigned. We are looking at students that qualify what the state deems as subcategories economically disadvantaged, special needs, and English language learners. When we are going in and looking at the state assessments, to count that in the framework you need 10 students in each of those categories. Due to the goal of not having students completing a full academic year, when I looked there were 7 students instead of 10. That did not allow us to measure those categories because the incise is too small. State Department of Education's incise is 24. That same issue follows through the framework related to graduation rate, post-secondary opportunities, all of that is the incise of 10. When the goal is not to keep students for the full year, which is a wonderful goal, we want students to meet the goals and be successful. We less than the year, we need to go through and adjust for what we can look at. Give a good academic picture at what is going on at your school.

Rev. Trimble: Thank you for sharing that and the intentionality of looking at the reframing so we can capture an accurate score. All things considered, Madam Vice Chair, with these scores I think it is amazing, me seeing this for the first time, I cannot help clap and give an a round of applause to OYACS team and for you as well.

Discussion and/or possible vote to amend and/or approve the proposed minutes for the August 19, 2025 board meeting

Rev. Trimble moved to approve with a second by Judge Blaylock

Aye: Blaylock, Emerson, Foss, Thomas, and Trimble

Nay:

Abstain: Bouse and Crall

Absent: Worthen and Youngblood

Proposed minutes for the August 19, 2025 board meeting approved.

Update on the Office of Juvenile Affairs' efforts to institute the Science of Hope

Chief of Planning, Policy, and Administrative Alignment Janelle Bretten and OJA Hope Ambassador Kheri Smith gave the Board a brief update on the Hope work within the agency and announced the certification of the agency as a Hope agency.

Dr. Emerson: Madam Chair, I know that I am virtual today, but I would love to give kudos. I get to be an interloper in the work the agency is doing. OJA should make all of us proud. The young people that are giving voice to this work are remarkable. The Science of Hope is not wishful thinking. To hear these young people say how they have come to us, and started setting goals and pathways, and adopted achievement mindsets. They are sharing Hope with the people around them. It has been impactful to me personally. I am so impressed with how OJA has not only completed the work internally but is looking at spreading it externally. To restore Hope and giving these young people the idea they get to push these levers for their future is a very powerful tool. Kudos to Kheri and Janelle.

Chief Bretten: Thanks to all the Hope Navigators across the state.

Dr. Emerson: The goal is never Hope, the goal is well-being of the people we serve at OJA. The greatest indicator of well-being is the Hope score. Kudos.

Rev. Trimble: The conference taking place in October, where is it being hosted, is it in state?

Hope Ambassador Smith: It is in state, yes.

Director's Report, a report to the board of agency activities regarding advocates/programs, public relations, community-based services, residential placement support, legislative agenda, and other meetings

Director Tardibono introduced new OJA Advocate General Joy Turner. Thank the JSU West region leadership team for traveling with me to visit our partners at the detention center, youth service agency, and group home in Comanche County. Updated the Board on the meeting with the Oklahoma Department of Rehabilitative Services (DRS) and the DRS funded work program. We are planning on expanding the partnership on reentry. Gerald Scott with the STAAR foundation, one of our contract partners, and the fall semester starts this week and our excitement on working with the program and their messengers. I wanted to end the meeting on a note about a meeting about the new OU Heath Science Campus (OU-HSC) facility. Randy Dowell, Chief Executive Officer and Diana Galatian, Chief Financial Officer (CFO) of the University Hospitals Authority and Trusts meet with us about treatment opportunities for youth that include both inpatient and outpatient services. We did not take a tour due to the mud. Dr. Schmidt and the newly hired forensic psychiatrist are discussing if there could be a partnership before the center opens through the outpatient program. On that note, I want to highlight the work of JSU worker Rebekah Sherwin, and her supervisor Bob Wiliams and the Leadership team of Bryson Paden and Rodney McKnight. She had a young woman on her case load from Sapulpa that was placed in detention and when she was supposed to return to the community after acute treatment. She

had another episode and Ms. Sherwin worked with all stakeholders to meet the youth's needs. Therapist from the facility stated, "Ms. Sherwin handled all their interactions in a calm and professional manner, making their job much easier. And, that her interactions with the youth helped calm her down as well and prepared her to accept the decision to return to detention. They are a relatively new facility and have not had prior dealings with OJA staff but, look forward to accepting OJA clients if other staff represent the agency the way that Rebekah Sherwin has." I want to give a shout out to Ms. Sherwin and the Northeast area team.

Judge Foss: Thank you, as a board member I want to know what is going on out there. I appreciate those comments.

Presentation on recommended Rates and Standards

Secretary Rockwell explained the slide on the rate process and gave a brief explanation of the rates and standards in the attached presentation.

Public Comment on proposed Rates and Standards

There were no public comments on the proposed rates and standards.

Discussion and/or possible vote to amend and/or approve proposed rates and standards, Community Planning, RS2026-004-001

Mr. Thomas moved to approve with a second by Rev. Trimble

Aye: Blaylock, Bouse, Crall, Emerson, Foss, Thomas, and Trimble

Nay:

Abstain:

Absent: Worthen and Youngblood

Proposed rates and standards, Community Planning, RS2026-004-001 approved.

Discussion and/or possible vote to amend and/or approve proposed rates and standards, Transitional Living Program, RS2026-004-002

Mr. Bouse moved to approve with a second by Mr. Thomas

Aye: Blaylock, Bouse, Crall, Emerson, Foss, Thomas, and Trimble

Nay:

Abstain:

Absent: Worthen and Youngblood

Proposed rates and standards, Transitional Living Program, RS2026-004-002 approved.

Ms. Worthen joined the meeting via Zoom at 10:47 a.m.

Discussion and possible vote to amend or approve the proposed FY2027 Budget Request

Director Tardibono gave a verbal explanation on the attached proposed FY2027 budget request. Chief Financial Officer (CFO) Clagg noted these are the agency's top priorities, and currently the agency has received no limits in making requests. He would be happy to give further details on any of the specific requests.

Judge Foss noted that Jenna had joined, as noted above.

Mr. Crall: I have a question on number 5 the Family Functional Therapy (FFT) funding request, I know that says it is covering transportation, but does it also account for the Medicaid state match or does that come out of the Healthcare Authority's budget?

Director Tardibono: Great question. Kevin?

CFO Clagg: There will not be a state match, because this is not covered by Medicaid and that is why we are requesting the funding. This will cover the travel time and mileage for FFT providers to travel to the client's home, which is required to maintain fidelity within the FFT treatment modality. This is necessary for rural areas to continue receiving this valuable treatment.

Rev. Trimble: I am waning between working against my own perspective. I see this proposed budget request, in my own professional experience serving on Boards we get previous year's budget to compare it to. Do we have anything like that?

Director Tardibono: We can provide it. That is a good point. We can provide the last budget request.

Rev. Trimble: As a new Board member, it would be helpful, not that it will affect the vote. It seems on the surface; it seems counterintuitive that it went to OMES before us as a Board. Can someone explain the process.

CFO: These are preliminary discussions; it is a good opportunity for others to help us shape the request. It is not that we are seeking their approval but their help with the politics of the request. It is just a preliminary meeting. It gives us an indication of the climate.

Rev. Trimble: That makes complete sense; this saves time and effort.

Ms. Worthen: What percentage of increase does this budget draft represent compared to last year's budget? It is always a fun game to see if we are going to be limited to flat budgets or a specific percentage increase limitation. I am curious what that looks like.

CFO Clagg: The percentage increase over the current budget or last year's budget request?

Ms. Worthen: I would love both if you have them. I know we have referenced not having that previous request in front of us. Are we asking 5, 10, or 15 % more?

CFO Clagg: What is being presented today is very similar to what we asked for last year. What we ended up submitting last year, this is 33% higher and this is just preliminary. It may change as we go through the process. I will get you the exact numbers.

Director Trimble: Board member Worthen, last year our request was about 9 million.

Ms. Worthen: Additional, over previous fiscal year?

Director Tardibono: Yes, new request was 9 million, the Senate during our budget hearing asked us to decrease our request. We reduced our request to our top 2 at a \$4.6 million and then we received the flat budget.

Ms. Worthen: Thank you.

Rev. Trimble moved to approve with a second by Mr. Bouse

Aye: Blaylock, Bouse, Crall, Emerson, Foss, Thomas, and Trimble

Nay:

Abstain: Worthen

Absent: Youngblood

Proposed FY2027 Budget Request approved.

Discussion and/or possible vote to award, and/or adjust proposed award of Juvenile Detention Improvement Revolving funds to the Creek County Juvenile Detention Center to replace the heat exchange in the amount of \$10,790.75

CFO Clagg gave a reason for and description of the attached request for funding.

Director Tardibono: I do want to acknowledge that there is staff here from the Creek County center.

Chief of Community-based Services Greg Delaney introduced Jamie Wheeler, Director of the Creek County Juvenile Detention Center.

Director Wheeler acknowledged he was here to answer questions, discussed the facility's age and need.

Rev. Trimble: You may have answered this for me in the past, when we received bids or requests, what is the decision process?

CFO Clagg: This is a reimbursement to the county operators. In this situation the work was previously completed due the emergent nature. In some cases, we do work with the facility if needed. For OJA, we do have to follow rules and procedures. OJA for these funding requests, we use the fair and reasonable standard.

Mr. Bouse moved to approve with a second by Judge Blaylock

Aye: Blaylock, Bouse, Crall, Emerson, Foss, Thomas, Trimble, and Worthen

Nay:

Abstain:

Absent: Youngblood

Proposed award of Juvenile Detention Improvement Revolving funds to the Creek County Juvenile Detention Center to replace the heat exchange in the amount of \$10,790.75 approved.

Update on the Next Generation Campus Project

CFO Clagg gave an update on the attached presentation.

Discussion and/or possible vote to amend and/or approve the proposed year-to-date OJA Finance Report

CFO Clagg explained to the Board the items in the attached finance presentation.

Ms. Worthen: Kevin, you said we need to recruit better. This is a problem we come back to frequently. Do we have some plans for that? Is that something we could see at some point as well? Forgive me for not being as well versed in our budge request as I should be, but do we have a request for new funding to help drive recruiting and retention?

CFO Clagg: Our number 1 request is the Salary Administration Plan to get more funding there to improve our salaries.

Ms. Worthen: Those are existing employees. Will that help us fill and recruit?

CFO Clagg: We are competing with agencies and industries that pay better. It does start with getting people's interest with the advertised salary and benefits package. We are in the process of hiring a recruiter. We talk about turnover, but I need to do a better job of managing the budget so we can limit that. When I say we need to do a better job at recruiting and make the job more attractive. With the Next Gen facility, I was hopeful that it would change the environment, and I think we have accomplished that we now need to take the next steps.

Ms. Worthen: I appreciate the ownership on that Kevin. I think you have a group of board members that are business owners and have done a lot of work around recruitment if we could

see some of those plans to increase that. I am sure we would love to be helpful. I know Amy Emerson and Les Thomas could help with that. If we can help with that, I would love to.

Director Tardibono: I want follow-up with you on the work our staff, HR and training, along with work with the faith-based community, are working on this issue and I would like to add an agenda item to update you all on this.

Judge Foss: You two can talk, and we can put this on as an agenda item.

Mr. Bouse moved to approve with a second by Rev. Trimble

Aye: Blaylock, Bouse, Crall, Emerson, Foss, Thomas, Trimble, and Worthen

Nay:

Abstain:

Absent: Youngblood

Proposed year-to-date OJA Finance Report approved.

Discussion and/or possible vote to amend and/or approve the proposed 2025-26 year-to-date, FY2026, Oklahoma Youth Academy Charter School Finance Report

CFO Clagg presented to the Board the OYACS finance presentation attached and indicated we are where we need to be for the year. Clarified some areas presented on the Framework presented earlier in the agenda, and that we have a new auditor that will help us address the issues.

Mr. Bouse moved to approve with a second by Mr. Thomas

Aye: Blaylock, Bouse, Crall, Emerson, Foss, Thomas, Trimble, and Worthen

Nay:

Abstain:

Absent: Youngblood

Proposed 2025-26 year-to-date, FY2026, Oklahoma Youth Academy Charter School Finance Report approved.

Discussion and/or possible vote to amend and/or approve the proposed 2025-26, FY2026, encumbrances for the Oklahoma Youth Academy Charter School

CFO Clagg explained the proposed item in the attached presentation.

Rev. Trimble moved to approve with a second by Judge Blaylock

Aye: Blaylock, Bouse, Crall, Emerson, Foss, Thomas, Trimble, and Worthen

Nay:

Abstain:

Absent: Youngblood

Proposed 2025-26, FY2026, encumbrances for the Oklahoma Youth Academy Charter School approved.

Discussion and/or possible vote to amend and/or approve the proposed 2025-26, FY2026, Estimate of Needs and 2024-25 Financial Statement for the Oklahoma Youth Academy Charter School

CFO Clagg explained that the attached document is required by the State Department of Education but the items are submitted in July through the state.

Mr. Bouse moved to approve with a second by Rev. Trimble

Aye: Blaylock, Bouse, Crall, Emerson, Foss, Thomas, Trimble, and Worthen

Nay:

Abstain:

Absent: Youngblood

Proposed 2025-26, FY2026, Estimate of Needs and 2024-25 Financial Statement for the Oklahoma Youth Academy Charter School approved.

Oklahoma Youth Academy Charter (OYACS) School Administration Report

Chief of Educational Excellence Melissa Snipes and Deputy Chief of Educational Kendra Cope gave the Board a brief update on OYACS and presented the Dropout and College Remediation report. She told the story of a young woman working through the system.

Mr. Thomas: I love the emotion, never hold back on being proud of the work and things you have accomplished. Continue to be passionate about the work that you are doing.

Judge Blaylock left the meeting at 11:30 a.m.; quorum was maintained.

Discussion and/or possible vote to amend and/or approve the Oklahoma Youth Academy Charter School Annual Dropout and Student College Remediation Report

Mr. Bouse: I think you all are doing a great job with a tough crowd.

Judge Foss: How many youth have we had that have been college bound

Chief Snipes: More than we know. Most of them never thought this would be an avenue for them. We do have some that have completed concurrent enrollment with us. We do help students with FASFA when needed.

Judge Foss: That doesn't surprise me.

Chief Snipes: We do make sure they fill out the Oklahoma Promise documents before they leave us. We want them to be informed of their decisions before they leave us. Most of our students see themselves as work read than college bound.

Mr. Bouse moved to approve with a second by Mr. Thomas

Aye: Bouse, Crall, Emerson, Foss, Thomas, Trimble, and Worthen

Nay:

Abstain:

Absent: Blaylock and Youngblood

Oklahoma Youth Academy Charter School Annual Dropout and Student College Remediation Report approved.

Executive Session

Board did not enter executive session.

New Business

N/A

Announcements/ comments

N/A

Adjournment

Vice Chair Foss adjourned the meeting at 11:47 a.m.


Minutes approved in regular session on the 21st day of October, 2025.

