OKLAHOMA STATE INNOVATION MODEL (OSIM): KICKOFF WEBINAR

March 18, 2015 11am-12pm CST
Presenters:
Julie Cox-Kain, Deputy Secretary of Health and Human Services, Senior Deputy Commissioner
Alex Miley, OSIM Project Director, OSDH
Isaac Lutz, OSIM Project Coordinator, OSDH
OSIM Webinar: Agenda

- OSIM Overview
- OSIM & OHIP Alignment
- OHIP/OSIM Workgroups
- Stakeholder Engagement
- OSIM Operations Update
- Q & A Session
OSIM OVERVIEW
OSIM Overview: Project Team

• **Julie Cox-Kain**- Deputy Secretary of Health and Human Services, Senior Deputy Commissioner

• **Joseph Fairbanks**- Director for the Center of Health Innovation and Effectiveness (CHIE)

• **C. Alex Miley**- OSIM Project Director

• **Brigido Ramirez Espinosa**- Health Planning Manager

• **Valorie Owens**- Statewide Access to Care Manager

• **Jana Castleberry**- Health Planning Coordinator

• **Isaac Lutz**- OSIM Project Coordinator
OSIM Overview

- The **State Innovation Model** (SIM) initiative is a grant awarded through the Centers for Medicare and Medicaid Services (CMS) that provides technical and financial support to states for the development of state-led, multi-payer, health care service delivery and payment models.

- The OSIM grant was awarded to the fiduciary agent, the Oklahoma State Department of Health (OSDH), on December 16, 2014

- The OSIM grant period began February 1, 2015
OSIM Overview

- The SIM grant is based on the premise that health care system transformation can be accelerated to provide better care at lower costs through broad stakeholder engagement and innovative multi-payer models.

- The OSIM design will integrate evidence-based population and clinical interventions with health care delivery system innovation and redesign.
OSIM Overview: Goals and Objectives

**Goal:** To provide state-based solutions to Oklahoma’s health care challenges.
- Improve population health
- Provide better care
- Reduce growth in health care expenditures

**Objective:** To create a roadmap for health care transformation in Oklahoma.
- This roadmap, the State Health System Innovation Plan (SHSIP), will include:
  - Description of State Health Care Environment
  - Report on Stakeholder Engagement and Design Process Deliberations
  - Health System Design and Performance Objectives
  - Value-Based Payment and/or Service Delivery Model
  - Plan for Health Care Delivery System Transformation
  - Plan for Improving Population Health
OSIM & OHIP ALIGNMENT
OSIM & OHIP Alignment

• The Oklahoma Health Improvement Plan (OHIP) coalition applied collectively for the SIM grant.
  • OHIP is a public private coalition that began in 2008 to develop a comprehensive state health improvement plan every 5 years: See the OHIP 20/20 Report

• OHIP Goals

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<tr>
<th>Flagship Issues</th>
<th>Systems</th>
<th>Social Determinants</th>
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<td>Obesity</td>
<td>Health Education</td>
<td>Jobs/Wealth</td>
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OSIM & OHIP Alignment

To ensure sustainability and integration into the state’s broader health care system redesign efforts, OSIM has aligned project goals and objectives within the state’s Health Improvement Plan.
Goal Alignment

Oklahoma Health Improvement Plan

Other State Efforts
- Oklahoma Works
- Education
- OK StateStat

City Planning & Transportation
Parks & Recreation
Tribal IO Option
Health Homes
Non-Profit Hospital
CPC

Local Food Policy
Certified Healthy
NGA Health Workforce
SIM
TSET Grants
CHIPs
OSIM & OHIP Alignment

The OSIM project is utilizing the OHIP governance structure to accomplish the health care delivery system transformation and provide accountability for the OSIM project.
OSIM and OHIP Alignment: Governance:

Oklahoma State Governor’s Office

Oklahoma State Secretary of Health and Human Services

Oklahoma Health Improvement Plan (OHIP) Coalition

Oklahoma State Innovation Model (OSIM) Leadership Team

Oklahoma State Department of Health (program staff & OSIM Fiduciary Agent)

OSIM Contractor / Consultant

Tribal Public Health Advisory Committee

OKLAHOMA STATE INNOVATION MODEL (OSIM) GOVERNANCE STRUCTURE

OHIP/OSIM Workgroups

Statewide Stakeholders

- Workforce
- Health Care Finance
- Health IT (HIT)
- Efficiency & Effectiveness
OHIP/OSIM WORKGROUPS

- Health Efficiency and Effectiveness (HEE)
- Health Finance
- Health Information Technology (HIT)
- Health Workforce
OHIP/OSIM Workgroups: Role in OSIM

• OHIP will be maintained throughout the OSIM Grant.
  • The OHIP/OSIM Project Managers will be responsible for setting Workgroup meetings, agendas, and keeping members apprised of the project’s status.
  • Leadership will provide an extra layer of accountability and expertise to ensure the project’s deliverables are produced timely and accurately.

• The Workgroups will provide subject matter expertise to help refine the varying components of the SHSIP to include Oklahoma specific solutions.
OHIP/OSIM Workgroups

• To help the Workgroups achieve the strategic goals and objectives of the OSIM project, OSDH is finalizing its procurement of five distinct and specialized contractors that will assist in the model design and drafting of the SHSIP.

• Each contractor will be assigned a highly technical scope of work that is relevant to the overall composition of the SHSIP.

• OSIM is assimilating into the existing OHIP Workgroups, and the Workgroups will help facilitate, monitor, and evaluate the various activities and products of OSIM contractors and staff.
OHIP/OSIM Workgroups: HEE

- **Workgroup Leader:**
  Rebecca Pasternik-Ikard, Deputy State Medicaid Director

- **OSDH Project Manager:**
  Valorie Owens, Manager of Statewide Access to Care Planning

**Workgroup Goal of OSIM:**

Provide guidance in the design of an evaluation plan that identifies specific quality metrics in coordination with healthcare delivery models identified for Oklahoma with a focus on three key outcomes: (1) strengthening population health; (2) transforming the health care delivery system; and (3) decreasing per capita health care spending.
OHIP/OSIM Workgroups: HEE

Deliverables:
Program Evaluation Report

1. **Population Health Needs Assessment:**
**Objectives:** Identify and describe statewide health problems, gaps and strengths in services, and interventions to improve the health of Oklahoma.

2. **In-State Program Evaluation Plan with Quality Metrics:**
**Objectives:** Design an evaluation plan that incorporates quality measurements, addresses health disparities, and provides a means by which to evaluate them to align them with a value-based health care delivery system.
OHIP/OSIM Workgroups: HEE

Timeline:

- **Feb 1**: Grant start date
- **Feb - Mar**: Procurement process/ CMS approval
- **Feb 28**: CMS Op Plan Update
- **Mar 30**: CMS Stakeholder Engagement Plan
- **May 1**: Population Needs Assessment (Draft)
- **May 30**: CMS 1 Qtr. Rep
- **Aug 30**: CMS 2 Qtr. Rep
- **Oct**: In - state Evaluation with Quality Metrics (Draft)
- **Nov - Dec**: TGA Public Comment
- **Nov 30**: CMS 3 Qtr. Rep
- **By Jan 15, 2016**: TA team incorporates final feedback

February 2015 - January 2016
Ongoing Technical Assistance (TA) from CMS and from OSIM TA Contractor

By Jan 15, 2016
Grant end date
SHSIP Submission

1. CMS Jan 31 2016
2. Grant end date
3. SHSIP Submission
OHIP/OSIM Workgroups: Health Finance

- **Workgroup Leader:**
  Joseph Cunningham, MD, Chief Medical Officer, VP, Blue Cross Blue Shield of Oklahoma

- **OSDH Project Manager:**
  Brigido Ramirez Espinosa, Health Planning Manager

**Workgroup Goal:**
*Work with the actuarial contractor to integrate a new value based payment model based on pay-for-success and perform actuarial analysis of OSIM interventions and evaluations.*
OHIP/OSIM Workgroups: Health Finance

Deliverables:
Actuarial Analysis

1. **Analysis of Care Delivery Models in Oklahoma:**
   **Objectives:** Identify existing delivery models in Oklahoma and new delivery models adopted in other states.

2. **Market Effects on Health Care Transformation:**
   **Objectives:** Assess market effects on health care transformation for the Federal Exchanges, Medicaid, EGID, Medicare, and private insurance groups.