Prepared by:

Signed by:

Audrey Rockwell, Secretary

Karen Youngblood, Chair



Proposed 2026 Board of Juvenile Affairs meeting schedule

Proposed 2026 Meeting Schedule

Third Tuesday

January 20

February 17

March 17*

April 21

May 19

June 16

July 21

August 18

September 15

October 20

November 17

December 15

Third Wednesday

January 21

February 18

March 18*

April 15

May 20

June 17

July 15

August 19

September 16

October 21

November 18

December 16

Third Thursday

January 15

February 19

March 19*

April 16

May 21

June 18

July 16

August 20

September 17

October 15

November 19

December 17

Director's Report





OKLAHOMA

OFFICE OF JUVENILE AFFAIRS

Timothy Tardibono, Executive Director

SEPTEMBER 2025

BOARD UPDATE

Partner Engagement and Community Outreach

- Met with Herb McSpadden, Executive Director of Rogers County Youth Services
- Met with ODMHSAS
- Attended the monthly Oklahoma Association of Youth Services board meeting
- Met with Peter Messiah, CEO of OAYS

Executive/ Legislative

- Attended an agency directors meeting with Oklahoma COO David Ostrowe
- Attended House Interim Study 025-035: Office of Juvenile Affairs Detention Center Needs, Resources, and Utilization Review
- Attended the Attorney General's Opioid Abatement Council meeting

OJA Operations

- Held the monthly Tim Talks on a Monday Morning Meeting
- Call with Zana Williams, Mindful Resolutions, SAG fund recipient
- Attended the Northeast Area meeting
- Met with the Office of Faith-based and Community Initiatives
- Attended part of Day 2 of Hope Navigator training
- Spoke at the Juvenile Service Unit (JSU) New Worker Academy
- Met with State Department of Education staff about OYACS funding
- Met with Judge Kaitlyn Allen, Oklahoma County Juvenile Division Judge
- Walked the COJC campus with staff
- Spoke at the Hope Summit
- Met with Brian Bobek, Director of the Oklahoma Office of Faith-based and Community Initiatives, and Arnold Ventures



Training Report Summary September 2025

Schedule & Planning

- October schedule creation & approval
 - Due to COJC hiring- additional new hire training cycle added
- Training Roadshow #2 (Coaching)
 - Southeastern- TBD
- Training Roadshow #3 (Professionalism) - Hunter and Dereck
 - Western: 10/22
 - Central: 11/19
 - Eastern: TBD
- Annual Detention Meeting- 10/23
- ALA Certification Program Meeting with SLS
- TAC Q 3 Meeting 10/16- Jenn Francis will take my place

Program Updates & Development

- Collaboration with OHS – Change Implementation & Supervisor Training
 - Content ready for Workshops
- Professionalism Training (Regions)– Implementation Phase
- Coaching in Mentoring (Regions)
- Back to Basics- Parole e-Learning-Complete (see link in next section)
- Next: 3 additional Back to Basics Modules
- Onboarding Framework:
- PREPare and RISE– Pilot 9/15/25 @ NWA (values-driven model)
- RED Training Curriculum- In Progress
- SCH 6 Hour Orientation- Complete
- SB870- In Progress
- New Worker Academy
- Clifton Strengths Kickoff for 12/8 Leadership Meeting

Delivered Trainings & Meetings

- [\[OJA\] Specialized Community Home Orientation - Workday](#)
- [\[OJA\] Back to Basics: Parole - Workday](#)
- [\[OJA\] Fundamentals of Writing - Workday](#)
- [\[OJA\] Abuse and Neglect Reporting with OSDH - Workday](#)
- [\[OJA\] OJA 101- Introduction to Oklahoma's Juvenile Justice System - Workday](#)
- JSU Coaching – Schedule monthly- In Progress

- Group Home Quarterly- Juvenile Rights: 9/22
- Training Roadshow #2 (Coaching) –
 - South Central 8/21
 - North Central 9/3
 - Northeastern 9/24
- New Worker Academy Planning and Oversight
 - Sept 15-19
 - Sept 30- Oct 3
- Tim Talk Content- 9/25
- Leadership Meeting Content- 9/8 & 10/13
- PREPare and RISE– Pilot 9/15/25 @ NWA (values-driven model)

Vacation: 10/6-10/20

Monday Morning Meeting Topics:

September 1	Labor Day (off)
September 8	Performance Reviews with HR/ Introduce Advocate General
September 15	Monday Morning Moments recording/ YEL / FAC Podcast
September 22	Presenter Sarah Samples 'Human Trafficking Response Unit'
September 29	Tim Talks (1st 30 minutes)- MMM PPT 092925 How to Handle Defensiveness in Communication: Tips for Healthier Conversations Every kid needs a champion Rita Pierson TED
October 6	Podcast 16
October 13	Sara Samples- Human Trafficking
October 20	Hope Refresher Three (Mandatory)
October 27	Tim Talks (1st 30 minutes)

Ongoing Initiatives & Collaboration

- HR & Training: Onboarding Biweekly
- Hope-Centered Tools for Supervisors – Workshop ready
- Meeting with Regional Team – Training Update
- ACA OneDrive Setup & Share
- Rise 360 for HR Compliance/ Onboarding Training
- SB870- employees, contractors, partners, facilities
- SCH 6 Hour Orientation- complete
- COJC Morale Trainings

Evaluation, Surveys & Admin

- Training Hour Coding – Transcripts & Regional Shuffling
- MS Form Evaluation

Conferences & Events

- Zarrow Symposium
- Momentum ADM (Dec 9-11)

Central Oklahoma Juvenile Center

Training Breakdown September 2025

MANDATORY Refresher Training Information:

Total Mandatory Classroom Training Hours for September:	237
Total Mandatory Computer Based Training Hours for September:	22
Grand Total Mandatory Training Hours for September:	259

33 Staff participated in September Training for 2025 (Mandatory and Non, In-Service, In-person, online, etc.)

23 Staff have COMPLETED All Refresher Training for 2025 (23% complete)

ORIENTATION Training Information:

Total Orientation Classroom Training Hours for September:	648
Total Orientation Computer-Based Training Hours for September:	0
Grand Total Orientation Training Hours for September:	648

OYACS Training Information:

Total OYACS Classroom Training Hours for September:	60
Total OYACS Computer-Based Training Hours for September:	3
Grand Total Training Hours for September:	63

IN-SERVICE Training Information:

Total Classroom Non-Facility Training Hours for September:	199
Facility In-Service Training for September:	8
Grand Total In-service Training Hours for September:	207

SUPERVISORY Training Hours:

Grand Total Supervisory Training Hours for September:

308

September Care & Custody Management System (CCMS) Training:

<i>CCMS Hours</i>	<i># of Students</i>	<i># Credit hours</i>	<i>Total Class Hours</i>
Orientation Day 1	5	8.00	40
Orientation Day 2	5	8.00	40
Orientation Day 3	6	8.00	48
Re-Certs Day 1	0	8.00	0
Re-Certs Day 2	1	8.00	8
Totals	17	40.00	136
Total # CCMS Hours	136		

CCMS Recertification Percentage Completed:

40%

**Total # of Students who attended CCMS in September.
(Orientation and Refresher):**

7

GRAND TOTAL of Training Hours:

Grand Total Training Hours for September:

1177

Total Training Hours for NON-COJC Employees for September:

199

Total Courses for September:

77

Total Course Hours for September:

181

Total Participants for September:

70

State Office and District Training Report September 2025

Location:	Required # of Annual Regular Training Hours	Regular Training Hour September Totals:	Required # Of Annual Supervisory Training Hours	Supervisory Training Hour September Totals:	Annual Grand Training Hour Totals:
State Office	2648	287.5	408	64.5	2799.65
District 1	1328	117.5	60	7	1784.7
District 2	896	75	36	0	900
District 3	2008	80.5	72	1	2086
District 4	1184	155.25	36	17.25	1396
District 5	1000	5.5	60	-9	1504.05
District 6	1448	48.5	72	0	1538.6
District 7	1232	188.5	60	35	1465.5
Totals:	11744	958.25	804	115.75	13474.5

The following data shows the progress of staff in completing their required annual training hours at the end of September 2025.

STO: 106% complete

D1: 134% complete

D2: 101% complete

D3: 104% complete

D4: 118% complete

D5: 144% complete

D6: 150% complete

D7: 119% complete

COJC: 93% complete

September Summary

Amanda Leonhart

Claim Type	# Processed for Payment	Δ since previous month	#YTD	#FY25
YSA Claims	130	-9	402	1480
Retention Claims	22	+5	57	221
Training Claims	4	+2	10	50
Unique Need Claims	6	-2	14	83
Unique Need Request	9	+3	27	87
JB/CARS Forms	0	0	0	19
OCA Appeal Review	0	0	0	19

- Provided Technical Assistance 113 times to YSA
 - 55 TA for JOLTS Issues
 - 9 TA for rate definition and documentation
 - 5 Hiring and Retention Request or billing inquiries
 - 6 Shelter TA
 - 1 Budget Revision TA
 - 7 Claim TA
- 10 Dual Custody Staffing's with OHS
- 1 Dual Custody Staffing with OJA

Roger Wills

- This month I completed six (6) agency visits. Visited Northern Oklahoma Youth Services in Ponca City, Logan County Community Services Inc in Guthrie, Frontlines Family Solutions in Pauls Valley, ROCMND Youth Services in Vinita, Rogers County Youth Services in Claremore, People Inc in Sallisaw.
- FY visits =12 total visits.
- Approved and signed 13 Juvenile Bureau Cars Forms.
- Northeast Area Meeting. Presented / training on CARS referrals policy and procedure. CARS referrals for the Reentry program.
- New Worker Academy. Presented / training on CARS referrals policy and procedure. Cars referrals for the Reentry program.
- Completed 1 CARF accreditation survey For Edmond Family Counseling



OKLAHOMA

OFFICE OF JUVENILE AFFAIRS

Greg Delaney, Chief of Community Based Services

Community Based Services and Juvenile Services Unit

Board Report for October 2025

Contacts and Activities for September 2025

▪ Division Statistics

- 2,384 active cases...1,240 court-involved including 450 youth in OJA custody.
- 457 new referrals-343 male and 114 female, average age 15.12.
- 13,222 individual contact notes documented in JOLTS.
- 258 intakes were completed during the month.
- 30 youth were activated and/or monitored by GPS.
- 30 placement requests were made during the month: 20 to Level E, 4 to secure care, 4 to own home and 2 to Specialized Community Home/Transitional Living.
- 25 placement referrals were made including 15 to Level E, 5 to secure care, 3 to own home, 1 to independent/transitional living and 1 to specialized community home.
- A total of 28 youths paid \$22,620.86 restitution and other fees.

○ Greg Delaney, Chief of Community-based Services (CBS)

- Participated in Executive staff meetings.
- Reviewed placement recommendations/participated in executive staffings for high acuity and/or high-profile cases.
- Participated in meetings with CBS program staff and Regional Directors
- Participated in Personnel Strategy meetings with supervisory staff.
- Participated in Independent/Transitional living placement staffings.
- Attended the Bi-weekly Finance and Administration meeting.
- Attended the Monday Morning trainings.
- Attended the OJA Parent Advisory Board meeting.
- Attended the OJA Board meeting.
- Attended the Northcentral area meeting in Ponca City.
- Attended the statewide OSSBA conference.
- Attended a meeting regarding PSB services at Redhawk group home.
- Participated in an OJA Board member orientation training.
- Participated in the New Worker training.
- Made a visit to Whitetail Group home.
- Made a visit to Scissortail Pointe, Plus and Landing Group homes.
- Attended a meeting with SCH provider Jazmine Crowder.
- Attended the statewide Group Home operators meeting.
- Met with Dr. Crosby to discuss CBS operations.
- Attended the statewide PARB advisory Board meeting.

Division Activities

- **Jeremy Evans, Deputy Chief of CBS**
 - Reviewed all placement worksheets.
 - Attended weekly TLP staffing's.
 - Attended executive staffings.
 - Attended weekly regional meetings.
 - Attended monthly leadership meetings.
 - Attended weekly Cross System Hope and Well Being meetings.
 - Attended Weekly DHS pathway meetings.
 - Made visits to Pointe, Cornerstone and Whitetail group homes.
 - Attended the group home quarterly meeting at the state office.
 - Attended the northeast area meeting in Claremore.
- **Jennifer Thatcher, CBS Field Manager**
 - GPS – 30 youth currently being monitored.
 - Attended Allied Universal meeting – Annual audit, recalled GPS devices.
 - Assisted Western, Central, and Eastern Regions with GPS.
 - Attended weekly TLP Review Staffing meetings.
 - Attended the House IS25-109 meeting via Zoom.
 - URC requests – 8 requests approved, 1 request rescinded, 1 Extension approved.
 - Restitution – Approved 2 applications and 3 activity logs.
 - All Level E, Incentive, Detention, SCH, GPS, and birth certificate claims were approved.
 - OPI/RBMS audits – Welch Group home completed.
- **Jennifer Creecy, CBS Federal Funding Program Field Rep**
 - Processed 809 TCM claims.
 - Engaged in various emails and calls with JSU and Bureau staff regarding the TCM Program.
 - Conducted TCM survey with JSU staff as assisted by Len Morris.
 - Met with OHCA regarding agency view of youth Medicaid information.
 - Met with OHCA regarding ReConnect Workplan Initiative.
 - Met with Leadership regarding TCM changes.
 - Conducted self-audit training for Joe Geim and staff.
 - Conducted four TCM audits for Ciera Hood, Bob Williams, Dotti Brandon, and Gary Witt at their offices across the state.
 - Attended meeting with Council of State Governments regarding Medicaid changes.
 - Attended Monday Morning Meetings.
 - Attended monthly CBS division meeting.
 - Met with detention facilities regarding changes to Medicaid rules and impact on facilities.
 - Met with IT regarding the ITSP/TCM dashboard.

- **Gene Carroll, CBS Detention Program Manager**
 - Attended Monday Morning Meeting on TEAMS on September 8, September 15, September 22, and September 29.
 - Made visit to Cleveland County Detention Center.
 - Made visit to Woodward County Detention Center and assisted with OPI assessment.
 - Made visit to Canadian County Detention Bureau and JSU office in El Reno, OK.
 - Made visit to Pottawatomie County Detention Center.
 - Made visit to Creek County Detention Center.
 - Reviewed all Critical Incidents reported and followed up if needed.
 - Returned emails and phone calls.
 - Reviewed all Monitor and Liaison reports and followed up if needed.
 - Assisted in Detention Presentation at New Worker Academy at the State Office.
 - Attended CBS Leadership Team Meeting at the state office.
 - Attended Medicaid Changes in Detention Facilities Meeting with Detention Directors on TEAMS.
 - Attended Central Regional Meeting in Ponca City, OK.
 - Set up meeting in October with OJDA Facility Directors via ZOOM.
 - Visited Logan County JSU Offices for office space. Started officing full time at Logan County JSU Office on Friday September 26, 2025.
- **Connie Bever, CBS Placement Program Manager**
 - Visited Welch and People Inc. Group homes.
 - Attended the monthly CBS Leadership Meeting.
 - Reviewed 30 worksheets and made 25 placement referrals.
 - Published weekly waiting list report.
 - Sent 14 day waiting list report.
 - Participated in a TLP meeting.
 - Attended Monday Morning Meetings.
 - Participated in several case staffings throughout the month.
- **Darian Bennett, CBS Group Home Program Manager**
 - Reviewed family contacts in JOLTS.
 - Participated in 35 Re-Entry meetings.
 - Site visits to Mustang Treatment Center (3), Whitetail Substance Abuse (2), Cornerstone, Scissortail Pointe, Scissortail Landing, Scissortail Plus, Redhawk, Welch Skills Center, and People Inc.
 - 127 Monthly Group Homes Reports Reviewed.
 - Attended Monday Morning Meeting on September 8th.
 - Attended PSB Group Home meeting on September 8th.
 - Attended meeting with STAAR Foundation and Mustang Treatment Center regarding mentorship program at the facility.

- Follow up meetings with Group Home staff and JSU on September 17th and September 23rd regarding behavioral concerns for residents.
- Group Home Liaisons: 135 youth visited, 17 youth complaints addressed, 4 DHS/OCA referrals, assisted with 4 grievances, addressed 9 facility operation concerns, addressed 11 Facility staff concerns, and addressed five OJA staff concerns.
- Presented at New Worker Academy on September 18th.
- Facilitated The Oklahoma Department of Mental Health's (ODMHSAS) upcoming facility visits for October regarding Cornerstone, People Inc, Whitetail Substance Abuse, and Redhawk.
- Presented and Facilitated the Group Home Quarterly Meeting on September 22nd.

Region Highlights

Jerry Skinner, Region Director for the Western District

Rex Boutwell, Northwest Area

Reading the JAM newsletter for the month of October highlighted the Crossroads Program in Texas County which continues to enrich the lives of many less fortunate youth in the Guymon area. The program recently hosted Family Fun Day that included health screenings for adults as well as opportunities for youth to complete community service work through their participation in the event to include assisting with the clean-up. Many items were given out including school supplies, 40 bicycles, 10 scooters, an iPad and more. Juvenile Justice Specialists and a local volunteer continue to do an outstanding job of providing support and guidance for this group of youth. Additionally, the community does a fantastic job of supporting the Crossroads program.

Multiple offices within the region are being relocated. Jackson County JSU recently completed their office move to the north edge of Altus after having been in the downtown area for 20 plus years. Staff were excited to relocate to a new modern space. Efforts also continue to finalize a move for the Texas County JSU office in Guymon. The target date for completion of this move is November 1, 2025. Lastly, final lease negotiations have been completed for office space in Woods County. Staff have been without office space in Woods County for an extended period following a request from DHS to vacate the office space that JSU was occupying in the DHS building. New space proved to be difficult to locate initially until space was finally identified near the campus of Northwestern University.

With the selection of a Juvenile Justice Specialist for Washita County the region will be fully staffed except for a transportation officer for the Lawton area. Interviews for the Washita County position will be conducted October 16th. Filling the transportation officer position is on hold until such time as the need for another officer becomes apparent. Area Directors Rex Boutwell and Heath Denney continue to do an outstanding job of providing support and guidance to staff within the region.

Staff finished up the “Parole Back to the Basics” for those who could not attend in person as well as some staff did the online portion of the training just as a refresher. Gabi from Kingfisher had this to say about the training, “the back to basics for parole was very informative! I appreciated that it was interactive, and you could move back and forth between the sections. When it comes to things like rules or deadlines for things I am a visual learner so having the information in front of me is helpful. “I appreciate Sami and the training department for thinking outside of the box and offering different training and different ways of training that meets all of our staff’s needs.”

Jaz attended the latest JSU New Worker Academy. “My role at New Worker was coming in as a Subject Matter Expert (SME). Since I have not been to new worker since almost 3.5 years ago, which was online at the time, I did not know what to expect. However, this was good training provided to the new workers of OJA. The training was hands-on, which I could tell you that the workers enjoyed. I was able to provide feedback and expertise as a seasoned worker, outside of the presenters. Samie Harley did such a great job at ensuring that the content being presented was of value and presented in ways that was applicable to the job. The best part of training was probably our daily mood cards, jeopardy, and lots of snacks.”

Belinda Hannon, Assistant Area Director for Canadian and Kingfisher Counties

Progress has been made with Youth Services of Canadian County offering First Time Offenders Program in Kingfisher. They have agreed to provide the program locally 3 times per year. The first one starts in February. We are excited to have them in the area locally and in person to complete these sessions.

Jaz has a difficult case on her caseload. The youth is placed at Redhawk is doing well. In the beginning the youth refused to speak with their guardian as their relationship was tumultuous. However, the Guardian has stayed persistent in building a relationship with youth. With the help of the HUB, they have provided guardian a couple of gas cards giving her the resources to visit the youth at placement. Youth and guardian both report that their relationship is starting to improve, and they communication is improving and growing.

Gabi participated in the Foundations of MDT yearly training. This is a training course that is held yearly to ensure that the MDT is up to date and running smoothly with all needs being met. MDT has been very beneficial to us in a small county with us all being able to work together to have a better understanding of the youth and their needs with vast knowledge from different agencies.

Staff have transitioned back to the office full-time and appropriate adjustments are still being made for a smooth transition. It has been an adjustment for all. However, everyone has returned with a positive attitude and willingness to put in the effort needed daily to ensure success of our office.

A competency hearing was held in Canadian County this month with the court finding the youth competent to stand trial. The youth has been in detention for over 200 days on this slow-moving case. Belinda and Jaz have worked with multiple doctors to ensure the youth gets to his appointments and has all his needs met. Meeting the needs of this youth has been a challenge for the entire team serving this youth. In September, the youth received new glasses, as well as attended telehealth appointments for medication management and neurology for his seizures.

Briar has a youth transferred to California through ICJ. Briar and Robert Hendryx have been working to assist the youth on receiving services in his local community. The family is new to the area and it was very hard to ensure the youth received needed services. It was a reminder that not all systems work as well as we do in Oklahoma.

Gabi has a 12-year-old autistic youth that the assistant district attorney filed a petition against our recommendation. Gabi has been working very hard to advocate for this youth as well as making recommendations for service in hope that all needs are met and the case will not proceed in court. Gabi has another success story with the Hub that she would like to highlight. M.D. who was provided with a cell phone through the Hub, to do telehealth and to search for employment. As a result, he was able to successfully complete probation and is now employed doing maintenance at the Holiday Inn in Kingfisher. He said he was able to get the job at Holiday Inn after gaining work experience at Dollar Tree. My working together with the family to address an unmet need through the hub was helpful to him in getting his case dismissed and finding a job.

Jessica Seigars (Assistant Area Director for Garfield, Alfalfa, Grant, Major, and Woods Counties):

Jessica and her staff continue to have scheduled staffings with the district attorney's office as well as the juvenile office. Chad is continuing his involvement with the Garfield County domestic violence coalition. Lyndsay, Chad, and Melissa are all continuing with their liaison and monitoring duties.

Lyndsay assisted with getting a custody client removed from detention and placed at the Youth and Family Services of North Central Oklahoma's Youth Shelter. She also assisted with getting that same client into Enid High School after they originally denied her going in person. She also got her clothes since she barely had any. Lyndsay had another client come in upset about needing help with trying to get her license reinstated. Lyndsay assisted her in contacting the appropriate agency and they sent her the revocation letter along with instructions for what she must complete to have her license reinstated. Lyndsay has also been busy doing some preventive work and was able to assist in getting a youth into Red River Youth Academy before adjudication.

Jeff had a client this month that was able to successfully graduate from Garfield County Juvenile Drug Court. Jeff was also able to assist in getting a client removed from detention and placed at the Youth and Family Services of North Central Oklahoma's Youth Shelter. He also assisted a

family with resources for long term facilities. This client was accepted into the Berry Robinson Center in Northfork, Virginia. Therefore, the ADA dismissed his case upon him entering the program.

Chad has been busy with his detention clients. He has three clients from Major County who have been placed in detention this month. He also had a client who was released from detention due to not being adjudicated in a timely manner. He was placed into DHS custody, due to mom being court ordered to have no contact with her son. The client was placed with a cousin in the community. Chad has also assisted the Office of Client Advocacy with more information involving their investigation involving a client and Canadian County Juvenile Detention staff.

Melissa assisted Alfalfa County Sheriff's office with information regarding possible emergency youth shelters for multiple juveniles. She also has had a mom call her about a pending case, due to her son having multiple mental health issues. He is currently at Southwest Behavioral Center and Melissa has provided more information on some long-term facilities.

Kimberly participated in Training at the State Office. Kimberly has been shadowing other workers to learn more about her position. She has been filling in at the Garfield County Juvenile Drug Court Program and court hearings when needed and has been performing several intakes.

Rita Holland-Moore, Assistant Area Director for Texas, Beaver, and Cimarron Counties

Rita and her staff are taking time to get acquainted with the new superintendent in the area. The Crossroads program is continuing and mentoring several of the involved youth and doing a fabulous job creating positive environments for the youth involved. For September they had a bowling event where ten (10) youth were able to participate. While several of those youth were involved with our office, others were not. It should be noted that three (3) of the participants had previous interactions with our agency and chose to stay involved in the program which shows what kind of impact the program is making on the youth in the area. Not only did the youth and adults get to bowl but they were able to enjoy pizza and the arcade games where laughter was had by all.

The OIDS attorney in the area Nathan McCaffrey is going above and beyond for the youth in the panhandle and providing them with the representation that is deserved of our youth.

Ethan Fry, Assistant Area Director for Custer, Roger Mills, Blaine, Woodward, Dewey, Ellis, and Harper Counties

Staff were able to complete Part II of JOLTS training provided by Jamie Sherman. The staff in Custer County have stepped up to pick up the slack with the loss of Nicole Nickles. McKenzie has been going the extra mile in working with two separate cases that have ongoing mental health issues.

In September McKenzie had a 13-year-old DHS Custody youth who was detained in Woodward County Juvenile Detention Center for destruction of property. McKenzie did a great job of staffing the case with the Assistant District Attorney and the youth was released from detention two days later. DHS was able to find shelter for the youth, so he did not have to be juvenile detention. McKenzie has two other cases that are complicated and have many moving parts to them. In one of these cases, a DHS Custody youth is on probation yet is being left in detention. McKenzie regularly staffs this case with me and the Assistant District Attorney in Woodward County to find alternative placement. The Assistant District Attorney is even considering releasing the youth to DHS at her next review hearing. The youth is currently on a waiting list for a DHS group home.

Sue Brown has a young man at Lawton Boys Group Home that will complete the program in October. He is expected to finish up his last credits anytime now and will be graduating with a high school diploma.

Vanessa Ringo has a young man on her caseload who has recently completed the program at Whitetail Substance Abuse Group Home. He is now back in the community in Clinton. He has had multiple UA's since returning home and all of them have been clean. This youth has also started working at Ace Hardware in Clinton and is going to start GED classes soon.

Luzella Williams is currently working on an extremely difficult case in Custer County relating to problematic sexual behaviors between a 9-year-old and 6-year-old. The 9-year-old appears to have some serious intellectual disabilities. Luzella is in close connection with the AAD on this case and we will be meeting with the District Attorney's Office soon to see what services can be provided for these families.

Heath Denney, Southwest Area Director

During the month of September, SW Area Transport Officer (Marlene Roberts) traveled 1,442 miles and transported a total of 6 youths.

The Southwest Area continues to have a vacant transportation officer position and a vacant JJS Position in Washita County (Cordell). The Washita County JJS Position has been announced, and interviews are scheduled for October 16th.

Jenny Olson, Assistant Area Director for Jackson, Kiowa, Tillman, Greer, and Harmon Counties

Staff meeting was held on September 17th. We had a potluck, and everyone brought snacks and drinks to share with co-workers. We completed a mock audit on all cases up for audit in October. We spoke of the upcoming audits and Chris Walker came and we discussed local resources for families and any HUB questions or comments.

The Jackson County new office space has been secured, and we move in on October 6th. The new space will offer a clean area for workers and youth. There are plans to place a computer in

the waiting area for youth and their families to use for job applications, health care applications, or any other need they may have.

MDT meetings continue to be attended in all counties. Kiowa county worker, Franklin McLaughlin, attended New Worker Academy this month and brought back some new tips available on JOLTS. Many workers have signed up to attend the CIP court conference training in Norman in October to enhance court knowledge and other training opportunities.

Billy Brown, Assistant Area Director for Grady and Stephens Counties

Juvenile Q. B. of Grady County recently completed Cornerstone and got his Driver's License. He also received permission from the Court to go back to in-person school. Juvenile G. S. of Stephens County, who is currently at Lawton Boys Group Home, just recently completed all his high school credits.

Michael Humdy, Assistant Area Director for Carter, Love, and Jefferson Counties

For the month of September, only one Functional Family Therapy/FFT referrals was submitted and approved for the month. Seven HUB referrals were disseminated with all youth residing in the Carter County area.

Carter County JJS III Kurt Porter has been out for a majority of the month and is expected to be out on leave for an extended period. Prayers are needed for Mr. Porter during his period of convalescing.

Millie Teague, Assistant Area Director for Beckham and Washita Counties

In the month of September, Beckham had 3 youth in placement and no new placements. 1 youth is at Scissortail Pointe, 1 youth is at Lawton Boy's Group Home, and 1 youth is at COJC. Beckham County has had 18 referrals during the month. As of this date, there is 1 referral pending intake and 6 pending intake decisions from ADA. There are 4 deferred files with no supervision, 1 pending competency determination, 2 pending adjudications 5 probation, and 5 custody youth in Beckham County.

One of those custody youth, D. M., has been AWOL since August 17, 2025. We previously made a referral to OJA Investigator, Dusty Dowdle, for assistance in finding youth. On October 1, 2025, youth allegedly took a vehicle that belonged to his stepmother in Canute, OK and was spotted by law enforcement who knew the youth and his AWOL status. A chase ensued and the youth was picked up by Washita County Sheriff's Office. It is unknown if there was any damage due to this alleged event, but OJA was told that law enforcement would be doing a police report regarding the larceny of a vehicle and would send to OJA once it was completed. The youth was picked up on the Beckham County pickup order and placed at Woodward Juvenile Detention Center.

4 youth were successfully dismissed in the month of September. Two of these youth, D. R. and B. J., were previously reported as success stories. Both youth continued to do well after

reporting as successful due to following the treatment goals and actions they learned while at placement. D. R. was previously placed at Cornerstone and B. J. was at Scissortail Pointe then People, Inc. Both youth, especially B. J., continued to stay clean and sober, enroll back in school, follow all rules of their probation, and B. J. had even spoken to a youth group at his church about the things he had done that were huge mistakes and how he changed and turned his life around.

Since JJSIII, Vicky Reis, has been working all the Washita County cases, no new referrals have been assigned to her from Beckham County. JJSII, Franklin McLaughlin, a new worker assigned to Kiowa County, has been helping us out and has been assigned 5 Beckham County cases. I continue to do all intakes that come into Beckham and Washita Counties, and JJSIII, Shelly Larson, has a caseload of all Beckham County cases.

Washita County: In the month of September, there was 1 youth placed at Scissortail Pointe and no new placements in September. As of this date, there are 11 open OJA referrals/cases; 1 YO extended supervision, 1 Custody, 2 Probation, 1 pending competency determination, 3 pending adjudication in the courts, 1 pending the filing of the petition, 1 deferred file with no OJA supervision, and 1 YO AWOL pending adjudication who is 21.4 years old. There is an active warrant for this individual and we are told it is entered into NCIC, but the DA's office refuses to dismiss the case until the individual is found. We had 1 intake in Washita in the month of September, it is awaiting the filing of the petition, and we closed 2 cases.

One case, K. D., is the cousin of a former high-profile YO case that the DA's office wouldn't close because he made threats to "shoot-up the school" and the new ADA wanted to make sure he didn't do that. We tried for 3 months to convince the new ADA that we can't keep cases open for what we think the youth MIGHT do in the future, that doesn't allow the youth to put into effect the tools they have learned in counseling. This youth had several months of successful probation, the counselor even stated she saw no benefit in keeping this youth's case open. Finally in September, after months of Vicky advocating for this youth, the ADA and Judge agreed to dismiss successfully.

The 2nd closure is also a success case. S. P was a probation youth who turned 18 on the date of his disposition hearing. His parents moved him out of their home after youth turned 18. Youth found an apartment in Weatherford, OK where he also enrolled in college at Southwestern Oklahoma State University and found a job and was working close to 40 hours a week, while still attending his CARS counseling, OJA meetings, and meeting all other probation requirements. Vicky made a HUB referral to help with his rent for 1 month and to purchase a microwave and 2 blankets for the youth. After 3 months of successful probation, this case was dismissed successfully and S. P. even asked for his counseling to continue, and we worked with Mult-County Youth and Family Services to have his counseling moved from CARS to their out-reach program. Vicky has advocated for the youth in Washita County very successfully.