3. **High-cost Delivery Services:**
   **Objectives:** Compare cost of high-cost services across all payers and define optimization of benchmarks for inpatient/outpatient services

4. **Financial Forecast of New Delivery Models:**
   **Objectives:** Forecast costs for various payment models and high-cost services and discuss implications and challenges of different economies of scale across Oklahoma
OHIP/OSIM Workgroups: Health Finance

Timeline:

Feb 1 Grant start date
Feb 20 SOW is finalized and approved
Apr 25 Market Effects on Health Care Transformation
Apr 25 Analysis of Care Delivery Models in Oklahoma
Jun 5 High-cost Delivery Services
Oct - Nov Work with the TA team to answer questions about the actuarial analysis
By Jan 15, 2016 TA team incorporates final feedback
Nov – Dec SHSIP Public Comment
Sep 30 Financial Forecast of New Delivery Models
CMS Apr 30 2016 Final report

February 2015 - January 2016
Ongoing Technical Assistance (TA) from CMS and from OSIM
TA Contractor
OHIP/OSIM Workgroups: HIT

• Workgroup Leader:
David Kendrick, MD, MPH, Chair of Medical Informatics, OU College of Medicine

• OSDH Project Manager:
Brigido Ramirez Espinosa, Health Planning Manager

Workgroup Goal:
Increase adoption of Electronic Health Records (EHR) and attainment of meaningful use (MU), incentivize adoption among non-EHR providers and connect them to existing Health Information Exchanges (HIEs), foster interoperable health systems, and plan the development of a value-based analytics (VBA) tool.
OHIP/OSIM Workgroups: HIT

**Deliverables:**
EHR Adoption Analysis, HIE Environmental Scan, and VBA Roadmap

**EHR Survey:**
**Objective:** Perform a statewide EHR adoption survey to describe how Oklahoma health care providers use EHR to deliver better care, improve health outcomes, and reduce cost.

**HIE Environmental Scan:**
**Objective:** Perform a statewide environmental scan of existing HIEs through interviews and develop a proposal to leverage and implement a statewide interoperable health information network.

**VBA Roadmap:**
**Objective:** Create a roadmap for Oklahoma to develop a VBA tool that supports health care and payment reform initiatives, addresses the need for transparency in health care costs, and supports health care consumers and purchasers by highlighting key considerations and potential solutions based on previous experience in early-adopting VBA states.
OHIP/OSIM Workgroups: HIT- EHR Survey

Timeline:

Feb 1
Grant start date

Feb - Mar
Procurement process/
CMS approval

May 1
Survey campaigns begin

May 1 - May 22
Send, receive, analyze web survey

May 15 - June 6
Send, receive, analyze phone survey

June 20
Survey campaigns complete

CMS
May 30
1 Qtr. Rep

CMS
Aug 30
2 Qtr. Rep

July 1
Data analysis complete

Jul - Nov
Work with the TA team to answer questions about the EHR deliverables

Nov – Dec
TGA Public Comment

By Jan 15, 2016
TA team incorporates final feedback

Feb 28
Op Plan Update

Mar 30
Stakeholder Engagement Plan

Feb 1
Grant start date

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Survey campaigns complete

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July 1
Data analysis complete

Jul - Nov
Work with the TA team to answer questions about the EHR deliverables

Nov – Dec
TGA Public Comment

By Jan 15, 2016
TA team incorporates final feedback

February 2015 - January 2016
Ongoing Technical Assistance (TA) from CMS and from OSIM TA Contractor
OHIP/OSIM Workgroups: HIT- HIE Scan

Timeline:

- **Feb 1** Grant start date
- **Feb 15** Finalize HIE Focus questions
- **Feb - Mar** Procurement process/ CMS approval
- **Apr 1** Focus groups begin
- **April 1 - Apr 22** Round 1 HIE Interviews
- **Apr 15 - May 6** Round 2 HIE Interviews
- **Apr 29 - May 20** Round 3 HIE Interviews
- **Jul 1** HIE Environmental Scan Deliverable
- **Jun 1** Interviews complete
- **Jul - Nov** Work with the TA team to answer questions about the HIE deliverables
- **July 1** Data analysis complete
- **Feb 28** Op Plan Update
- **Mar 30** Stakeholder Engagement Plan
- **Feb 2015 - January 2016** Ongoing Technical Assistance (TA) from CMS and from OSIM TA Contractor
- **By Jan 15, 2016** TA team incorporates final feedback
- **Nov - Dec** TGA Public Comment
- **CMS Jan 31 2016** grant end date TGA Submission
- **CMS Apr 30 2016** Final report
- **Feb 15** Finalize HIE Focus questions
- **Feb - Mar** Procurement process/ CMS approval
- **Apr 1** Focus groups begin
- **April 1 - Apr 22** Round 1 HIE Interviews
- **Apr 15 - May 6** Round 2 HIE Interviews
- **Apr 29 - May 20** Round 3 HIE Interviews
- **Jul 1** HIE Environmental Scan Deliverable
- **Jun 1** Interviews complete
- **Jul - Nov** Work with the TA team to answer questions about the HIE deliverables
- **July 1** Data analysis complete
- **Feb 28** Op Plan Update
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- **CMS Apr 30 2016** Final report
**OHIP/OSIM Workgroups: HIT- VBA Roadmap**

**Timeline:**

- **Feb 1**
  - Grant start date

- **Feb - Mar**
  - Procurement process/
    CMS approval

- **Apr 1**
  - Contract begins

- **Apr - Jul**
  - Contractor Research

- **Jul 1**
  - VBA Roadmap Deliverable

- **Jul 20 – 24**
  - Present VBA to Stakeholder workgroup

- **Aug 3 - 7**
  - Present VBA to Leadership

- **Aug 30**
  - 2 Qtr. Rep

- **Oct 2016**
  - TGA Public Comment

- **By Jan 20, 2016**
  - TA team incorporates final feedback

- **Feb 28**
  - Op Plan Update

- **Mar 30**
  - Stakeholder Engagement Plan

- **May 30**
  - 1 Qtr. Rep

- **Aug 30**
  - Work with the TA team to answer questions about the VBA deliverables

- **Feb 28**
  - Op Plan Update

- **Mar 30**
  - Stakeholder Engagement Plan

- **May 30**
  - 1 Qtr. Rep

- **Aug 30**
  - Work with the TA team to answer questions about the VBA deliverables

- **Feb 28**
  - Op Plan Update

- **Mar 30**
  - Stakeholder Engagement Plan

- **May 30**
  - 1 Qtr. Rep

- **Aug 30**
  - Work with the TA team to answer questions about the VBA deliverables

- **Feb 28**
  - Op Plan Update

- **Mar 30**
  - Stakeholder Engagement Plan

- **May 30**
  - 1 Qtr. Rep

- **Aug 30**
  - Work with the TA team to answer questions about the VBA deliverables

**February 2015 - January 2016**

Ongoing Technical Assistance (TA) from CMS and from OSIM TA Contractor
OHIP/OSIM Workgroups: Health Workforce

- **Workgroup Leader:**
  Deidre D. Myers, MA, Deputy Secretary of Commerce

- **OSDH Project Manager:**
  Jana Castleberry, Health Planning Coordinator

**Workgroup Goal for OSIM:**

*Develop a health workforce data catalog, identify data gaps, and assess state capacity for meeting current and future health care demands; provide a policy prospectus for health workforce redesign and training, recruitment, and retention.*
OHIP/OSIM Workgroups: Health Workforce

Deliverables:
Health Workforce Assessment

Health Workforce Assessment

Objective: Conduct a statewide assessment of the health workforce in Oklahoma. The analysis will include an assessment of the state’s internal workforce capacity, a gap analysis that identifies underserved areas and workforce deficits, and strategies for assuring a flexible, well-trained, and appropriately distributed health workforce capable of meeting the needs of a value-based health care delivery system.
**OHIP/OSIM Workgroups: Health Workforce**

**Timeline:**

- **February 2015 - January 2016**
  - Ongoing Technical Assistance (TA) from CMS and from OSIM TA Contractor

- **February 1**
  - Grant start date

- **March 2**
  - Start date for Health Workforce Baseline Assessment

- **March 15**
  - OSDH provides baseline health workforce and data catalogue to contractors

- **May 1**
  - Complete baseline health workforce landscape
  - OSDH provides clean health workforce data to contractor

- **June 1**
  - Baseline Health Workforce Landscape: Provider Organization

- **July 1**
  - Gap Analysis
  - Baseline Health Workforce Landscape: Providers

- **August 1**
  - Complete environmental scan

- **October 1**
  - Initial Draft and Policy Prospectus and Design Driver
  - Work with the TA team to answer questions about deliverables