The position made vacant by the promotion of Ethan Fry was posted and we have received 5 applicants so far. Interviews are scheduled for October 16, 2025, to be held here at the Beckham County office in Elk City.

All staff continue to improve communications and help each other when a potential issue arises, and we do a good job of supporting each other.

Levi Schartzter, Assistant Area Director for Comanche, Cotton, and Caddo Counties

The Cotton County Youth Diversion Program is now up and running. As for an update after the first session: "We had one youth that I completed an intake on last month for possession of alcohol at the Walters Rodeo. The board members were very involved in the meeting and asked a lot of good questions and then worked on a plan for him to complete. At the end of the meeting, the dad stated that this was a cool experience and the exact opposite of what he thought would have happened. He was very appreciative of the community investing in his son. The next meeting is set for November 20, 2025 to see how his progress is going. If we have any new referrals we will meet in October to get those going."

Central Regional Highlights from Regional Director Jeremy Andrews

September proved to be another busy month for the Central Region. To start the month, the North Central Area had an all-staff meeting. We were joined by members of our Hub/Reentry team, Kendra Cope from OYACS to discuss ways to better advocate for youth getting enrolled in school and in need of IEP or 504 accommodations, and our director of training Samie Harley presented on coaching and mentoring training for staff and supervisors alike.



In addition to the North Central Area Meeting, all the supervisors for the Central Region came together for a supervisor's meeting. We discussed updates, any ongoing issues and planning for the rest of the year.

The Central Region's North and South Area directors were able to attend Hope Navigator Training this past September. They both reported it was great training as they learned more about the science of hope. In addition to Hope Navigator Training, they also attended training

to become members of OJA's Parole Board. They attended training through our parole administrator and were taken through the parole process.

September also proved to be a month of workers giving back to the community. Workers in Payne County participated in a fundraiser event, "Kicking Childhood Hunger" as well as assisted with a local blood drive. Meanwhile in Pottawatomie County, our local JSU office held a Coat Drive for youth in need. In Kay County, as an effort to make prosocial activities more accessible to our youth, JJS Clinton Robinson began working with a local boxing club to arrange for a scholarship to allow our OJA to participate.

This past month Area Director, Wes Evetts, also volunteered his time to go meet with youth involved in the Comeback Kids Society. Other panelists included Oklahoma County District Judge Kaitlyn Allen, Representative Brian Hill, Oklahoma County District Attorney Vicki Behenna, and law enforcement as they met with youth who had been touched by the juvenile justice and court system and answer questions.



In addition to these opportunities to give back to their local communities, our JSU workers also attended a multitude of local community meetings.

In Logan County, workers attended the monthly Logan County Coalition meeting along with a monthly Multi-Disciplinary Meeting with other community partners to discuss updates and collaborate to work through any issues.

Likewise, Kay County workers also attended their own local MDT meeting and workers in Cleveland County attended the COCMHC Children's Coalition Meeting. Kay County JJS Miranda Duplissey also met with GRAND Mental Health's new integrated team managers to learn about new services and discuss ways to streamline current services.

In a project involving Oklahoma, Cleveland, and Canadian Counties, RD Jeremy Andrews and AD Wes Evetts were asked to participate in a work group discussing youth involved in domestic violence. We were joined by representatives from DHS, the District Attorney's Office, YWCA, BIP Network and other community partners to review opportunities for the formation of programming and intervention.

This past month, our Pottawatomie County JSU audit had their regular OPI Assessment. This assessment reviews compliance with OJA policy, ACA, and State Statutes. Our team in Shawnee did a great job and we were happy to have no findings this year!

As the month ended the Regional Directors and Area Directors attended a Group Home Providers meeting with our providers from across the state. It is always a good opportunity to hear from our providers about the challenges they are facing and updates to their programs.

Finally, to end the month, we were able to celebrate the graduation of two youth from the Central Region who obtained their diplomas from Oklahoma Youth Academy Charter School. It was a great way to finish off September!

Eastern Region Highlights from Regional Director Rodney McKnight

For the month of September 2025, the Eastern Region served approximately 838, with 480 having a legal status of a deferred filing to custody. Contact notes totaled 5643 with 452 being TCM eligible. Out of 838 youths, there are 403 supervised cases with 117 being OJA Custody youth and 7 Dual Custody youth. We currently have 48 kids in various placements. There are 41 youth in secure detention, 19 being pre-adjudicatory juveniles with 6 youth awaiting placement.

The referral rate was up for the month of September the total number of referrals is 235, compared to 126 the month before, with a total of 127 intakes completed, with 66 cases being diverted. Most referrals consisted of property and drug offenses with a few violent crimes happening throughout the district. FFT referrals totaling 6 families participating. HUB referrals had a total of 14 families referred in the month of September. The total amount of restitution collected in August was \$2,370.50.

Eastern Region activities for the month of September 2025 include monthly MDT meetings, liaison visits to JDC and YS Shelters, CARS staffing's, drug coalition, graduated sanctions and several online training courses.

Beginning September 4th a meeting was held by David Parker from Tulsa County Juvenile Detention. In attendance from OJA were AAD Ciera Hood and AAD Rachel Andrews and me. The purpose of the meeting was to address any identified concerns and promote a healthy collaborative working relationship moving forward.

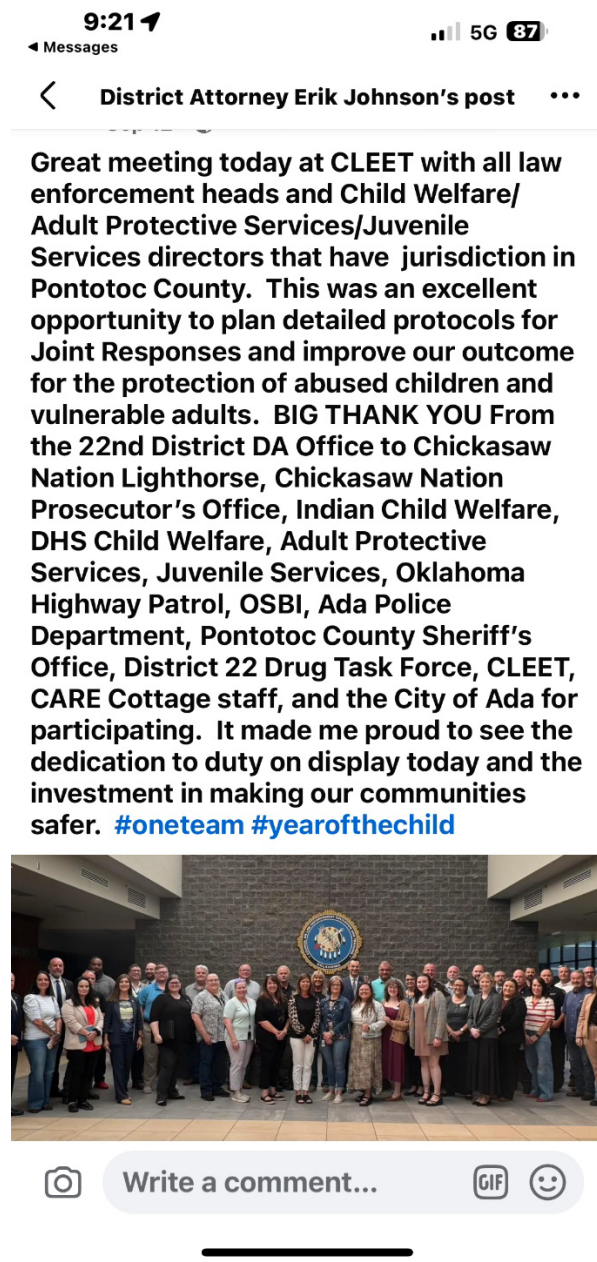
September 4th NE Area Director Bryson Paden and SE Area Director Bobbi Foster attended New Parole Board member training presented by Cathy McLean at OJA State Office.

On September 10th JJS Kelli Clinton, NE Area Director Bryson Paden, and I attended and assisted in an OPI/RBMS audit that was held at the Welch Life Skills Level E group home.

On September 11th NE Area Director Bryson Paden and SE Area Director Bobbi Foster attended a HOPE podcast, filmed at the Sequoyah Building in OKC.

On September 12th, we attended a meeting with the Pontotoc District Attorney's office, including teams from DHS, all local law enforcement, Oklahoma Highway Patrol, Chickasaw nation leaders, and Care Cottage staff. The meeting was to provide information on response times of all agencies as well as to network with the other agencies. In attendance was SE Area Director Bobbi Foster, Assistant Area Director Dotti Brandon, and JSU workers Paula Hodges and Bobby Chamberlain.





New Workers Academy was held September 15-19. April Monk, McCurtain County and Jackson Young, Garvin County attended. AAD Dotti Brandon and Southeast Area Director Bobbi Foster were instructors for the week.

On September 16th a TCM audit was held in Osage County, with the preliminary results being reported as positive with no findings. September 17th a TCM audit was held in Washington County, with the preliminary results being reported as positive with no findings. September 18th a TCM audit was held in Delaware County, with the preliminary results being reported as positive.

On September 18th NE Area Director Bryson Paden assisted newly appointed OJA Board Member David Crall with a presentation. Mr. Crall was asked to speak to Leadership Tulsa, a group of local professionals in the Tulsa Area. AD Bryson Paden presented information regarding services offered by JSU and provided an overview over the “life of a case” in JSU, discussing referrals/referral sources, completing intakes, working probation cases and under, and then explaining the ins and outs of a custody case.

On September 22nd AAD Rachel Andrews celebrated 22 years of service with the State of Oklahoma. Congratulations on this accomplishment!!!

On September 22nd NE Area Director Bryson Paden, SE Area Director Bobbi Foster, and I attended the Group Home quarterly meeting held at State Office in OKC.

On September 24th a Northeast Area meeting was held with all NE Area staff at Northeast Technology Center in Claremore, OK. Guests and speakers included Executive Director Tardibono, Deputy Director of CBS Jeremy Evans, Jamiko Kincy with Washington National Insurance, Director of Training Samie Harley, Technical Assistance Program Training Coordinator Roger Wills, and Jennifer Sullivan with Mental Health Association Oklahoma. Also, Executive Director Tardibono had the opportunity to present staff with certificates and pins celebrating their collective years of service. Certificates and pins were issued to JJS David Zelnick for 10 years of service, AAD Cole Carlton for 15 years of service, AAD Gary Witt for 15 years of service, JJS Lonnie Litke for 20 years of service, JJS Carol Schraad for 20 years of service, JJS Michael Connella for 25 years of service, and Jack Roberts for 35 years of service.

September 25th AAD Bob Williams celebrated 33 years of service with the State of Oklahoma. Congratulations on this accomplishment!!!

September 25th and 26th AAD Rachel Andrews and NE Area Director Bryson Paden attended Hope Navigator training at the ODOT training facility in Northern OKC, making them the newest Hope Navigators for the Northeast Area.

Rabeka Jennings, Haskell County JJS, and her husband celebrated the birth of their daughter on September 10th. Eliza Mae Jennings was 7lbs, 6oz and 19.5 inches long. Both mom and baby are doing well.

September 23rd Gale Whitson celebrated her retirement with a retirement party. She celebrates retirement after 20 years. Her final day was September 30th.



October 2025 Board Meeting

Month of September 2025:

- **Science of Hope Initiative/ Family Engagement**
 - Please see the additional September report attached by Kheri Smith.
 - Continued meetings with Kheri and OHS Hope partners to plan Hope Navigator Summit.
 - Kheri, Jen, Audrey and I attended meeting with First Lady Sarah Stitt and Hope partners to discuss strategic planning for Hope Awareness training.
 - Attended monthly Juvenile Justice Family Advisory Council (JJFAC) meeting.
 - Ongoing weekly strategic planning meetings with Kheri.
- **Office of Public Integrity Licensing and Program Assessment**
 - Please see September attached report from Alyssa Divine.
 - Ongoing meetings with Alyssa to discuss scheduling/planning OPI audits.
- **Council For State Government Projects**
 - Attended weekly Cross Systems Hope & Well-Being - Project Team meetings.
 - Arranged listening session with CSG and FFT partners.
 - Attended meeting with CSG for Medicaid re-entry discussion.
- **Policy Reviews**
 - Scheduled meetings with Executive Team members to review and finalize Chapter 35 Institution policies. Invited team of JSU staff and placement subject matter experts to review current OJA placement policies. Initial meeting to be held in October.
- **OGIA Gang Conference Debrief and Phoenix Gang Curriculum Discussion**
 - Attended meeting for follow-up discussion regarding gang programming at COJC.
- **Youth Level of Service/Case Management Inventory**
 - Met with 1st day team to prepare for conducting YLS/CMI 2-day certification training for JSU new worker academy.
- **Tribal Liaison**
 - Attended SAG Tribal workgroup meeting. Invited tribal juvenile justice leaders to join in developing agenda items. Location for event identified
- **Children's State Advisory Workgroup (CSAW)**
 - Attended monthly Systems of Care State Advisory Team meeting.
 - Attended monthly CSAW meeting.
 - Attended Oklahoma City Children's Behavioral Health Leadership monthly meeting.
 - Attended Resilient Oklahoma Hub Workgroup monthly cross systems meeting.
- **Meeting with Healthy Minds**
 - Dr. Schmidt and I met with partners from Healthy Minds who led discussions on a data project.
- **New Board Orientation**
 - Provided presentation on scope of my team and areas of work.
- **State Advisory Group**
 - Attended bi-monthly meeting.

- **OCCY Board Meeting**
 - Attended meeting to observe as requested by Director Tardibono who was unable to attend.
- **Domestic Violence Fatality Review Board**
 - Served as OJA designee at the September meeting.
- **OJA Standing Meetings**
 - Executive Team, Leadership Team, OJA Board meetings, Rates and Standards, JSU Monday morning meetings, and Lunch and Learns. Also serve as OJA parole board member.
 - COJC High School and GED celebrations.

Alyssa Devine Monthly Activity Report – September 2025
Office of Public Integrity Licensing and Programs Assessment

1. Staffing & Meetings
 - Meetings with Janelle
 - Conducted bi-weekly staff meeting with OPI's TJ Miller.
2. Background Checks
 - Reviewed and signed off on all FBI background checks for potential detention staff statewide.
 - Organized OSBI background checks.
 - Delivered finger-print cards to detention centers.
3. Detention Center Assessments
 - Made unannounced visits to Pottawatomie and Tulsa County Detention Centers.
 - Completed the 90-day Woodward County Detention Center Assessment and report.
 - Licensed Woodward County Detention Center for two full years.
4. JSU Audits
 - Completed 100% JSU audits for the following counties: Pottawatomie County
 - Prepared for upcoming JSU audits and sent out surveys to local law enforcement and judicial powers.
5. Group Home and CIC
 - Completed the Welch Group Home Level E assessment
6. Upcoming Assessments.
 - Scheduled Thunder Plus, Whitetails, and Lawton Group home annual assessments for October.
 - Scheduled JSU assessments for Pottawatomie, Tillman, Greer, Jackson, Grady, and Stephens Counties.

Kheri Smith, Hope Ambassador

The Science of Hope and Family Engagement August 2025

- Meetings with Janelle
- Meetings with the Director
- Monthly Leadership Meetings
- Meetings with Apryl for Family Engagement
- Meeting with COJC hope team to create a hope orientation.
- Meetings and Edits for Hope Centered Reentry Guide.
- Meetings with Oklahoma Human Services to plan Hope Navigator Summit.
- Meetings about filming at the Hope Navigator Summit.
- Presented Hope Certification at the Board Meeting.
- Attended Family Advisory Council Meeting.
- Created curriculum and facilitator guide for monthly COJC hope classes and hosted class and entered case notes.
- Attended Monday Morning Meetings.
- Meeting/Planned Podcast content/wrote segments.
- Attended Joi Horsford's biweekly Family Engagement Guide Planning Meetings.
- Began Cross Systems Hope & Well-Being Project Team
- Attended State Advisory Group Meeting Virtually
- Met with Jen and Pam to plan 52 weeks of hope and drafted 4 hope statements to begin.
- Met with William about his role at COJC and met with some COJC hope navigator staff.
- Meeting with First Lady & Hope Awareness Training
- Met with Jamie Sherman for a plan to begin regular review of our hope dashboard.
- Attended Day 2 of Hope Navigator Training

Hope Scores Dashboard Report – Jamie Sherman

- 9 low hope youth, 109 slight hope youth
- New team formed that meets tomorrow to begin strategies to nurture hope with a focus on interventions for low hope youth

Family Engagement (FE) – Apryl Owens

- Weekly staffing's with Kheri.
- Attended 38 Level E staffings to identify family engagement
- Completed 10 follow up staffings with families/staff
- Attended Monday Morning Meetings
- OJJFAC monthly meeting
- Attended Bi-Weekly Family Engagement Guide Planning Meeting with REENTRY team
- Collaborated with Jamie, Len, and Darian on how to record family visits in JOLTS and present to the Group Homes.
- Presented at the Group Home Quarterly in Person Meeting



Jared Hallmark, Risk and Safety Manager

October 2025 Board Meeting

Month of September 2025:

○ **Worker's Compensation**

- **New Cases:** 14 cases opened in September; 5 have been fully resolved.
- **Return to Duty:** 13 of the 14 employees have returned to either full duty or light duty assignments.
- **Coordination Efforts:** Weekly meetings were conducted with the COJC supervisor to review active workers' compensation cases and identify light-duty opportunities.
- **Ongoing Claims:** 40 total claims are in progress, which includes the 14 new cases; 38 of these employees are on light duty.
- **Litigations:** 9 active litigation cases remain under review.

○ **Safety**

- **Perimeter Inspection:** A re-inspection of the perimeter fence line was conducted.
- **Findings:** Previous inspections identified several hazards, including uneven terrain, washouts, and holes of varying depths that pose risks of serious injury. Following a visit with Mr. Terry Smith, his maintenance team has been actively working to correct deficiencies along the fence line (see attached photos).
- **Immediate Actions:** Coordination continues with Mr. Smith and his maintenance staff on the work to fill holes with dirt as a temporary measure.
- **Long-Term Solutions:** Mr. Smith is in contact with the current contractor at COJC to obtain price quotes for permanent fence repairs and water runoff redirection.
- **Safety Concerns:**
 - September saw six new intakes at COJC.
 - Injuries, workers' compensation claims, and employee resignations have all increased, creating additional strain on the remaining staff.
 - This has resulted in extended overtime, fewer breaks, and prolonged exposure in a high-stress environment. These conditions significantly elevate the risk of injury and impair judgment and motor skills.

○ **Policy and Procedures**

- **Ongoing Review:** Reviewing and revising Risk Management Policies and Procedures to ensure alignment with current operational needs and safety standards.

Images of Fence Line:

Before:



After:





State of Oklahoma
OFFICE OF JUVENILE AFFAIRS
Residential Placement Support

Carol Miller, Chief Secure Care Treatment

Board Report – October 2025

September 1st to 30th 2025 activity

Releases (9) from Secure Care

September 2025

Intakes (5) for Secure Care

Paroled to Community – 2

Failed 10-day pass and returned to COJC - 1

COJC census as of September 30, 2025 – 55 residents

Central Oklahoma Juvenile Center (COJC) facility events

- The Office of Faith Based Initiatives & Community Initiatives with Deputy Director Andrea Stasyszen toured COJC.
- STARR resumed weekly meetings for residents with an updated curriculum.
- The OU School of Social Work Exchange Student program toured COJC with students from Ritsumeikan University in Japan.
- OJA Reentry Team held a Summer Family Event at COJC, there was a large turnout of families with almost 70 family members and youth attending. Guest Speaker was JaBee Williams who spoke on Pathways to Self-Sufficiency.
- Two residents attended an outing to the Tecumseh Church of Christ for services, after the service they ate lunch and helped to feed the homeless at the shelter in Shawnee.
- Three residents were transported to obtain their State IDs and learner's permit.
- Congratulations to the three residents who graduated from OYACS in September.
- OJA Hope Navigators held Hope sessions on each unit for all residents. Groups discussions were held on having goals, believing you can reach them, and finding different ways to get there.
- A leadership dinner was held for Community and Leadership phase youth and served in the Canteen.
- Resident/family engagement visitation for September – 73 in person visits with a total of 172 in person visitors, 106 virtual visits and 501 telephone calls.
- Volunteers from Waterloo Baptist Church, Antioch Community Church, Life Church Switch, Powerline Church, Torch Program, and Pioneer Library provided Bible Study, Mentoring and Church services for youth.
- The COJC Volunteer Coordinator reported for the month of September 2025: 32 community volunteers donated a total of 59.20 hours of volunteer services.

Division Leadership Activities

- Completed weekly walk throughs of COJC units provide open dialogue and support for residents and staff.
 - Participated in COJCs Music Therapist Intern Program Proposal to broaden music therapy opportunities for additional youth in group homes.
 - Progress continues to update Gang awareness groups at COJC to provide resources for intervention through a debriefing of the state Gang Conference and discussion on revised Gang curriculum overviews.
 - Met with Cynet Health to discuss staffing needs and workforce solutions
 - Participated in COJC Technology Meeting to ensure all staff have access to computers and workday.
-



State of Oklahoma
OFFICE OF JUVENILE AFFAIRS
Residential Placement Support

Carol Miller, Chief Secure Care Treatment

- Met bi-weekly with OJA Executive Director.
- Participated in a presentation on the Mandt restraint system for possible updates to facility de-escalation techniques.
- Completed New Board Member Orientation by presenting an overview of the Residential Placement Division.
- Participated in the Center for Improving Youth Justice (CIYJ) pre-data collection webinar in preparation of the upcoming data collection period in October.
- Assistant Chief Melissa Shaw facilitated reviews of treatment team meetings, grand staffing, and treatment plan staffing's to ensure fidelity and quality of processes.
- Reviewed Chapter 35 policy with Executive team for annual review as required by ACA accreditation standards.
- Provided Oklahoma State Department of Health (OSDH) with monthly update for the OMMA grant providing substance use prevention and education in COJC, public schools, and nonprofits.
- Held weekly TEAMS meetings with Division staff to ensure quality coverage of all liaison and oversight duties to ensure we are working toward division and agency goals.
- Met weekly with COJC Superintendent to address goals, facility issues and full implementation of COJC Next Generation Campus upgrades.
- Participated in weekly OJA Executive Team meetings and monthly Leadership meeting with State Office Leadership.
- I attended the OJA Board Meeting for September 2025.

Recruitment and Retention Efforts

- Employee of the Month of September was recognized. Congratulations RCS Michael Erim.
- The COJC Leadership Academy's onboarding of new staff members implemented growth plans to improve hiring and staff retention. Emphasis was placed on encouraging relationships and rapport building among staff members and juveniles.
- Additional listening sessions were held to identify areas of need for staff.
- A constructive criticism box was placed outside the Superintendents office for feedback and input.
- General Staffing was held to celebrate birthdays, employee longevity and training topics.
- The COJC Employee support group held a Jalapeno Chicken dinner and a drawing for State Fair Tickets for staff.
- Employee Assistance Program and Support Linc Flyers were placed at locations throughout COJC notifying staff of assistance that is available after stressful incidents.
- The Employee Council Meeting was held to discuss any identified issues and seek possible solutions to give staff a voice.

Agency Collaborations in Secure Care

- Oklahoma Department of Career and Technology Education (Career Tech) –
 - Career Tech. Automotive Shop and Carpentry Students are actively attending classes and receiving certificates of participation.
 - Department of Rehabilitative Services (DRS) –
 - DRS embedded staff Michael Rolerat is at COJC weekly to assist residents in enrolling in DRS services.
-



State of Oklahoma
OFFICE OF JUVENILE AFFAIRS
Residential Placement Support

Carol Miller, Chief Secure Care Treatment

- Currently 11 clients are at COJC, and all have a plan completed with DRS and are getting paid in the work program.
 - Department of Mental Health and Substance Abuse (DMHSAS) –
 - The Memo of Understanding has been approved and hiring of an embedded staff will begin. The position will assist with reentry services for youth and families.
 - The Evolution Foundation funding has expired, Chuck Fletcher sent a letter stating: It is with deep regret that we announce the termination of our contract with the Department of Mental Health & Substance Abuse Services, ending our work on Oklahoma Systems of Care and Tough As A Mother projects. Update from October 16, 2025, funding was extended to the end of the year.
 - Central Oklahoma Workforce Innovation Board (COWIB) –
 - Workforce Work Study Program is for residents who come into COJC with a diploma or GED or while at COJC have graduated or received their GED.
 - DRS/OYACS/OCCY/OJA School to Work paid work program –
 - Residents who are currently enrolled in OYACS at COJC work onsite at COJC and receive pay through DRS reimbursement.
 - The Program provides youth with a work resume, birth certificate, State ID, and financial support upon parole from COJC.
 - The work program has 11 graduates and 6 non-graduates. 10 youth are paid through DRS and other youth are completing community service.
-



OKLAHOMA JUVENILE AFFAIRS

Alison Humphrey, Director of Reentry

Director Summary – At a Glance

This summary highlights key accomplishments and outcomes from each program area for September 2025. For those seeking full activity logs, meeting details, and supporting documentation, please see Appendix A – Detailed Activity Log on page 2 of this report.

Reentry:

- 18 birth certificates and 7 state IDs obtained for youth.
- 28 FFT cases assigned to partner agencies.
- 32- 30-day meetings
- 25- 90-day meetings
- 14-Exit meetings

HUB:

- 44 HUB meetings with JSU staff.
- 52 assistance requests completed for clients.

Family Engagement:

- Coordinated family involvement for multiple TPS and Grand Staffing meetings.
- Reviewed monthly visitation logs to identify and address gaps.
- Held a family engagement event for September at COJC.

Continuum of Care (CoC):

- Ongoing FLUXX system testing for grantee portal improvements.

Compliance / R/ED:

- 62 site inspections completed; 100% compliance rate achieved.
- 15.65% inspection increase from June; backlog fully cleared.
- Developed new 3-phase action plan and inspection scheduling process.

Interpreting / Support Services:

- Provided interpreting support in multiple counties for intakes, therapy, and FFT meetings.
- Participated in youth and parent interviews.

Appendix A – Detailed Activity Log

Projects - Reentry

- Obtained 18 Birth Certificates
- Completed 7 State IDs for youth in facilities
- Bi-Weekly Yel Meetings
- Bi-Weekly Workforce Meetings
- Weekly TLP meetings to evaluate youth for placement
- Assisted 7 youth into Transitional Living programs.
- Attended CSG Reentry listening sessions
- Attended YEL interviews for new potential members.
- Bi-Weekly YEL meetings
- Assisting Oklahoma County Juvenile Bureau with referrals/ understanding of the program.
- Continuing weekly staffing meetings with OCJB. These meetings serve as a crucial platform for discussing officer caseloads, identifying cases eligible for FFT, and addressing ongoing FFT-involved cases. This provides an opportunity for officers to ask questions and gain clarity on the FFT process

Projects/Research – Continuum of Care

- **CoC Grant and FE Events** – On 9/13/25, the CoC team held a Summer Visitation Event at COJC. We were able to order a burger bar to cater for the youth and their families at COJC. Families were able to enjoy a nice meal, hear from an excellent guest speaker, Jabee Williams, and participate in a hope-centered game. The post-summer COJC event debrief was also held to discuss the event's successes with the OJA team and COJC staff and to identify opportunities to enhance future family and youth engagement. The team reviewed feedback on logistics, participation, and overall impact, leading to several ideas for upcoming events. Planning discussions were also initiated for the Fall/November and Winter/December COJC events to ensure stronger coordination and a more meaningful experience for youth and families. Joi and I completed the Scope Change Grant Adjustment Modification (GAM) following approval of the Budget GAM. Additionally, we met with the STAAR Foundation to discuss details for the second cohort's orientation, curriculum updates, facilitator expectations, and revised program delivery processes. I obtained the initial participant roster for the STAAR Youth Prevention and Empowerment (YPE) Program at COJC. I reviewed it with Joi, Melissa, and the JSU worker by cross-referencing JOLTS notes to confirm participant eligibility. During this review, we identified several ineligible participants due to upcoming or recent discharges. Joi communicated these issues to STAAR, leading to the submission of a revised and corrected list for the second cohort of participants.
- **Youth Emerging Leaders (YEL)** - This month, I participated in three interviews for prospective Youth Emerging Leader (YEL) members. Each of the three candidates demonstrated exceptional communication skills, professionalism, and authenticity in sharing their lived experiences. They spoke openly about the challenges they faced and expressed a strong passion for juvenile justice reform and helping others navigate similar paths. Their maturity, insight, and dedication to making a difference were especially impressive, leading to all three being selected as new YEL members. I also attended the YEL Board Meeting, which was highly productive and energized. Many of the new members actively participated, asking thoughtful questions and showing genuine enthusiasm for YEL's mission, ongoing initiatives, and upcoming events. The collaborative atmosphere reflected the growing strength and engagement within the group. Additionally, Joi and I met with YEL members and Hope Ambassadors to discuss the upcoming Hope Summit scheduled for October 15, 2025. We will be

attending the event as YEL allies to support the YEL speaker and the Hope Ambassadors in their presentations and advocacy efforts.

- **FLUXX Administrator Testing** – I continued collaborating with the Project Manager on extensive testing of the OJA FLUXX Grant Management Portal to ensure a seamless and efficient experience for both grantees and internal users. Testing for Cycles 1 and 2 was previously completed and approved, and Cycle 3 testing—focused on payments, invoicing, and new workflow functionality—progressed steadily. Due to recent system layout updates, additional testing sessions and meetings were required. Following discussions with Alison, we refined several workflow components to improve clarity and precision, which led to the development of two distinct dashboards: one dedicated to YSA applications and another specifically for Title II applications. These refinements also prompted a closer review of payment and invoice processing procedures, which may involve further coordination with the finance team to finalize user role assignments. Cycle 4 testing was completed and signed off during this period. All previously submitted tickets on the FLUXX Customer Onboarding site were resolved and retested for accuracy. I also converted the monthly Excel expenditure report from the finance department into a corrected PDF format to eliminate document errors and ensure smooth importing into the FLUXX system. To streamline the final steps before the website’s official launch, I worked with the Project Manager to delete duplicate test grants and users, replacing them with six new Gmail accounts created solely for FLUXX system testing. These accounts will be used in the upcoming Refinement Cycle—the final testing phase before go-live. During this last phase, I will utilize the new test accounts to recreate users, organizations, and both YSA and Title II grant applications, as well as test grantee reporting and payment processes. Additionally, I will revalidate key system roles, including the financial auditor/reviewer sign-in and the external reviewer role, which the Oklahoma State Advisory Group will use to review, comment on, and score future Title II applications. This is a critical step to ensure that the FLUXX portal is fully functional, user-friendly, and compliant before launch.
- **Back To School Program Grant Awardees** – Obtained and organized all approved budgets, signed contracts, and purchase orders for the 11 Back to School Program subgrantees. I coordinated closely with Jennifer Francis and the finance department to assign OJA award numbers and designate appropriate program areas for each awardee. To ensure accurate tracking and documentation, I developed an Excel spreadsheet containing key details such as document status, organizational contact information, project names, addresses, award amounts, UEI numbers, contract execution dates, project summaries, OJA funding sources, and corresponding subaward numbers. After compiling all necessary information, I created new subaward reports in SAM.gov, fulfilling the federal requirement to report within 30 days of contract execution.
- **Title II Reporting** – This month, I focused on organizing and preparing for the upcoming Title II Annual Report period. I created a dedicated Title II Grant Reporting shared folder and granted access to Jennifer Francis. Together, we held multiple planning meetings to ensure readiness for the reporting cycle and confirmed that our system roles allowed us to enter subgrantee performance report data. Within the shared folder, I developed a comprehensive OneNote notebook containing several key resources: a spreadsheet of Back-to-School Program awardees, a section with historical quarterly reports and contact information for previous Title II subgrantees, and a newly converted Microsoft Form version of the performance report questions. I also created an email template that includes the Microsoft Form link for subgrantee performance reviews; both the template and link are stored in the shared folder and OneDrive. To enhance efficiency, I added reference materials from the OJJDP website, a To-Do tracker, and a meeting notes section to document ongoing discussions and questions. Using the new email template, I sent performance reporting instructions to all Title II Formula Grant awardees, notifying them that reports are due by October 15 and scheduling automatic one-week reminder emails. Additionally, Jen and I established weekly check-in meetings to monitor subgrantee reporting progress, address any reporting-related issues, and prepare the consolidated OJA FY19 and subsequent Annual Reports due by December 31, 2025. To strengthen my understanding of the

reporting process and OJJDP expectations, I also completed several OJJDP training videos and reviewed website resources. I have referenced relevant sections of the electronic Code of Federal Regulations (C.F.R.).