- **November 1**
  - Workforce Assessment (Final Draft)
  - TGA Public Comment Period

- **By Jan 15, 2016**
  - TA team incorporates final feedback

- **February 1**
  - Grant end date
  - SHSIP Submission

- **March 2**
  - Start date for Health Workforce Baseline Assessment

- **May 1**
  - Complete baseline health workforce landscape

- **July 1**
  - Baseline Health Workforce Landscape: Providers

- **August 1**
  - Complete environmental scan

- **September 1**
  - Complete identification of new and emerging trends

- **November 1**
  - Workforce Assessment (Final Draft)

- **December 31, 2015**
  - CMS Final report

- **February 28**
  - CMS Update

- **August 1**
  - Complete environmental scan

- **September 1**
  - Complete identification of new and emerging trends

- **October 1**
  - Initial Draft and Policy Prospectus and Design Driver

- **November 1**
  - Workforce Assessment (Final Draft)

- **December 31, 2015**
  - CMS Final report

- **February 30**
  - CMS Update

- **July 1**
  - Gap Analysis

- **August 1**
  - Complete environmental scan

- **September 1**
  - Complete identification of new and emerging trends

- **October 1**
  - Initial Draft and Policy Prospectus and Design Driver

- **November 1**
  - Workforce Assessment (Final Draft)

- **December 31, 2015**
  - CMS Final report

STAKEHOLDER ENGAGEMENT
Stakeholder Engagement

- Stakeholder Engagement is a key component to health care transformation and the OSIM grant.

- Engaging stakeholders throughout the OSIM grant will ensure the model design is viable, sustainable, inclusive, and representative of all Oklahomans.

- The Stakeholder Engagement Strategy will be a multi-pronged approach:
  1. Leverage the existing OHIP Workgroups to ensure representatives with appropriate subject matter expertise and practical experience are participating in OSIM;
  2. Utilize the Tribal Public Health Advisory Committee (TPHAC) to ensure Tribal partner’s provide feedback and recommendations for model design.
  3. OSIM staff and a Stakeholder Engagement Facilitator (SEF) will work together in the field to engage in outreach efforts throughout Oklahoma to solicit more interest, support, and subject matter expertise.
Stakeholder Engagement

• The OSIM Stakeholder Engagement plan will leverage current stakeholders, OSDH programs (e.g. Certified Healthy Oklahoma, Turning Point), and the Chambers of Commerce to engage and outreach to new partners for the OSIM project who can provide feedback and support.

• To ensure that the OSIM project is inclusive and representative, the outreach strategy will ensure proportional geographical representation from each of the 4 quadrants and two metropolitan areas of Oklahoma.
OSIM OPERATIONS UPDATE
To help OSIM develop the SHSIP and ongoing project management strategies, several modes of technical assistance (TA) will be provided by:

- CMS: Center for Medicare and Medicaid Innovation (CMMI)
- National Governors Association (NGA)
- OSIM Technical Assistance Contractor

In collaboration with all TAs, the OSIM staff, OSIM Leadership, and OHIP Workgroups will continue to work together to monitor and evaluate the progress of the OSIM project.

Additionally, project management tools have been developed, and an OSIM Website is being updated to apprise OSIM stakeholders and the public of the project’s goals, objectives, and status.
Staying Involved In OSIM

• Upcoming OHIP/OSIM Workgroup meetings
  • March 25th, Health Efficiency and Effectiveness Workgroup, OHCA Beavers Bend, 1:30-3:30PM

• Stay up to date on our website
  • http://CHIE.health.ok.gov

• Contact the OSIM team with your questions
  • Joseph Fairbanks: JoeF@health.ok.gov, 405-271-9444 x 52981
  • Alex Miley: CatherineAM@health.ok.gov, 405-271-9444 x 52544
  • Isaac Lutz: IsaacL@health.ok.gov, 405-271-9444 x 52542
  • Brigido Ramirez Espinosa: BrigidoE@health.ok.gov, 405-271-9444 x 30650
  • Valorie Owens: ValorieO@health.ok.gov, 405-271-9444 x 56734
  • Jana Castleberry: JanaC@health.ok.gov, 405-271-9444 x 56520
Q&A