- **OJJDP Finance Training** – During this reporting period, I completed the required OJJDP training assigned on August 1, 2025. The training consisted of 24 instructional modules, each followed by a quiz, and was designed for individuals who utilize the Just Grants system. This training is an essential compliance requirement to ensure that OJA staff involved in grant reporting, monitoring, and financial management adhere to OJJDP and DOJ regulations. The modules covered key topics from the DOJ Grants Financial Guide and Title 2 C.F.R. Part 200, including proper financial management, internal controls, documentation standards, allowable and unallowable costs, audit protocols, grant modification procedures, and fraud prevention measures. To ensure full comprehension, I completed the training gradually over several weeks. I successfully passed the final exam on September 17, 2025, earning a score of 92%.
 - **Consolidated basic statistics** out of COJC monthly visit summaries for August and forwarded to Data Outcomes Manager on 09/09.
 - **Drafted Service Inventory** after Comanche County CoC Subcommittee meeting.
 - **Coordinated with COJC** staff, caterer, and coworkers to plan the COJC family event that took place on 09/13.

Reentry Meetings 30-day, 90-day, Exit meeting

- 32- 30-day meetings attended
- 25- 90-day meetings attended
- 14- Exit meetings attended

COC-Family Engagement Secure Care Meetings

- Called the family of R. T. on 09/03 to inform them of his scheduled TPS meeting and COJC family engagement. His mother answered but couldn't talk because she was at work. I then text her the information as well as a TEAMS link to the meeting. I notified JSU worker Christine Hansen and added a JOLTS note.
- Called the family of J. D. on 09/09 to inform them of his scheduled TPS meeting and COJC family engagement. I called his mother then sent her an invite via text. I notified JSU DeDondra Carson and added a JOLTS note for the contact.
- Called the family of J. S. on 09/16 to inform them of his scheduled TPS meeting and COJC family engagement. I called his mother, and she advised she may be able to take a break from work to attend on her phone. She said she would be present if possible. I notified JSU Maurine Rinehart and added a JOLTS note for the contact.
- Called the family of D. C. on 09/30 to inform them of his scheduled TPS meeting and COJC family engagement. I called his mother, and she was interested in attending. I then text her an invite/link for the TEAMS meeting. I notified JSU Alexandra Walker and added a JOLTS note for the contact.
- Called the family of J. P. on 09/30 to inform them of his scheduled TPS meeting and COJC family engagement. I called his grandmother, and she was interested in attending. I then text her an invite/link for the TEAMS meeting. I notified JSU John Chmiel and added a JOLTS note for the contact.
- Sent meeting invite to the family of J. T. for his 90-Day Staffing on 09/08. JOLTS note added.
- Sent meeting invite to the family of D. P. for his 90-Day Staffing on 09/08. JOLTS note added.

- I did not send an invite to the family of D. T. for the 90-Day Staffing due to reviewing JOLTS notes and seeing she had a bench warrant for not attending his court hearings.
- Sent a meeting invite to the family of K. C. for his 90-Day Staffing on 09/08. JOLTS note added.
- Sent a meeting invite to the family of B. T. for his 90-Day Staffing on 09/08. JOLTS note added.
- Sent meeting invite to the family of H. A. for his 90-Day Staffing on 09/23. JOLTS note added.
- No invite was sent to A. J.'s mother due to her having been removed from his call/visitation list by COJC staff.
- Sent a meeting invite to the family of R. W. for his 90-Day Staffing on 09/30. JOLTS note added.
- Sent a meeting invite to the family of D. S. for his Grand Staffing on 09/30. JOLTS note added.
- Completed Family Engagement Questionnaire on 09/03 with J. D. The questionnaire was sent to his JSU, JJS, and BHC on 09/04. JOLTS note added.
- Completed Family Engagement Questionnaire on 09/10 with J. S. The questionnaire was sent to his JSU, JJS, and BHC on 09/10. JOLTS note added.
- Completed Family Engagement Questionnaire on 09/24 with D. C. The questionnaire was sent to his JSU, JJS, and BHC on 09/25. JOLTS note added.
- Completed Family Engagement Questionnaire on 09/24 with J. P. The questionnaire was sent to his JSU, JJS, and BHC on 09/25. JOLTS note added.

Workforce HUB Meetings with JSU Staff/ Assistance requests

- Attended 44 Hub meetings with Staff
- Completed 52 Hub assistance requests for clients.

Supportive/Interpreting Services

- Assisted with 2 Individual Therapies in Murray County
- Assisted with 2 Check-ins in Tulsa County
- Assisted with a Check-in in Oklahoma County
- Assisted with a Check-in in Cleveland County
- Assisted with a Check-in in Oklahoma County
- Assisted with an ITSP Review in Tulsa County
- Assisted with 1 Individual Therapy Session in Murray County
- Assisted With 2 FFT meetings in Oklahoma County
- Assisted with verifying services for invoicing purposes for CREOKS,
- Empowerment Community Services, Spring Eternal, and Jetty Community Services.
- Assigned 4 OCJB referrals, and 24 OJA referrals to partnered FFT involved agencies. Totaling 28 case assignments completed.

Team & partner Meetings/Training, etc.

- Bi-Weekly Family Engagement Guide Planning
- Title II Reporting Organization with Alison
- Award ID Assignment with Jen
- Family Engagement Event Finalization with Joi
- FLUXX Cycle 3>4
- OJJDP-OKC Call

- Re-Entry Review Meeting (Paula Hodges
- Leadership Academy
- Title II Annual Reporting with Jen
- Programmatic GAM Justification with Joi
- Bi-Weekly YEL Meeting
- YEL Members Interview
- OJA x YST Event Planning
- STAAR Cohort 2 Discussion
- COJC Family Engagement Event Debrief
- OKC-Tulsa Subcommittee Meeting
- FLUXX Testing and Refinement Sync
- HUB Monthly Meeting
- Bi-Weekly YEL Meeting
- 30-Day Re-Entry Meeting (David Taylor
- YEL and Hope Panel
- FLUXX 1-on-1 Testing
- CoC Meet & Greet Louisville & Kansas City Grantees
- Title II Reporting Check-In with Jen
- Title II Back to School Award ID Discussion
- Bi-Weekly Family Engagement Guide Planning
- CQI Spreadsheet Discussion with Alison
- Family Engagement Meetings- discuss project progress and other opportunities to increase family engagement with custody youth.
- Reentry Team Meetings
- Monday Morning Training Meetings
- Monthly Reentry Team Meeting
- Comanche County Subcommittee Meeting-James Morris and Brian Pack of Marie Detty Youth and Family Services
- September Community Meeting Tracking

SAG- Compliance/ R/ED Coordinator Reporting

September Summary

- Compliance Accuracy as of 9.30.25: 100%
- 31 Sites Inspected
 - 17 New Inspections
 - 3 Sites Received Follow-ups
- 9 Counties Cleared
- Supporting Activities:
 - YSA Project- Successful collaborations with 3 Youth Service Agencies where data was gathered, streamlined, and disseminated to all Law Enforcement Agencies, Courthouses, and Detention Centers in the serviced counties.
 - Follow-ups to assess the percentage increase of Referrals from these sources are scheduled exactly 3 months from initial YSA Project Meeting to determine what,

if any, social or financial benefits have come from these sources utilizing this program.

- Emergency Services Project- Successful collaboration with Aquitta Walker, Programs Manager of Juvenile Justice & Adolescent Substance Abuse at the Oklahoma Department of Mental Health and Substance Abuse. Like the YSA Project, the goal is to get Law Enforcement and the Judiciary involved in these programs for the mentally ill and those suffering from substance abuse.
 - These resources include:
 - Updated Emergency Screening Services
 - CHR-P (Clinical High-Risk Program)
 - And Program SWAG (Posters, Pens, Hats, etc.)
- Human Trafficking-
 - Collaborations have begun with Bo Williams & Sarah Samples for the purposes of fighting Juvenile Human Trafficking. This has taken the form of being educated in their upcoming training and doing pre-enrollments for the relevant agencies encountered in the field.
 - As of 9/30/25, every Law Enforcement Agency in Muskogee County along with County Juvenile Judge Orvil Loge have been pre enrolled in these Juvenile HT Training Programs set to begin in November.
 - Enrollment has been made for the 2025 NYC Child Trafficking Prevention Fall Training Series for the purpose of furthering OJA's presence in the field of fighting Juvenile HT.
- Ongoing OPT Audits

County	# of Inspections
Cherokee	1
Craig	3
Creek	4
Johnston	1
Kingfisher	1
Muskogee	3
Okmulgee	1
Wagoner	3
MONTHLY TOTAL	17
Δ FROM PREVIOUS MONTH	14
YTD TOTAL	424

Proposed Rates and Standards



Timeline of Proposed Rates and Standards

- On September 19, 2025, the Rates and Standards Committee voted to recommend to the Board of Juvenile Affairs the rates and standards proposed in this presentation.
- In accordance with 74 O.S. § 85.7(A)(6)(f), the proposed rates and standards were sent to the Office of Management Enterprise Services (OMES) for consideration and approval by Amanda Otis, State Purchasing Director, on October 1, 2025, letter included in board documents. On October 15, 2025, Director Otis approved the proposed rates, contingent on the Board's approval, letter included in board documents.

Services	Definitions	Requirements & Standards	Rate/Unit
<p>Proposed Modification RS2026-005-001</p> <p>COMMUNITY-BASED PREVENTION SERVICES - Direct</p> <p>Type: Direct</p> <p>Code(s): COMMPREV</p> <p>Program(s): RBC1, RBC2, RBLS, RBPR, RBSC, PAF</p>	<p>Community-Based Prevention Services (CBPS) are those services delivered by a qualified provider designed to meet the service needs of a youth and their family referred because of identified problems in the family or community. Services may be delivered individually or in a group setting. The group prevention planned activities must be focused on reducing the risk that individuals will experience behavioral, substance abuse or delinquency related problems.</p> <p>Approved evidence-based/curriculum-based group activities will include, but not limited to:</p> <ul style="list-style-type: none"> • First Time Offender Groups • Prevention and Relationship Enhancement Groups • Anger Management Groups • Substance Abuse Education Groups • Smoking Cessation Groups • STD/HIV Groups • Parenting Groups <p>Maximum Billable Group Size is 14.</p> <p>An individual/family session may be held to address an absence from a group session.</p>	<p>Level A 1.Bachelor’s degree in a behavioral science and one year of experience in juvenile justice, social work, education, community-based prevention, or diversionary youth service programs; or 2.Bachelor’s degree and two years of experience in juvenile justice, social work, education, community-based prevention, or diversionary youth service programs 3.Bachelor’s degree and CADC</p> <p>Level B 1.Master’s degree in a behavioral science, including counseling or social work; 2.Master’s degree and one year of professional experience in juvenile justice, social work, education, community-based prevention, or diversionary youth service programs 3.Master’s degree and CADC</p> <p>Level C M.D., D.O., Ph.D., LPC, LMFT, LCSW, LBP, LADC, or APN; includes individuals under supervision for licensure. .</p> <p>Required documentation: 1. Session Service Plan/ Lesson Plan is required that describes the information that will be presented, the goals of the program, and the requirements for completion, 2. Group sign-in sheet for each class that reflects the attendees, what modules were presented, the location, date, and time frame, and signature of facilitator, and 3. Acknowledgement of rights and limits of confidentiality, as documented during the intake procedures.</p> <p>Direct service requirements 1. Program providers must document good faith effort of service recipients completion/attempt to complete the program as required to maintain the fidelity of the approved evidence- based/curriculum-based model. 2. Each service recipient must be entered into JOLTS by name to record service to receive the per-client reimbursement.</p>	<p>All Levels</p> <p>\$11.56 per 15 minutes per client</p>
R&S Approved Date: 12/11/2024	OMES Approved Date: 7/3/2025	BOJA Approved Date: 7/17/2025	Effective Date: 8/1/2025

Services	Definitions	Requirements & Standards	Rate/Unit
<p>New Rate RS2026-005-002</p> <p>FIRST TIME OFFENDER PROGRAMS (FTOP)</p> <p>Type: Direct</p> <p>Code(s):</p> <p>Program(s):</p> <p>As a requirement of the funding source, providers must assist OJA with the following Oklahoma Department of Human Services (OKHS) reporting requirements: Participant demographics; Description of program activities and curricula used; and Outcome measures, including participant progress.</p>	<p>First time offender programs (FTOP) are available statewide and designed for children and youth who have committed a first-time misdemeanor or non-violent felony. Youth are referred to the program by Juvenile Services Unit staff, <u>municipal courts, schools, family, community referrals,</u> and Juvenile Bureau staff. The program requires participation from youth and their parents/guardians in an approved curriculum addressing communication skills, anger management, problem-solving skills, decision-making skills, values, TANF priorities, and accountability.</p> <p><u>Youth attending FTOP who are in the custody of OKHS and are not in foster care, or are 18 years of age meet the parent/guardian exemption.</u></p> <p>TANF Priorities Programming initiatives will align with the following:</p> <ul style="list-style-type: none"> Preventing and reducing the incidence of out-of-wedlock pregnancies by providing mentoring, skill-building, and decision-making education to at-risk youth; and Encouraging the formation and maintenance of two-parent families through targeted interventions that promote healthy relationships, family responsibility, and future planning. <p>Approved Curriculum</p> <ol style="list-style-type: none"> It’s my Life, a 12-hour course, with optional 2 extra one-hour classes*. <p>Each course hour of instruction must be at least 50 minutes in length. *Optional 2-hour course will not count toward the completion or participation incentives.</p> <p>Funding for this rate may include federal funds from “Temporary Assistance for Needy Families” (TANF) through an interagency agreement with OKHS and will be utilized in accordance with the goals, purpose, and priorities of the TANF program.</p> <p>The classroom instruction rate is a maximum amount and may be reduced depending on availability of funding. The incentive rates are maximum amounts and may be reduced or eliminated depending on availability of TANF funding.</p>	<p>Level A</p> <ol style="list-style-type: none"> Bachelor’s degree in a behavioral science and one year of experience in juvenile justice, social work, education, community-based prevention, or diversionary youth service programs; or Bachelor’s degree and two years of experience in juvenile justice, social work, education, community-based prevention, or diversionary youth service programs Bachelor’s degree and CADC <p>Level B</p> <ol style="list-style-type: none"> Master’s degree in a behavioral science, including counseling or social work; Master’s degree and one year of professional experience in juvenile justice, social work, education, community-based prevention, or diversionary youth service programs Master’s degree and CADC <p>Level C M.D., D.O., Ph.D., LPC, LMFT, LCSW, LBP, LADC, or APN; includes individuals under supervision for licensure</p> <p>Required Documentation</p> <ol style="list-style-type: none"> Session Plan/Lesson Plan (<u>Plan</u>) describing the information presented for each module, program goals, and completion requirements. <u>Plan shall indicate if there are youth who are participating that meet the parent/guardian exemption.</u> Group sign-in sheet for each class with attendee names, course module(s), location, date, and session start and end time, and facilitator’s signature. Acknowledgement of rights and limits of confidentiality, as documented during the intake procedures. Provide reporting requirements items listed under services and required by funding source. Each service recipient must be entered into JOLTS to record service to receive the per-client reimbursement. <p>Incentive Requirements</p> <ol style="list-style-type: none"> Document good faith effort of service recipients completion/attempt to complete the program as required to maintain the fidelity of the approved curriculum. 	<p>All Levels Class Instruction \$13.87 per 15 minutes per client Maximum Billable Group Size is 14.</p> <p>Participation Incentive Tier I: \$40 one-time payment per client if attending class 1-7 plus class 8 or 9.</p> <p>Tier II: \$20 one-time payment per client if attending class 1-9 plus classes 10 or 11. This is in addition to the Tier I payment.</p> <p>Completion Incentive \$40 <u>one-time payment per client</u> for completing classes 1-12 in addition to Tier I and Tier II incentives.</p>
R&S Approved Date:	OMES Approved Date:	BOJA Approved Date:	Effective Date:

Juvenile Detention Revolving Fund



Applications for FY2025

Replacement of Center’s perimeter fence

- Fence is worn and impacted by environmental elements
- Repairs are not possible due to the state of the current fence

Woodward County Juvenile Detention Center	
OJA Request	\$9,169.38
County Match (15%)	\$1,618.12
Total	\$10,787.50

Next Generation Campus Update Phase III



Visitation & Wellness Building



Next Gen Update

Multi-Purpose Building:

Design Documents Have Been Completed and Construction Documents & Budget Are Being Developed

Components:

- 1.Family Visitation Unit**
- 2.Music Therapy Unit**
- 3.Fitness Center**
- 4.Recreation Center**

Design & Subcontract Schedule – Design-Build Concept

- 1.Construction Documents - complete**
- 2.Fire Marshall Issues Permit - complete**
- 3.Construction Mgr. Issues Bid Requests - complete**
- 4.Construction Mgr. Selects Best Bids 11/17**
- 5.Construction Mgr. Issues Subcontracts 12/15**
- 6.Construction Begins - January 2026**

Next Gen Update

We continue to obtain information about other smaller projects that will be considered as we are sure funding is secured. These are:

- 1) Career Tech Building Upgrade**
- 2) Conduct Survey of Facility Property**
- 3) New Doors and Windows on Admin Building**
- 4) Upgrade Exterior of Swimming Pool**
- 5) Install Fence Around Facility Property**
- 6) Construct New Maintenance Storage Building**

Estimated costs will be assigned to each item as developed and a tentative time-line established.

OJA Finance Report

The background of the slide is a solid dark green. On the right side, there is a decorative pattern of various green polygons, including triangles, quadrilaterals, and pentagons, some of which are slightly offset to create a layered, geometric effect.

FY-2026 Operation/Capital Budget Projections

As of 09/30/2025

Budget Work Program (BWP)	Year-to-Date Expenditures	Encumbrances Filed and In Progress	Preliminary Balance
\$161,173,816	\$20,614,975	\$91,509,094	\$49,049,747

Deductions from preliminary balance – unencumbered and restricted items

Remaining Payroll Budget	Remaining Travel Budget	Federal Grants	Remaining Encumbrances
\$35,408,714	\$365,834	\$283,894	\$11,000,000

Balance (Bottom Line)
\$1,991,305

Observations:

Federal Funding:

49.2 Million of OJA's BWP is from non-appropriated sources. Besides carryover from prior year savings, a significant portion of the funding we rely on for continuous operations is Medicaid. We will continue to monitor the status of this and all federal funding.

Managed Care and OHCA issues continue to slow down the reimbursement flow, and we still have issues with claims expiring before they can be paid. Will give a full status report next month.

General Economic Conditions:

There is talk in the national news of indicators pointing to a possible recession. Oklahoma's economy is stronger than many states, but this could mean a reduction in appropriations. There will be little cushion in the FY26 and FY27 budgets to adjust for any reductions.

Federal shut down:

Delays or suspensions of grant disbursements will strain operating budgets if the shut down is extended. Uncertainty and furloughs may impact the local economy and impact tax revenue.

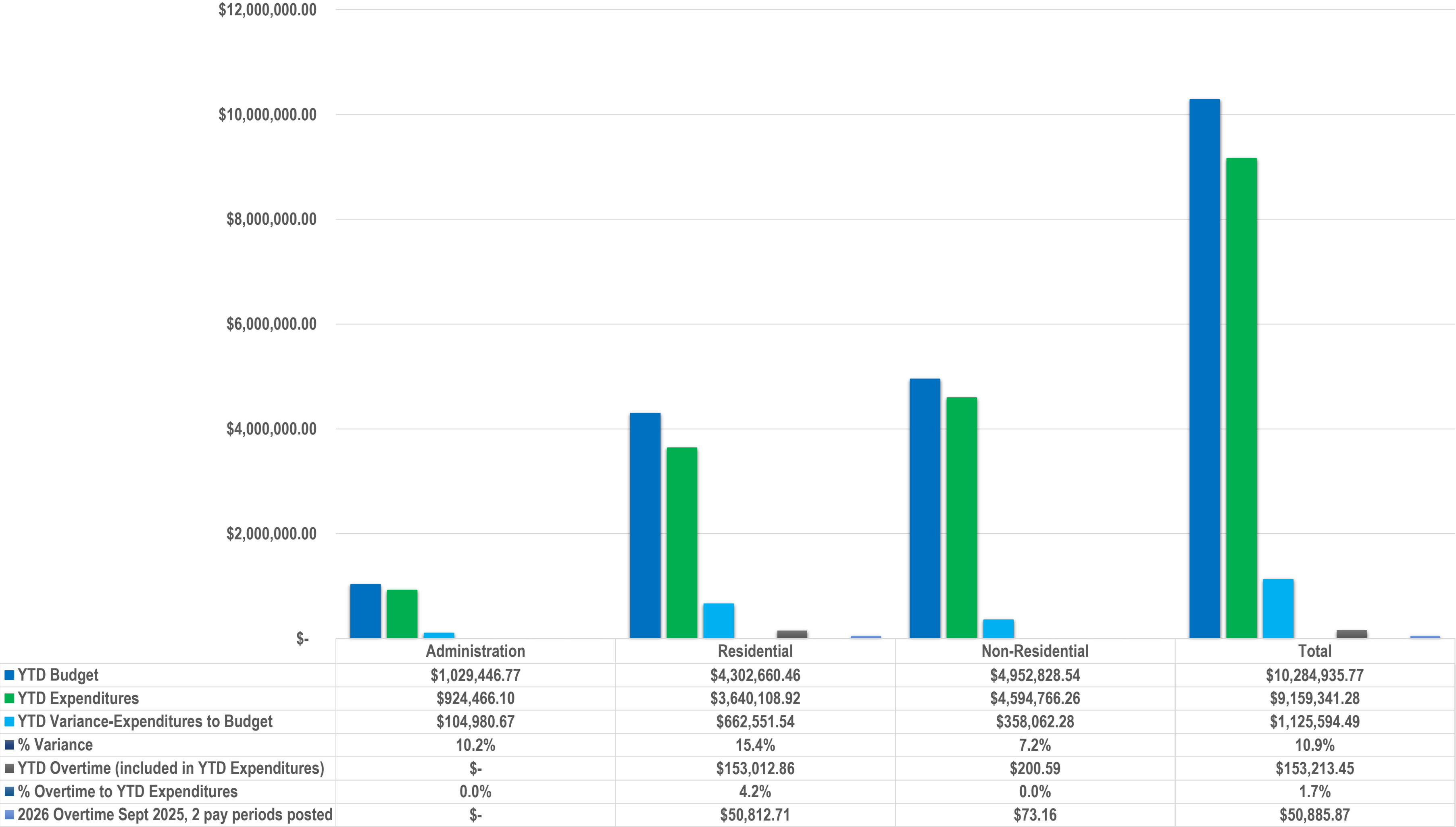
Budget to Actual by Program

#	Description	Total Budget	YTD Budget	Expenses	Remaining Encumbrances	Balance	% Utilized	
							Total%	YTD%
1	YSAs & Tech Assist	32,072,290	8,018,073	4,178,822	27,793,470	99,998	52%	100%
2	Community Treatment	24,931,679	6,232,920	2,237,577	22,655,171	38,931	36%	100%
3	Detention & HRT	14,492,065	3,623,016	1,854,398	12,581,966	55,701	51%	100%
4	Psych Services (Field)	1,197,252	299,313	156,102	1,014,245	26,905	52%	98%
5	Juvenile Services	21,460,506	5,365,127	4,360,281	16,522,785	577,440	81%	97%
6	Facility Services	23,052,670	5,763,168	3,935,558	17,293,008	1,824,105	68%	92%
7	Delinquency Prevention Grants	2,243,962	560,991	259,744	1,775,832	208,386	46%	91%
8	JOLTS/Case Management SYS	4,500,035	1,125,009	455,960	3,007,069	1,037,006	41%	77%
9	Administration and Oversight	5,135,169	1,283,792	961,297	4,134,178	39,693	75%	99%
10	Capital Projects	<u>32,088,187</u>	<u>8,022,047</u>	<u>2,215,236</u>	<u>18,743,907</u>	<u>11,129,045</u>	<u>28%</u>	<u>65%</u>
	Totals	161,173,816	40,293,454	20,614,975	125,521,631	15,037,210	51%	91%

Notes: Totals may vary slightly due to round-off errors

Code	Description	Budget	YTD Budget	Expenditures	Remaining Enc	Total %	YTD%
11	Labor	44,568,055	11,142,014	9,159,341	34,976,269	82%	99%
15	Professional Services	4,579,616	1,144,904	167,024	2,916,769	15%	67%
21	Travel	141,076	35,269	11,630	-	33%	8%
22	Training	250,765	62,691	7,427	6,950	12%	6%
31	Misc Admin	1,816,033	454,008	175,754	613,201	39%	43%
32	Rent/Lease (Office Space)	1,820,162	455,041	228,655	848,425	50%	59%
33	Maintenance	1,385,000	346,250	37,451	236,658	11%	20%
34	Specialized Supplies	875,838	218,960	92,538	218,936	42%	36%
35	Safety Equipment	175,000	43,750	7,558	34,302	17%	24%
36	Office Supplies	491,714	122,929	13,131	63,779	11%	16%
37	Lab,Medical Supplies- Materials	30,000	7,500	12,962	9,765	173%	76%
41	Furniture, Equipment, Software (on inventory)	872,590	218,148	320,165	34,448	147%	41%
42	Library Resources- Textbooks	10,000	2,500	-	-	0%	0%
43/55	ARPA/Next Gen	12,659,864	3,164,966	856,801	1,805,384	27%	21%
51	Client Assistance	116,640	29,160	11,927	56,638	41%	59%
54	Approved Program Reimbursement	91,381,462	22,845,366	9,512,612	81,234,788	42%	99%
60	Purchase Card	-	-	-	2,465,319	-	-
		161,173,816	40,293,454	20,614,975	125,521,631	51%	91%

BR-2026 Payroll Budget to Actual Year to Date



FY-2026 Payroll Overtime

Quarter FY 26	No. of Pay Period	Administration		Residential Services		JSU/Community Services		Total Overtime Hours	Total Overtime Amount	
		Hours	Amount	Hours	Amount	Hours	Amount			
	1	6	-	-	5,028	153,013	9	201	5,037	153,213
	2		-	-	-	-	-	-	-	\$0
	3		-	-	-	-	-	-	-	
	4		-	-	-	-	-	-	\$0	
Total	6	-	\$0	5,028	153,013	9	\$201	5,037	\$153,213	
Full Time Equivalent (FTE)			-		10.48		0.02		10.49	


Quarter FY 26	No. of Pay Period	Administration		Residential Services		JSU/Community Services		Total Overtime Hours	Total Overtime Amount	
		Hours	Amount	Hours	Amount	Hours	Amount			
Quarterly Summary										
1st Quarter	6	0	-	5,028	\$153,013	9	\$201	5,036.87	\$153,213	
Average Per Pay Period										
1st Quarter	1	0	\$0	838	\$25,502	1.46	\$33	839.48	\$25,536	
Current Quarter Detail										
July	1	-	\$0	712	21,378.54	0	-	712	\$21,379	
August	3	-	\$0	2,644	80,821.61	6	127.43	2,649	\$80,949	
September	2	-	\$0	1,672	50,812.71	3	73.16	1,675	\$50,886	



FTE Budget To Actual

For FY2026 as of 09/30/2025

FTE Budget for FY2026 (6 payrolls processed)	520.00
Average Actual Paid	<u>471.61</u>
Variance	48.39



FY-2026 Revolving Funds Revenue Projection

Receivable Source	FY-26 Budget	Budget to Date	Receipts	In-Transit	Over (Under) Budget
SSI and SSA	\$ 75,000	\$ 18,750	\$ 25,971		\$ 7,221
Income from Rent	9,201	2,300	\$ 2,300		-
Charter School State Aid/Grants	700,000	175,000	\$ 304,518		129,518
School Breakfast/Lunch/Snacks Program	57,213	14,303	\$ 41,849		27,546
Sales	20,000	5,000	\$ 684		(4,316)
Child Support	90,000	22,500	\$ 21,623		(877)
Other Receipts	5,000	1,250	25,318	54,900	78,968
Total Revolving Funds	\$ 956,414	\$ 239,103	\$ 422,263	\$ 54,900	\$ 238,060

Reimbursements and Refunds	FY-26 Budget	YTD Expenses	Receipts	Outstanding Reimbursements	Variance to YTD Expenses
DHS Reimbursements, OMMA/OSDH Rehabilitation Drug and Alcohol Services, Miscellaneous Refunds	\$ 4,227,002	\$ 883,285	\$ 512,571	\$ 370,714	\$ -
Total Revolving Funds Revenue	\$ 5,183,416	\$ 1,122,389	\$ 934,834	\$ 425,614	\$ 238,060

FY-2025 Federal Funds Revenue Projections

As of 09/30/2025

Federal Fund (FF) Program Fund	Projected Annual Revenue	Budget to Date	Actual Revenue	In-Transit	Receipts Variance to Budget
FF Fixed Rates Reimbursements from Other State Agencies					
Residential Behavior Management Services (RBMS)	\$ 6,000,000	1,500,000	1,488,415	208,886	\$ 197,301
Targeted Case Management (TCM)	1,700,000	425,000	296,120	18,865	\$ (110,015)
IV-E Shelter	100,000	25,000	\$0.00		\$ (25,000)
Indirect Cost Reimbursement (OHCA)	50,000	12,500	\$0.00	13,281	\$ 781
Total FF Fixed Rates Reimbursements From Other State Agencies	\$ 7,850,000	\$ 1,962,500	\$ 1,784,535	\$ 241,032	\$ 63,067
FF Cost Reimbursements from OJJDP/Other State Agencies	FY-26 Budget	Expenditures Reports	Receipts/Balance	Outstanding Reimbursements	Receipts Variance to YTD Expenses
Direct Federal Grant, OJJDP Formula	\$ 2,092,821	\$ 324,788	\$ 194,244	\$ 130,544	\$ -
DAC-RSAT	225,000	77,684	\$ 18,153	59,532	-
Arnall Award (FFT)	558,371	63,482	\$ 252,028	-	188,546
State Recovery Fund (ARPA)	13,573,815	3,978,678	\$ 4,309,406	-	330,729
Total FF Cost Reimbursements from OJJDP/Other State Agencies	\$ 16,450,007	\$ 4,444,631	\$ 4,773,831	\$ 190,076	\$ 519,275
Total Federal Fund (FF) Program Fund	\$ 24,300,007	\$ 6,407,131	\$ 6,558,366	\$ 431,108	\$ 582,343

700 Fund Accounts

As of 09/30/2025

Trust Fund - 701

Established to account for all the funds a juvenile received or expended while in OJA Custody



****Cash Balance**
\$19,229.57

Donations- 703

Established to account for all Donated funds received/expended. These funds are used for the benefit of the juvenile



****Cash Balance**
\$1,325.33

Canteen Fund - 702

Established to account for all the funds at canteens located at COJC. Proceeds from the canteen are used for the benefit of the juvenile.



****Cash Balance**
\$9,340.06

Restitution- 704

Established to account for all funds received from OJA's Victim Restitution Program



****Cash Balance**
\$1,927.63

The Oklahoma Economy

September Revenue – \$1,498,541,997

Month over Month Comparison:

Revenue up by 226.4M/17.8%

Monthly Comparison Current to Previous Year:

Revenue up by 5.3M/.4%

12 Month Rolling Comparison:

Gross receipts total 16.95B, up by \$4.69M/.03%

Oklahoma Business Conditions Index:

50.8 – 8 out of 9 months for the year above 50 (July was 49)

Unemployment:* (federal shut down has delayed updates)

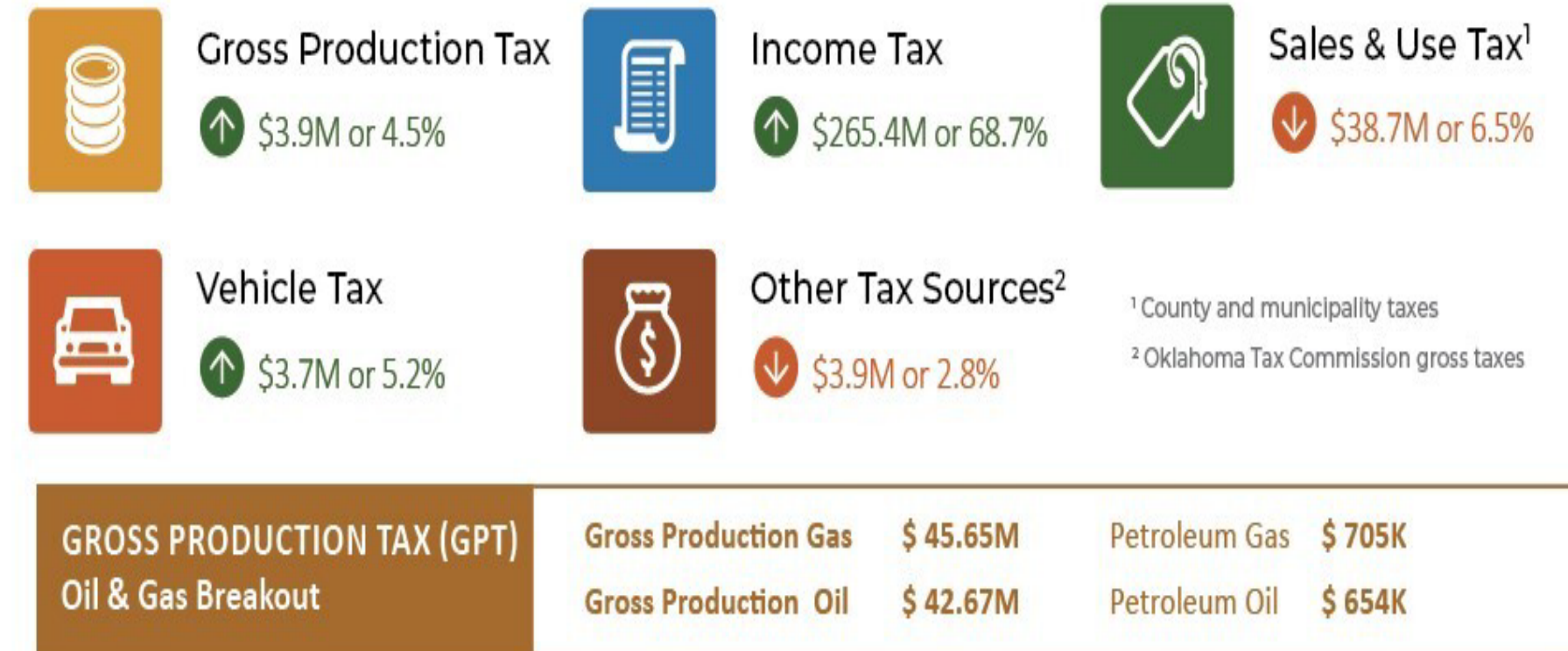
Oklahoma: 3.1% - Unchanged National: 4.3% - increase of .1% (August)

Consumer Price Index:*

Annualized at 2.9% (August)

*two-month lag

Monthly Comparison: September vs. August 2025



National Economic Summary

1. Economic Growth & Momentum: Mixed Signals but Some Upside Surprises

The second quarter's growth was revised upward to **3.8 %** (from 3.3 %) — driven by stronger consumer spending and downward revisions in imports. Some forecasts and models suggest moderate continuing growth in Q3 (e.g. 3.0–3.3 %) But other headwinds (slowing employment, potential softening in business investment) raise the question of how durable this strength is.

So, the picture is uneven: growth isn't collapsing, but it may be decelerating or becoming more fragile.

2. Sticky Inflation & Pass-Through Pressures

Inflation remains persistently above the Fed's 2 % target. CPI are each running in the ~2.8–3.1 % range.

Inflation risks remain nontrivial, especially for goods and imported components. In short: inflation is moderating only slowly; the risk of re-acceleration (from tariffs, supply disruptions, or energy) is a live concern.

3. Monetary Policy: First Cut in 2025 & Forward Signals

In September, the Fed delivered its **first rate cut of 2025**: –25 basis points. The dot plot and forward guidance suggest expectation of **possibly two more cuts in 2025**, though with more uncertainty than in previous cycles. The Fed is now more data-driven, balancing inflation risks vs weakening labor/growth signals. Quantitative tightening (QT) is nearing a potential endpoint.

4. Geopolitical / External Risks & Trade

Trade tensions (especially U.S.–China) remain a tail risk. Tariff policies, import taxes, and retaliatory measures could reaccelerate input costs.

The IMF has flagged the U.S. fiscal deficit and rising debt as a growing vulnerability. Global growth is moderating: the OECD notes 2025 growth slowing to 3.2 % globally, and 1.8 % for the U.S. in 2025 (from 2.8 % in 2024). Currency (dollar weakness) and capital flows into emerging markets are shaping cross-border risk and return dynamics. External shocks from trade or financial stress abroad could feed back into U.S. markets.

Key Risks / Wild Cards to Watch

1) Inflation surprise — If inflation accelerates (especially via tariffs, commodity shocks, or housing), the Fed may pause or reverse cuts.

2) Recession or sharp slowdown — Weakness in consumer spending, capital expenditures, or credit could push the economy toward contraction.

3) Credit / financial stress event — A shock (e.g. a large corporate default, banking stress, regional crisis) could quickly widen spreads and tighten liquidity.

4) Fiscal missteps / debt ceiling drama — Politically driven budget fights or rising debt yields could rattle markets.

5) Trade escalation / supply chain issues — New tariffs or disruptions (global or regional) could hit prices and corporate margins.

Internal Controls – Accounting Systems

 **Core Framework: We use COSO Internal Control—Integrated Framework (1992/2013),** which outlines five essential components:

1. Control Environment

1. Sets the tone at the top: ethics, integrity, and accountability.
2. Includes governance structures, policies, and leadership commitment.

2. Risk Assessment

1. Identifies and analyzes risks to achieving objectives.
2. Helps prioritize controls based on likelihood and impact.

3. Control Activities

1. Day-to-day procedures like approvals, verifications, and reconciliations.
2. Includes segregation of duties to prevent fraud or error.

4. Information & Communication

1. Ensures relevant data flows across departments.
2. Promotes transparency and timely reporting.

5. Monitoring

1. Ongoing evaluations and audits to ensure controls are working.
2. Adjustments made based on findings or changes in operations.

Internal Controls – Accounting Systems

1. Protects Assets and Prevents Fraud

- Internal controls safeguard resources (cash, inventory, data, etc.) from **theft, misuse, or loss**.
- Segregation of duties, approvals, audits, and reconciliations help **detect or prevent fraud** and financial misconduct.

2. Ensures Accuracy and Reliability of Financial Reporting

- Controls ensure that **financial data is accurate, timely, and complete** — essential for making informed decisions.
- Reduces risk of **errors**, misstatements, or manipulation in financial statements reporting

3. Supports Compliance with Laws and Regulations

- Internal controls ensure organizations **comply with legal and regulatory requirements**.
- Helps avoid **penalties, audits, and reputational damage** from non-compliance.

4. Drives Operational Efficiency and Effectiveness

- Process controls ensure that operations are **carried out as intended** and resources are used effectively.
- They help identify and eliminate **waste, duplication, and inefficiencies**.
- Contract monitoring – Since OJA relies heavily on contract services – skill in crafting and monitoring contracts is critical.

5. Provides a Structure for Risk Management

- Internal control is a core component of **Enterprise Risk Management (ERM)** – **more on this next month**.
- It helps identify, assess, and mitigate risks that could prevent the organization from achieving its goals.

6. Strengthens Accountability and Oversight

- Controls assign clear roles and responsibilities, encouraging **accountability at all levels**.
- Helps leadership and auditors maintain effective **governance** and oversight of business processes.

7. Without strong internal controls, organizations risk:

- Financial losses (intentional or accidental)
- Reputational damage
- Legal consequences
- Inefficient operations
- Strategic failure

Contract Monitoring

1. Ensures Contractors Meet Performance Expectations

State contracts often involve essential public services — such as transportation, health care, education, or IT systems. Monitoring helps:

- Verify that contractors **deliver services as agreed**
- Ensure services meet **quality, timeliness, and scope** standards
- Detect early signs of **nonperformance** or **underperformance**

Without monitoring, agencies may be unaware that the public is receiving inadequate or delayed services — and problems may go uncorrected for months or years.

2. Protects Public Funds and Prevents Waste - OJA has approximately 100 major contracts totaling \$91 million

- Payments are made **only for verified, completed work**
- Overbilling, double billing, or unauthorized expenses are caught
- **Cost overruns** and **scope creep** are controlled
- Budget allocations are used **effectively and transparently**

Public accountability depends on proving that tax dollars are spent wisely and contracts are necessary to the mission and not vehicles for waste or fraud.

3. Improves Contractor Accountability and Performance Over Time

When contractors know they're being monitored:

- They are more likely to **adhere to expectations**
- Issues are **addressed collaboratively and constructively**
- Poor performance patterns are documented and can inform future **procurement decisions**

Monitoring encourages a culture of continuous improvement and better relationships with responsible vendors.

4. Enables Strategic Oversight and Continuous Improvement

A strong monitoring framework enables the state to:

- Evaluate **which contracts are delivering the most value**
- Identify recurring problems across vendors or departments
- Use data and lessons learned to **inform future RFPs, contracts, and policies**

Contract monitoring isn't just a compliance function — it's a **strategic management tool**.

Elements of a Robust Contract Monitoring Program

To be effective, the program should include:

Component	Description
Clear Roles & Responsibilities	Contract managers, program staff, legal, and finance each have defined duties
Performance Metrics (KPIs)	Quantitative and qualitative standards tied to contract outcomes
Regular Reporting	Contractors submit performance and financial reports on a schedule
Site Visits / Audits	Periodic checks, especially for high-risk or service-critical contracts
Issue Tracking	A system to flag, escalate, and resolve problems
Corrective Action Plans	Required when performance falls below expectations
Contractor Evaluation	Feedback loop to inform renewals, penalties, or debarment
Bottom Line	
A state entity that outsources large parts of its mission is still responsible for the results — both legally and ethically. A robust contract monitoring program is the tool that makes sure:	
•Taxpayer money is well spent	
•Public services are delivered effectively	
•Risks are controlled	
•Vendors are held accountable	

Emergency Purchases

As of 09/30/2025

EMR#	Date	Vendor	Description	Location	Amount
------	------	--------	-------------	----------	--------

None to Report

Sole Source Purchases

As of 09/30/2025

SS#	Date	Vendor	Description	Amount
None				

Oklahoma Youth Academy Charter School (OYACS)

School Board Meeting
October 21, 2025

Finance Report



Proposed 2025-26 Encumbrances



OKLAHOMA YOUTH ACADEMY CHARTER SCHOOL REQUEST FOR MODIFICATIONS OF THE 2025-2026 ENCUMBRANCES

Encumbrance#	Description	Vendor	Amount

**Proposed edit for the
2025-26, FY26,
Estimate of Needs
and 204-25 Finance
Statement**



Financial Statement of the Fiscal Year 2024-2025
Board of Education of Oklahoma Youth Academy Charter School
District No. J-001
County of Oklahoma, State of Oklahoma

Statement of Fund Balance as of June 30, 2025			
REVENUE AND OTHER INCOME:	Reported in Sept - Amount	Submitted	Variance
1600 Other Local Sources of Revenue	617.63	617.63	0.00
3210 Foundation and Salary Incentive Aid	193,103.43	193,103.43	0.00
3300 State Aid - Competitive Grants Categorical	82,574.39	82,574.39	0.00
3400 State - Categorical	216,781.00	216,781.00	0.00
3600 Other State Sources of Revenue	1,303,264.60	1,303,264.60	0.00
3700 Child Nutrition Program	981.94	981.94	0.00
4200 Disadvantaged Students	194,173.78	194,173.78	0.00
4600 Other Federal Sources Passed through State Dept of Education	282,734.40	282,734.40	0.00
4700 Child Nutrition Programs	152,784.92	152,784.92	0.00
6110 Cash Forward	254,801.96	254,801.96	0.00
TOTAL REVENUE AND OTHER INCOME	2,681,818.05	2,681,818.05	0.00
EXPENDITURES:			
1000 Instruction	1,741,563.48	1,700,361.20	-41,202.28
2100 Support Services - Students	7,943.00	20,858.71	12,915.71
2200 Support Services - Instructional Staff	127,132.00	151,556.13	24,424.13
2300 Support Services - General Administration	127,728.02	127,720.92	-7.10
2400 Support Services - School Administration	154,360.49	154,360.49	0.00
2500 Support Services - Business	64,274.86	68,144.40	3,869.54
3100 Child Nutrition Programs Operations	169,358.84	169,358.84	0.00
TOTAL EXPENDITURES	2,392,360.69	2,392,360.69	0.00
CASH FUND BALANCE	289,457.36	289,457.36	0.00

QUESTIONS